## Case 3:13-cv-04115-WHO Document 924 Filed 12/21/18 Page 1 of 547

1	[Submitting Counsel on Signature Page]	
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7		ES DISTRICT COURT
8		TRICT OF CALIFORNIA
9 10	SAN FRAN	CISCO DIVISION
11	IN RE KOREAN RAMEN ANTITRUST LITIGATION	Case No. 3:13-cv-04115-WHO
12 13 14	LITIGATION	JOINT SUBMISSION OF COURT EXHIBITS FROM TRIAL
15	This Document Relates to:	
16	ALL ACTIONS	
17		
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19		
20		
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22		
23 24		
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27		
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## Case 3:13-cv-04115-WHO Document 924 Filed 12/21/18 Page 2 of 547

1	The parties hereby jointly submit the Co	ourt Exhibits consisting of the transcripts of video
2	deposition testimony played at trial. See Tr. 32.	39:18 – 3240:6 (Dec. 14, 2018). Appended hereto
3	is an Index, followed by the Court Exhibits.	
4		Respectfully submitted,
5	Dated: December 21, 2018	SQUIRE PATTON BOGGS (US) LLP
6		
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13		nic.
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22		Ottogi Co. Ltd. and Ottogi America, Inc.
23		
24		
25		
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28		
	_	.1-

## Case 3:13-cv-04115-WHO Document 924 Filed 12/21/18 Page 3 of 547

1	Dated: December 21, 2018	IZARD, KINDALL & RAABE, LLP
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22		Plaintiffs
23		
24		
25		
26		
27		
28		
20		

1	<u>ATTESTATION</u>
2	I hereby attest that I have on file written authorization for any signatures indicated by a
3	"conformed" signature (/s/) within this e-filed document.
4	
5	/s/ Mark C. Dosker
6	Mark C. Dosker
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In re Korean Ramen Antitrust Litigation
United States District Court for the Northern District of California
San Francisco Division
Case No. 3:13-cv-04115-WHO

## **Index of Court Exhibits -- Video Testimony Played during Trial**

Court Exh. No.	Date	Witness	Туре	Played by	Trial Trans. Page	Trial Trans. Vol.
1	11-14-2018	Soo Chang Ahn	Opening Statement	Plaintiffs	172	2
2	11-14-2018	Jin Woo Suh (Seo)	Opening Statement	Plaintiffs	179	2
3	11-14-2018	Soo Chang Ahn	Opening Statement	Defendants	214	2
4a	11-14-2018	David Luttway	Cross (Impeachment)	Defendants	282- 283	2
4b	11-14-2018	David Luttway	Cross (Impeachment)	Defendants	286- 287	2
5a	11-14-2018	Andy Luu	Cross (Impeachment)	Defendants	297	2
5b	11-14-2018	Andy Luu	Cross (Impeachment)	Defendants	301	2
6a	11-14-2018	Vincent Luu	Direct	Plaintiffs	306	2
6b	11-14-2018	Vincent Luu	Cross	Defendants	306	2
6c	11-14-2018	Vincent Luu	Re-Direct	Plaintiffs	306	2
7a	11-15-2018	Kevin Park	Direct	Plaintiffs	345	3
7b	11-15-2018	Kevin Park	Cross	Defendants	345	3
8a	11-15-2018	Soo Chang Ahn	Direct	Plaintiffs	370	3
8b	11-15-2018	Soo Chang Ahn	Cross	Defendants	376	3

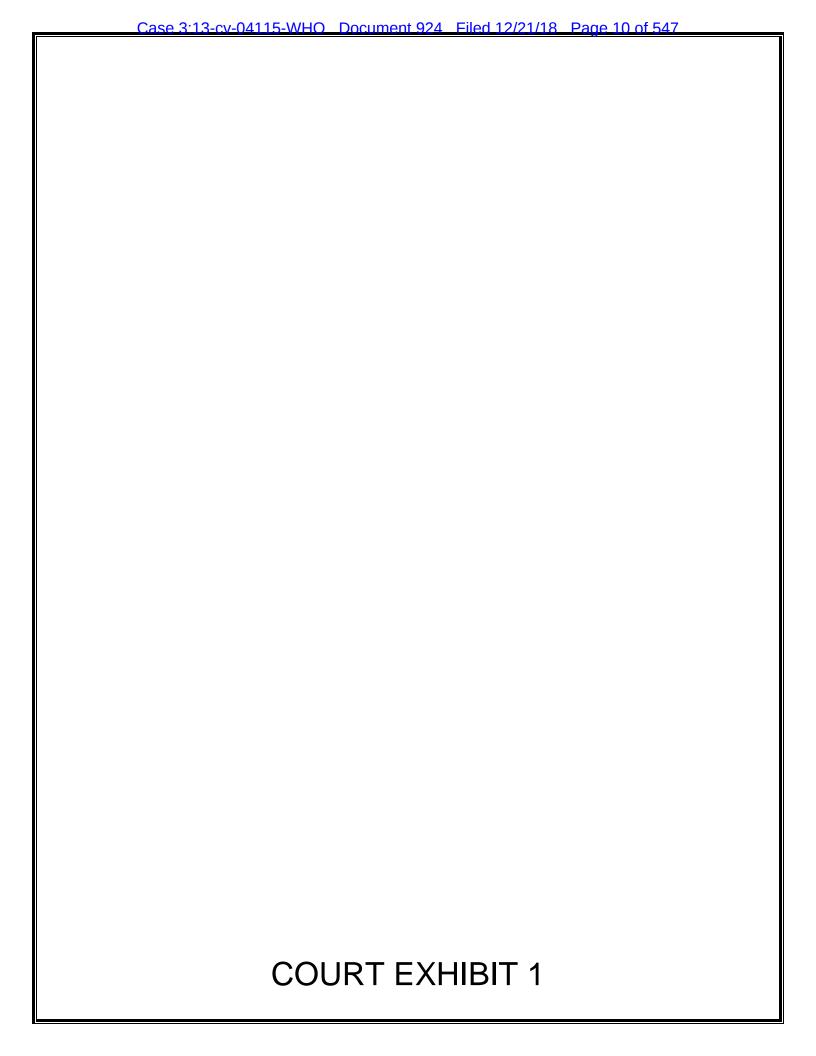
Court Exh. No.	Date	Witness	Туре	Played by	Trial Trans. Page	Trial Trans. Vol.
8c	11-15-2018	Soo Chang Ahn	Re-Direct	Plaintiffs	376	3
9a	11-16-2018	Stephen Haggard	Cross (Impeachment)	Defendants	539	4
9b	11-16-2018	Stephen Haggard	Cross (Impeachment)	Defendants	566	4
10a	11-16-2018	Jin Woo Suh (Seo)	Direct	Plaintiffs	575	4
10b	11-16-2018	Jin Woo Suh (Seo)	Cross	Defendants	576	4
11a	11-16-2018	Yeo Won Yoon	Direct	Plaintiffs	577	4
11b	11-16-2018	Yeo Won Yoon	Cross	Defendants	577- 578	4
12a	11-19-2018	Hyun Kyun (Gyoon) Choi	Direct	Plaintiffs	603	5
12b	11-19-2018	Hyun Kyun (Gyoon) Choi	Cross	Defendants	604	5
12c	11-19-2018	Hyun Kyun (Gyoon) Choi	Re-Direct	Plaintiffs	604	5
13a	11-19-2018	Jeong Eun Park	Direct	Plaintiffs	605	5
13b	11-19-2018	Jeong Eun Park	Cross	Defendants	607	5
13c	11-19-2018	Jeong Eun Park	Re-Direct	Plaintiffs	608	5
14a	11-19-2018	Se Chan Lee	Direct	Plaintiffs	714	5
14b	11-19-2018	Se Chan Lee	Cross	Defendants	714	5
15a	11-19-2018	Christina Nguyen	Direct	Plaintiffs	715	5
16a	11-20-2018	Bong-Hoon Kim	Cross (Impeachment)	Defendants	806, 808	6
17a	11-20-2018	Sung Soo Park	Direct	Plaintiffs	825	6
17b	11-20-2018	Sung Soo Park	Cross	Defendants	825	6

Court Exh. No.	Date	Witness	Туре	Played by	Trial Trans. Page	Trial Trans. Vol.
17c	11-20-2018	Sung Soo Park	Re-Direct	Plaintiffs	825	6
18a	11-26-2018	Min Sang Chang	Direct	Plaintiffs	844	7
18b	11-26-2018	Min Sang Chang	Cross	Defendants	845- 846	7
18c	11-26-2018	Min Sang Chang	Re-Direct	Plaintiffs	846	7
19a	11-26-2018	Jae Chan Lee	Direct	Plaintiffs	847	7
19b	11-26-2018	Jae Chan Lee	Cross	Defendants	847	7
20a	11-26-2018	Young Lee	Direct	Plaintiffs	852	7
21a	11-26-2018	Jae Hee Lee	Direct	Plaintiffs	853	7
22a	11-26-2018	Krith Roth	Direct	Plaintiffs	853	7
23a	11-26-2018	Sunho Kim	Direct	Plaintiffs	853	7
24a	11-26-2018	Sunny Kim	Direct	Plaintiffs	854	7
25a	11-26-2018	Kang Sik Hong	Direct	Plaintiffs	854	7
25b	11-26-2018	Kang Sik Hong	Cross	Defendants	854	7
26a	11-26-2018	Min Hwan Choi	Direct	Plaintiffs	854	7
26b	11-26-2018	Min Hwan Choi	Cross	Defendants	855	7
27a	11-27-2018	Russell Mangum	Cross (Impeachment)	Defendants	1082	8
27b	11-28-2018	Russell Mangum	Cross (Impeachment)	Defendants	1137	9
28a	11-28-2018	Young Wook Ham	Direct	Plaintiffs	1258	9
28b	11-28-2018	Young Wook Ham	Cross	Defendants	1258	9

Court Exh. No.	Date	Witness	Туре	Played by	Trial Trans. Page	Trial Trans. Vol.
29a	11-28-2018	Bangwan Ku	Direct	Plaintiffs	1258	9
29b	11-28-2018	Bangwan Ku	Cross	Defendants	1259	9
29c	11-28-2018	Bangwan Ku	Re-Direct	Plaintiffs	1259	9
30a	11-28-2018	Ho Suk Lee	Direct	Plaintiffs	1259	9
30b	11-28-2018	Ho Suk Lee	Cross	Defendants	1260	9
31a	11-28-2018	Seung Yub Lee	Direct	Plaintiffs	1260	9
31b	11-28-2018	Seung Yub Lee	Cross	Defendants	1260	9
31c	11-28-2018	Seung Yub Lee	Re-Direct	Plaintiffs	1260	9
32a	11-28-2018	Dong Soo Lim	Direct	Plaintiffs	1261	9
33a	11-29-2018	Daniel Ackerberg	Cross (Impeachment)	Defendants	1328, 1334, 1345	10
34a	11-29-2018	Bo-Gyoo Kim	Cross (Impeachment)	Plaintiffs	1403	10
35a	11-29-2018	Joong Rak Lee	Direct	Defendants	1444	10
36a	11-30-2018	Joong Rak Lee	Direct	Defendants	1464	11
36b	11-30-2018	Joong Rak Lee	Cross	Plaintiffs	1464	11
37a	11-30-2018	Won Joon Lee	Direct	Defendants	1527	11
37b	12-3-2018	Won Joon Lee	Cross	Plaintiffs	1547	12
38a	12-3-2018	Won Seok Kwon	Direct	Defendants	1586	12
38b	12-3-2018	Won Seok Kwon	Cross	Plaintiffs	1586	12
39a	12-3-2018	Coby Han	Direct	Defendants	1586	12

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Court Exh. No.	Date	Witness	Туре	Played by	Trial Trans. Page	Trial Trans. Vol.
39b	12-3-2018	Coby Han	Cross	Plaintiffs	1587	12
40a	12-7-2018	Min Hwan Choi	Direct	Defendants	2198	16
41a	12-11-2018	Bangwan Ku	Cross (Impeachment)	Plaintiffs	2499	18
42a	12-12-2018	Alan Cox	Cross (Impeachment)	Plaintiffs	2736	19
43a	12-13-2018	Jin Woo Suh (Seo)	Direct	Plaintiffs	2870	20
43b	12-13-2018	Jin Woo Suh (Seo)	Cross	Defendants	2870	20



### Ahn, Soo Chang (Vol. 01) - 01/12/2016

1 CLIP (RUNNING 00:02:26.502)



#### SA-0112-0007713

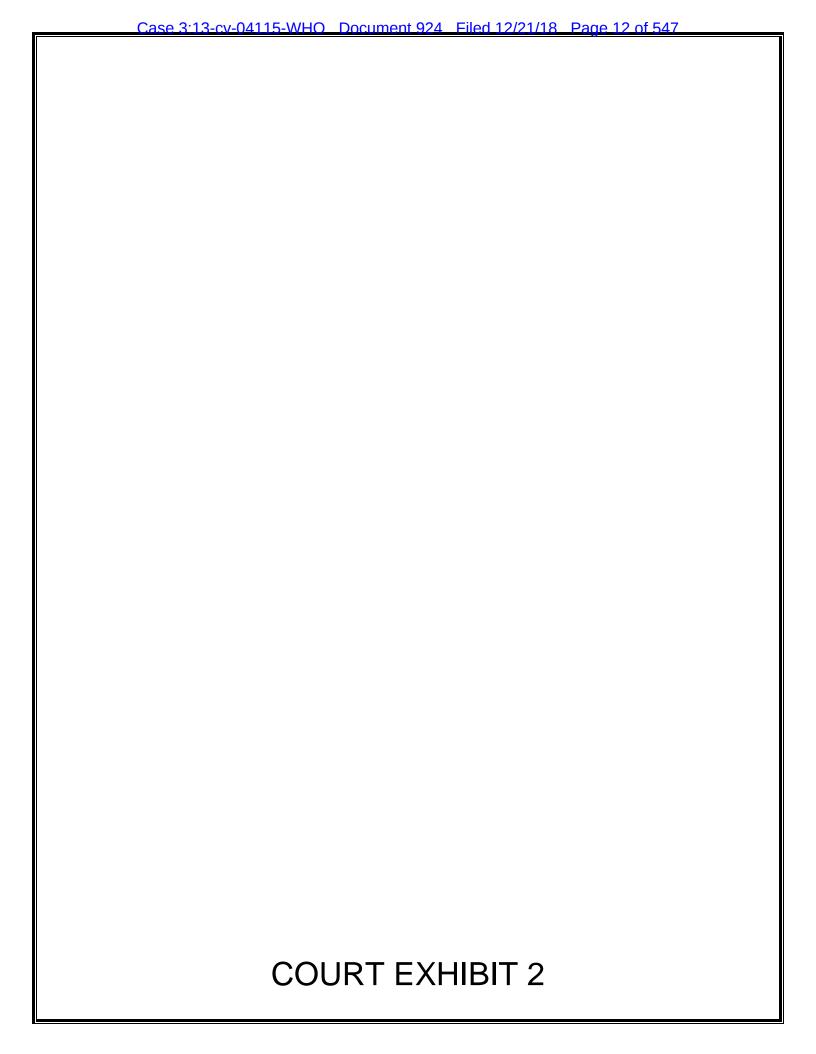
#### 2 SEGMENTS (RUNNING 00:02:26.502)



#### 1. PAGE 77:13 TO 77:15 (RUNNING 00:00:08.680)

- 13 Can you tell me everything that 14 you remember about the discussion of a 15 price increase at that meeting.
- 2. PAGE 77:16 TO 79:06 (RUNNING 00:02:17.822)
  - 16 Α. Concerning price increase, I believe that in the beginning, executives 17 18 from Ottogi and Yakult asked the questions to Mr. Yoon concerning price increase. 19 And Mr. Yoon responded that the 2.0 21 negotiation is being taken place, and so I said that "Considering the inflation, the 22 price increase should be at least 23 2.4 double-digit. What do you think about 25 that?" 00078:01 AHN - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY 02 And Mr. Yoon responded to my 03 comment that "I have never seen the 04 double-digit increase in the past, and I 05 think double-digit increase might be too much. Don't you think?" I remember him 06 07 saying that. 0.8 And then Ottogi and Yakult sides 09 also stated that "We need to have at least 10 double-digit increase to cover our cost." 11 And Nongshim -- Mr. Yoon stated that -- as far as I recall, he looked at the Ottogi 12 13 side and saying that I received assistance 14 request from an employee that this area in 15 the statement I referred to as XX. In 16 this area, the selling price went down 17 substantially. So our employee request 18 for assistance. 19 Then the executive from Ottogi stated that, Well, I received a report 2.0 21 about that, and the report that I received was that it was the response or 22 countermeasure because Nongshim was 23 2.4 selling very low. And then Mr. Yoon 25 stated that you have to set the -- you 00079:01 AHN - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY 02 have to set at a proper price to generate 03 profit. If you can sell it too low, then 04 it doesn't help anybody. And I believe 05 that this topic concluded at that point. That's what I recall. 06

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:02:26.502)



## Seo, Jin Woo (Vol. 01) - 01/21/2016

1 CLIP (RUNNING 00:01:09.113)

As I understand it, the market ...

#### JS-0121-0001419

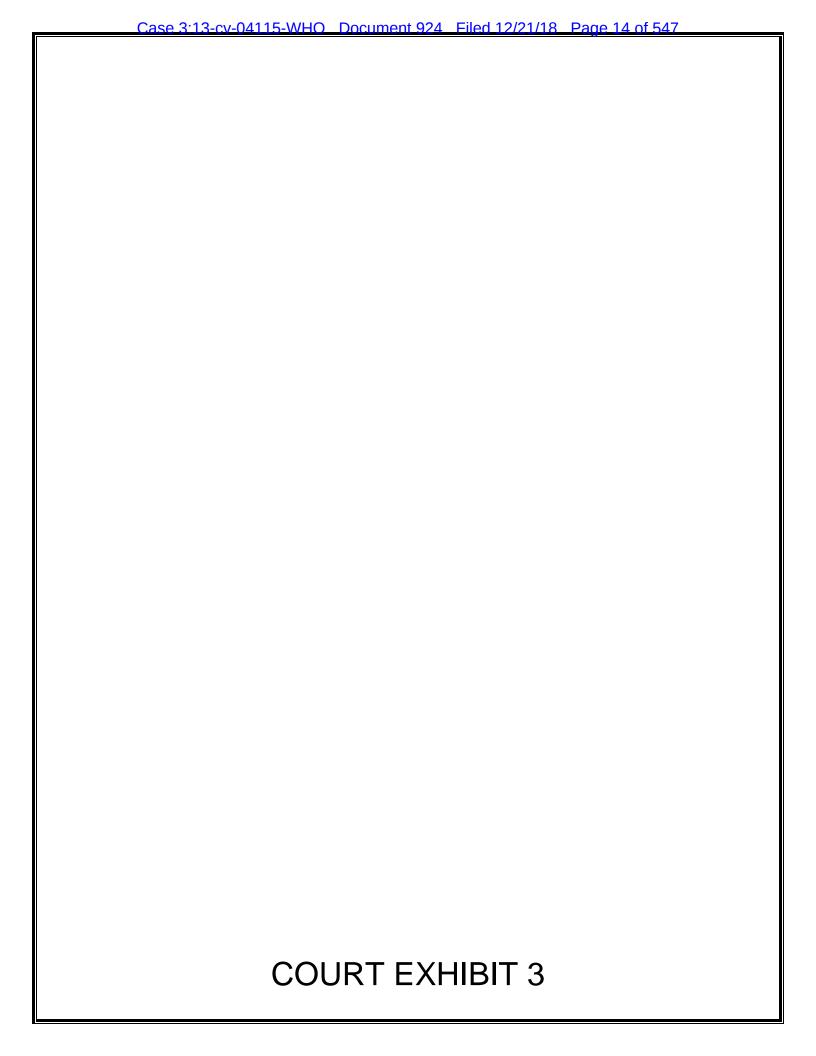
#### 1 SEGMENT (RUNNING 00:01:09.113)



### 1. PAGE 14:19 TO 15:06 (RUNNING 00:01:09.113)

```
19
               Q.
                    As I understand it, the market
      20
          research team was disbanded in September
      21
          of 2008.
      22
                     Is that your recollection?
      23
                    Yes. That's correct.
                   And why did the market research
      24
              Q.
          team get disbanded, from your perspective?
      25
00015:01
      02
                    It was not possible to conduct
          the task that is the most important one,
      03
          which is to collect information from --
      04
      05
          about competitors and exchange
      06
          information.
```

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:01:09.113)





### Ahn, Soo chang (Vol. 02) - 01/13/2016

1 CLIP (RUNNING 00:01:26.277)



🖺 The next question is about your ...

#### SA-0113-0003120

#### 4 SEGMENTS (RUNNING 00:01:26.277)



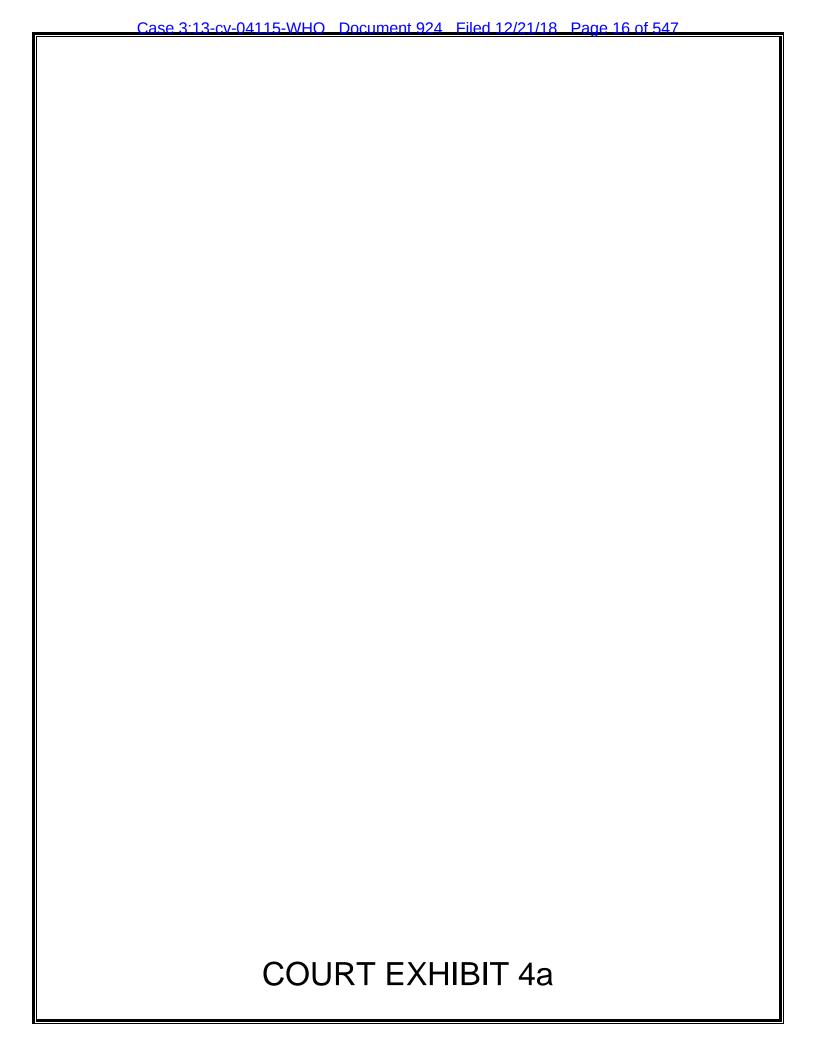
#### 1. PAGE 31:20 TO 31:25 (RUNNING 00:00:15.852)

- The next question is about your 20 21 meaning of the word "negotiation" or "negotiations" where you used it in your 22 testimony yesterday. Please listen while 23 I read a short bit of your testimony, and 25 then I will ask my question.
- 2. PAGE 32:02 TO 32:18 (RUNNING 00:00:46.564)
  - 02 Α. 0.3 Q. Yesterday, in response to 04 questioning by plaintiffs' counsel about the March 28, 2001, Ramen assembly 05 06 meeting, you testified as follows, and 07 this is at page 68, lines 3 to 11. 0.8 You testified, "I believe 09 Mr. Yoon received a question regarding 10 price-related negotiations." 11 Ask then the lawyer asks: "QUESTION: And do you recall? 12 13 Do you recall Mr. Yoon's response?" 14 Then you answer, "If I remember 15 correctly, I believe Mr. Dong Gyun Yoon answered, 'Yes. Negotiation is 16 17 being taking place. Please wait and see what happens.'" 18
- 3. PAGE 32:19 TO 32:23 (RUNNING 00:00:17.539)
  - 19 So with that in mind, in the part of your testimony I just read, 2.0 21 the negotiation you were referring to 22 was the negotiation with the 23 government; correct?

#### 4. PAGE 32:24 TO 33:02 (RUNNING 00:00:06.322)

2.4 That is correct. That refers to 25 the negotiation between Nongshim and the 00033:01 AHN - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY 02 government.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:01:26.277)



Case Clip(s) Detailed Report

# Luttway

Friday, November 16, 2018, 5:23:01 PM

### Luttway

## Luttway, David (Vol. 01) - 04/26/2016

1 CLIP (RUNNING 00:00:13.760)

No, but I would say at least once a quarter. ...

DL-0426-0007905

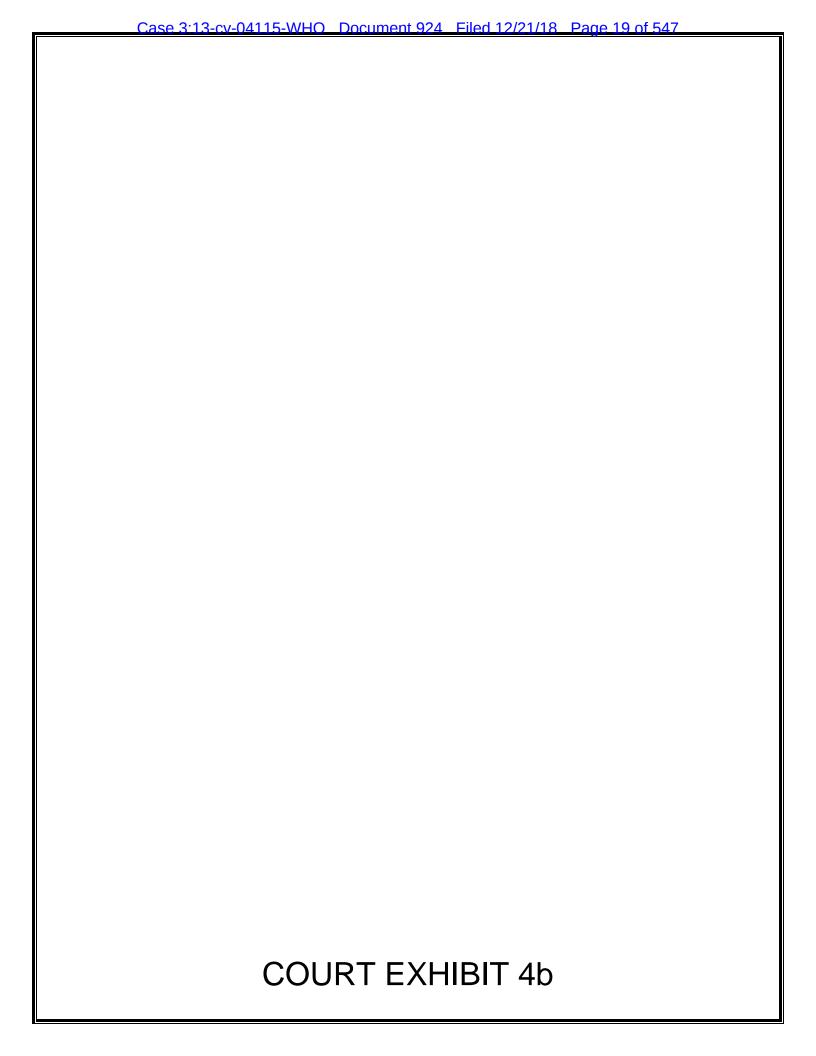
#### 1 SEGMENT (RUNNING 00:00:13.760)



#### 1. PAGE 79:05 TO 79:10 (RUNNING 00:00:13.760)

```
05 A No, but I would say at least once a quarter.
06 Q Do you know if Nongshim gave discounts to
07 your competitors --
08 A Yes.
09 Q -- during that same time period?
10 A Yes.
```

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:00:13.760)



Case Clip(s) Detailed Report

# Luttway

Friday, November 16, 2018, 5:24:05 PM

#### Luttway

## **Luttway, David (Vol. 01) - 04/26/2016**

1 CLIP (RUNNING 00:00:30.050)

For 2001 to 2010, did Ramen Products sold by ...

DL-0426-0008421-001

#### 1 SEGMENT (RUNNING 00:00:30.050)



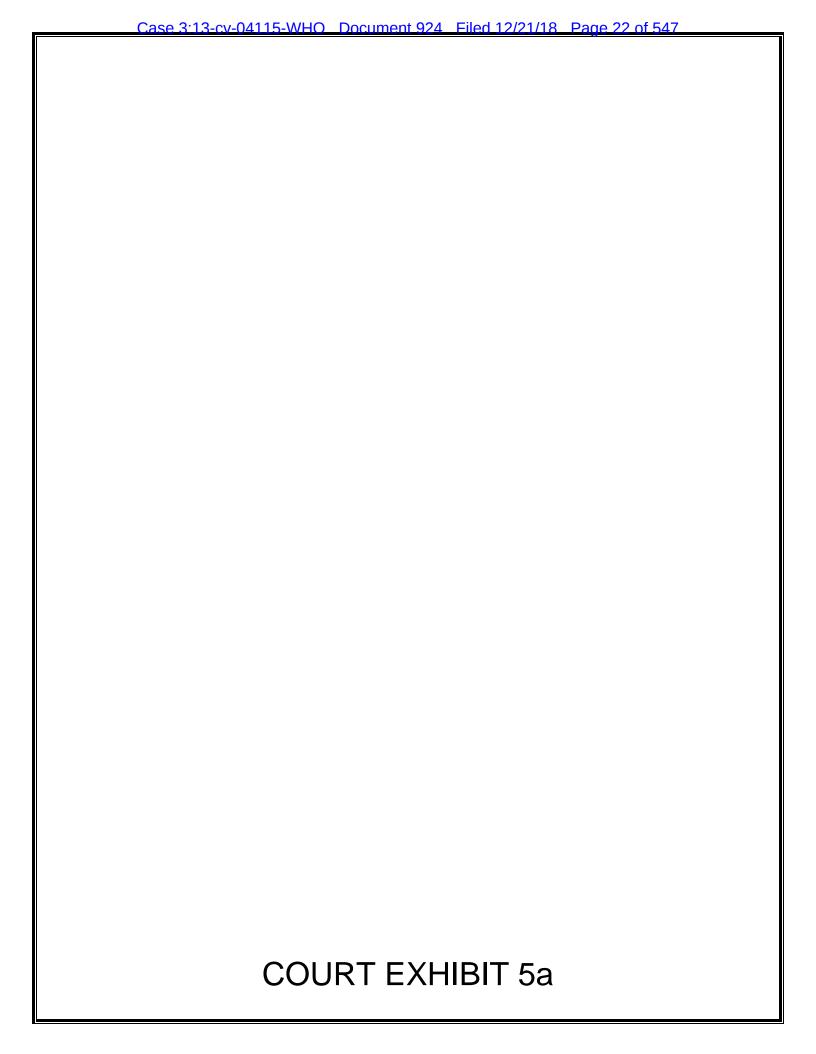
#### 1. PAGE 84:21 TO 85:05 (RUNNING 00:00:30.050)

```
For 2001 to 2010, did Ramen Products sold by
PITCO receive a 15 percent markup?

A The markup --

MS. SWEENEY: Objection; overbroad.
THE WITNESS: The markup is different. The
answer is no, and the answer is, it varied
substantially. Sometimes it was lower. Sometimes it
was higher, depending on if it's cash and carry,
delivery, special promotion, competitive issues,
seasonality.
```

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:00:30.050)



	Case Clip(s) Detailed Report	
	Luu	
	Friday, November 16, 2018, 5:17:59 PM	

#### Luu

## Luu, Quyen (Vol. 01) - 11/06/2018 [Andy Luu]

1 CLIP (RUNNING 00:00:39.410)

But at Vin Luu's deposition he said that ...

QL-1106-0004907

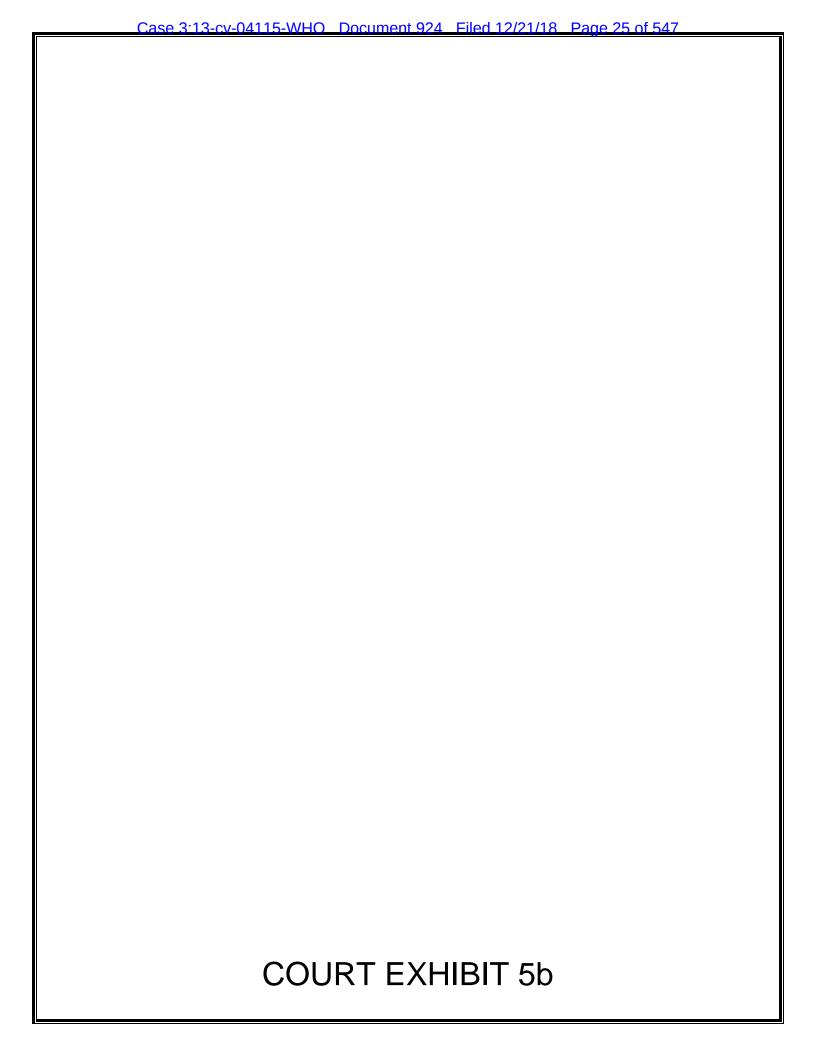
#### 1 SEGMENT (RUNNING 00:00:39.410)



#### 1. PAGE 49:07 TO 49:18 (RUNNING 00:00:39.410)

```
But at Vin Luu's deposition he said that
08 Rockman did ask for discounts. So was he wrong when
09 he said that?
10
            Well, he asked for price decrease because
        Α.
   we have a competitor that selling cheaper.
11
12
        Q. So when Rockman during the relevant time
13 period would hear that one of its competitors was
14 selling Nongshim products for a lower price, Rockman
15 would request a price decrease from Nongshim; is
16 that right?
        A. Right. We file a lot of complaint but
17
18 never have -- it's just no negotiation.
```

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:00:39.410)



Case Clip(s) Detailed Rep	oort
Luu	
Friday, November 16, 2018, 5:18:	57 PM
	Luu

Case Clip(s) Detailed Report Friday, November 16, 2018, 5:18:57 PM

#### Luu

## Luu, Quyen (Vol. 01) - 11/06/2018 [Andy Luu]

1 CLIP (RUNNING 00:00:08.910)



In all of your experience at Rockman, has ...

#### QL-1106-0008225

#### 1 SEGMENT (RUNNING 00:00:08.910)

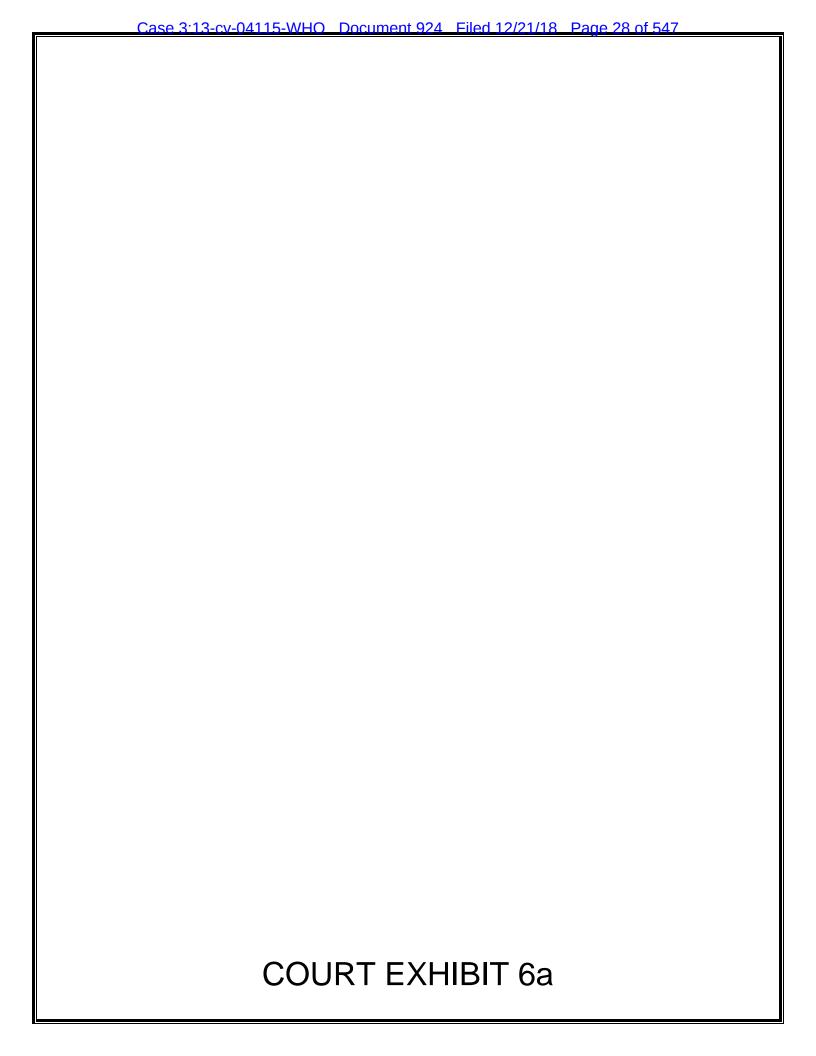


1. PAGE 82:25 TO 83:03 (RUNNING 00:00:08.910)

```
Q. In all of your experience at Rockman, has 00083:01 the buyer ever given you written proof of what a 02 competitor was charging them?

O3 A. Through my time? Yes.
```

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:00:08.910)





### Luu, Vinh (Vol. 01) - 04/26/2016

1 CLIP (RUNNING 00:05:46.019)



#### LUUVINH-0426

#### 27 SEGMENTS (RUNNING 00:05:46.019)



#### 1. PAGE 8:17 TO 8:19 (RUNNING 00:00:11.082)

- 17 VINH LUU, 18 having been first duly sworn, was examined and testified as follows:
- 2. PAGE 8:24 TO 9:04 (RUNNING 00:00:18.080)
  - 24 Good morning. Will you state your full Q. 25 name and address for the record, please. 00009:01 A. Vinh Luu, V-I-N-H, L-U-U. Address, 1175 Crest Haven Way, Monterey Park. 02 03 Q. And do you go by any other names? Vincent Luu. 04 Α.
- 3. PAGE 17:12 TO 17:25 (RUNNING 00:00:37.774)
  - Q. Okay. Let's start with just a little bit of background about yourself, Mr. Luu. 13 Who is your current employer? 15 Rockman Company U.S.A., Inc. And how long have you been employed by 16 Q. 17 Rockman? A. Since 1986. 18 19 Q. Where was Rockman located when you began 20 employment there in 1986? A. Vernon. City of Vernon. 2.1
  - Q. And then it moved to -- A. To City of Commerce. 2.2 23 Q. City of Commerce. When about was that? 24
  - 25 Right now is Santa Fe Springs.
- 4. PAGE 18:19 TO 18:21 (RUNNING 00:00:06.489)
  - And what is your position with Rockman 20 today? 21 Α. General manager and CFO.
- 5. PAGE 30:11 TO 30:14 (RUNNING 00:00:18.382)
  - What line of business is Rockman in? What
  - 12 kind of a business is it?
  - 13 A. We are importer and distributor of mostly
  - 14 Asian foodstuff and we import from Asia mostly.
- 6. PAGE 30:19 TO 30:24 (RUNNING 00:00:12.682)
  - 19 Ο. And you import these foods and then you 20 resell them to customers? 21 A. Yes.
  - 22 Ο.
  - Okay. And what types of customers does
  - 23 Rockman have?
  - A. We have mostly retail, like supermarkets.

### 7. PAGE 30:25 TO 31:03 (RUNNING 00:00:08.060)

25 Do you sell to other wholesalers? 00031:01 Α. Yes. Okay. In the United States? Q. 03 Α. Yes.

#### 8. PAGE 32:07 TO 32:11 (RUNNING 00:00:12.485) Q. And within the United States, do you sell 08 products that you import from Asian countries 09 throughout the United States or are there specific 10 geographic regions that you sell? 11 Throughout the United States. 9. PAGE 36:06 TO 36:11 (RUNNING 00:00:17.962) Q. You have stated that the ramen product as defined are categorized under instant noodles within 07 08 Rockman. So my question is, what portion of your 09 sales are accounted for by instant noodles? Let's 10 start there. 11 A. I would say 40 percent. 10. PAGE 36:24 TO 37:04 (RUNNING 00:00:19.086) Q. What -- who was your company's top 25 suppliers of instant noodle products? A. Nongshim. 00037:01 02 Q. Nongshim. And approximately what 03 percentage of your instant noodle products are imported or provided -- purchased from Nongshim? 11. PAGE 37:06 TO 37:06 (RUNNING 00:00:02.550) THE WITNESS: I would say 15 percent. 06 12. PAGE 39:16 TO 39:22 (RUNNING 00:00:14.162) Q. Do you understand that there are -there's a Nongshim entity in Korea and Nongshim 17 18 entity in the U.S.A.? A. Yes. Q. Okay. And did Rockman purchase from both 20 21 of those entities? 2.2 A. Yes. 13. PAGE 40:17 TO 40:23 (RUNNING 00:00:24.891) 17 Q. When Nongshim started its -- when its 18 Rancho Cucamonga facility opened in 2005, and you 19 were able to buy from Nongshim America at that time, 20 did you also purchase from Nongshim Korea? A. I think at the time everything should go 22 through Nongshim America. We -- we did buy some product made in Korea. 14. PAGE 48:07 TO 48:12 (RUNNING 00:00:13.852) ٥7 Q. So did you determine what products would 08 be purchased? 09 A. Yes. 10 Q. And how did you make that determination? 11 A. We just purchased what we need. Like 12 inventory is low, then I purchase. 15. PAGE 49:21 TO 49:22 (RUNNING 00:00:04.502) Q. And when do you decide that an order needs 22 to be placed? 16. PAGE 49:24 TO 49:24 (RUNNING 00:00:01.976) THE WITNESS: When inventory is low. 17. PAGE 75:25 TO 76:02 (RUNNING 00:00:13.415)

CONFIDENTIAL page 2

MS. GOODWIN: I would like to mark as

00076:01 Exhibit 1055 a document Bates labeled ROK 00011 to

02 000012.

#### 18. PAGE 76:14 TO 76:23 (RUNNING 00:00:16.455)

- Q. I will represent to you that this document 15 was produced by Rockman from its files. Have you
- 16 seen this type of document before?
- 17 A. Yes.
- Q. What is it? 18
- 19 Α. This is notice of price increase from
- 20 Nongshim.
- Q. Okay. And who within Rockman would
- 22 receive this type of document?
- 23 A. Me.

#### 19. PAGE 103:25 TO 104:02 (RUNNING 00:00:14.405)

- Q. In the relevant time period, do you recall 00104:01 how often the price of Nongshim instant ramen noodle 02 prices were increased?
- 20. PAGE 104:04 TO 104:04 (RUNNING 00:00:01.977)
  - THE WITNESS: Six or seven times. 04
- 21. PAGE 107:04 TO 107:06 (RUNNING 00:00:12.472)
  - Q. What about the quality of the product?
  - 05 Was that something that you considered when deciding
  - 06 whether to buy a particular ramen noodle product?

#### 22. PAGE 107:08 TO 107:15 (RUNNING 00:00:14.658)

- 0.8 THE WITNESS: Actually, all quality of
- 09 them are good. Even Korea or Thailand, most of the
- 10 brand that we choose.
- 11 BY MS. GOODWIN:
- 12 Q. Okay. So the quality is -- how about the
- 13 taste? Are they similar?
- 14
- A. Totally different. Q. Totally different. 15

#### 23. PAGE 107:18 TO 107:21 (RUNNING 00:00:13.216)

- 18
- Q. How are they different?
  A. Flavoring. Dependent, like Korean -- the 19
- 2.0 Chinese may like more of Korean noodle and
- Vietnamese like Vietnamese noodle.

#### 24. PAGE 108:06 TO 108:08 (RUNNING 00:00:06.977)

- What are the differences between the
- 07 Vietnamese noodle flavors and the Korean noodle
- 08 flavors?

#### 25. PAGE 108:10 TO 108:10 (RUNNING 00:00:01.942)

THE WITNESS: Korean more spicy.

### 26. PAGE 109:20 TO 109:25 (RUNNING 00:00:19.922)

- Q. And when -- to talk specifically about the
- 21 price increase, notifications from Nongshim that you
- 22 would receive and that we looked at samples of
- 23 earlier, when you received such a document, would
- 24 you have discussion with Nongshim about the price
- increase that was alluded to in those documents?

#### 27. PAGE 110:02 TO 110:05 (RUNNING 00:00:06.565)

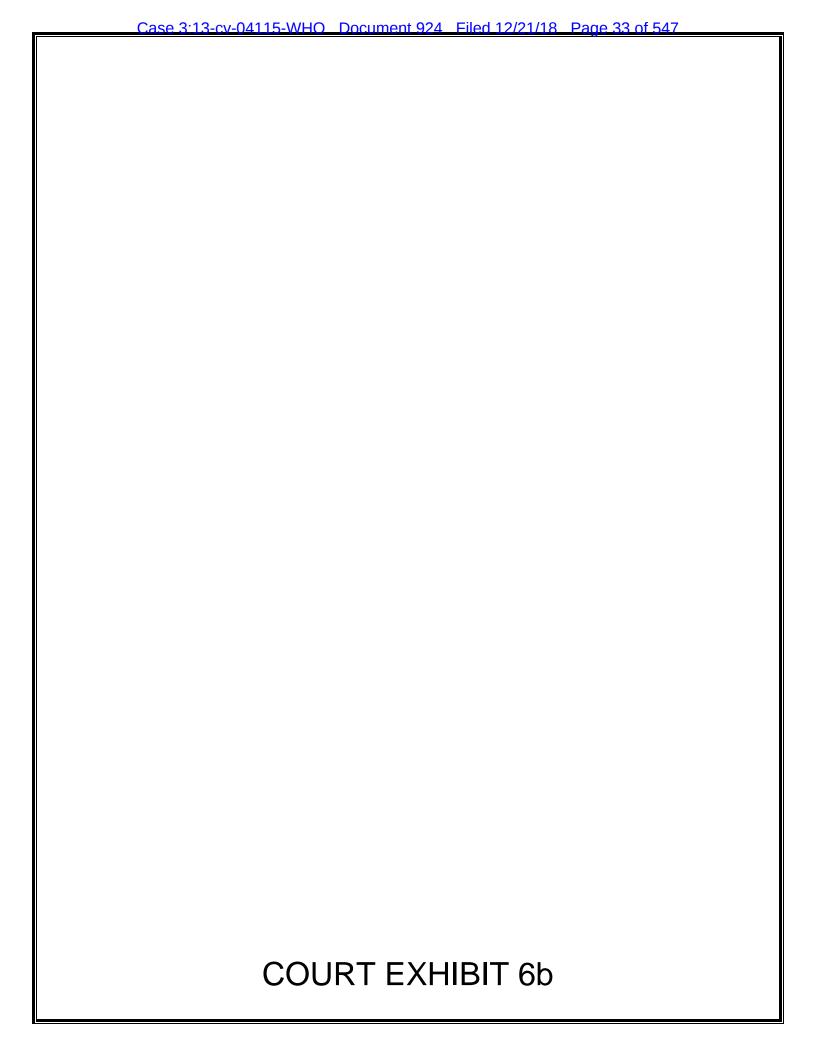
- THE WITNESS: No.
- 03 BY MS. GOODWIN:

Case Clip(s) Detailed Report Sunday, November 18, 2018, 10:49:11 AM

## KoreanNoodles

04 Q. And why not? 05 A. I think it is I cannot change anything.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:05:46.019)





#### Luu, Vinh (Vol. 01) - 04/26/2016

13 CLIPS (RUNNING 00:05:58.823)



🖺 You have stated that the ramen product as ...

#### VL-0426-0003606

#### 1 SEGMENT (RUNNING 00:00:37.632)



#### 1. PAGE 36:06 TO 36:16 (RUNNING 00:00:37.632)

06 Q. You have stated that the ramen product as defined are categorized under instant noodles within 0.8 Rockman. So my question is, what portion of your 09 sales are accounted for by instant noodles? Let's 10 start there. A. I would say 40 percent. 11 Q. Okay. And the remaining 60 percent of 12 13 your sales are accounted for by what types of 14 products? The rest are like -- we have about -- more

16 than 500 items so the rest of them is that. Yeah.

Mongshim. And approximately what ...

#### VL-0426-0003702

#### 2 SEGMENTS (RUNNING 00:00:10.381)



#### 1. PAGE 37:02 TO 37:04 (RUNNING 00:00:08.465)

- Q. Nongshim. And approximately what 03 percentage of your instant noodle products are 04 imported or provided -- purchased from Nongshim?
- 2. PAGE 37:06 TO 37:06 (RUNNING 00:00:01.916)
  - 06 THE WITNESS: I would say 15 percent.



And the other -- what is that math -- 85? ...

## VL-0426-0003708

#### 1 SEGMENT (RUNNING 00:00:25.416)



#### 1. PAGE 37:08 TO 37:13 (RUNNING 00:00:25.416)

80 And the other -- what is that math -- 85? 09 Yes. Α. 10 Q. 85 percent? The other 85 percent of your 11 ramen product comes from different suppliers? 12 A. 85 out of 40, right. So total sales is 40 13 percent of instant ramen.



#### 1 SEGMENT (RUNNING 00:00:36.136)



#### 1. PAGE 37:14 TO 38:03 (RUNNING 00:00:36.136)

O. Right. 15 A. So it's 25 percent left. We have 5 -- the 16 other is 25 percent. Q. Okay.

```
18
                   MR. STRIMLING: What he was saying is
     19
         15 percent of all --
                   THE WITNESS: Instant noodle.
      20
     21
         BY MS. GOODWIN:
              Q. Of the instant noodles. Not 15 -- okay.
     2.2
         15 percent of the 40 percent.
      24
               A. Yes.
               Q. Understood. And the remainder of the
      25
00038:01 40 percent is the other -- are other --
     02
               A. Other instant noodle.
               Q. -- instant noodle suppliers.
```



And can you -- can you provide me with a ...

#### VL-0426-0003804

#### 1 SEGMENT (RUNNING 00:00:09.405)



#### 1. PAGE 38:04 TO 38:07 (RUNNING 00:00:09.405)

```
And can you -- can you provide me with a
05 list of what some of your other instant noodle
06 suppliers are?
         A. Paldo.
```



Do you recall what percentage of the ...

#### VL-0426-0003808

#### 2 SEGMENTS (RUNNING 00:00:14.351)



#### 1. PAGE 38:08 TO 38:10 (RUNNING 00:00:10.793)

- Q. Do you recall what percentage of the ramen -- the instant noodle products Paldo provided 10 for Rockman?
- 2. PAGE 38:12 TO 38:13 (RUNNING 00:00:03.558)
  - THE WITNESS: I guess 5 percent of the 13 instant noodle.



And other suppliers of instant noodles for ...

#### VL-0426-0003815

#### 1 SEGMENT (RUNNING 00:00:04.577)



#### 1. PAGE 38:15 TO 38:17 (RUNNING 00:00:04.577)

- Q. And other suppliers of instant noodles for 16 ramen would be?
- A. From Thailand.



🖺 Okay. What -- and we have already talked ...

#### VL-0426-0006101

#### 3 SEGMENTS (RUNNING 00:01:15.326)



#### 1. PAGE 61:01 TO 61:08 (RUNNING 00:00:30.113)

```
00061:01
               Q. Okay. What -- and we have already talked
     02 about the Korean ramen noodle products falling under
     03 that meaning during the relevant period from
     04 Nongshim and from Paldo.
     05
                   What other ramen products fall into
```

- 06 Rockman's instant noodle category? We have already
- talked about countries, right now I'm looking for
- more different companies and brands.

#### 2. PAGE 61:11 TO 61:15 (RUNNING 00:00:18.858)

- THE WITNESS: Mama product from Thailand. 11
- 12 Mama, M-A-M-A. And there's one from Vietnam.
- BY MS. GOODWIN: 13
- 14 Q. Okay. Which is the one from Vietnam?
- 15 Binh Tay, B-I-N-H, T-A-Y.

#### 3. PAGE 61:16 TO 61:24 (RUNNING 00:00:26.355)

- Q. And what others?
- 17 A. I don't recall them.
- 18 Q. Okay. Does Rockman make any instant
- 19 noodle products?
- 20 A. We don't make, but we may have the --
- 21 somebody make for us under OEM brand.
- 2.2 Q. And would that fall under the instant
- 23 noodle product category?
- 24 A. Yes.



So you would get invoices and then add ...

## 1. PAGE 86:03 TO 86:04 (RUNNING 00:00:06.817)

Q. So you would get invoices and then add

04 sometimes discounts to those invoices?

#### 2. PAGE 86:06 TO 86:10 (RUNNING 00:00:18.114)

- THE WITNESS: Must be -- must be a
- promotion before, like salesman come back -- come to
- 08 us and said this time we have 10 percent discount.
- 09 You just order and then deduct 10 percent after when
- 10 you pay.



🚝 And in what -- what occasions would you ...

## VL-0426-0008701

VL-0426-0008603

#### 2 SEGMENTS (RUNNING 00:00:32.138)

2 SEGMENTS (RUNNING 00:00:24.931)



#### 1. PAGE 87:01 TO 87:03 (RUNNING 00:00:10.190)

- 00087:01 Q. And in what -- what occasions would you
  - 02 request a discount from Nongshim America or Nongshim
  - 03 Korea before receiving an invoice?

### 2. PAGE 87:05 TO 87:12 (RUNNING 00:00:21.948)

- 05 THE WITNESS: Not from Nongshim Korea.
- BY MS. GOODWIN: 06
- 07 Q. Okay. For Nongshim America?
- A. Nongshim America I might -- if I buy some
- 09 other supplier -- I mean wholesaler, sell cheaper,
- 10 then I will talk to the salesman and see if they can get us discount to -- to match the price or 11
- 12 something.

# In Re Korean Ramen v3



🖺 To supermarkets. Okay. So when you said, ...

#### VL-0426-0008901

#### 2 SEGMENTS (RUNNING 00:00:47.897)



#### 1. PAGE 89:01 TO 89:12 (RUNNING 00:00:33.720)

Q. To supermarkets. Okay. So when you said, 02 please correct me because this is what my 03 understanding was of your testimony, that you would 04 reach out to Nongshim America and request a discount 05 in some circumstances and that one of those 06 circumstances would be when you found out from a 07 wholesaler that it was getting a certain price and 08 then you would ask Nongshim America for that same 09 price. But I may be misstating that, so can you 10 please clarify for me what circumstances you would 11 reach out to Nongshim America and request a 12 discount.

#### 2. PAGE 89:15 TO 89:20 (RUNNING 00:00:14.177)

THE WITNESS: Usually when we found out 16 other wholesalers sell to the same customer that we sold cheaper price. 17 18 BY MS. GOODWIN: Q. And how did you find that out? 19 A. The customer just let us know.



🚝 We saw a -- we discussed earlier two ...

#### VL-0426-0009510

# 1 SEGMENT (RUNNING 00:00:26.841)



# 1. PAGE 95:10 TO 95:18 (RUNNING 00:00:26.841)

We saw a -- we discussed earlier two 11 different ways in which Rockman would sometimes get 12 discounts. One would be if a Nongshim salesperson 13 offered it to you and another would be if you 14 reached out to Nongshim, and the one circumstance  $15\,\,$  that we discussed earlier is when you may hear from 16 a retailer that they are getting charged lower 17 prices by another wholesaler. Correct? A. Correct.



And what were the ranges of percentages of ...

#### VL-0426-0009705

#### 2 SEGMENTS (RUNNING 00:00:13.792)



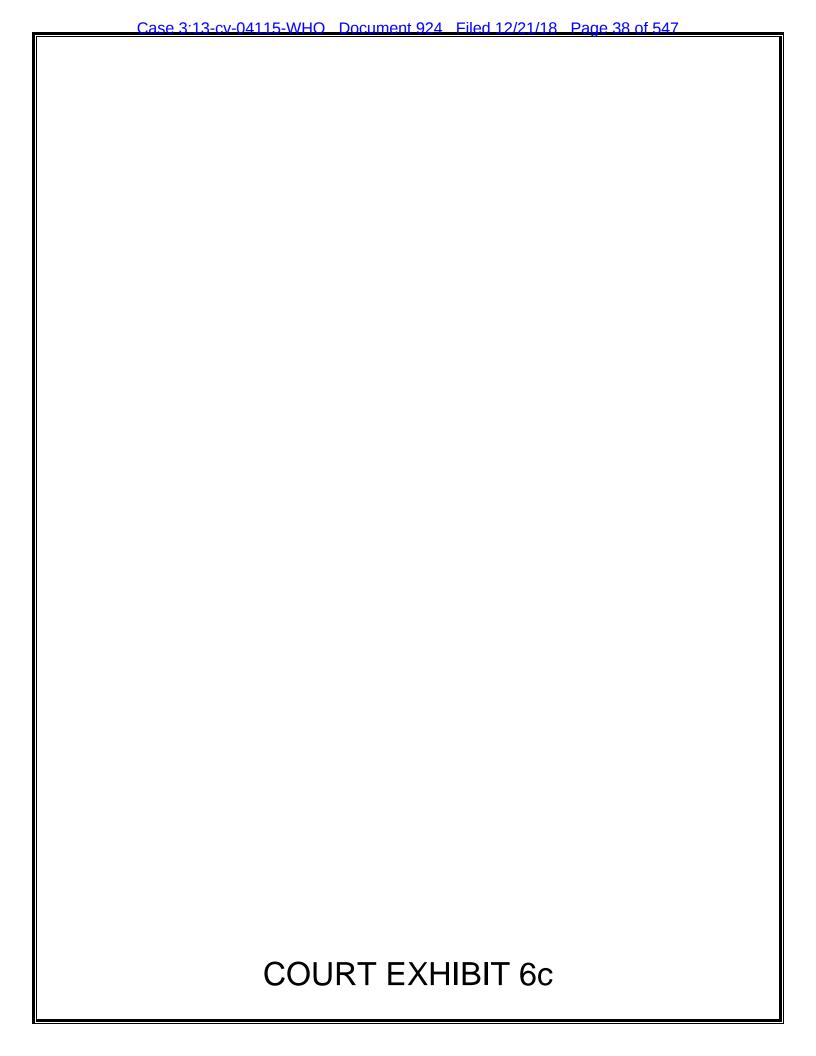
#### 1. PAGE 97:05 TO 97:07 (RUNNING 00:00:08.370)

Q. And what were the ranges of percentages of 06 discounts that Nongshim would apply to invoices of 07 its products?

## 2. PAGE 97:09 TO 97:10 (RUNNING 00:00:05.422)

THE WITNESS: 5 percent to I guess 10 12 percent.

TOTAL: 13 CLIPS FROM 1 DEPOSITIONS (RUNNING 00:05:58.823)



Case Clip(s) Detailed Report Sunday, November 18, 2018, 10:48:39 AM

# KoreanNoodles



# Luu, Vinh (Vol. 01) - 04/26/2016

1 CLIP (RUNNING 00:00:24.517)



## VL042616RD

25

## 1 SEGMENT (RUNNING 00:00:24.517)

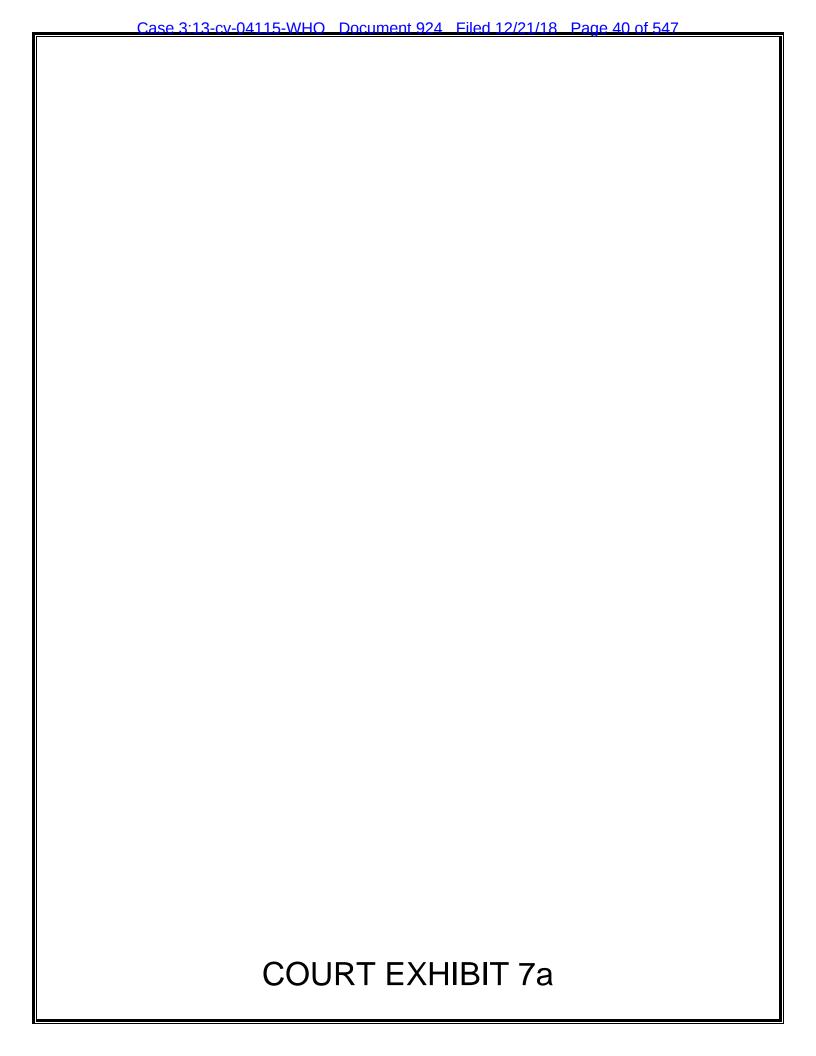


## 1. PAGE 86:18 TO 86:25 (RUNNING 00:00:24.517)

18 Q. Okay. Would you ever propose or request a
19 discount from Nongshim America or Nongshim Korea
20 after receiving an invoice?
21 A. Oh, after?
22 Q. Yes.
23 A. No.
24 Q. Or before receiving an invoice?

A. Before, rarely, but yes.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:00:24.517)





# Park, Keun Kevin (Vol. 01) - 03/15/2016

1 CLIP (RUNNING 00:18:25.193)



# PARKKEUNKEVIN-0315

06

## 100 SEGMENTS (RUNNING 00:18:25.193)



#### 1. PAGE 9:01 TO 9:02 (RUNNING 00:00:08.038)

- 00009:01 AERYONG KIM,
- 02 was duly sworn to act as English/Korean interpreter.

## 2. PAGE 9:04 TO 9:06 (RUNNING 00:00:07.025)

- 04 KEUN "KEVIN" PARK, 05 having been first duly sworn, was examined and
- 3. PAGE 9:04 TO 9:06 (RUNNING 00:00:01.613)
  - 04 KEUN "KEVIN" PARK,
  - 05 having been first duly sworn, was examined and 06 testified as follows:

testified as follows:

testified as for

## 4. PAGE 11:09 TO 11:10 (RUNNING 00:00:02.645)

- 09 Q Okay. Mr. Park, who is your current 10 employer?
- 5. PAGE 11:11 TO 11:11 (RUNNING 00:00:04.924)
  - 11 A Plaza Market, The Plaza Market.
- 6. PAGE 11:12 TO 11:13 (RUNNING 00:00:03.348)
  - 12 Q And for how long have you been employed by 13 The Plaza Market?
- 7. PAGE 11:14 TO 11:14 (RUNNING 00:00:04.929)
  - 14 A It's been 15 years and 6 months.
- 8. PAGE 11:15 TO 11:16 (RUNNING 00:00:04.576)
  - 15 Q And what was your position when you first 16 began at The Plaza Market?
- 9. PAGE 11:17 TO 11:17 (RUNNING 00:00:03.490)
  - 17 A Assistant manager.
- 10. PAGE 11:18 TO 11:19 (RUNNING 00:00:02.534)
  - 18 Q Okay. And what is your current position 19 today?
- 11. PAGE 11:20 TO 11:20 (RUNNING 00:00:02.654)
  - 20 A General manager.
- 12. PAGE 11:24 TO 11:25 (RUNNING 00:00:05.388)
  - Q Okay. And at what point did you go from being an assistant manager to general manager?
- 13. PAGE 12:01 TO 12:04 (RUNNING 00:00:15.977)
  - 00012:01  $\,$  A  $\,$  I don't have the exact date in mind, but I
    - 02 think I probably became general manager
    - 03 approximately eight months after serving as

04 assistant manager.

## 14. PAGE 18:06 TO 18:08 (RUNNING 00:00:10.292)

- So then would it be correct to say that you
- 07 became the general manager in or around 2002 or
- 08 2001?

#### 15. PAGE 18:09 TO 18:10 (RUNNING 00:00:06.961)

- A It would be in the time frame of 2002, as I
- 10 recall.

#### 16. PAGE 19:02 TO 19:03 (RUNNING 00:00:03.108)

- Okay. So my question is, is there anyone 0
- 03 else that you reported to?

# 17. PAGE 19:04 TO 19:04 (RUNNING 00:00:04.881)

- A Probably the president of the company.
- 18. PAGE 19:05 TO 19:05 (RUNNING 00:00:02.072)
  - And what's the name of the president?

## 19. PAGE 19:06 TO 19:06 (RUNNING 00:00:10.327)

- First name Myung. Last name Yang, Y-a-n-g. Α
- 20. PAGE 27:18 TO 27:19 (RUNNING 00:00:08.829)
  - And when you first started at The Plaza
  - 19 Market, was your clientele mostly Korean-Americans?

#### 21. PAGE 27:20 TO 27:21 (RUNNING 00:00:10.553)

- A Yes, that is my recollection, that the --
- 21 most of the market's clientele are Korean-Americans.

## 22. PAGE 27:22 TO 27:23 (RUNNING 00:00:04.736)

- Q But you also did have non-Korean-American
- 23 customers, correct?

#### 23. PAGE 27:24 TO 27:25 (RUNNING 00:00:10.572)

- A Yes, we did, as far as I recall. We still do
- 25 have non-Korean-American customers.

#### 24. PAGE 28:12 TO 28:13 (RUNNING 00:00:05.039)

- Q And for how long was The Plaza Market in
- 13 business when you joined the company?

#### 25. PAGE 28:14 TO 28:17 (RUNNING 00:00:25.221)

- I'm not exactly sure, but as far as I 14
- 15 understand, The Plaza Market opened and was formed
- 16 around 1988 or '89. So 2001 minus, that would be
- 17 the answer, or approximately 13 years.

#### 26. PAGE 28:24 TO 28:25 (RUNNING 00:00:04.594)

- When you became the general manager, how did
- 25 your duties change?

#### 27. PAGE 29:01 TO 29:02 (RUNNING 00:00:12.058)

00029:01 By that time, I was generally responsible for 02 overall things of the market.

#### 28. PAGE 29:03 TO 29:03 (RUNNING 00:00:02.779)

Were you still responsible for purchasing?

#### 29. PAGE 29:04 TO 29:08 (RUNNING 00:00:23.219)

- Yes, I was involved in that, meaning for 04
- 05 grocery section, I talked with grocery people,
- 06 specifically with grocery manager, and likewise for
- 07 other departments, fish and meat and other sections, 08 as well.

## 30. PAGE 45:02 TO 45:03 (RUNNING 00:00:10.225)

- Mr. Park, when you joined The Plaza Market,
- 03 did The Plaza Market already carry ramen products?

#### 31. PAGE 45:04 TO 45:04 (RUNNING 00:00:05.925)

A Yes, it did, to my recollection.

#### 32. PAGE 45:05 TO 45:07 (RUNNING 00:00:12.918)

- And do you recall which ramen products The
- 06 Plaza Market sold? And I'm talking about at the
- 07 time that you started at The Plaza Market.

## 33. PAGE 45:08 TO 45:11 (RUNNING 00:00:24.454)

- As to that, I can't recall exactly, because
- 09 that's ten-plus years ago. But as far as I can
- 10 recall at this moment, I remember the market carried
- 11 all well-known Korean ramen products.

#### 34. PAGE 53:23 TO 53:25 (RUNNING 00:00:08.625)

- Okay. From the time period 2005 to 2010, did
- 24 The Plaza purchase ramen products directly from
- 25 Ottogi America?

## 35. PAGE 54:01 TO 54:04 (RUNNING 00:00:13.210)

- Yes, it did, to my recollection. I clearly
  - 02 remember as to that, although I don't specifically
  - 03 remember what time frame it was between 2005 and
  - 04 2010.

## 36. PAGE 115:02 TO 115:03 (RUNNING 00:00:05.504)

- When did Plaza first contemplate bringing a
- 03 suit against defendants?

#### 37. PAGE 115:04 TO 115:05 (RUNNING 00:00:11.592)

- Although I don't exactly remember, I think it
- 05 would have been probably around the 2013 time frame.

#### 38. PAGE 115:18 TO 115:19 (RUNNING 00:00:04.268)

- What prompted Plaza to begin contemplating
- 19 bringing this lawsuit?

## 39. PAGE 115:20 TO 115:23 (RUNNING 00:00:28.867)

- A It's my understanding that the fact that
- 21 there was a collusion to fix prices in Korea was
- 22 discovered. And then we eventually thought that
- 23 said fact would eventually impact the U.S. market.

## 40. PAGE 116:04 TO 116:05 (RUNNING 00:00:03.098)

- 04 Q Are you familiar with the Korean Fair Trade
- 05 Commission?

# 41. PAGE 116:06 TO 116:06 (RUNNING 00:00:05.972)

A Yes, I am familiar with what they do.

#### 42. PAGE 116:07 TO 116:09 (RUNNING 00:00:06.631)

- Are you familiar with the Korean Fair Trade
- 08 Commission's investigation into the price of ramen
- 09 sold in Korea?

#### 43. PAGE 116:10 TO 116:11 (RUNNING 00:00:07.974)

- Yes. I became familiar with that by way of 11 the news media.
- 44. PAGE 116:12 TO 116:12 (RUNNING 00:00:01.995)
  - Do you recall what news media? 0
- 45. PAGE 116:13 TO 116:14 (RUNNING 00:00:09.314)
  - A Korean TV program that I was watching in
  - 14 the U.S. and also newspaper.
- 46. PAGE 117:02 TO 117:04 (RUNNING 00:00:09.993)
  - You said earlier that you thought that the
  - 03 alleged increase of price in Korea would impact the
  - 04 U.S. market.
- 47. PAGE 117:05 TO 117:05 (RUNNING 00:00:01.034)
  - 0.5 Α Yes.
- 48. PAGE 117:06 TO 117:06 (RUNNING 00:00:01.356)
  - Why do you think that? Q
- 49. PAGE 117:07 TO 117:10 (RUNNING 00:00:30.056)
  - By that time, from my experience, I was aware
  - 08 of the fact that if any product's price increases in
  - 09 Korea, that impacts the price in the U.S. I knew
  - 10 that from my experience.
- 50. PAGE 117:11 TO 117:12 (RUNNING 00:00:04.117)
  - And what in your experience leads you to that
  - 12 conclusion?
- 51. PAGE 117:13 TO 117:17 (RUNNING 00:00:26.942)
  - My understanding was not based on any special
  - 14 particular experience of mine. I was basing that
  - 15 from my common sense and other general information
  - 16 that I had already that such would impact the U.S.
  - 17 market price.

# 52. PAGE 117:18 TO 117:19 (RUNNING 00:00:04.828)

- When you say "other general information,"
- 19 what are you referring to?
- 53. PAGE 117:20 TO 117:23 (RUNNING 00:00:24.615)
  - For the most products that we carry in our
  - 21 company, we for the most part import those products.
  - 22 Although we don't directly input those goods, we do so through our distributors.

#### 54. PAGE 117:24 TO 118:03 (RUNNING 00:00:18.734)

- So I thought when the prices increased in
- 25 Korea, the distributors would buy those products at
- 00118:01 an increased price, which would eventually impact
  - 02 the end price after the products are imported into
  - 03 the U.S.

## 55. PAGE 119:20 TO 119:23 (RUNNING 00:00:10.227)

- If -- if I say the KFTC investigation, is it
- 21 okay if we refer to that for the -- the
- 22 investigation of the Korean Fair Trade Commission
- 23 into the pricing of ramen products in Korea?

#### 56. PAGE 119:24 TO 119:25 (RUNNING 00:00:10.064)

- Yes, yes, I would understand what you're
- 25 referring to if you say KFTC.

#### 57. PAGE 120:01 TO 120:03 (RUNNING 00:00:06.396)

- Q At this 2013 meeting with the president of
  - 02 Plaza, did you discuss -- discuss the KFTC
  - 03 investigation?

#### 58. PAGE 120:04 TO 120:04 (RUNNING 00:00:05.626)

A I remember that I did.

#### 59. PAGE 131:23 TO 131:24 (RUNNING 00:00:07.149)

- With regard to this lawsuit, who at Plaza
- 24 authorized the filing of this lawsuit?

#### 60. PAGE 131:25 TO 131:25 (RUNNING 00:00:04.292)

The -- the president of the company.

## 61. PAGE 132:01 TO 132:03 (RUNNING 00:00:08.743)

- And was this at the 2013 discussion that we 00132:01
  - 02 talked about earlier between you and the president
  - 03 of Plaza?

#### 62. PAGE 132:04 TO 132:05 (RUNNING 00:00:15.873)

- After that meeting, a decision was made to
- 05 file this lawsuit, and the attorneys were hired.

# 63. PAGE 144:04 TO 144:07 (RUNNING 00:00:14.672)

- Do you believe that the conspiracy that's Q
- 05 been alleged to have taken place in Korea related to
- 06 Korean ramen pricing would impact the price of ramen
- 07 manufactured in the United States?

## 64. PAGE 144:08 TO 144:08 (RUNNING 00:00:06.412)

Α Yes, I believe it would.

# 65. PAGE 144:09 TO 144:09 (RUNNING 00:00:01.905)

Q What leads you to that belief?

#### 66. PAGE 144:13 TO 144:20 (RUNNING 00:00:46.379)

- THE WITNESS: I would have to repeat my
- 14 earlier answer, which has to do with my common
- 15 sense. I still believe, based on my belief, that
- 16 when the price increase in Korea by way of
- collusion, it would eventually, as a result, impact
- 18 the price that are supply to the -- price of goods 19 supplied to the U.S. and the price of goods that are
- 20 purchased by the consumers.

#### 67. PAGE 144:22 TO 145:01 (RUNNING 00:00:16.624)

- What in your common sense leads you to
- 23 believe that alleged collusion over prices in Korea

24 would improperly raise the price of ramen product

25 manufactured in the United States as opposed to 00145:01 imported from Korea?

## 68. PAGE 145:02 TO 145:08 (RUNNING 00:00:40.612)

- A Oh, I am aware of this fact that, generally
- 03 speaking, if anything -- the price is increased in
- 04 Korea, including the price of ramen, then that would
- 05 eventually lead to the increase of price of products 06 in the U.S. I know that from my past experience.
- 07 And if such thing happens by way of price fixing
- 08 collusion, then I don't think it's proper.

# 69. PAGE 145:11 TO 145:12 (RUNNING 00:00:02.940)

- What from your past experience leads you to
- 12 that belief?

#### 70. PAGE 145:13 TO 145:17 (RUNNING 00:00:35.092)

- It's general knowledge that typically when
- 14 distributors offer any increase or high price to us,
- 15 that is on account of the price for goods that they
- 16 get from Korea that is high, which is generally due 17 to increasing price of raw materials and whatnot.

#### 71. PAGE 145:18 TO 145:20 (RUNNING 00:00:14.137)

- 18 Is it your understanding that ramen product
- 19 manufactured in the United States relies on goods
- 20 that are received or imported from Korea?

#### 72. PAGE 145:23 TO 145:23 (RUNNING 00:00:03.616)

THE WITNESS: I think they are correlated.

# 73. PAGE 146:09 TO 146:09 (RUNNING 00:00:02.494)

What do you mean by they are correlated?

#### 74. PAGE 146:10 TO 146:12 (RUNNING 00:00:18.417)

- I believe it's rather common sense that
- 11 whenever prices go up in Korea and at some point in
- 12 time, prices would ultimately go up in the U.S.

#### 75. PAGE 161:13 TO 161:14 (RUNNING 00:00:04.993)

- How does Plaza determine the price it charges
- 14 customer for ramen products?

## 76. PAGE 161:15 TO 161:17 (RUNNING 00:00:13.133)

- I think I mentioned this this morning. I
- 16 think I answered this, but do you want me to explain
- 17 again?

## 77. PAGE 161:18 TO 161:20 (RUNNING 00:00:05.530)

- If you could. I apologize. I don't remember
- 19 you answering the question, and I apologize if
- 20 you're repeating yourself.

#### 78. PAGE 161:21 TO 161:22 (RUNNING 00:00:12.601)

We arrive at the figure by dividing the cost 22 by .7.

#### 79. PAGE 164:12 TO 164:15 (RUNNING 00:00:19.667)

- So this -- this division of 1 by .7, was that
- 13 something that -- was that a formula that Plaza used 14 to price its ramen products throughout the period

```
15 from the beginning of 2001 to the end of 2010?
```

## 80. PAGE 164:18 TO 164:21 (RUNNING 00:00:19.323)

- 18 THE WITNESS: That is my understanding
- 19 excluding the year 2000 when I was not with the
- 20 company. But if it's from 2001 forward, that --
- 21 that has been the case.

#### 81. PAGE 164:23 TO 164:24 (RUNNING 00:00:05.118)

23 Q So can you get your little calculator out 24 again.

## 82. PAGE 164:25 TO 165:02 (RUNNING 00:00:14.885)

- Okay. Can you do a little math problem for 00165:01 me. When your -- when your screen comes up, can 02 you -- can you divide 1 by .7 for me, please.
- 83. PAGE 165:03 TO 165:03 (RUNNING 00:00:02.352)
  - 03 A I will do so, yes.
- 84. PAGE 165:04 TO 165:04 (RUNNING 00:00:02.083)
  - 04 Q And what -- what figure do you get?
- 85. PAGE 165:05 TO 165:05 (RUNNING 00:00:06.514)
  - 05 A 1.4285.

#### 86. PAGE 165:10 TO 165:13 (RUNNING 00:00:33.229)

- 10 Q Okay. So if -- so if a -- a product -- the
- 11 cost of a ramen product during that period was X
- 12 dollars, does that mean that Plaza would set the
- 13 price at X dollars plus 42.85 percent of X dollars?

# 87. PAGE 165:16 TO 165:17 (RUNNING 00:00:12.159)

- THE WITNESS: 42.85? Yes, that's correct.
- 17 X plus 42.85.

## 88. PAGE 165:19 TO 165:21 (RUNNING 00:00:16.862)

- 19 Q So 42.85 percent was the profit margin
- 20 that -- that Plaza tried to get on ramen products
- 21 from 2001 to 2010; is that right?

## 89. PAGE 165:23 TO 165:23 (RUNNING 00:00:01.570)

23 THE WITNESS: That is correct.

# 90. PAGE 165:25 TO 166:02 (RUNNING 00:00:12.227)

- Q Did -- did the price of some of the ramen 00166:01 products that Plaza sold during the period 2001 to 02 2010 sometimes go up?
- 91. PAGE 166:03 TO 166:03 (RUNNING 00:00:06.548)
  - 03 A To my understanding, it continuously went up.

## 92. PAGE 166:04 TO 166:10 (RUNNING 00:00:31.593)

- Q And did Plaza -- when -- on the occasions
- 05 when the price of those ramen products went up
- 06 during the period 2001 to 2010 and Plaza learned of
- 07 the increase, did Plaza then increase the prices it
- 08 charged its customers to make sure that it continued
- 09 to earn a profit margin on the ramen products of
- 10 42.85 percent?

## 93. PAGE 166:13 TO 166:14 (RUNNING 00:00:12.387)

- 13 THE WITNESS: We tried to employ the same
- 14 percentage margin rate as much as possible.

## 94. PAGE 166:16 TO 166:19 (RUNNING 00:00:18.127)

- 16 Q And so when you learned of an increase in the
- 17 price of the ramen that was sold to you, you raised
- 18 your prices to your customer to preserve your profit
- 19 margins on that, correct?

#### 95. PAGE 166:21 TO 166:21 (RUNNING 00:00:07.828)

- 21 THE WITNESS: Yes, that's the method that --
- 96. PAGE 166:23 TO 166:23 (RUNNING 00:00:03.296)
  - THE WITNESS: That's how we have done so far.

## 97. PAGE 166:25 TO 167:02 (RUNNING 00:00:08.449)

- Q And that was done -- and that's what Plaza 00167:01 did throughout the period from 2001 to 2010 when 02 there was a price increase, correct?
- 98. PAGE 167:04 TO 167:08 (RUNNING 00:00:29.904)
  - 04 THE WITNESS: As far as my knowledge goes,
  - 05 that's true. However, as to certain items where we
  - 06 cannot quite pick up or -- meaning catch this price
  - 07 increase, then we would not be able to charge our
  - 08 customers to reflect the price increase.

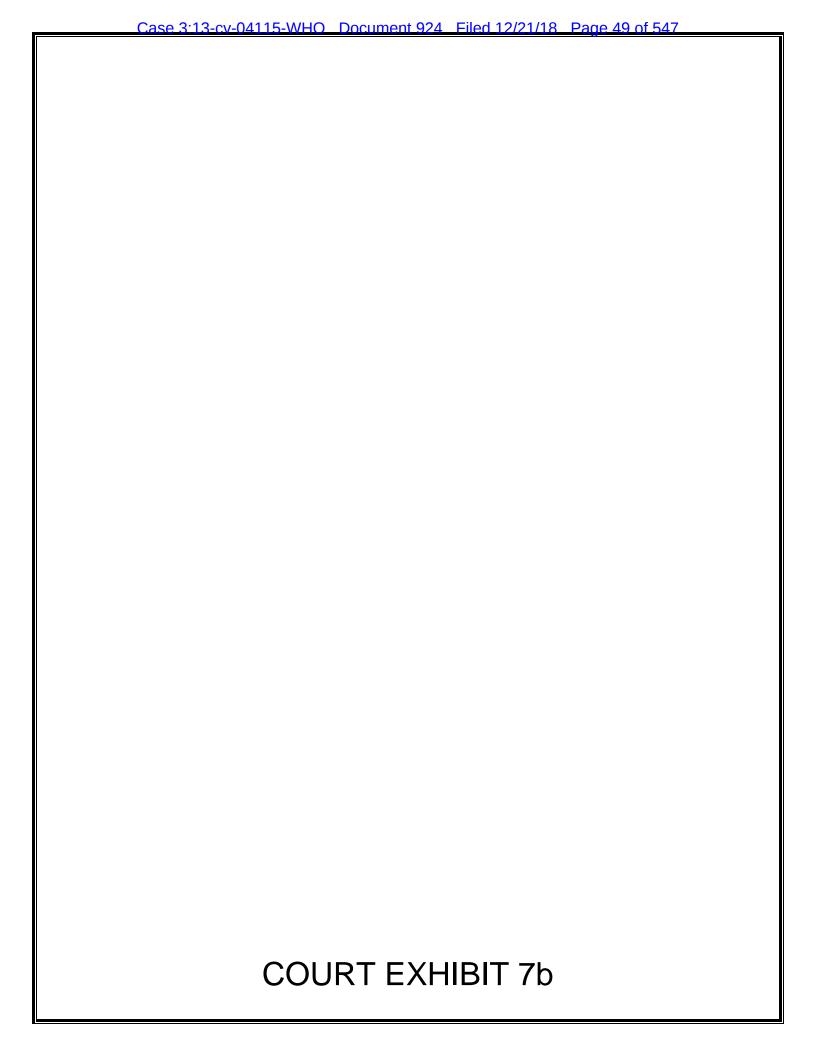
## 99. PAGE 167:09 TO 167:15 (RUNNING 00:00:24.522)

- 09 BY MR. PLUTZIK:
- 10 Q If -- if we're -- if we talk about the Korean
- 11 ramen products made by Ottogi -- sold by Ottogi,
- 12 Nongshim or Samyang, is it the case that during 2001
- 13 to 2010 when you got price increases for those
- 14 products, you increased the prices of those products
- 15 to your customers?

# 100. PAGE 167:17 TO 167:20 (RUNNING 00:00:13.994)

- 17 THE WITNESS: I believe that whenever we
- 18 determined that there was a price increase, that
- 19 then we tried to apply such a price increase in the
- 20 price that we offered to customers.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:18:25.193)





## Park, Kevin (Vol. 01) - 03/15/2016

1 CLIP (RUNNING 00:12:41.095)



# 🚝 Kevin Park 11-12-18 Final

#### **KEVINPARK**

#### 101 SEGMENTS (RUNNING 00:12:41.095)



#### 1. PAGE 12:12 TO 12:13 (RUNNING 00:00:03.654)

- So one of your duties would be purchasing; is 13 that correct? To make that more clear, as an
- 2. PAGE 12:13 TO 12:15 (RUNNING 00:00:07.490)
  - 13 that correct? To make that more clear, as an
  - 14 assistant manager, was one of your duties
  - 15 purchasing?

#### 3. PAGE 12:16 TO 12:17 (RUNNING 00:00:08.149)

- A At the time, I did engage in work affairs
- 17 related to purchasing in part.
- 4. PAGE 30:14 TO 30:17 (RUNNING 00:00:14.843)
  - Q So would it be correct to say that for the
  - 15 majority of the products that are sold at The Plaza
  - 16 Market, the grocery manager and the salesperson from
  - 17 the supplier agree on the terms of the sale?

#### 5. PAGE 30:21 TO 30:21 (RUNNING 00:00:01.458)

THE WITNESS: That's right.

#### 6. PAGE 47:14 TO 47:16 (RUNNING 00:00:10.874)

- Okay. And, Mr. Park, do you recall whether
- 15 The Plaza Market sold any ramen products
- 16 manufactured or sold by Ichiban?

#### 7. PAGE 47:17 TO 47:19 (RUNNING 00:00:09.132)

- I think it did, as far as I can remember,
- 18 because Ichiban has a long history of manufacturing
- 19 ramen product.

#### 8. PAGE 48:03 TO 48:04 (RUNNING 00:00:03.084)

- NЗ Okay. And -- and now I apologize again for
- 04 having to be repetitive. And now I'm going to focus

#### 9. PAGE 48:04 TO 48:05 (RUNNING 00:00:04.278)

- 04 having to be repetitive. And now I'm going to focus
- 05 on 2010 time period.

## 10. PAGE 48:06 TO 48:08 (RUNNING 00:00:07.462)

- Do you recall whether The Plaza Market sold
- 07 ramen products manufactured or sold by Nongshim at
- 08 that time?

## 11. PAGE 48:09 TO 48:10 (RUNNING 00:00:02.304)

- 09 Α Yes, it did.
- 10 And Ottogi? 0

## 12. PAGE 48:11 TO 48:12 (RUNNING 00:00:06.453)

A I remember that it did for Ottogi, as well.

12 And Samyang? Q 13. PAGE 48:13 TO 48:14 (RUNNING 00:00:03.729) Α Samyang, I remember. 14 Q Okay. And Ichiban? 14. PAGE 48:15 TO 48:16 (RUNNING 00:00:03.726) Ichiban, I remember. Okay. And Maruchan? Q 15. PAGE 48:17 TO 48:19 (RUNNING 00:00:04.929) I don't exactly remember, but probably so, I 18 think. And Nissin? 16. PAGE 48:20 TO 48:20 (RUNNING 00:00:02.678) A Nissin, I remember, as well. 17. PAGE 52:18 TO 52:20 (RUNNING 00:00:10.216) Between the time period 2000 to 2010, did The 19 Plaza purchase any ramen products directly from 20 Samyang USA? 18. PAGE 52:21 TO 52:23 (RUNNING 00:00:07.356) Yes, it did. 22 Q Did it do so from the beginning of the time 23 period? 19. PAGE 52:24 TO 52:25 (RUNNING 00:00:04.575) A Like I said before, I was not there in the 25 year 2000, so --20. PAGE 53:02 TO 53:03 (RUNNING 00:00:07.594) A -- so my answer applies to the period since I 03 joined the company. 21. PAGE 53:14 TO 53:16 (RUNNING 00:00:10.710) Q Okay. And for the time period 2000 to 2010, 15 did The Plaza purchase any ramen products directly 16 from Ottogi Korea? 22. PAGE 53:17 TO 53:17 (RUNNING 00:00:00.738) 17 A No. 23. PAGE 53:18 TO 53:20 (RUNNING 00:00:09.514)  $\rm 18~~Q~~Okay.~~And~between~the~time~period~2000~to~19~~2005,~did~The~Plaza~purchase~any~ramen~products$ 20 directly from Ottogi America? 24. PAGE 53:21 TO 53:22 (RUNNING 00:00:04.785) A As to that time frame, 2005, I don't exactly 22 recall. 25. PAGE 54:19 TO 54:21 (RUNNING 00:00:11.595) And was there any time between 2005 to 2010  $\,$ 20 when The Plaza purchased Ottogi Ramen products from 21 any entity other than Ottogi America? 26. PAGE 54:22 TO 54:24 (RUNNING 00:00:12.521)

A Not to my recollection.

- Q Mr. Park, do you know where -- from whom The 24 Plaza purchases Nongshim ramen products?
- 27. PAGE 54:25 TO 55:06 (RUNNING 00:00:28.812)
  - A Although I don't remember the exact beginning
  - 00055:01 time and the ending time, related to that, I
    - 02 remember there was a distributor by the name of
    - 03 Woojin through which the ramen products were
    - 04 purchased. And after Woojin either closed down his
    - 05 business or no longer dealt in ramen products, then
    - 06 the distributorship was -- went over to Wang.
- 28. PAGE 57:07 TO 57:08 (RUNNING 00:00:07.050)
  - 0 Mr. Park, did The Plaza purchase Ottogi ramen 08 products before 2005?
- 29. PAGE 57:09 TO 57:12 (RUNNING 00:00:18.873)
  - It probably did not, as far as I can nα Α
  - 10 remember.
  - Okay. So The Plaza did not purchase any
  - 12 Ottogi ramen products from any entity before 2005?
- 30. PAGE 57:13 TO 57:13 (RUNNING 00:00:02.569)
  - A I do not recall.
- 31. PAGE 57:16 TO 57:17 (RUNNING 00:00:05.287)
  - Do you know if Plaza purchased any Ottogi
  - 17 ramen products from Wang?
- 32. PAGE 57:18 TO 57:18 (RUNNING 00:00:06.004)
  - A I don't remember that instance happening.
- 33. PAGE 57:19 TO 57:20 (RUNNING 00:00:09.571)
  - So other than Nongshim, what other ramen
  - 20 brand products did The Plaza purchase from Wang?
- 34. PAGE 57:22 TO 57:24 (RUNNING 00:00:07.148)
  - THE WITNESS: It's -- it's my recollection
  - 23 that Wang company had their own brand, and I don't
  - 24 remember when that started, though.
- 35. PAGE 57:25 TO 58:01 (RUNNING 00:00:04.694)
  - I remember their brand name. It's called 00058:01 Surasang. And again, I don't remember from when
- 36. PAGE 58:01 TO 58:02 (RUNNING 00:00:05.542)
  - 00058:01 Surasang. And again, I don't remember from when 02 that started to be in place.
- 37. PAGE 58:23 TO 58:23 (RUNNING 00:00:03.603)
  - And did The Plaza Market sell Surasang ramen?
- 38. PAGE 58:24 TO 58:25 (RUNNING 00:00:04.188)
  - 24 It still sells those products.
  - 25 One moment, please.
- 39. PAGE 59:01 TO 59:03 (RUNNING 00:00:12.512)
  - 00059:01 For your information, when it comes to
    - O2 Surasang ramen, those are not individually packaged o3 ramen product but cup noodle-type ramen product.

#### 40. PAGE 59:25 TO 60:01 (RUNNING 00:00:07.942)

Mr. Park, from which entity does The Plaza 00060:01 purchase jin ramen?

#### 41. PAGE 60:02 TO 60:02 (RUNNING 00:00:03.629)

From Japanese company, to my understanding.

#### 42. PAGE 60:03 TO 60:03 (RUNNING 00:00:05.610)

03 It's either Nishimoto or JFC. I'm not exactly sure.

#### 43. PAGE 60:13 TO 60:16 (RUNNING 00:00:18.366)

- 0 And your answer, Mr. Park, that The Plaza
- 14 purchased Ichiban ramen from either JFC or
- 15 Nishimoto, does that apply to the time period 2000
- 16 to 2010?

#### 44. PAGE 60:17 TO 60:19 (RUNNING 00:00:10.884)

- Although I don't have the exact time period
- 18 in mind right now, I remember we carried Sapporo,
- 19 Ichiban product around that time frame.

## 45. PAGE 63:06 TO 63:07 (RUNNING 00:00:09.538)

- Okay. Do you recall in 2005 when Ottogi
- 07 America was first launched?

## 46. PAGE 63:08 TO 63:13 (RUNNING 00:00:19.478)

- I don't have that specific recollection, but
- 09 when you mention that, I thought that's what
- 10 probably happened then.
- Q Okay. And did Ottogi America come to you and 11
- 12 say we're going -- you know, we would like to start supplying your store with our products?

#### 47. PAGE 63:14 TO 63:14 (RUNNING 00:00:03.625)

Yes, it did, as far as I can remember.

## 48. PAGE 67:15 TO 67:16 (RUNNING 00:00:03.471)

- And, Mr. Park, take your time reviewing the 16 document.
- 49. PAGE 67:17 TO 67:17 (RUNNING 00:00:01.162)

17 A Yes.

#### 50. PAGE 67:18 TO 67:21 (RUNNING 00:00:06.291)

- I'm done.
- 19 Q Mr. Park --
- 20 (In English) Yes. Α
- 21 -- do you recognize this document?

#### 51. PAGE 67:22 TO 67:23 (RUNNING 00:00:06.334)

- Yes, I do. I think this is an invoice by Α
- 23 Wang Hanmi.

# 52. PAGE 87:18 TO 87:19 (RUNNING 00:00:11.360)

- And -- but would it be fair to say that Plaza
- 19 likely purchased Ottogi jin ramen from Wang in 2001?

# 53. PAGE 87:20 TO 87:24 (RUNNING 00:00:22.674)

- I think that is a likelihood if this -- the
- 21 date of this particular invoice is 2001.

- 22 Q And would it be fair to say that the price
- 23 that Plaza Market paid for a box of jin ramen mild
- 24 was \$8.40 for a box of 20?

#### 54. PAGE 87:25 TO 87:25 (RUNNING 00:00:02.085)

25 A Yes, that is my understanding.

#### 55. PAGE 88:01 TO 88:02 (RUNNING 00:00:14.289)

00088:01 Q And that the price that Plaza paid for each 02 bag of jin ramen mild in 2001 was \$0.42?

#### 56. PAGE 88:04 TO 88:05 (RUNNING 00:00:15.302)

Of that are how was \$2 40 year and that Is might

05 that one box was \$8.40, yes, and that's right.

# 57. PAGE 92:08 TO 92:09 (RUNNING 00:00:06.758)

08 Q Okay. Do you see that the lower right-hand 09 corner shows the Bates stamp PLAZA 791?

#### 58. PAGE 92:10 TO 92:10 (RUNNING 00:00:01.630)

10 A I do.

#### 59. PAGE 92:18 TO 92:18 (RUNNING 00:00:01.672)

Do you recognize this document?

#### 60. PAGE 92:19 TO 92:19 (RUNNING 00:00:00.742)

19 A Yes.

#### 61. PAGE 93:01 TO 93:02 (RUNNING 00:00:07.653)

00093:01 Q And is this also an invoice from Hanmi, Inc. 02 doing business as Wang Globalnet?

## 62. PAGE 93:04 TO 93:04 (RUNNING 00:00:02.507)

04 THE WITNESS: Yes, that is my understanding.

## 63. PAGE 93:06 TO 93:08 (RUNNING 00:00:13.873)

Q Okay. And if you look down at the big box there, does that, again, show the items that Plaza purchased from Wang in or around May 7, 2004?

#### 64. PAGE 93:10 TO 93:10 (RUNNING 00:00:02.618)

10 THE WITNESS: Yes, that's my understanding.

## 65. PAGE 94:15 TO 94:15 (RUNNING 00:00:02.961)

15 Q So that would be a box of 40 bags?

#### 66. PAGE 94:16 TO 94:17 (RUNNING 00:00:06.986)

16 A Yes, that's correct.

17 Q And the unit price for that in 2004 was?

#### 67. PAGE 94:18 TO 94:23 (RUNNING 00:00:25.590)

18 A The 20-bag box was \$8.40, like mentioned

19 before.

20 Q I think we should clarify the question.

21 So in 2004, a box of eight multi-pack jin

22 ramen, at what price did you purchase that,

23 according to the invoice?

#### 68. PAGE 94:24 TO 95:02 (RUNNING 00:00:11.495)

24 A It was purchased at \$16.80, as far as I

- 25 understand.
  00095:01 Q Okay. And the price in the next column,
  02 "Each Price" --
- 69. PAGE 95:03 TO 95:04 (RUNNING 00:00:02.578)
  - 03 A Yes.
  - 04 Q -- what does it show?
- 70. PAGE 95:05 TO 95:07 (RUNNING 00:00:08.651)
  - 05 A It shows \$2.10.
  - O6 Q And that's for five bags of jin ramen; is
  - 07 that correct?
- 71. PAGE 95:08 TO 95:10 (RUNNING 00:00:08.169)
  - 08 A Yes, five bags of jin ramen, correct.
  - 09 Q So can you tell me what the price would be
  - 10 for each bag?
- 72. PAGE 95:11 TO 95:11 (RUNNING 00:00:01.061)
  - 11 A I don't know exactly. I recall -- based on
- 73. PAGE 95:11 TO 95:16 (RUNNING 00:00:20.270)
  - 11 A I don't know exactly. I recall -- based on
  - 12 the calculation for 2001, I remember the price was
  - 13 \$0.42.
  - 14 Q Okay. So the price at which you were
  - 15 purchasing jin ramen in 2004 was \$0.42 per bag; is
  - 16 that correct?
- 74. PAGE 95:17 TO 95:19 (RUNNING 00:00:10.913)
  - 17 A It was \$0.42, according to my calculation for
  - 18 2001. If I -- it's -- if I am to calculate again,
  - 19 it's \$0.42, correct.
- 75. PAGE 96:11 TO 96:13 (RUNNING 00:00:10.930)
  - 11 MS. YU: Okay. And I'm marking for --
  - 12 marking as Exhibit 1003 a document with the Bates
  - 13 stamper -- Bates stamp PLAZA\_2925.
- 76. PAGE 96:14 TO 96:14 (RUNNING 00:00:01.515)
  - 14 THE WITNESS: Yes.
- 77. PAGE 96:16 TO 96:17 (RUNNING 00:00:02.857)
  - 16 Q Mr. Park, do you recognize this -- this
  - 17 document?
- 78. PAGE 96:18 TO 96:21 (RUNNING 00:00:13.727)
  - 18 A Yes. I understand this to be an invoice
  - 19 issued by Ottogi.
  - 20 Q So this invoice reflects Plaza's purchase
  - 21 directly from Ottogi America; is that correct?
- 79. PAGE 96:22 TO 96:24 (RUNNING 00:00:09.107)
  - 22 A That's my understanding, yes.
  - 23 Q And on the upper right-hand corner, what --
  - 24 can you tell me what date this invoice reflects.
- 80. PAGE 96:25 TO 96:25 (RUNNING 00:00:04.768)
  - 25 A I understand this to be September 23, 2005.

## 81. PAGE 97:03 TO 97:04 (RUNNING 00:00:06.412)

- And in the description area, do you see the 04 third item down?
- 82. PAGE 97:05 TO 97:06 (RUNNING 00:00:02.987)
  - Yes, I do, yes.
  - Could you please read that for me.
- 83. PAGE 97:07 TO 97:07 (RUNNING 00:00:01.889)
  - 07 A "Jin ramen multi hot." In Korean, the same
- 84. PAGE 97:07 TO 97:08 (RUNNING 00:00:06.429)
  - 07 A "Jin ramen multi hot." In Korean, the same 08 thing "jin ramen hot flavor, multi." And after
- 85. PAGE 97:08 TO 97:09 (RUNNING 00:00:02.314)
  - 08 thing "jin ramen hot flavor, multi." And after 09 that, "120 grams." And after that, "5/8."
- 86. PAGE 97:09 TO 97:11 (RUNNING 00:00:14.055)
  - 09 that, "120 grams." And after that, "5/8."
  - 10 Q And is it your understanding that this item 11 denotes a box of 40 jin ramen products?
- 87. PAGE 97:12 TO 97:13 (RUNNING 00:00:04.335)
  - That's my understanding.
  - Can you look at the "Unit Price" column.
- 88. PAGE 97:14 TO 97:15 (RUNNING 00:00:02.005)
  - Α Yes.
  - What does it say?
- 89. PAGE 97:16 TO 97:19 (RUNNING 00:00:14.152)
  - Α
  - It says "\$16.80."
    So -- and that's the same price at which 17
  - 18 Plaza purchased this product from Wang Globalnet; is
  - 19 that correct? According to the objection --
- 90. PAGE 97:25 TO 97:25 (RUNNING 00:00:01.132)
  - 25 THE WITNESS: Yes.
- 91. PAGE 98:14 TO 98:15 (RUNNING 00:00:15.982)
  - So my question is, in 2004, Plaza purchased a 15 box of 40 jin ramen products at 16.80?
- 92. PAGE 98:16 TO 98:18 (RUNNING 00:00:04.211)
  - Α Yes, that's correct --
  - And in 2005 --17
  - 18 -- based on this invoice. Α
- 93. PAGE 98:19 TO 98:21 (RUNNING 00:00:12.918)
  - 19 Q Yes, yes. And in 2005, Plaza purchased the 20 same product at the same price from Ottogi America,

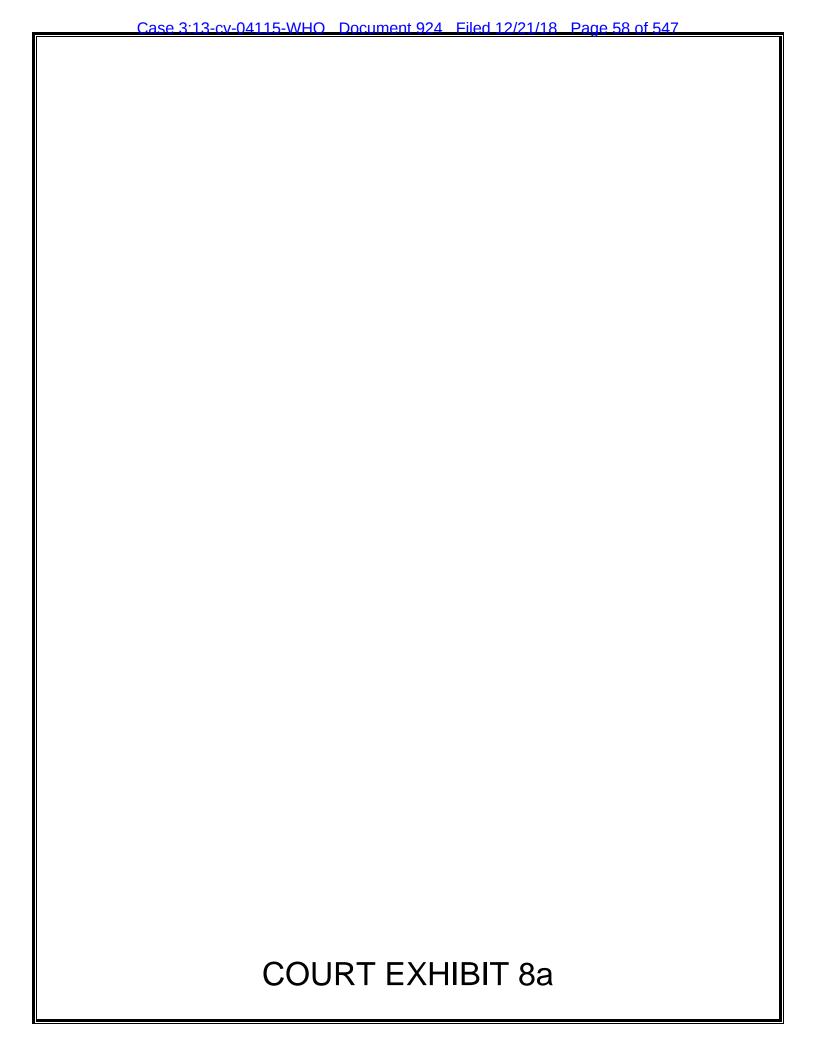
  - 21 Inc.; is that right?
- 94. PAGE 99:02 TO 99:06 (RUNNING 00:00:11.761)
  - THE WITNESS: I understand this to be the
  - 03 same based on what's shown on the invoice.
  - 04 BY MS. YU:
  - Ω And based on what's shown on the invoice and

```
06 your understanding of what it says --
```

## 95. PAGE 99:07 TO 99:08 (RUNNING 00:00:05.061)

- 07 A Based on what's shown on this invoice, I 08 understand the prices to be the same.
- 96. PAGE 101:14 TO 101:14 (RUNNING 00:00:01.691)
  - 14 Q So based on the invoice, would that be \$0.42
- 97. PAGE 101:14 TO 101:15 (RUNNING 00:00:02.097)
  - 14 Q So based on the invoice, would that be \$0.42 15 per bag?
- 98. PAGE 101:17 TO 101:17 (RUNNING 00:00:02.724)
  - 17 THE WITNESS: I'll have to calculate that.
- 99. PAGE 101:18 TO 101:21 (RUNNING 00:00:08.208)
  - Based on what's on the invoice, my calculation shows \$2.10.
    BY MS. YU:
    Q Per five?
- 100. PAGE 101:22 TO 101:23 (RUNNING 00:00:03.854)
  - 22 A Yes, for five. 23 Q So for each, would that be \$0.42?
- 101. PAGE 102:01 TO 102:02 (RUNNING 00:00:06.107)
  - 00102:01 THE WITNESS: Yes. That -- that's what my 02 calculation shows.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:12:41.095)





## Ahn, Soo Chang (Vol. 01) - 01/12/2016

1 CLIP (RUNNING 00:54:07.612)



#### AHNSOOCHANG-0112

## 244 SEGMENTS (RUNNING 00:54:07.612)



## 1. PAGE 7:19 TO 7:24 (RUNNING 00:00:09.020)

```
19 JACKI NOH,
20 having first been duly sworn by
21 Sharon Lengel, the Notary Public,
22 interpreted from English to
23 Korean and from Korean to English
24 as follows:
```

#### 2. PAGE 8:02 TO 8:06 (RUNNING 00:00:09.291)

```
02 S O O-C H A N G A H N,
03 having first been duly sworn by
04 Sharon Lengel, the Notary Public,
05 was examined and testified as
06 follows:
```

#### 3. PAGE 8:02 TO 8:06 (RUNNING 00:00:01.473)

```
02 S O O-C H A N G A H N,
03 having first been duly sworn by
04 Sharon Lengel, the Notary Public,
05 was examined and testified as
06 follows:
```

## 4. PAGE 11:19 TO 11:21 (RUNNING 00:00:08.509)

```
19 Q. If I am correct, you joined
20 Samyang Food Company Limited in 1978; is
21 that correct?
```

#### 5. PAGE 11:22 TO 11:22 (RUNNING 00:00:03.463)

22 A. Correct. '78. That's correct.

#### 6. PAGE 11:23 TO 12:02 (RUNNING 00:00:14.731)

```
Q. You must have been very young.

When you first joined Samyang

Food Company Limited, what was your

AHN - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY

position?
```

#### 7. PAGE 12:03 TO 12:03 (RUNNING 00:00:03.447)

03 A. Just regular employee.

# 8. PAGE 12:04 TO 12:07 (RUNNING 00:00:14.498)

```
Q. Okay. Can you tell me just very generally how your positions changed, how you advanced through the company until about the year 2000.
```

# 9. PAGE 12:08 TO 12:19 (RUNNING 00:00:46.833)

```
08 A. I don't remember exact dates as
09 to when I was promoted. Since I started
10 working for the company in 1978 until
11 2000, my main duty was sales-related --
12 sales management or sales related. And
```

during this period from '78 to 2000, I 13 also worked in -- in the -- in the rural office or the branch office, not in Seoul. 15 16 So I don't remember the dates, at what point I became a manager or assistance 17 manager or director. But in 2000, I 18 remember becoming a director. 19

#### 10. PAGE 12:20 TO 12:21 (RUNNING 00:00:04.802)

- 20 Ο. So is it fair to say that you've 21 always worked in the sales department?
- 11. PAGE 12:22 TO 12:23 (RUNNING 00:00:12.028)
  - 22 In lieu of sales, more like Α. 23 managing sales.
- 12. PAGE 13:10 TO 13:12 (RUNNING 00:00:16.188)
  - 10 So in approximately the year 2000, you became a manager in the sales 11
  - department; is that correct?
- 13. PAGE 13:13 TO 13:13 (RUNNING 00:00:01.595)
  - 13 Α. Correct.
- 14. PAGE 13:21 TO 13:22 (RUNNING 00:00:03.544)
  - Q. Do you recall in what year you 2.2
  - became the director?
- 15. PAGE 13:23 TO 14:02 (RUNNING 00:00:19.362)
  - 23 As far as I recall, I believe I
  - became the head of sales division in 2007. 2.4
  - And before that, for a brief period of 25
  - 00014:01 AHN HIGHLY CONFIDENTIAL ATTYS' EYES ONLY time, I was head of management.
- 16. PAGE 14:03 TO 14:05 (RUNNING 00:00:05.670)
  - 03 Ο. When you became the deputy
  - 04 director, were you also an officer of the
  - 05 company?
- 17. PAGE 14:06 TO 14:06 (RUNNING 00:00:01.768)
  - Α. Yes. Correct.
- 18. PAGE 15:04 TO 15:06 (RUNNING 00:00:07.326)
  - 04 Okay. As deputy director of the
  - 05 sales department in the year 2000, what
  - were your responsibilities?
- 19. PAGE 15:07 TO 15:13 (RUNNING 00:00:31.725)
  - 07 My responsibilities as deputy
  - 80 director of the sales department was to
  - 09 assist head of sales division and monitor
  - the sales field and supervise 10
  - 11 sales-related activities and receive
  - 12 reports from subordinates and report to
  - 13 superiors.
- 20. PAGE 15:19 TO 15:20 (RUNNING 00:00:03.985)
  - 19 How many employees approximately

20 did you supervise?

## KoreanNoodles 21. PAGE 15:21 TO 15:22 (RUNNING 00:00:08.876) A. I don't know the exact number, but several hundred. 22. PAGE 17:24 TO 17:25 (RUNNING 00:00:07.140) When you became the director, to whom did you report? 23. PAGE 18:02 TO 18:02 (RUNNING 00:00:06.745) A. Mr. Don Joong Choi. 24. PAGE 18:03 TO 18:05 (RUNNING 00:00:15.468) 03 So you reported to Mr. Choi the Ο. entire time that you were leading up the 04 sales department in the year 2000 to 2009? 0.5 25. PAGE 18:06 TO 18:07 (RUNNING 00:00:09.121) He was not with me for a very Α. long period of time. 26. PAGE 18:08 TO 18:09 (RUNNING 00:00:04.130) Okay. When did he -- when did Q. you stop reporting to him? 27. PAGE 18:10 TO 18:12 (RUNNING 00:00:14.717) Α. I don't remember the month. I believe he was transferred to somewhere 11 12 else in 2001. 28. PAGE 18:13 TO 18:14 (RUNNING 00:00:03.811) 13 Ο. Okay. And when he transferred, 14 to whom did you report? 29. PAGE 18:15 TO 18:16 (RUNNING 00:00:09.117) After that, I reported to Ms. Jung-Soo Kim. 16 30. PAGE 18:17 TO 18:18 (RUNNING 00:00:04.436) 17 And what was her title when you 18 were reporting to her? 31. PAGE 18:19 TO 18:20 (RUNNING 00:00:07.945) 19 I believe her title at that time 20 was head of sales division. 32. PAGE 22:19 TO 22:22 (RUNNING 00:00:24.142) Q. Was it true, during the entire period of 2000 to 2007, that one of your $\,$ 19

34. PAGE 25:24 TO 26:03 (RUNNING 00:00:19.101) 2.4 Mr. Ahn, I'm going to hand you

responsibilities.

33. PAGE 22:23 TO 22:24 (RUNNING 00:00:04.241)

Α.

20

21

23

another copy of still -- it will be marked 25 00026:01 AHN - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY

responsibilities was the increase in price

Yes. That was one of my

of Ramen for the Korean domestic market?

as Exhibit 7. It has Bates Nos.

```
03
              OTGR0001584 and 1592. But as Mr. Dosker
35. PAGE 27:18 TO 27:19 (RUNNING 00:00:04.553)
         18
                         Have you had an opportunity to
              review Exhibit 7, Mr. Ahn?
        19
36. PAGE 27:20 TO 27:20 (RUNNING 00:00:02.231)
         20
                  Α.
                         Yes. Yes, I did.
37. PAGE 27:21 TO 27:22 (RUNNING 00:00:06.344)
                         May I ask you to turn to the
                  Q.
         22
              last page of Exhibit 7.
38. PAGE 27:23 TO 27:23 (RUNNING 00:00:01.291)
         23
                  Α.
                         Yes.
39. PAGE 27:24 TO 28:02 (RUNNING 00:00:11.117)
         24
                        Does your signature appear on
         25
              the last page of Exhibit 7, which would be
  00028:01
            AHN - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
         02
              OTGR0001592?
40. PAGE 28:03 TO 28:03 (RUNNING 00:00:02.078)
         03
                  Α.
                         Yes. I see that.
41. PAGE 28:04 TO 28:08 (RUNNING 00:00:22.361)
         04
                         Okay. And then if you look in
         05
              the lower right-hand corner of the first
         06
              page of Exhibit 7, there is some
        07
              handwriting there.
                         Are those your initials?
42. PAGE 28:09 TO 28:09 (RUNNING 00:00:02.134)
         09
                         It's a full name.
                  Α.
43. PAGE 28:11 TO 28:12 (RUNNING 00:00:06.799)
                         So is this a true copy of the
         12
              statement that you gave to the KFTC?
44. PAGE 28:13 TO 28:13 (RUNNING 00:00:02.010)
                  Α.
                         Yes, it is.
45. PAGE 29:15 TO 29:18 (RUNNING 00:00:13.228)
         15
                         Okay. Did you review your
                  Ο.
         16
              statement to the KFTC reflected in
        17
              Exhibit 7 before you submitted this
              statement to the KFTC?
        18
46. PAGE 29:19 TO 29:19 (RUNNING 00:00:02.467)
         19
                  Α.
                         Yes, I did.
47. PAGE 29:20 TO 29:24 (RUNNING 00:00:16.731)
         20
                        And at the time you signed
              Exhibit 7, was it -- were the statements
         21
              contained in Exhibit 7 true and correct of
         22
         23
              your own personal knowledge, to the best
         24
              of your ability?
48. PAGE 29:25 TO 29:25 (RUNNING 00:00:04.327)
```

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Yes. That was my understanding.

Α.

17

Α.

Yes, I did.

## KoreanNoodles

```
49. PAGE 30:02 TO 30:04 (RUNNING 00:00:06.673)
                        And do you believe that the
              statements in Exhibit 7 are true and
         04
              correct today?
50. PAGE 30:05 TO 30:05 (RUNNING 00:00:01.953)
                  Α.
                         Yes, I do.
51. PAGE 30:06 TO 30:07 (RUNNING 00:00:05.624)
                         Okay. Do you recall how many
              statements that you gave to the KFTC?
52. PAGE 39:17 TO 39:20 (RUNNING 00:00:17.584)
         17
                  Q.
                         Okay. The last document I'm
              going to mark as Exhibit 10 to your
        18
              deposition bears the Bates Nos.
              OTGKR0001684 through 1686.
53. PAGE 39:24 TO 40:04 (RUNNING 00:00:21.593)
                         MR. BIRKHAEUSER: And then also
         25
                  for the record, we have a certified
  00040:01 AHN - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
         02
                  translation bearing the Bates Nos.
                  OTGKR-0001684T through 1686T, which
         0.3
                  will be marked as Exhibit 10T.
54. PAGE 40:09 TO 40:10 (RUNNING 00:00:04.007)
         Λ9
                         Have you had an opportunity to
              review Exhibit 10, Mr. Ahn?
        10
55. PAGE 40:11 TO 40:11 (RUNNING 00:00:01.584)
        11
                  Α.
                         Yes.
56. PAGE 40:12 TO 40:13 (RUNNING 00:00:05.769)
                         Can you look at the top
         13
              right-hand corner of Exhibit 10.
57. PAGE 40:14 TO 40:14 (RUNNING 00:00:01.669)
                         Do you see your signature?
58. PAGE 40:15 TO 40:15 (RUNNING 00:00:01.840)
         15
                  Α.
                         Yes. I can.
59. PAGE 41:09 TO 41:11 (RUNNING 00:00:07.360)
                         And did you review a copy of
         10
              Exhibit 10 before it was submitted to the
        11
              KFTC?
60. PAGE 41:12 TO 41:12 (RUNNING 00:00:02.377)
         12
                  Α.
                         Yes, I did.
61. PAGE 41:13 TO 41:16 (RUNNING 00:00:10.121)
                        And did you believe that the
         13
              statements contained in Exhibit 10 were
         15
              true and correct at the time you submitted
              the statement to the KFTC?
62. PAGE 41:17 TO 41:17 (RUNNING 00:00:03.016)
```

## 63. PAGE 41:18 TO 41:24 (RUNNING 00:00:13.010)

- 18 Q. And as you sit here today, do
- 19 you believe that the true and correct --
- 20 do you believe that the statements
- 21 contained in exhibit -- Exhibit 10 are
- 22 true and correct to your personal
- 23 knowledge, to the best of your personal
- 24 knowledge?

#### 64. PAGE 41:25 TO 41:25 (RUNNING 00:00:02.275)

25 A. Yes, I do.

#### 65. PAGE 43:06 TO 43:07 (RUNNING 00:00:03.508)

- 06 Q. So can you tell me generally
- 07 what is the Ramen Association?

#### 66. PAGE 43:08 TO 43:17 (RUNNING 00:00:51.397)

- 08 A. This transaction order
- 09 association is a type of order from Korean
- 10 Internal Revenue Service. And it is to
- 11 prevent dumping -- not to pay taxes among
- 12 the Ramen manufacturers in the Ramen
- 13 market so that they would not just dump
- 14 the Ramen price. So this is to control
- 15 the activities of Ramen manufacturers in
- 16 the Ramen industry. And that is the
- 17 purpose of this association.

#### 67. PAGE 43:23 TO 43:24 (RUNNING 00:00:04.025)

- Q. Okay. And what was the general
- 24 assembly of the Ramen Association?

#### 68. PAGE 43:25 TO 44:11 (RUNNING 00:00:57.000)

- 25 A. Ramen Association's general
- 00044:01 AHN HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
  - 02 assembly takes place once a year, and it
  - 03 is -- or this is the assembly for Ramen 04 Transaction Order Association, and they
  - 04 Transaction Order Association, and they 05 determine the mandates of this association
  - 06 and also discuss the cost to do different
  - various mandate, et cetera, and determine
  - 08 which company will pay how much. So this
  - 09 is the discussion group to talk about the
  - 10 allocation of each Ramen companies and
  - 11 what they are going to do, et cetera.

#### 69. PAGE 44:12 TO 44:15 (RUNNING 00:00:10.840)

- 12 Q. Did you personally attend
- 13 meetings of the general assembly of the
- 14 Ramen Association while you were employed
- 15 by Samyang Foods Company Limited?

#### 70. PAGE 44:16 TO 44:16 (RUNNING 00:00:02.306)

16 A. Yes, I did.

## 71. PAGE 44:17 TO 44:19 (RUNNING 00:00:07.934)

- 17 Q. And what other companies
- 18 participated in the General Assembly of
- 19 the Ramen Association?

#### 72. PAGE 44:20 TO 44:24 (RUNNING 00:00:19.675)

20 A. In the beginning, I -- as far as

- 21 I recall, there were -- four company 22 representatives from four companies 23 attended: Nongshim, Samyang, Paldo, and 24 Ottogi.
- 73. PAGE 44:25 TO 45:03 (RUNNING 00:00:06.007)
  - Q. What was the first year that you 00045:01 AHN HIGHLY CONFIDENTIAL ATTYS' EYES ONLY 02 attended the general assembly of the Ramen 03 Association?
- 74. PAGE 45:04 TO 45:05 (RUNNING 00:00:10.215)
  - 04 A. To my recollection, I think my 05 first attendance was in 2000.
- 75. PAGE 45:06 TO 45:09 (RUNNING 00:00:11.150)
  - Q. Did the composition of the general assembly of the Ramen Association change over time as far as the companies that were -- that constituted it?
- 76. PAGE 45:10 TO 45:15 (RUNNING 00:00:23.402)
  - 10 A. The general assembly was 11 attended by representatives by four 12 companies that I already mentioned. But 13 the attendees might change because of
  - their job title changes or job
    responsibilities changed.
  - 10 1001010121110100 011011900
- 77. PAGE 45:16 TO 45:19 (RUNNING 00:00:16.021)
  - Q. When you -- when you attended the meetings of the general assembly, did
  - 18 you appear as a representative of Samyang
  - 19 Food Company Limited?
- 78. PAGE 45:20 TO 45:23 (RUNNING 00:00:13.752)
  - 20 A. I was the director of the
  - 21 association, and I was the representative
  - $22\,$  of Samyang Food Company Limited of the
  - 23 Ramen Association's general assembly.
- 79. PAGE 45:24 TO 46:02 (RUNNING 00:00:07.631)
  - Q. So you were a director of the general assembly of the Ramen Association 00046:01 AHN HIGHLY CONFIDENTIAL ATTYS' EYES ONLY 02 at some point in time?
- 80. PAGE 46:03 TO 46:06 (RUNNING 00:00:15.692)
  - O3 A. Well, I characterized it as O4 director. That's my word. But in the --O5 within the Ramen Association, we call the
  - 06 committee committee members.
- 81. PAGE 46:07 TO 46:10 (RUNNING 00:00:12.470)
  - 07 Q. Okay. And then was there a
  - 08 chair of the general assembly of the Ramen
  - 09 Association during the time that you
  - 10 attended?
- 82. PAGE 46:11 TO 46:12 (RUNNING 00:00:10.347)
  - 11 A. Yes. One of the companies had

12 the role of chair.

#### 83. PAGE 46:13 TO 46:15 (RUNNING 00:00:10.705) 13 And during the time that you attended the Ramen Association, who was 15 the chair of the general assembly? 84. PAGE 46:16 TO 46:16 (RUNNING 00:00:04.014) Α. Nongshim. 85. PAGE 46:17 TO 46:19 (RUNNING 00:00:09.267) Do you recall in what year you -- you last attended a meeting of the 18 general assembly of the Ramen Association? 86. PAGE 46:20 TO 46:20 (RUNNING 00:00:05.265) I believe it was in 2005. 20 Α. 87. PAGE 46:21 TO 46:23 (RUNNING 00:00:08.371) So was Nongshim the chair of the general assembly for the entire time 2.2 between 2000 and 2005? 88. PAGE 46:24 TO 46:24 (RUNNING 00:00:01.958) Α. 24 Yes. 89. PAGE 46:25 TO 47:03 (RUNNING 00:00:12.406) Q. And was there a particular 00047:01 AHN - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY 02 individual on behalf of Nongshim that was the chair during the years 2000 and 2005? 90. PAGE 47:04 TO 47:04 (RUNNING 00:00:02.670) Yes. There was. Α. 91. PAGE 47:05 TO 47:06 (RUNNING 00:00:02.618) 05 Ο. And what was that individual's 06 name? 92. PAGE 47:07 TO 47:08 (RUNNING 00:00:09.961) 07 As far as I recall, his name was 0.8 Dong Gyun Yoon. 93. PAGE 48:02 TO 48:03 (RUNNING 00:00:08.533) 02 What is -- what information is 0.3 reflected on Attachment 1 of Exhibit 9? 94. PAGE 48:04 TO 48:11 (RUNNING 00:00:34.105) 04 Α. This attachment lists the Ramen companies' officers, names of officers or 05 06 executives at that time, and also the 07 names that are underlined are the ones 0.8 that I think who attended that meeting, general assembly. So I underlined anyone 09 that I remembered being at the general 10 11 assembly.

95. PAGE 48:12 TO 48:14 (RUNNING 00:00:10.092)

letters "SS."

12

13

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Okay. At the very top of Attachment 1 to Exhibit 9, there are the

20

Α.

Yes.

## KoreanNoodles

```
96. PAGE 48:15 TO 48:15 (RUNNING 00:00:01.371)
         15
                  Α.
                         Yes.
97. PAGE 48:16 TO 48:17 (RUNNING 00:00:02.464)
                   Ο.
                         Does that -- what does that
         17
              refer to?
98. PAGE 48:18 TO 48:19 (RUNNING 00:00:10.560)
                   Α.
                          "SS" stands for "Samyang Shik
              Poom, " meaning "Samyang Food."
         19
99. PAGE 48:20 TO 48:21 (RUNNING 00:00:03.973)
                   Q.
                         And the letter "N" next to it,
         21
              what does that refer to?
100. PAGE 48:22 TO 48:22 (RUNNING 00:00:04.163)
                         It's initial for "Nongshim."
                  Α.
101. PAGE 48:23 TO 48:23 (RUNNING 00:00:01.589)
         23
                   Q.
                         And the letter "O"?
102. PAGE 48:24 TO 48:24 (RUNNING 00:00:04.656)
                          "O" stands for "Ottogi."
         24
                   Α.
103. PAGE 48:25 TO 48:25 (RUNNING 00:00:01.366)
                   Q.
                         And "Y"?
104. PAGE 49:02 TO 49:03 (RUNNING 00:00:09.810)
                          "Y" refers to "Yakult," which is
                  Α.
         03
              now Paldo.
105. PAGE 49:04 TO 49:09 (RUNNING 00:00:27.677)
         04
               Ο.
                         So the individual who
         05
              appeared -- I'm sorry.
         06
                         The individual who chaired the
              general assembly on behalf of Nongshim, do
         0.8
              you see that individual's name listed on
              Attachment 1 of Exhibit 9?
         09
106. PAGE 49:10 TO 49:10 (RUNNING 00:00:02.509)
         1.0
                   Α.
                         Yes. I see that.
107. PAGE 49:11 TO 49:11 (RUNNING 00:00:04.675)
                   Q.
                         And was it Mr. Lee Song Yoon?
108. PAGE 49:12 TO 49:13 (RUNNING 00:00:05.517)
         12
                         No. Yoon Dong Gyun, Dong Gyun
         13
              Yoon.
109. PAGE 49:14 TO 49:19 (RUNNING 00:00:16.388)
                         Okay. And as far as you're
         14
              concerned, Attachment 1 of Exhibit 9
         15
              accurately reflects the official officers
              of the general assembly of the \ensuremath{\mathsf{Ramen}}
         17
         18
              Association for each of the years depicted
         19
              on the attachment?
110. PAGE 49:20 TO 49:20 (RUNNING 00:00:01.853)
```

## 111. PAGE 59:11 TO 59:14 (RUNNING 00:00:14.288)

- 11 Would you ever arrive early to
- 12 the general assembly meetings and speak
- 13 with representatives from Nongshim,
- 14 Ottogi, or Paldo?

#### 112. PAGE 59:15 TO 59:18 (RUNNING 00:00:17.784)

- 15 A. Well, on the day of general
- 16 assembly meeting, we would arrive early,
- 17 earlier than the scheduled starting time,
- 18 and meet with other representatives.

#### 113. PAGE 59:19 TO 59:21 (RUNNING 00:00:04.949)

- 19 Q. And would you sometimes have
- 20 lunch together after the general assembly
- 21 meeting?

#### 114. PAGE 59:22 TO 60:02 (RUNNING 00:00:17.106)

- 22 A. Yes. The lunch was scheduled.
- 23 It was part of the general assembly
- 24 meeting. So upon the conclusion of the
- 25 general assembly meeting, we would have
- 00060:01 AHN HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
  - 02 lunch together.

# 115. PAGE 60:03 TO 60:07 (RUNNING 00:00:14.759)

- 03 Q. Would -- would members of the
- 04 general assembly arrive early with the
- 05 specific intention of speaking with each
- 06 other before the official business of the
- 07 Ramen Association?

#### 116. PAGE 60:12 TO 60:17 (RUNNING 00:00:25.837)

- 12 A. When I attended these general
- 13 assembly meetings, during the period that
- 14 I attended, we would arrive earlier than
- 15 the meeting starting time, and then we all
- 16 walked in together to the general assembly
- 17 meeting venue.

## 117. PAGE 63:11 TO 63:15 (RUNNING 00:00:13.108)

- 11 Q. Okay. And, again, very
- 12 generally, do you recall any discussions
- 13 amongst the members of the general
- 14 assembly relating to price of Ramen or
- 15 price increases?

## 118. PAGE 63:16 TO 63:16 (RUNNING 00:00:02.361)

16 A. Yes, I do.

## 119. PAGE 63:17 TO 63:20 (RUNNING 00:00:15.673)

- 17 Q. How frequently did the members
- 18 discuss price increase at the meetings
- 19 before the official meeting of the general
- 20 assembly?

## 120. PAGE 63:21 TO 63:23 (RUNNING 00:00:14.703)

- 21 A. I don't recall discussing it
- 22 frequently. But to my recollection, I

23 remember we discussed once.

16

17

18

Seoul.

#### KoreanNoodles

#### 121. PAGE 64:08 TO 64:10 (RUNNING 00:00:14.192) Do you recall attending a meeting on March 28, 2001, of the general 10 assembly of the Ramen Association? 122. PAGE 64:11 TO 64:11 (RUNNING 00:00:02.306) Α. Yes, I do. 123. PAGE 66:03 TO 66:03 (RUNNING 00:00:02.597) Who attended from Samyang? Q. 124. PAGE 66:04 TO 66:05 (RUNNING 00:00:08.890) Myself and Chang Hoon Kim, the Α. 05 administrative assistant or support staff. 125. PAGE 66:06 TO 66:07 (RUNNING 00:00:03.753) 06 And did anyone appear on behalf Ο. 07 of Nongshim? 126. PAGE 66:08 TO 66:11 (RUNNING 00:00:29.316) 80 Α. Mr. Dong Gyun Yoon. I believe 09 he was managing director at that time. And either one or more of Nongshim 10 employees attended that meeting. 11 127. PAGE 66:17 TO 66:18 (RUNNING 00:00:07.574) 17 Do you remember the names of anyone that attended on behalf of Ottogi? 18 128. PAGE 66:19 TO 66:20 (RUNNING 00:00:06.988) 19 I cannot recall with respect to 20 Ottogi either. 129. PAGE 66:21 TO 66:23 (RUNNING 00:00:04.641) And how about Paldo? Do you recall anybody that attended on behalf 2.2 130. PAGE 66:24 TO 67:09 (RUNNING 00:00:45.687) 24 Well, at that time, my memory was not very clear. I -- when I was 00067:01 AHN - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY preparing this statement, I said that 02 0.3 probably Don Joong Choi, who was the director, was representing Ottogi, and 04 05 Mr. Yoon, the director, was probably 06 representing Paldo. But I was not 100 percent sure. So when I made that 07 statement, I said probably those individuals attended that meeting. 09 131. PAGE 67:15 TO 67:15 (RUNNING 00:00:03.293) Q. And where was the meeting held? 132. PAGE 67:16 TO 67:18 (RUNNING 00:00:13.612)

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The meeting took place at

Capital Hotel, which is in Itaewon in

# 133. PAGE 67:19 TO 67:21 (RUNNING 00:00:14.736) 19 Q. And do you recall a discussion 20 amongst members of the general assembly 21 prior to the official meeting on that day?

#### 134. PAGE 67:22 TO 67:22 (RUNNING 00:00:03.500)

22 A. Yes. Some I do recall.

#### 135. PAGE 67:23 TO 67:25 (RUNNING 00:00:05.509)

Q. Okay. What's your best recollection of the conversation that occurred prior to the meeting?

#### 136. PAGE 68:02 TO 68:13 (RUNNING 00:00:52.068)

02 When we first saw each other, we 03 shook hands, and other than Mr. Dong Gyun Yoon, the director, or the committee 04 05 member, I don't really remember the other 06 ones. But since we only see each other 07 once, and some of the members were 0.8 changed, so we exchanged greetings. 09 And in my case, I don't really 10 talk a lot, so I'm usually kind of a passive participant or attendee. So 11 but at that time, what I recall is that we 12 13 talked about Ramen price a bit.

#### 137. PAGE 69:03 TO 69:04 (RUNNING 00:00:04.265)

Q. Do you recall anyone asking a question about a price increase?

## 138. PAGE 69:05 TO 69:13 (RUNNING 00:00:36.481)

O5 A. I'm a man of a few words, so I
O6 don't really talk a lot. But I think
O7 somebody else or -- from another company,
O8 I believe, asked to Mr. Dong Gyun Yoon -O9 I believe he was a managing director at
10 that time. I think that was his job
11 title. But I'm not certain. And I
12 believe Mr. Yoon received a question
13 regarding price-related negotiations.

# 139. PAGE 69:14 TO 69:15 (RUNNING 00:00:09.583)

14 Q. And do you recall -- do you 15 recall Mr. Yoon's response?

#### 140. PAGE 69:16 TO 69:19 (RUNNING 00:00:20.051)

- 16 A. If I remember correctly, I 17 believe Mr. Dong Gyun Yoon answered, "Yes. 18 Negotiation is being taken place. Please
- 19 wait and see what happens."

#### 141. PAGE 69:20 TO 69:22 (RUNNING 00:00:06.169)

- Q. Do you recall anyone expressing views about the amount of the price
- 22 increase with Nongshim?

#### 142. PAGE 69:23 TO 70:07 (RUNNING 00:00:41.011)

A. We could not talk about the
price -- I mean, the amount of the price
increase because there are many different
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types of Ramen. So we cannot talk -- we could not talk about an individual price of certain Ramen. But it is possible that question concerning the increase of -- percentage of price increase -- something like that might have been asked.

#### 143. PAGE 77:13 TO 77:15 (RUNNING 00:00:08.580)

13 Can you tell me everything that 14 you remember about the discussion of a 15 price increase at that meeting.

#### 144. PAGE 77:16 TO 79:06 (RUNNING 00:02:17.623)

```
16
                     Concerning price increase, I
           believe that in the beginning, executives
     17
     18
           from Ottogi and Yakult asked the questions
      19
           to Mr. Yoon concerning price increase.
      20
           And Mr. Yoon responded that the
      2.1
          negotiation is being taken place, and so I
      2.2
           said that "Considering the inflation, the
      23
           price increase should be at least
      24
           double-digit. What do you think about
           that?"
      2.5
00078:01 AHN - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
                    And Mr. Yoon responded to my
      03
           comment that "I have never seen the
      0.4
           double-digit increase in the past, and I
           think double-digit increase might be too
      05
      06
           much. Don't you think?" I remember him
      07
           saying that.
      80
                     And then Ottogi and Yakult sides
      09
           also stated that "We need to have at least
      10
           double-digit increase to cover our cost."
     11
           And Nongshim -- Mr. Yoon stated that -- as
           far as I recall, he looked at the Ottogi
     12
           side and saying that I received assistance
     13
           request from an employee that this area in
     14
      15
           the statement I referred to as XX. In
      16
           this area, the selling price went down
           substantially. So our employee request
     17
      18
           for assistance.
      19
                     Then the executive from Ottogi
      20
           stated that, Well, I received a report
      21
           about that, and the report that I received
      22
          was that it was the response or
          countermeasure because Nongshim was
      23
      24
          selling very low. And then Mr. Yoon
      25
          stated that you have to set the -- you
00079:01 AHN - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
          have to set at a proper price to generate
      02
          profit. If you can sell it too low, then
      04
           it doesn't help anybody. And I believe
      05
           that this topic concluded at that point.
           That's what I recall.
```

#### 145. PAGE 79:07 TO 79:11 (RUNNING 00:00:19.400)

Q. When Nongshim was discussing the price increase, do you recall the employees from Ottogi or Yakult -- what did they say they would do if the price increased?

# 146. PAGE 79:12 TO 79:15 (RUNNING 00:00:24.718)

12 A. That the price increase should 13 be at least double-digit to cover its

- 14 cost, and I think that was the gist of the conversation.
- 147. PAGE 79:16 TO 79:19 (RUNNING 00:00:08.517)
  - 16 Q. Do you recall whether the
  - 17 employees of Ottogi or Yakult said that
  - 18 they would raise the price also if
  - 19 Nongshim raised the price?

## 148. PAGE 79:20 TO 79:25 (RUNNING 00:00:32.292)

- 20 A. It wasn't that explicit that,
- 21 like, where if you raise the price, we
- 22 will raise our price. It wasn't like
- 23 that. It was more like if Nongshim raised
- the price, then we will be able to raise
- 25 our price as well.

#### 149. PAGE 80:02 TO 80:05 (RUNNING 00:00:30.342)

- 02 Q. Did -- during the discussion
- 03 about the low sales price, do you recall
- 04 anything else that was said about the
- 05 resolution of this problem?

#### 150. PAGE 80:06 TO 80:10 (RUNNING 00:00:22.611)

- 06 A. No. The discussion ended with
- 07 final comment by Mr. Yoon that in order to
- 08 generate profit, you have to sell the
- 09 product at the right price. Otherwise,
- 10 everyone loses.

#### 151. PAGE 80:11 TO 80:17 (RUNNING 00:00:31.338)

- 11 Q. Okay. During the time that you
- 12 were heading up the sales department at
- 13 Samyang, do you recall any instances in
- 14 which employees of Samyang on the one hand
- 15 and employees of Ottogi or Yakult
- 16 exchanged advance information about price
- 17 increases?

## 152. PAGE 80:25 TO 81:03 (RUNNING 00:00:06.429)

- 25 Q. And in that question, I'm
- 00081:01 AHN HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
  - 02 referring to price increases for the
  - 03 Korean domestic market.

#### 153. PAGE 81:04 TO 81:06 (RUNNING 00:00:11.252)

- 04 A. Yes. With respect to Korean
- $05\,$   $\,$  domestic market, we exchanged the price
- 06 information.

#### 154. PAGE 81:07 TO 81:10 (RUNNING 00:00:15.404)

- 07 Q. And who -- what employees at
- 08 Samyang exchanged advance information
- 09 about price increases in the Korean
- 10 domestic market?

# 155. PAGE 81:14 TO 81:19 (RUNNING 00:00:32.374)

- 14 A. From Samyang's side, at that
- 15 time, I received a report from Mr. Chang
- .6 Hoon Kim, which is the deputy manager, and
- 17 he was in charge of market research, and
- 18 also we accumulated information through

19	Our	different	sales	offices

# 156. PAGE 81:20 TO 81:23 (RUNNING 00:00:15.192)

- Q. Do you believe that Mr. Kim
- 21 received information directly from
- 22 Nongshim about price increases in advance
- 23 of the increase itself with --

### 157. PAGE 82:02 TO 82:03 (RUNNING 00:00:02.874)

- 02 Q. -- with respect to the Korean
- 03 domestic market?

### 158. PAGE 82:08 TO 82:10 (RUNNING 00:00:11.374)

- 08 A. My understanding is that Mr. Kim
- 09 received such information directly from
- 10 Nongshim.

#### 159. PAGE 82:11 TO 82:12 (RUNNING 00:00:03.931)

- 11 Q. Do you know how he received the
- 12 information from Nongshim?

### 160. PAGE 82:13 TO 82:15 (RUNNING 00:00:15.769)

- 13 A. How he received? Well, he
- 14 received via in-person meeting or via
- 15 landline, via telephone or fax.

### 161. PAGE 82:16 TO 82:19 (RUNNING 00:00:13.383)

- 16 Q. Do you know if Mr. Kim received
- 17 advance price increase information from
- 18 Nongshim relating to the domestic --
- 19 Korean domestic market by email?

### 162. PAGE 82:23 TO 82:24 (RUNNING 00:00:11.158)

- 23 A. When I said landline, that also
- 24 include email communication.

### 163. PAGE 82:25 TO 83:02 (RUNNING 00:00:09.086)

- Q. Did you see any of the Nongshim 00083:01 AHN HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
  - 02 advance pricing information yourself?

# 164. PAGE 83:06 TO 83:10 (RUNNING 00:00:21.071)

- 06 A. The report that I received from
- 07 my subordinates is based on the
- 08 information that they received from the
- 09 other party, and then they prepare report
- 10 for me. So that's what I checked.

# 165. PAGE 83:23 TO 84:02 (RUNNING 00:00:13.748)

- 23 Did Samyang use the Nongshim
- 24 advance price information for the purpose
- 25 of pricing its own Ramen products in the
- 00084:01 AHN HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
  - 02 domestic market?

### 166. PAGE 84:06 TO 84:09 (RUNNING 00:00:24.697)

- 06 A. Yes.
- 07 Q. Did Samyang increase its prices
- 08 to the same level as the Nongshim prices
- 09 that it received in advance?

167.	PAGE 84:1	13 TO 84:20 (RUNNING 00:00:30.296)
	13 14 15 16 17 18 19 20	is that the similar price range products.
168.	PAGE 84:2	21 TO 84:22 (RUNNING 00:00:04.144)
	21 22	Q. Do you understand the term "flagship product"?
169.	PAGE 84:2	23 TO 84:24 (RUNNING 00:00:07.107)
	23 24	A. Yes. We use that term in our company.
170.	PAGE 84:2	25 TO 85:02 (RUNNING 00:00:06.782)
0(	25 0085:01 02	Q. Okay. Was shin Ramen a flagship AHN - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY product of Nongshim?
171.	PAGE 85:0	03 TO 85:03 (RUNNING 00:00:02.068)
	03	A. Yes.
172.	PAGE 85:0	04 TO 85:05 (RUNNING 00:00:04.507)
	04 05	Q. And what was Samyang's corresponding flagship product?
173.	PAGE 85:0	06 TO 85:06 (RUNNING 00:00:03.439)
	06	A. Samyang Ramen.
174.	PAGE 86:0	02 TO 86:06 (RUNNING 00:00:25.692)
	02 03 04 05 06	to price increases in the Korean domestic market, did Samyang share its information
175.	PAGE 86:1	11 TO 86:11 (RUNNING 00:00:02.721)
	11	A. Yes. We share it.
176.	PAGE 86:1	15 TO 86:17 (RUNNING 00:00:13.009)
	15 16 17	Did did Samyang share price increase information with Nongshim relating to the Korean domestic market?
177.	PAGE 86:1	18 TO 86:18 (RUNNING 00:00:02.161)
	18	A. Yes, we did.
178.	PAGE 86:1	19 TO 86:21 (RUNNING 00:00:07.955)
	19 20 21	Q. And Samyang shared that information with Nongshim in advance of raising its prices; correct?
179.	PAGE 86:2	25 TO 87:02 (RUNNING 00:00:08.112)
00	25 0087:01 02	A. Whether Samyang provided  AHN - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY information to Nongshim?

15

A.

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180. PAGE 87:03 TO 87:03 (RUNNING 00:00:01.090)					
03	Q.	Yes.			
181. PAGE 87:04	TO 87:04 (	(RUNNING 00:00:02.195)			
04	A.	Yes, we did.			
182. PAGE 87:25	TO 88:05 (	(RUNNING 00:00:19.516)			
02 03 04	with Pal the pric	Did Samyang share information GHLY CONFIDENTIAL - ATTYS' EYES ONLY do about its intention to raise before it actually raised the Ramen in the Korean domestic			
183. PAGE 88:06	TO 88:08 (	(RUNNING 00:00:09.732)			
06 07 08	A. shared t Paldo.	Yes. I I believe that we that information with Ottogi and			
184. PAGE 88:09	TO 88:12 (	(RUNNING 00:00:19.409)			
09 10 11 12	you know about it	Okay. Do you know what do w how Samyang shared information is intentions to raise prices with Ottogi, and Nongshim?			
185. PAGE 88:13	TO 88:15 (	(RUNNING 00:00:16.241)			
13 14 15		Are you asking how Samyang the its price information with Ottogi, and Nongshim?			
186. PAGE 88:16	TO 88:16 (	(RUNNING 00:00:00.903)			
16	Q.	Yes.			
187. PAGE 88:17	TO 88:18 (	(RUNNING 00:00:12.709)			
17 18	A. landline	Either in-person meeting or the e, email, fax, telephone.			
188. PAGE 90:02	TO 90:05 (	(RUNNING 00:00:13.664)			
02 03 04 05		Did these did the Samyang es report to you in writing about eetings with Nongshim, Paldo, and			
189. PAGE 90:06	TO 90:10 (	(RUNNING 00:00:19.854)			
06 07 08 09 10	field; i	It's not that they talked about s discussed at the meeting and the it was just that it was only the ion that they brought from the			
190. PAGE 90:11	TO 90:14 (	(RUNNING 00:00:08.644)			
11 12 13 14		Did the information that they com that they brought from the include the timing of a price e?			
191. PAGE 90:15	TO 90:15 (	(RUNNING 00:00:03.331)			

Of course, yes.

10

11

Α.

information.

### KoreanNoodles

```
192. PAGE 90:16 TO 90:17 (RUNNING 00:00:05.917)
                        Do you know what the -- do you
             use the term "old price support"?
193. PAGE 90:18 TO 90:18 (RUNNING 00:00:03.142)
                        Yes. We do use that.
        18
                 Α.
194. PAGE 90:19 TO 90:20 (RUNNING 00:00:03.983)
                 Ο.
                        Okay. And what does that mean?
        20
             What does old price support mean?
195. PAGE 90:21 TO 91:20 (RUNNING 00:01:17.808)
        21
                        What old price support means is
                 Α.
        22
             that what -- that term is used in
        23
             marketing and sales, for example, when a
             product's price goes up in the existing
             market. In the Korean market, we still
        25
  00091:01 AHN - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
        02
             have many products with the old price. So
             these products have not been sold yet. So
        03
             we provide products with the old price,
        05
             even though price have gone up.
        06
                       And then until they sell the --
        07
             all these products, the old products --
        0.8
             well, there would be confusion among
             customers if they see the two different
        09
        1.0
             prices for the same products. So in order
        11
             to minimize these confusions, we provide
        12
             this old price support.
                        So once all the old products are
        13
        14
             sold, then the new products will come out
        15
             with the new price. I mean, not
        16
             necessarily new products, but the same
             product with the higher price will go up.
        17
             So we call that -- it's a soft landing to
        18
             make the market more stable with respect
        19
        2.0
             to price.
196. PAGE 91:21 TO 92:02 (RUNNING 00:00:15.807)
        21
                       In connection with the price
             increase in the Korean domestic -- in the
             Korean domestic market, would Samyang
        23
        2.4
             receive information from Nongshim about
        25
             the length of time for old product
  00092:01 AHN - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
             support?
        02
197. PAGE 92:03 TO 92:03 (RUNNING 00:00:02.198)
                        Yes, we do.
                 Α.
198. PAGE 92:04 TO 92:09 (RUNNING 00:00:18.591)
        04
                        In connection with the price
        05
             increase in the Korean domestic market,
        06
             would Samyang provide information to
        07
             Nongshim, Ottogi, and Paldo about the
        08
             length of time that Samyang intended to
             have old product support?
199. PAGE 92:10 TO 92:11 (RUNNING 00:00:04.620)
```

CONFIDENTIAL page 18

Samyang provides that

### 200. PAGE 92:21 TO 92:25 (RUNNING 00:00:26.795)

- 21 So if I understand correctly, Ο.
- 22 Nongshim would provide information to
- 23 Samyang about the amount of a price
- increase in its flagship products before 2.4
- 25 that price increase was to take effect.

# 201. PAGE 93:03 TO 93:03 (RUNNING 00:00:02.360)

Α. That is correct.

### 202. PAGE 93:04 TO 93:07 (RUNNING 00:00:17.994)

- Okay. And Nongshim provided Q.
- 05 information to Samyang about the timing of
- 06 a price increase in the Korean domestic
- 07 market before that increase took effect.

### 203. PAGE 93:11 TO 93:18 (RUNNING 00:00:27.913)

- 11 Your previous question deals Α.
- with the price information and the price
- increase timing, and I -- to that, I 13
- 14 answered that we would receive information
- 15 about price as well as the timing of price
- increase. So I'm just wondering whether 16
- 17 this question is different than your
- 18 previous ones.

### 204. PAGE 93:19 TO 93:23 (RUNNING 00:00:12.576)

- 19 No. What I want to know is
- whether there was any other information 20
- 21 about pricing that you received from
- 22 Nongshim prior to the price increase
- taking effect.

# 205. PAGE 93:24 TO 94:08 (RUNNING 00:01:02.530)

- After we receive price
- information, and we receive information 25
- 00094:01 AHN HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
  - 02 concerning the timing of price increase, and since we received that information by 03

  - each item, then we're all set to go. Then
  - 0.5 the next thing we need to find out is that
  - 06 the period of old price support that they 07 will have. Then we have time to prepare
  - 0.8 the next step. And that is all.

### 206. PAGE 94:09 TO 94:11 (RUNNING 00:00:08.055)

- 09 And then what is the next step
- 10 after you receive the information -- the
- price information from Nongshim?

### 207. PAGE 94:12 TO 94:14 (RUNNING 00:00:16.055)

- 12 The next step would be we have
- 13 to make determination internally what the
- price increase will be.

# 208. PAGE 94:15 TO 94:18 (RUNNING 00:00:11.794)

- 15 And -- and when I say advance
- price information, I mean -- actually,
- you've used the word "advance price 17
- information."

209. PAGE 94:19 T	O 94:20 (RUNNING 00:00:03.766)
19 20 p	What do you mean by advance price information?
210. PAGE 95:02 T	TO 95:05 (RUNNING 00:00:04.700)
02 03 04 05 i	MR. BIRKHAEUSER: But I misspoke. Q. Advance price increase information.
211. PAGE 95:07 T	TO 95:08 (RUNNING 00:00:02.257)
07 08 t	Q. What do you understand that term to be?
212. PAGE 95:09 T	TO 95:12 (RUNNING 00:00:27.786)
11 i	A. Before the other companies launch its products, we obtain information, and that itself is the advance information concerning price.
213. PAGE 95:13 T	TO 95:16 (RUNNING 00:00:25.501)
15 n	Q. And Samyang obtained advance information about price when there was a new product launch by Nongshim? Is that true?
214. PAGE 95:20 T	TO 95:22 (RUNNING 00:00:19.959)
	A. The advance pricing information is not just applicable to new products but also overall Ramen price increase.
215. PAGE 97:21 T	TO 98:04 (RUNNING 00:00:47.281)
23 s 24 i 25 00098:01 AH 02 i 03 a	Q. Mr. Ahn, I want to ask you about the reports you received from your subordinates containing pricing information received from Nongshim.  Did those reports contain  NN - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY increase did those reports contain the amount of a proposed price increase for products other than the flagship products?
216. PAGE 98:09 T	TO 98:15 (RUNNING 00:00:20.242)
11 f	A. Let me make sure I understand your question correctly. When you say alagship products, those are the products
13 c 14 p	chat I mentioned earlier, more like competitive products, and other than those products, there are other products. Could understand that way?
13 c 14 p 15 I	competitive products, and other than those products, there are other products. Could
13 c 14 p 15 I	competitive products, and other than those products, there are other products. Could understand that way?
13 c 14 p 15 I 217. PAGE 98:16 T	competitive products, and other than those products, there are other products. Could understand that way?  TO 98:16 (RUNNING 00:00:01.255)
13 c 14 p 15 I 217. PAGE 98:16 T 16 218. PAGE 98:17 T	competitive products, and other than those products, there are other products. Could understand that way?  TO 98:16 (RUNNING 00:00:01.255)  Q. Yes.
13 c 14 p 15 I 217. PAGE 98:16 T 16 218. PAGE 98:17 T 17 18 c 19 t	competitive products, and other than those products, there are other products. Could understand that way?  TO 98:16 (RUNNING 00:00:01.255)  Q. Yes.  TO 98:19 (RUNNING 00:00:19.878)  A. The information I received contains all the price increase for all

from your subordinates about proposed 2.2 23 price increases from the years 2001 to 2008, did you receive information about 2.4 25 Nongshim's factory price? 220. PAGE 99:07 TO 99:09 (RUNNING 00:00:11.283) Α. The reports that I received 80 contain both Nongshim's factory price as 09 well as the retail price. 221. PAGE 99:10 TO 99:11 (RUNNING 00:00:03.693) Okay. And what is the factory Ο. 11 price? 222. PAGE 99:12 TO 99:18 (RUNNING 00:00:33.522) 12 We use the term "factory price" Α. as manufacturing cost plus profit. And 13 that's the price that we provide to our 14 15 customers. And consumer price would be 16 the price that is -- that appears in the packaging. That's the recommended retail 17 price. 223. PAGE 100:11 TO 100:15 (RUNNING 00:00:21.294) 11 Okay. So in every year between 2001 and 2008 in which there was a price 12 13 increase, did you receive in advance of the price increase itself the factory 14 price from Nongshim? 15 224. PAGE 100:20 TO 100:20 (RUNNING 00:00:02.946) Yes. We received it. Α. 225. PAGE 101:14 TO 101:18 (RUNNING 00:00:25.392) And in every year in which there was a price increase between 2001 and 15 2008, did Samyang provide its anticipated 17 price increase information of Korean Ramen 18 to Nongshim, Ottogi, and Yakult? 226. PAGE 101:21 TO 101:21 (RUNNING 00:00:03.776) Α. Yes. As far as I know. 227. PAGE 101:22 TO 101:25 (RUNNING 00:00:11.490) And Samyang provided this 22 23 information to Nongshim, Ottogi, and 2.4 Yakult before it actually raised its price; is that correct? 228. PAGE 102:04 TO 102:04 (RUNNING 00:00:03.905)

04 Α. Yes. That is correct.

### 229. PAGE 118:04 TO 118:07 (RUNNING 00:00:14.474)

- Mr. Ahn, was there always a
- market research department at Samyang 05
- 06 while you were employed by Samyang Food
- Company Limited?

# 230. PAGE 118:08 TO 118:10 (RUNNING 00:00:10.077)

- Market research department?
- Well, yes, there was a market research

10 department.

### 231. PAGE 118:11 TO 118:14 (RUNNING 00:00:18.317)

- 11 Q. And during the period between
- 12 2000 and 2008, was it the market research
- 13 department's responsibility to gather
- 14 information from Samyang's competitors?

### 232. PAGE 118:15 TO 119:04 (RUNNING 00:00:59.498)

- 15 A. Talking about 2000? Well,
- 16 before 2000, the employees with the market
- 17 research department, their main duty was
- 18 to find out the market price and updates
- 19 on accounts or the customers. And
- 20 basically, they were the ones that who
- 21 were liaison between the Samyang Foods
- 22 Company Limited and its accounts or
- 23 customers. They would conduct research
- 24 and the breakdowns and et cetera.
- 25 But starting 2001, we
- 00119:01 AHN HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
  - 02 strengthened the external duties, and we
  - 03 also added more staff. And that's what I
  - 04 recall.

#### 233. PAGE 119:05 TO 119:11 (RUNNING 00:00:23.701)

- 05 Q. And it's your understanding that
- 06 employees in the market research
- 07 department after the year -- starting in
- 08 2001, it was their duty to obtain
- 09 information from Samyang's competitors
- 10 relating to pricing and other matters; is
- 11 that true?

### 234. PAGE 119:15 TO 119:16 (RUNNING 00:00:05.380)

- 15 A. What I'm saying is that that
- 16 portion of that job became larger.

### 235. PAGE 119:17 TO 119:23 (RUNNING 00:00:24.520)

- 17 Q. And after 2001, the market
- 18 research department -- one of the market
- 19 research department's responsibilities was
- 20 to obtain advance pricing information from
- 21 Nongshim's competitors relating to the
- 22 price of Ramen in the Korean domestic
- 23 market.

# 236. PAGE 120:05 TO 120:14 (RUNNING 00:00:41.031)

- 05 A. If I may explain more
- 06 accurately, the market information
- 07 function would have had two functions.
- 08 One would be -- well, prior to 2001, the
- 09 focus was working in the field or
- 10 emphasizing the customer contact point,
- 11 point of contacts in the field. But
- 12 starting 2001, that portion of their work
- 13 was reduced while their external work was 14 increased.

### 237. PAGE 120:24 TO 121:05 (RUNNING 00:00:25.081)

24 By "external work," do you mean 25 that these employees communicated with

00121:01 AHN - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY

- 02 Nongshim, Ottogi, and Yakult about the
  03 price of Ramen noodles in the Korean
  04 domestic market in advance of the price
  05 being raised?

  238. PAGE 121:08 TO 121:13 (RUNNING 00:00:25.101)

  08 A. When I said that the -- their
  - portion of external task was increased
    means not just the price increased, but it
    also increased that the competitors' new
    products and competitors' new products'
    prices.

### 239. PAGE 121:14 TO 121:20 (RUNNING 00:00:27.594)

- Q. Okay. So the market research
  department communicated with Samyang's
  competitors during the years 2001 to 2008
  about price increase of Ramen products in
  the Korean domestic market and then also
  about the pricing of new products; is that
  correct?
- 240. PAGE 121:21 TO 121:21 (RUNNING 00:00:02.588)
  - 21 A. Yes. That is correct.

# 241. PAGE 121:22 TO 121:24 (RUNNING 00:00:07.146)

- Q. Okay. And those new products would be Korean Ramen products; is that correct?
- 242. PAGE 121:25 TO 122:02 (RUNNING 00:00:05.948)
  - 25 A. Yes, that is correct, the 00122:01 AHN HIGHLY CONFIDENTIAL ATTYS' EYES ONLY 02 products for the Korean domestic market.

### 243. PAGE 122:03 TO 122:07 (RUNNING 00:00:19.033)

- Q. And the competitors that the market research department obtained information from in the years 2001 and 2008 were Ottogi, Yakult, and Nongshim; is that correct?
- 244. PAGE 122:08 TO 122:08 (RUNNING 00:00:02.813)
  - 08 A. Yes. That is correct.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:54:07.612)



# Ahn, Soo Chang (Vol. 02) - 01/13/2016

1 CLIP (RUNNING 00:01:40.976)



#### AHNSOOCHANG-0113

### 11 SEGMENTS (RUNNING 00:01:40.976)



# 1. PAGE 166:14 TO 166:18 (RUNNING 00:00:18.786)

- 14 Q. In the period from 2001 to the
- 15 point at which you left Samyang, did you
- 16 instruct your subordinates to collect
- 17 advance Ramen pricing directly from
- 18 Samyang's competitors?

### 2. PAGE 166:21 TO 166:22 (RUNNING 00:00:05.464)

- 21 Q. To your knowledge, did your
- 22 subordinates carry out your directions?

### 3. PAGE 166:23 TO 166:23 (RUNNING 00:00:02.340)

23 A. Yes, they did.

### 4. PAGE 166:24 TO 167:03 (RUNNING 00:00:10.429)

- Q. Why did you ask your
- 25 subordinates to collect directly from
- 00167:01
  - 02 Samyang's competitors advance pricing
  - 03 information?

### 5. PAGE 167:07 TO 167:12 (RUNNING 00:00:22.510)

- 07 A. That was -- or that has been the
- 08 routine practice. With respect to that,
- 09 well, setting the price and sales, the
- 10 goal is to generate as much profit as
- 11 possible. And so that activity was a
- 12 routine activity.

### 6. PAGE 167:13 TO 167:17 (RUNNING 00:00:18.862)

- Q. Okay. Sir, I want to be clear.
- 14 There has -- you've had some
- 15 testimony about a meeting that you had
- 16 with Ramen counterparts at Ramen noodle
- 17 manufacturers on March 28, 2001; correct?

#### 7. PAGE 167:18 TO 167:18 (RUNNING 00:00:02.394)

18 A. Yes. That is correct.

### 8. PAGE 167:19 TO 167:22 (RUNNING 00:00:09.432)

- 19 Q. All right. And with respect to
- 20 that testimony, do you have a clear
- 21 recollection of having a personal meeting
- 22 with your competitors?

# 9. PAGE 167:23 TO 167:24 (RUNNING 00:00:03.900)

23 A. Yes. I recall. I clearly 24 recall.

### 10. PAGE 167:25 TO 168:02 (RUNNING 00:00:04.934)

25 Q. Okay. And -- and it was on  $00168 \colon\! 01$ 

Case Clip(s) Detailed Report Sunday, November 18, 2018, 10:47:37 AM

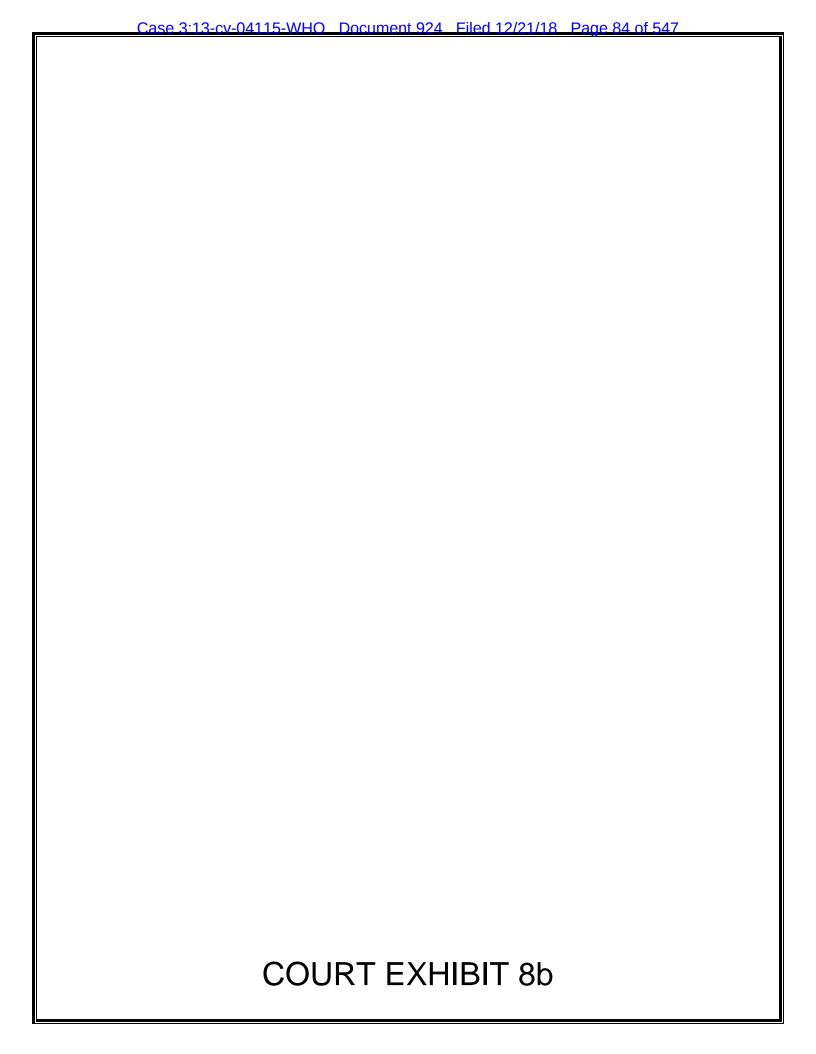
# KoreanNoodles

02 March 28, 2001; correct?

# 11. PAGE 168:03 TO 168:03 (RUNNING 00:00:01.925)

03 A. Yes. That is correct.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:01:40.976)





# Ahn, Soo chang (Vol. 01) - 01/12/2016

1 CLIP (RUNNING 00:06:45.296)



🖺 Soo Chang Ahn 11-14-18

AHN1

# 21 SEGMENTS (RUNNING 00:06:45.296)



# 1. PAGE 8:07 TO 8:13 (RUNNING 00:00:13.378)

- MS. MANN: I would just like to 0.7 0.8 say for the record that Mr. Ahn is 09 appearing here in response or as part of the cooperation agreement that 10 11 Samyang reached in its settlement with 12 the direct and the indirect 13 purchasers. He has not been
- 2. PAGE 20:25 TO 21:04 (RUNNING 00:00:13.833)
  - Q. Did you have any 00021:01 AHN - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY responsibilities for the pricing of Ramen 02 0.3 noodles in the Korean domestic market in 04 the year 2000?

### 3. PAGE 21:05 TO 21:13 (RUNNING 00:00:30.957)

0.5 Α. Let's see. If -- with respect 06 to Ramen price, for example, if the new product comes out, then I receive a ΛR pertinent document from my subordinates, 09 and then when I receive that, I review, 10 and then I report to my superiors for 11 approval process. Other than that, I don't recall anything special in the year 13 2000.

#### 4. PAGE 52:09 TO 52:11 (RUNNING 00:00:10.826)

So, again, very generally, what 10 was the purpose of the support member meetings of the Ramen Association? 11

### 5. PAGE 52:12 TO 52:17 (RUNNING 00:00:20.392)

12 The purpose of the support 13 member meetings were to run general 14 assembly of Ramen Associations to run this 1.5 general assembly meeting smoothly and also 16 to operate the association. Those are the 17 main purposes.

### 6. PAGE 60:18 TO 60:20 (RUNNING 00:00:10.922)

18 And what types of things would 19 you discuss before the meeting amongst the 20 members of the general assembly?

### 7. PAGE 60:21 TO 61:19 (RUNNING 00:01:13.335)

Α. The topics that we covered were 22 very broad. We talk about new products, 23 if a particular company comes up with a 24 new product for that particular year. So 25 each company has its own characteristics. 00061:01 AHN - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY 02 For example, with respect to

- 03 Yakult, their main products or their 04 flagship products are dairy products, so 05 they have a lot of dairy products that 06 they produced. And with respect to 07 Ottogi, they had various brands. They 0.8 have a variety of brands other than just Ramen products. 09 10 And with respect to Nongshim, 11 they're working very hard to enter new 12 market or come up with a new product line. And if I remember correctly, I think they 13 mentioned that they were coming up with 14 15 this cooked rice item. And also, they 16 were talking about their entering into a 17 beverage market, for example. So we were talking about overall sales strategy or 18
- 8. PAGE 74:03 TO 74:05 (RUNNING 00:00:06.077)

19

- 0.3 Was it your perception that there was a resolution of this conflict at 0.5
- the meeting?
- 9. PAGE 74:18 TO 74:20 (RUNNING 00:00:05.632)
  - 18 I don't think it's something 19

sales-related activities.

- that I can comment on. It's the matter
- 20 between two parties.
- 10. PAGE 88:20 TO 88:24 (RUNNING 00:00:18.519)
  - 20 When Samyang shared information
  - with Nongshim, Ottogi, and Paldo about 21
  - price increases in the domestic market in 22
  - 23 person, would they do so at the Ramen
  - Association meetings, to your knowledge? 24
- 11. PAGE 89:04 TO 89:08 (RUNNING 00:00:13.709)
  - 04 No. They did not meet through
  - Ramen Associations. They -- they are 05
  - not -- they don't have anything to do with
  - 07 Ramen Associations. And so they had
  - separate meetings, I mean --
- 12. PAGE 99:19 TO 99:20 (RUNNING 00:00:05.674)
  - Does Samyang announce its
  - 20 factory price to the public?
- 13. PAGE 99:24 TO 100:07 (RUNNING 00:00:25.671)
  - 24 Well, when you say -- when you
  - 25 ask me does Samyang announce its factory
  - 00100:01 AHN HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
    - 02 price to the public, the public -- the
      - 0.3 scope of the public is quite broad. But
      - because we need to receive money from our 04
    - 0.5 customers, our accounts, so our accounts
    - 06 receive that information, the factory
    - 07 price.
- 14. PAGE 100:08 TO 100:09 (RUNNING 00:00:03.181)
  - Ο. And by "accounts," do you mean
  - distributors?
- 15. PAGE 100:10 TO 100:10 (RUNNING 00:00:01.090)
  - 10 A. Correct.

### 16. PAGE 103:09 TO 103:12 (RUNNING 00:00:14.422)

- n 9 Okay. Would the employees that 10 worked in the Ramen Association offices on
- 11 a day-to-day basis report back to
- headquarters about their activities?

### 17. PAGE 103:20 TO 104:02 (RUNNING 00:00:22.898)

- 20 So the kind of things that they 21
- conducted research in is that if a store
- 22 does not provide receipts or they have a
- 23 material that they have that they do not
- pay taxes for, that's one of the examples. 24
- 25 And then this information might be relayed
- 00104:01 AHN HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
  - to Korean National Tax Service. So these

### 18. PAGE 104:02 TO 104:12 (RUNNING 00:00:28.129)

- 02 to Korean National Tax Service. So these
- 03 individuals would report what they found
- 0.4 out to executive director of Ramen
- 05 Association.
- 06 And the Ramen Association then
- 0.7 contacts the pertinent stores and so to
- 08 find out where the suppliers are so that
- 09 we can take necessary actions. And if
- necessary, we would do -- inform the 10
- National -- Korean National Tax Service 11
- 12 about that.

### 19. PAGE 115:04 TO 115:07 (RUNNING 00:00:13.491)

- Okay. And was that true during
- 05 the entire time, 2000 to 2008, that the
- 06 chairperson would make the final approval
- for export pricing?

### 20. PAGE 115:08 TO 115:11 (RUNNING 00:00:12.998)

- NΑ Yes. Well, rather than simply Α.
- 09 say that chairman made the final decision,
- 10 it was quite challenging for us to set the
- 11 price in the U.S. market because --

### 21. PAGE 115:12 TO 116:03 (RUNNING 00:01:00.162)

- 12 because -- because there was a special
- 13 relationship between the president of
- 14 Samyang USA and the final decisionmaker
- 1.5 within Samyang Foods Company Limited,
- 16 although there were exchanges via fax and
- telephone, and there was reports going on. 17
- 18 But the final decision was
- 19 made -- well, the decisionmaker would
- 20 receive a request from the other party,
- 21 and -- well, although I signed some
- 22 documents, that was -- I did not have the 23 decisionmaking authority to decide the
- 24 sales price. It was difficult to set the
- 2.5 actual price. What I'm saying is that the
- 00116:01 AHN HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
  - 02 Samyang Foods Company Limited did not have
  - 03 the sole authority to decide the price.



# Ahn, Soo-Chang (Vol. 01) - 01/13/2016

1 CLIP (RUNNING 00:16:29.879)



**Soo Chang Ahn 11-14-18** 

AHN2

### 79 SEGMENTS (RUNNING 00:16:29.879)



# 1. PAGE 32:03 TO 32:18 (RUNNING 00:00:46.651)

```
0.3
                Yesterday, in response to
04
     questioning by plaintiffs' counsel about
05
     the March 28, 2001, Ramen assembly
06
     meeting, you testified as follows, and
07
     this is at page 68, lines 3 to 11.
                You testified, "I believe
0.8
09
     Mr. Yoon received a question regarding
10
     price-related negotiations."
11
                Ask then the lawyer asks:
         "QUESTION: And do you recall?
Do you recall Mr. Yoon's response?"
12
13
               Then you answer, "If I remember
14
         correctly, I believe Mr. Dong Gyun
         Yoon answered, 'Yes. Negotiation is
16
17
         being taking place. Please wait and
         see what happens.'"
18
```

### 2. PAGE 32:19 TO 32:23 (RUNNING 00:00:15.924)

```
19
               So with that in mind, in the
         part of your testimony I just read,
21
         the negotiation you were referring to
22
         was the negotiation with the
23
         government; correct?
```

### 3. PAGE 32:24 TO 33:02 (RUNNING 00:00:06.819)

```
24
                     That is correct. That refers to
      25
           the negotiation between Nongshim and the
00033:01
      02
           government.
```

### 4. PAGE 33:03 TO 33:06 (RUNNING 00:00:16.962)

```
03
               So to also confirm a few lines
         Q.
04
     later, you testified as follows, and this
0.5
     is at page 70, lines 10 to 19. I'll do it
     smaller pieces this time.
06
```

### 5. PAGE 33:07 TO 33:18 (RUNNING 00:00:29.241)

```
07
               So you gave an answer in which
     you said, "At that time, Mr. Dong Gyun
0.8
09
     Yoon's response concerning the
10
     double-digit increase was somewhat
     negative, and he said that the
11
     negotiations were being taken place. And
12
     I think I already talked about that he was
13
     in the process of reaching an agreement
14
15
     through negotiation. And so I think what
     he said was that, 'Okay. Let's finish
16
     talking about this and move on to the next
17
     topic. ["
18
```

### 6. PAGE 33:19 TO 33:23 (RUNNING 00:00:16.992)

So my question, with the part of

- 20 your testimony I just read in mind, again,
- 21 when you said "negotiation," you were
- 22 referring to negotiation with the
- 23 government; right?

### 7. PAGE 34:02 TO 34:03 (RUNNING 00:00:05.693)

- 02 A. I think my answer remains the
- 03 same with respect to the previous answer.

# 8. PAGE 53:03 TO 53:07 (RUNNING 00:00:20.417)

- 03 MR. DOSKER: Exhibit 15 is a
- 04 two-page document. I am handing a
- 05 copy to the reporter, the interpreter,
- 06 and the witness and to all of the
- 07 counsel.

### 9. PAGE 53:12 TO 53:16 (RUNNING 00:00:26.590)

- 12 MR. DOSKER: Exhibit 15T is a
- 13 copy of the same document translated
- 14 into English. And I am handing a copy
- 15 to the reporter and the interpreter
- 16 and to all other counsel.

### 10. PAGE 53:22 TO 54:03 (RUNNING 00:00:23.286)

- 22 Q. Mr. Ahn, please look at
- 23 Exhibit 15.
- Now, isn't it true that you
- 25 participated in the general meeting of the
- 00054:01
  - 02 Ramen assembly on March 10, 2000? Is that
  - 03 correct?

# 11. PAGE 54:04 TO 54:06 (RUNNING 00:00:04.934)

- 04 A. That is correct.
- 05 Q. Please look at the second page
- 06 of Exhibit 15. The signature next to your

### 12. PAGE 54:06 TO 54:08 (RUNNING 00:00:08.345)

- 06 of Exhibit 15. The signature next to your
- 07 name on this document is your signature;
- 08 is that right?

### 13. PAGE 54:09 TO 54:09 (RUNNING 00:00:01.217)

09 A. Yes.

### 14. PAGE 54:16 TO 54:21 (RUNNING 00:00:22.411)

- MR. DOSKER: Exhibit No. 16 is a
- 17 two-page document in Korean. I am
- 18 handing a copy of it to the court
- 19 reporter, the interpreter, and the
- 20 witness, and I am handing copies of it
- 21 to all of the counsel.

# 15. PAGE 55:02 TO 55:07 (RUNNING 00:00:20.366)

- 02 MR. DOSKER: Exhibit 16T is a
- 03 document in English, which is a
- 04 translation of Exhibit 16, and I am
- 05 handing copies of it to the court 06 reporter and the interpreter and to
- or all other counsel.

# 16. PAGE 55:15 TO 55:18 (RUNNING 00:00:13.357)

- 15 Mr. Ahn, does Exhibit 16 appear
- 16 to you to be the general meeting minutes
- 17 of the March 28, 2001, general meeting of
- 18 the Ramen assembly?

### 17. PAGE 55:21 TO 56:02 (RUNNING 00:00:10.778)

- 21 A. It looks that way, looking at
- 22 the document.
- 23 Q. Please look at the second page.
- 24 Is the signature next to your
- 25 name your signature or that of someone
- 00056:01
  - 02 else?

### 18. PAGE 56:03 TO 56:04 (RUNNING 00:00:04.631)

- 03 A. The signature is not mine.
- 04 Q. Whose signature is it?

### 19. PAGE 56:05 TO 56:09 (RUNNING 00:00:13.767)

- 05 A. In my opinion, this signature
- 06 looks like one of my coworkers' that I
- 07 worked together with in the past a long
- 08 time ago.
- 09 Q. What is that person's name?

### 20. PAGE 56:10 TO 56:10 (RUNNING 00:00:02.214)

10 A. Chang-Woon Kim.

### 21. PAGE 56:18 TO 56:21 (RUNNING 00:00:16.547)

- 18 Q. Is Chang-Woon Kim, whose name
- 19 appears there, the same person as whose
- 20 signature you have just identified on
- 21 Exhibit 16?

### 22. PAGE 56:22 TO 56:22 (RUNNING 00:00:01.576)

22 A. Yes, it is.

# 23. PAGE 60:11 TO 60:11 (RUNNING 00:00:02.369)

11 Q. Please look at Exhibit 16.

### 24. PAGE 60:12 TO 60:15 (RUNNING 00:00:14.541)

- 12 So, Mr. Ahn, does Exhibit 16
- 13 appear to you to be the general meeting
- 14 minutes of the Ramen assembly meeting held
- 15 on March 28, 2001?

### 25. PAGE 60:18 TO 60:22 (RUNNING 00:00:12.527)

- 18 A. Yes. It seems that way.
- 19 Q. Please look on the second page.
- 20 Is the signature next to your
- 21 name your handwriting or is it someone
- 22 else's?

### 26. PAGE 60:23 TO 60:23 (RUNNING 00:00:01.809)

A. Someone else's.

### 27. PAGE 61:07 TO 61:10 (RUNNING 00:00:17.693)

- 07 Q. Isn't it true, Mr. Ahn, that the
- 08 handwriting next to your printed name on
- 09 Exhibit 16, that handwriting says

```
10
              "Chang-Woon Kim"; correct?
28. PAGE 61:11 TO 61:15 (RUNNING 00:00:11.871)
         11
                         That's what I think.
                   Α.
                        And as you testified earlier,
         12
                 Q.
             you recognize that, to the best of your
         13
              recollection, as being the handwriting of
         14
              your colleague, Chang-Woon Kim.
29. PAGE 61:16 TO 61:18 (RUNNING 00:00:08.349)
              A. Yes. To me, the signature like -- it looks like the signature
         16
                        Yes. To me, the signature looks
         17
         18
              belongs to his.
30. PAGE 62:14 TO 62:15 (RUNNING 00:00:05.569)
                         Mr. Ahn, please look at Exhibit
         14
                 Ο.
         15
              17 only.
31. PAGE 62:16 TO 62:17 (RUNNING 00:00:02.917)
         16
                         This is a power of attorney,
         17
              isn't it?
32. PAGE 62:18 TO 62:21 (RUNNING 00:00:10.697)
                         Yes. That's what the document
         1 8
                   Α.
         19
              savs.
         20
                  Q.
                        And you signed this document,
         21
              didn't you?
33. PAGE 62:22 TO 62:23 (RUNNING 00:00:03.560)
         22
                         I did not sign this document.
                         You did not sign this document.
         23
                   Q.
34. PAGE 62:24 TO 63:11 (RUNNING 00:00:44.734)
                        No, I did not. There's no
                  Α.
         2.5
              signature.
  00063:01
         02
                        Towards the bottom of the
              document, there appears some information,
         0.3
         04
              which, in the English version, says
              "Representative name (member)," and then there's markings of some sort. And
         0.5
         06
         07
              underneath, it says in typed print on the
         08
              English version "Soo-Chang Ahn seal."
         09
                         Can you tell me what the
         10
              non-typed markings in that part of
              Exhibit 17 say.
         11
35. PAGE 63:12 TO 63:13 (RUNNING 00:00:05.607)
         12
                         This is my personal seal.
                         Did you put that there?
         13
                   Q.
```

# 36. PAGE 63:14 TO 63:16 (RUNNING 00:00:04.366)

- 14 A. No. I do not have this.
- Q. Who has it? At this time, who
- 16 had it?

#### 37. PAGE 63:17 TO 63:18 (RUNNING 00:00:08.185)

- 17 A. I don't know who has it now.
- 18 Q. Who had it as of March 28, 2001?

### 38. PAGE 63:19 TO 63:20 (RUNNING 00:00:05.957)

19 A. I'm not certain, but I believe 20 that Chang-Woon Kim had it.

### 39. PAGE 63:25 TO 64:09 (RUNNING 00:00:29.659)

```
In the company, there are two
               Α.
00064:01
      02
           types of stamp or seal. One is possessed
      03
          by the CEO or the representative, and the
      04
           other one is a general stamp or seal. And
      05
           the general seal or stamp, I believe, was
           possessed by Chang-Woon Kim, and I believe
      06
      07
           he was the one who was managing that
      0.8
           general seal or stamp, and that's why I
           stated that way.
      09
```

### 40. PAGE 64:10 TO 64:24 (RUNNING 00:00:28.221)

```
1 0
         Ο.
               So looking at Exhibit 17 --
               MR. BIRKHAEUSER: Actually, if
11
12
         you wouldn't mind, in one of the
13
         answers, the translator translated,
14
         "This is my personal seal."
15
               THE INTERPRETER: Correct.
16
               MR. BIRKHAEUSER: Is that what
17
         you have now corrected to say the
18
         company seal?
               THE INTERPRETER: Thank you very
19
20
         much. That is correct. The
21
         interpreter does not believe that the
         witness stated, "This is my personal
         seal."
                So the other one is what he
23
24
         said.
```

### 41. PAGE 66:22 TO 66:25 (RUNNING 00:00:23.271)

```
Q. So, Mr. Ahn, based on your
looking at this mark on Exhibit 17, can
you tell which of the two types of seal it
is?
```

# 42. PAGE 67:02 TO 67:03 (RUNNING 00:00:03.134)

```
O2 A. Yes, I can.
O3 Q. And which type is it?
```

### 43. PAGE 67:04 TO 67:08 (RUNNING 00:00:10.960)

```
04 A. This is not the seal that is
05 possessed by the CEO or the company
06 representative.
07 Q. So by process of elimination,
08 does that mean it's the general seal?
```

### 44. PAGE 67:09 TO 67:09 (RUNNING 00:00:01.397)

09 A. Yes.

### 45. PAGE 67:19 TO 67:22 (RUNNING 00:00:14.226)

```
19 Q. Did Chang-Woon Kim ever put the
20 company seal by your name and you later
21 learned that he had done it without your
22 permission?
```

#### 46. PAGE 67:25 TO 67:25 (RUNNING 00:00:02.455)

A. Nothing I can recall, no.

# 47. PAGE 69:19 TO 69:23 (RUNNING 00:00:19.584)

- 19 Q. Did you know that Chang-Woon --
- 20 did you know, at the time the meeting
- 21 minutes for the March 28, 2001, meeting
- 22 were signed, that Chang-Woon Kim had
- 23 signed his name next to your printed name?

### 48. PAGE 70:02 TO 70:03 (RUNNING 00:00:03.638)

- 02 A. No, I did not know about that at
- 03 all.

### 49. PAGE 71:17 TO 71:19 (RUNNING 00:00:18.122)

- 17 Mr. Ahn, you gave testimony in
- 18 the Seoul High Court in proceedings on
- 19 appeal from the KFT decision, didn't you?

### 50. PAGE 71:20 TO 71:20 (RUNNING 00:00:01.716)

A. Yes. That is correct.

### 51. PAGE 74:23 TO 74:24 (RUNNING 00:00:09.368)

- 23 Q. Okay. Please turn to page 15 of
- 24 Exhibit 18. Please read along starting

### 52. PAGE 77:07 TO 77:08 (RUNNING 00:00:12.195)

- 07 Q. Would you please read the Korean
- 08 text at 18A next to the "A."

### 53. PAGE 77:09 TO 77:15 (RUNNING 00:00:32.867)

- 09 A. This document -- well, the
- 10 question is that "The meeting minutes
- 11 above is the meeting minutes for a regular
- 12 assembly for the meeting held on
- 13 March 28, 2001, for Ramen counsel. The
- 14 signature next to the counsel member for
- 15 Samyang is not yours. Is that correct?"

# 54. PAGE 79:03 TO 79:05 (RUNNING 00:00:10.116)

- 03 Q. So, Mr. Ahn, would you please
- 04 read again the answer that you gave at
- 05 18A.

### 55. PAGE 79:06 TO 79:08 (RUNNING 00:00:12.131)

- 06 A. "This is not this witness'
- 07 signature. An administrative assistant
- 08 attended and signed on my behalf."

### 56. PAGE 87:17 TO 87:19 (RUNNING 00:00:11.533)

- 17 Q. So now would you please read
- 18 aloud the question and answer at "E" on
- 19 page 16.

### 57. PAGE 87:20 TO 87:22 (RUNNING 00:00:09.735)

- 20 A. "If so, how come the power of
- 21 attorney is attached?"
- 22 Q. And the answer?

# 58. PAGE 87:23 TO 87:24 (RUNNING 00:00:05.585)

- 23 A. Answer: "About that, I'm
- 24 wondering about that too."

### 59. PAGE 107:15 TO 107:19 (RUNNING 00:00:14.816)

- 15 Q. Mr. Ahn, is it true that you did
- 16 not give instructions to Samsung employees
- 17 who were junior to you about cooperation
- 18 among the Ramen companies regarding price
- 19 increases?

### 60. PAGE 107:22 TO 107:24 (RUNNING 00:00:07.368)

- 22 A. I did not give specific
- 23 instructions as to whether you need to
- 24 cooperate or not.

#### 61. PAGE 112:23 TO 112:24 (RUNNING 00:00:05.563)

- Q. So Mr. Ahn, it is a short
- 24 document. It's two and a quarter pages.

### 62. PAGE 112:25 TO 113:03 (RUNNING 00:00:05.175)

- 25 Would you please review it and 00113:01
- 02 tell me if it appears to be a copy of your
  - 03 statement.

### 63. PAGE 113:05 TO 113:09 (RUNNING 00:00:13.049)

- 05 It appears to be a copy of my
- 06 statement.
- 07 Q. And based on having reviewed it
- 08 just now, does it appear to be still true,
- 09 to the best of your knowledge?

### 64. PAGE 113:10 TO 113:10 (RUNNING 00:00:04.204)

10 A. Yes. Yes.

### 65. PAGE 114:21 TO 114:22 (RUNNING 00:00:03.449)

- 21 Q. Looking at the third paragraph
- $\,$  22  $\,$  on that page, that refers to a time period

# 66. PAGE 114:22 TO 114:23 (RUNNING 00:00:05.183)

- 22 on that page, that refers to a time period
- 23 starting in 1989. And focusing on the

# 67. PAGE 114:23 TO 114:24 (RUNNING 00:00:04.780)

- 23 starting in 1989. And focusing on the
- 24 last sentence of that paragraph, it's your

### 68. PAGE 114:25 TO 115:05 (RUNNING 00:00:13.071)

- 25 understanding, isn't it, that from about
- 00115:01
  - 02 1989 on, it was only Nongshim that visited
  - 03 the price control authorities for
  - 04 consultation on price increase, scope,
  - 05 timing, et cetera.

### 69. PAGE 115:06 TO 115:08 (RUNNING 00:00:10.339)

- 06 A. As I stated earlier, I cannot
- 07 compare the Korean and how that Korean
- 08 text has been translated into English.

### 70. PAGE 115:09 TO 115:10 (RUNNING 00:00:07.525)

- 09 That the beef tallow crisis occurred in
- 10 1989, that is true. That because of that,

### 71. PAGE 115:11 TO 115:13 (RUNNING 00:00:16.705)

- 11 the Samyang's visit with the government
- 12 employee concerning the price increase in
- 13 advance, that visit has reduced.

### 72. PAGE 115:14 TO 115:19 (RUNNING 00:00:20.246)

- 14 And so my understanding is that
- 15 since the number of visits from Samyang
- 16 reduced, then Nongshim is the only company
- 17 visited price control government entity
- 18 that is in charge of price control visited
- 19 the government entity.

### 73. PAGE 145:19 TO 145:23 (RUNNING 00:00:21.086)

- 19 Q. So do the people who are
- 20 dispatched daily to the Ramen assembly --
- 21 do they go do part of their work in
- 22 research at the distributors as well as
- 23 retail stores?

### 74. PAGE 145:24 TO 146:03 (RUNNING 00:00:10.443)

- 24 A. They collect the information
- 25 like that and conduct research.
- 00146:01
  - 02 Q. So the answer is yes, they do go
  - 03 to distributors as well as retail stores?

### 75. PAGE 146:04 TO 146:08 (RUNNING 00:00:11.058)

- 04 A. I'm saying that is possible in
- 05 order to conduct research.
- 06 Q. But this research is for the
- 07 purposes of making sure no tax cheating;
- 08 right?

# 76. PAGE 146:09 TO 146:19 (RUNNING 00:00:42.473)

- 09 A. Sure. So transaction without
- 10 paperwork, well, the government might say
- they want to evade tax. But ultimately,
- this trading order or transaction order
  would be broken. Some place might supply
- at 100 Won and other place might supply at
- 15 50 Won. Then there's no balance in terms
- 16 of transaction or trading. So these --
- 17 they conducted this research or collecting
- 18 information so that normal distribution
- 19 activities take place.

### 77. PAGE 153:05 TO 153:06 (RUNNING 00:00:06.374)

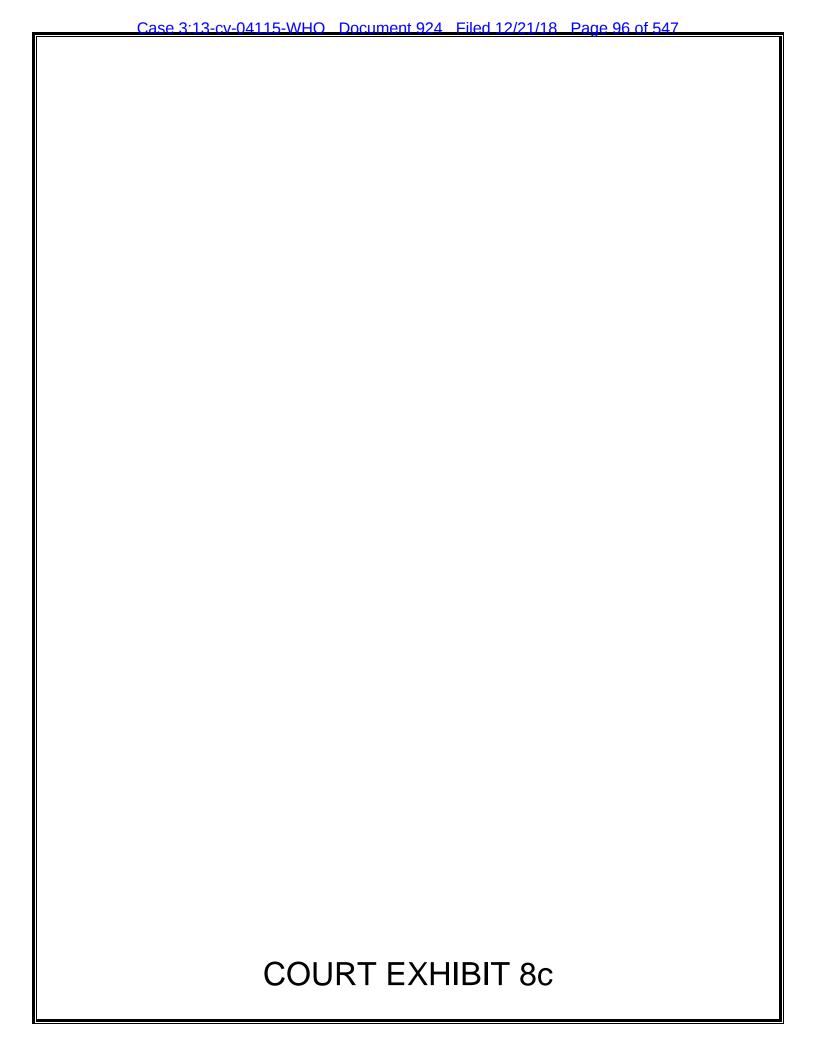
- 05 Q. Mr. Ahn, I wish to confirm a
- 06 couple of more points.

# 78. PAGE 153:07 TO 153:09 (RUNNING 00:00:14.757)

- O7 You personally never exchanged
- 08 any price information before a public
- 09 announcement was made; right?

# 79. PAGE 153:12 TO 153:12 (RUNNING 00:00:02.833)

12 A. I personally never did that.



Case Clip(s) Detailed Report Sunday, November 18, 2018, 10:47:59 AM

# KoreanNoodles



# Ahn, Soo Chang (Vol. 01) - 01/12/2016

1 CLIP (RUNNING 00:00:34.488)



### SA011216RD

### 2 SEGMENTS (RUNNING 00:00:34.488)



### 1. PAGE 50:14 TO 50:18 (RUNNING 00:00:17.207)

- Q. Were there regular meetings amongst lower-level employees of each of the respective companies that were known as staff meetings of the Ramen Association?
- 2. PAGE 50:19 TO 50:23 (RUNNING 00:00:17.281)
  - 19 A. Let's see. The regular 20 meetings -- as far as the regular 21 meetings, one of the examples would be the 22 support members meeting, supporting the

23 general assembly.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:00:34.488)



# Ahn, Soo Chang (Vol. 02) - 01/13/2016

1 CLIP (RUNNING 00:07:55.717)



#### **SA011316RD**

### 38 SEGMENTS (RUNNING 00:07:55.717)



### 1. PAGE 79:03 TO 79:05 (RUNNING 00:00:09.921)

- 03 So, Mr. Ahn, would you please read again the answer that you gave at 04 05
- 2. PAGE 79:06 TO 79:08 (RUNNING 00:00:14.046)
  - 06 "This is not this witness' signature. An administrative assistant 07 attended and signed on my behalf." 0.8

### 3. PAGE 84:25 TO 85:02 (RUNNING 00:00:11.138)

But my question is on this 00085:01 specific answer, Answer 18A, isn't it true 02

### 4. PAGE 85:03 TO 85:05 (RUNNING 00:00:14.290)

- 03 that the signature is not your signature, but the staff member participated and 04
- 05 signed on your behalf?

### 5. PAGE 85:15 TO 85:22 (RUNNING 00:00:29.409)

- 15 Α. What this states is that what --16 it says that the assistant attended and signed on my behalf. That doesn't mean that I was not there. I was there. 17 18 19 And -- but this states that the assistant 2.0 signed on my behalf. It doesn't mean that
- 21 he's the only one who attended this
- 22 meeting.

### 6. PAGE 97:04 TO 97:10 (RUNNING 00:00:46.897)

Ο. Mr. Ahn, do you think it is 05 possible that the portion of your 06 May 6, 2011 witness statement that discusses what was said at the 0.8 March 28, 2001 Ramen assembly might be 09 based on something other than your own 10 personal experience?

#### 7. PAGE 97:15 TO 97:16 (RUNNING 00:00:08.461)

15 My testimony is based on what I Α. 16 personally experienced.

### 8. PAGE 118:17 TO 119:07 (RUNNING 00:00:57.970)

17 Let me explain about that. When Α. 18 I submitted this statement, that's 19 OTGKR0001685. Oh, I guess that is not the statement. I'm talking about No. 21, 20 Exhibit 21, the statement. When we submitted this statement to Korean Fair 22 23 Trade Commission, it seems like that 2.4 Korean Fair Trade Commission did not have a complete understanding as to our

00165:01

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,	20110:01	
(	00119:01 02 03 04 05 06	discussion with the government. So I we included an example, one of the examples in the other statement. So that's why they are not identical. I'm not sure if my explanation suffice. But that's what I can say.
<b>9</b> .	PAGE 119:08	TO 119:12 (RUNNING 00:00:16.223)
	08 09 10 11 12	Q. Thank you.  Mostly, I'm trying to understand why, when you did that, the references to increasing cost of raw materials were not included.
10.	PAGE 119:1	5 TO 119:18 (RUNNING 00:00:17.345)
	15 16 17 18	A. When we talked about the raw material, this was just an example of the situation that we were in when we were talking about price increase. So not
11.	PAGE 119:1	9 TO 119:24 (RUNNING 00:00:15.062)
	19 20 21 22 23 24	everything should have been I mean, needed to be included in here if he briefly mentioned that they would understand what the discussion is about with the government. So that was not necessary.
12.	PAGE 163:2	0 TO 163:23 (RUNNING 00:00:14.343)
	20 21 22 23	Sir, was there a time when the Korean government had a law on the books that mandated or controlled the price of Ramen?
13.	PAGE 164:0	4 TO 164:04 (RUNNING 00:00:03.548)
	04	A. Yes. There was.
14.	PAGE 164:0	5 TO 164:07 (RUNNING 00:00:07.552)
	05 06 07	Q. All right. And my understanding is that at some point, that law was withdrawn.
15.	PAGE 164:0	9 TO 164:10 (RUNNING 00:00:04.879)
	09 10	A. The law that controlled the price? What I $-$
16.	PAGE 164:1	6 TO 164:20 (RUNNING 00:00:16.932)
	16 17 18 19 20	A. What I heard is that it's not that the law was withdrawn, but rather, the negotiation about price with the government, that activity was no longer taking place.
17.	PAGE 164:2	1 TO 164:22 (RUNNING 00:00:11.343)
	21 22	Q. And, sir, when did when did this when did that occur?
18.	PAGE 164:2	4 TO 165:05 (RUNNING 00:00:39.413)
	24 25	A. I don't remember the year when that happened. So in early 1980s, our

company was one of the companies that 02 0.3 negotiated with the government regarding price. And until the mid-to-late '80s, I 04 think that activity continued. 19. PAGE 165:06 TO 165:11 (RUNNING 00:00:16.213) And so after the beef tallow 06 07 crisis, we lost number one market share 80 position. So once we lost that dominant position, we no longer negotiated with the 09 10 government. The negotiating party became 11 Nongshim. 20. PAGE 165:12 TO 165:14 (RUNNING 00:00:08.826) 12 So if you ask me when this basis or legal basis was withdrawn, I do not 13 14 know. My understanding is that even 21. PAGE 165:15 TO 165:17 (RUNNING 00:00:12.635) 15 today, there is a discussion or negotiation with the government as to the 16 17 maximum price that the company can set. 22. PAGE 165:18 TO 165:21 (RUNNING 00:00:12.312) 18 Okay. And -- but the company --19 the Ramen noodle companies are free to 20 compete on price below whatever this 21 maximum price is? 23. PAGE 166:02 TO 166:04 (RUNNING 00:00:08.978) 02 Of course. The companies can 0.3 freely compete as long as the price is 04 below that maximum price. 24. PAGE 166:05 TO 166:07 (RUNNING 00:00:10.191) 05 And was that true, to your understanding, for the period of time from 06 07 2001 until the time you left Samyang? 25. PAGE 166:10 TO 166:10 (RUNNING 00:00:04.251) 10 Α. Yes. Yes, that was. 26. PAGE 168:04 TO 168:06 (RUNNING 00:00:06.052) All right. Do you recall being 05 sworn to testify yesterday when you came 06 in for your deposition? 27. PAGE 168:07 TO 168:07 (RUNNING 00:00:01.327) 07 Α. Yes. 28. PAGE 168:08 TO 168:09 (RUNNING 00:00:05.531) All right. And you promised to tell the truth at that time, didn't you? 09 29. PAGE 168:10 TO 168:10 (RUNNING 00:00:02.173) Yes, I did.

30. PAGE 168:11 TO 168:13 (RUNNING 00:00:04.726)

obligation seriously?

11

13

CONFIDENTIAL page 3

All right. And when you swore

to tell the truth, did you take that

09

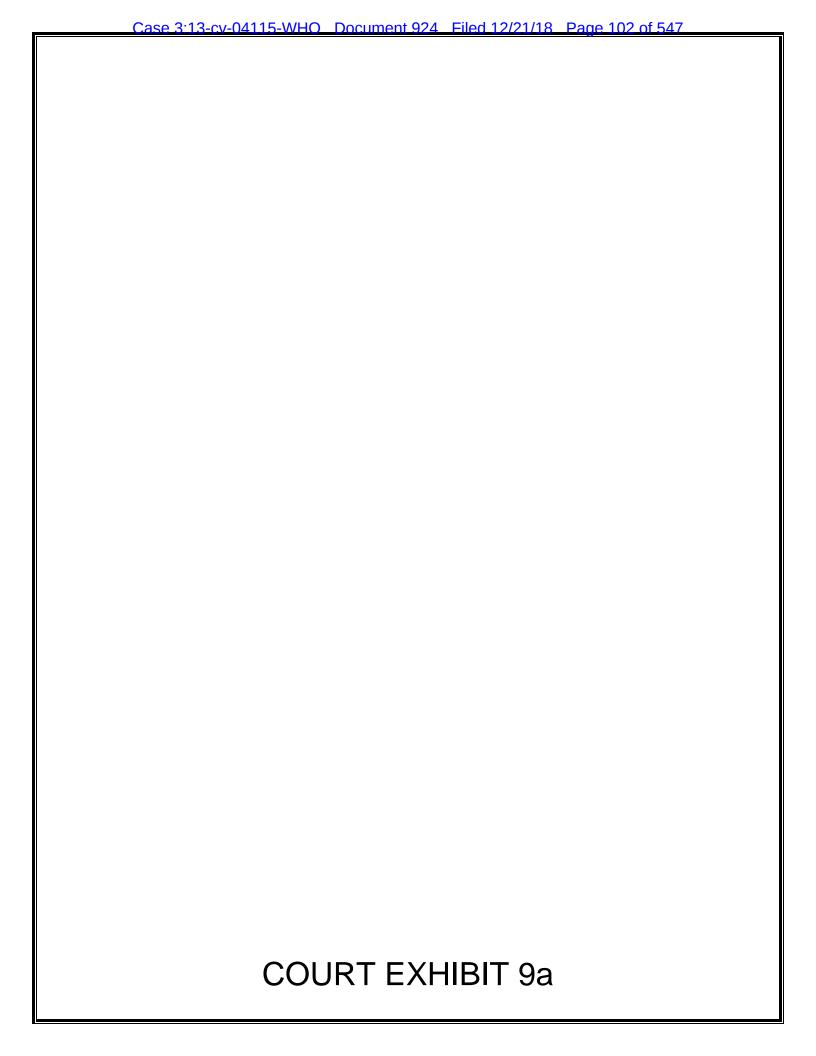
Α.

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```
31. PAGE 168:14 TO 168:19 (RUNNING 00:00:08.773)
         14
                  Α.
                         Yes.
         15
                  Q.
                         Okay.
         16
                   Α.
                         I did.
         17
                   Q.
                         And throughout the two days of
         18
              testimony, have you -- have you told the
         19
              truth to us?
32. PAGE 168:20 TO 168:20 (RUNNING 00:00:01.920)
                  Α.
                         Yes.
33. PAGE 168:21 TO 168:23 (RUNNING 00:00:07.548)
         2.1
                   Q.
                         All right. Have you had a
              chance to reflect on the testimony you
         22
         23
              have provided here?
34. PAGE 168:24 TO 168:24 (RUNNING 00:00:02.169)
                  Α.
                         When?
35. PAGE 168:25 TO 169:02 (RUNNING 00:00:03.513)
         25
                         Well, last night, did you have a
  00169:01
         02
              chance to reflect on your testimony?
36. PAGE 169:03 TO 169:05 (RUNNING 00:00:09.260)
                         Well, I did not really reflect
         03
                  Α.
              because I know that I only testified the
         05
              truth.
37. PAGE 169:06 TO 169:08 (RUNNING 00:00:07.450)
                  Q.
                         And, sir, is there anything at
         07
              this point in time about your testimony
              that you would like to change in any way?
         08
38. PAGE 169:09 TO 169:09 (RUNNING 00:00:03.097)
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No, none whatsoever.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:07:55.717)



# Haggard

# Haggard, Stephan (Vol. 01) - 09/19/2017 [2706952]

1 CLIP (RUNNING 00:00:49.661)

Do you agree with the following proposition: ...

SH-0919-3506

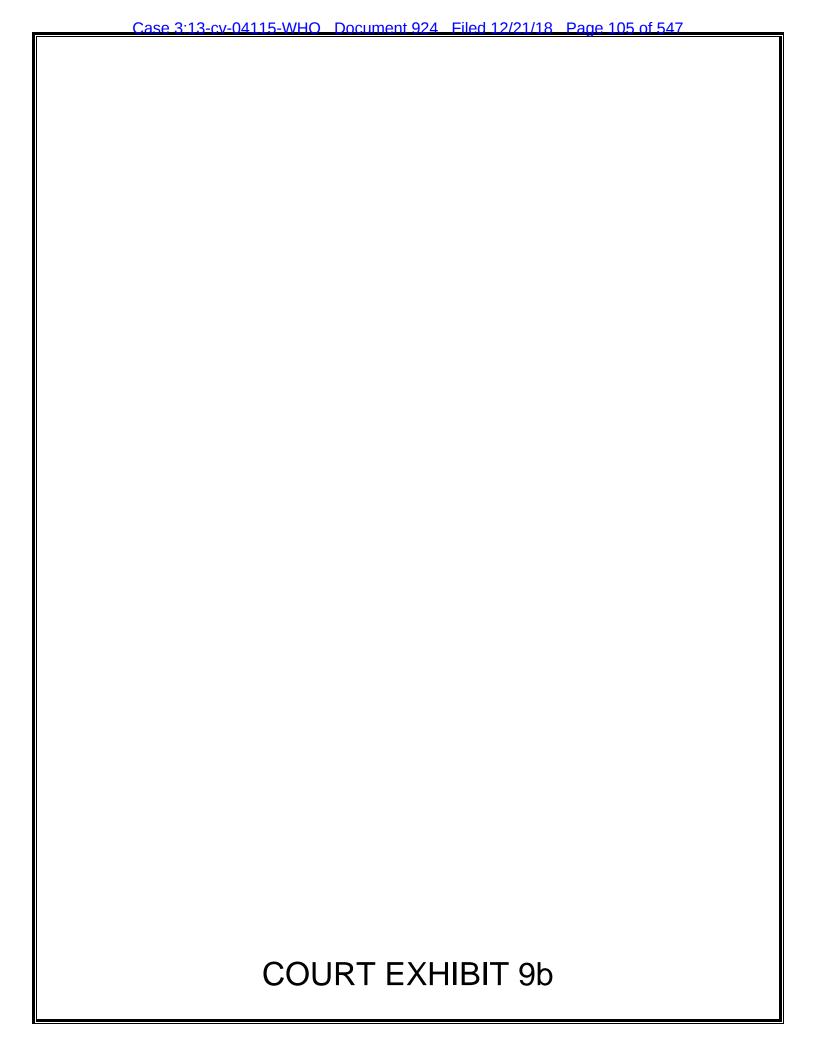
### 2 SEGMENTS (RUNNING 00:00:49.661)



### 1. PAGE 35:06 TO 35:11 (RUNNING 00:00:21.595)

- Q Do you agree with the following proposition:
  If it is correct that an aspect of being a chaebol
  means that decisions are directed by the parent
  company, the fact of being a chaebol does not
  determine what the specific directions given will
  be?
- 2. PAGE 35:13 TO 35:22 (RUNNING 00:00:28.066)
  - THE WITNESS: Well, that's -- I think that's certainly correct. I mean, that's -- that's 14 15 unobjectionable because you -- you can't tell 16 exactly what happens within a group unless you study 17 what goes on within a group. So the fact that these 18 are designated and considered in the Korean business 19 press and in the academic literatures -- chaebol doesn't, itself, lead to any particular inference 21 about the way that they might operate. That's something that has to be investigated empirically.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:00:49.661)





# Haggard, Stephen (Vol. 01) - 05/18/2017

1 CLIP (RUNNING 00:01:06.688)



SH11

### 1 SEGMENT (RUNNING 00:01:06.688)



# 1. PAGE 67:03 TO 67:20 (RUNNING 00:01:06.688)

Q. Likewise, and particularly in paragraph 66 of 04 your declaration, you similarly sent -- excuse me, you 05 similarly said that someone at Ottogi America sent 06 weekly business reports to Ottogi Korea. Likewise, you didn't investigate to see whether 0.8 that was a one-time event, an occasional event, or an every week event; correct? 09 10 A. Absolutely fair. 11 But if I can clarify one thing. I didn't find this in any way particularly unusual that a 100 percent 12 13 foreign-owned subsidiary would be reporting to its parent, and I had no reason to think that this was reflected any malfeasance or anything nefarious. You 16 would expect that a subsidiary would report information 17 back to its parent. So it didn't seem surprising to me that they would report on a regular basis. But you're 19 correct that I didn't investigate whether those reports 20 were regular.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:01:06.688)

Case 3:1	13-cv-04115-WHO	Document 924	Filed 12/21/18	Page 107 of 547	
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### Seo, Jin Woo (Vol. 01) - 01/21/2016

1 CLIP (RUNNING 00:27:16.258)



### SEOJINWOO-0121

### 164 SEGMENTS (RUNNING 00:27:16.258)



# 1. PAGE 7:15 TO 7:20 (RUNNING 00:00:09.669)

```
15 J A C K I N O H,
16 having first been duly sworn by
17 Sharon Lengel, the Notary Public,
18 interpreted from English to
19 Korean and from Korean to English
20 as follows:
```

### 2. PAGE 7:21 TO 7:25 (RUNNING 00:00:07.540)

```
21 J I N-W O O S E O,
22 having first been duly sworn by
23 Sharon Lengel, the Notary Public,
24 was examined and testified as
25 follows:
```

### 3. PAGE 7:21 TO 7:25 (RUNNING 00:00:01.571)

```
21 J I N-W O O S E O,
22 having first been duly sworn by
23 Sharon Lengel, the Notary Public,
24 was examined and testified as
25 follows:
```

# 4. PAGE 8:19 TO 8:22 (RUNNING 00:00:09.193)

```
19 Q. Good afternoon, Mr. Seo.
20 My understanding is that you've
21 been employed by Samyang since 1992; is
22 that correct?
```

### 5. PAGE 8:23 TO 8:23 (RUNNING 00:00:02.444)

23 A. Yes. That is correct.

### 6. PAGE 8:24 TO 9:02 (RUNNING 00:00:05.037)

```
Q. All right. And since 2006,
25 you've been the head of marketing for
00009:01
02 Samyang; is that right?
```

### 7. PAGE 9:03 TO 9:04 (RUNNING 00:00:06.801)

```
03 A. As a market -- marketing team 04 leader.
```

# 8. PAGE 11:14 TO 11:16 (RUNNING 00:00:07.423)

```
14 Q. All right. So is it fair to say
15 that in July 2006, you started on the
16 marketing team for Samyang?
```

### 9. PAGE 11:17 TO 11:18 (RUNNING 00:00:11.131)

```
17 A. Yes. I started working for
18 marketing department as of July 2006.
```

### 10. PAGE 11:19 TO 11:20 (RUNNING 00:00:06.710)

```
19 Q. All right. And did you stay in
```

04

Ο.

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```
that role through the year 2010?
         2.0
11. PAGE 11:21 TO 11:21 (RUNNING 00:00:02.273)
         21
                  Α.
                         Yes. That's correct.
12. PAGE 11:22 TO 11:24 (RUNNING 00:00:07.391)
                         All right. And tell me what
         2.3
              your responsibilities were as the
         2.4
              marketing team leader for Samyang.
13. PAGE 11:25 TO 11:25 (RUNNING 00:00:03.314)
                  Α.
                         My responsibilities?
14. PAGE 12:02 TO 12:03 (RUNNING 00:00:01.793)
         02
                  Ο.
                         Yeah. What were your job
              duties?
         0.3
15. PAGE 12:04 TO 12:06 (RUNNING 00:00:28.342)
         04
                         New product planning, planning
                  Α.
         05
              for new products, advertising, and
              managing prices, among others.
        06
16. PAGE 12:07 TO 12:08 (RUNNING 00:00:06.055)
                  Ο.
                         And as marketing team leader,
         80
              who did you report to, sir?
17. PAGE 12:09 TO 12:12 (RUNNING 00:00:23.347)
         09
                        At Samyang Company headquarters,
                  Α.
        10
              I reported to managing director,
        11
              Mr. Soo-Chang Ahn, and Ms. Jung-Soo Kim,
              who was vice president at that time.
        12
18. PAGE 12:15 TO 12:17 (RUNNING 00:00:09.451)
         15
                         Was -- when you started in
        16
              July 2006, was there a market research
         17
              department within the marketing team?
19. PAGE 12:18 TO 12:18 (RUNNING 00:00:02.415)
                  Α.
         18
                         Yes, there was.
20. PAGE 12:19 TO 12:21 (RUNNING 00:00:07.795)
                         All right. And who -- who --
         19
         20
              which employees of Samyang were on the
         21
              market research team in 2006?
21. PAGE 12:22 TO 12:24 (RUNNING 00:00:13.306)
         2.2
                         Jong Moon Yui, assistant section
                  Α.
         23
              chief. That was his title, job title back
         24
              then.
22. PAGE 12:25 TO 12:25 (RUNNING 00:00:01.380)
                  Ο.
                         Okay. Anybody else?
23. PAGE 13:02 TO 13:03 (RUNNING 00:00:11.593)
         02
                         Another employee named Sung Hyuk
         03
              Cho, but he left the company soon after.
24. PAGE 13:04 TO 13:04 (RUNNING 00:00:01.684)
                         Soon after when, sir?
```

#### 25. PAGE 13:05 TO 13:06 (RUNNING 00:00:05.933)

- 05 I don't remember when he left the company. 06
- 26. PAGE 13:07 TO 13:09 (RUNNING 00:00:10.202)
  - Q. Okay. Anybody else work for the market research team between July 2006 and  $\,$

  - 09 September of 2008?

#### 27. PAGE 13:10 TO 13:11 (RUNNING 00:00:13.164)

- Mr. Sung Hyuk Cho's successor Α.
- was Kyung Mu Min. 11

#### 28. PAGE 14:19 TO 14:22 (RUNNING 00:00:06.838)

- 19 Ο. As I understand it, the market
- research team was disbanded in September
- 21 of 2008.
- 22 Is that your recollection?

#### 29. PAGE 14:23 TO 14:23 (RUNNING 00:00:02.621)

- Α. Yes. That's correct.
- 30. PAGE 14:24 TO 14:25 (RUNNING 00:00:07.347)
  - And why did the market research Ο.
  - team get disbanded, from your perspective?

#### 31. PAGE 15:02 TO 15:06 (RUNNING 00:00:24.707)

- It was not possible to conduct 02 Α.
- the task that is the most important one,
- 04 which is to collect information from --
- about competitors and exchange 05
- 06 information.

#### 32. PAGE 15:07 TO 15:11 (RUNNING 00:00:14.133)

- All right. So before
- 08 September 2008, are you saying that the
- market research team had been responsible 09
- 10 for communicating with Samyang's
- competitors? 11

#### 33. PAGE 15:16 TO 15:23 (RUNNING 00:00:35.610)

- That was not the only task that
- 17 they carried on. I mean, that was some of
- them. That team was also responsible to 18
- find out -- to learn about the trend, 19
- market trends, and the market share 20
- breakdowns and about our company and also 2.1
- 2.2 about our competitors. And they also did
- other work that's related to competitors.

### 34. PAGE 15:24 TO 16:03 (RUNNING 00:00:14.109)

- Okay. So why don't we get from
- 25 you, in your own words, what were the
- 00016:01
  - 02 responsibilities of the market research
  - team from July 2006 to September of 2008. 0.3

### 35. PAGE 16:04 TO 16:15 (RUNNING 00:01:03.690)

- 04 That department or that team was
- 05 responsible to research for our company's
- products that we sell and our productions

07 or manufacturing and also the distribution 80 rates and turnaround rates. Those are 09 some of the things that they did. 10 On top of communication with the competitors, our company's counterparts 11 would communicate with competitors to 12 exchange information, and those 13 14 information were used -- information was 15 used to make our company decisions.

#### 36. PAGE 16:16 TO 16:19 (RUNNING 00:00:12.794)

- 16 What types of information did 17 the -- was the market research team
- 18 responsible for exchanging with Samyang's
- 19 competitors?

#### 37. PAGE 16:23 TO 17:02 (RUNNING 00:00:18.303)

- Information concerning new
- product launch as well as the period for 24
- 25 price increase. Those types of
- 00017:01
  - information was exchanged. 02

### 38. PAGE 17:03 TO 17:06 (RUNNING 00:00:14.894)

- All right. Were the employees
- of the market research team exchanging 04
- 05 with Samyang's competitors advance price
- 06 information about Ramen products?

#### 39. PAGE 17:11 TO 17:14 (RUNNING 00:00:21.357)

- 11 That is correct. Before Α.
- 12 price -- price increase, they exchanged
- 13 information. That was the role that they
- played.

#### 40. PAGE 17:20 TO 17:22 (RUNNING 00:00:06.188)

- 20 Yes. We're talking about sales
- of Ramen in the Korean domestic market. 21
- 2.2 Okay?

#### 41. PAGE 17:23 TO 17:23 (RUNNING 00:00:02.636)

Α. Yes. That is correct.

#### 42. PAGE 17:24 TO 18:05 (RUNNING 00:00:16.139)

- 24 All right. And you said earlier
- 25 that it was not possible for the market
- 00018:01
  - research team to carry out its functions 02
  - 03 after September of 2008.
  - So can you explain that for us a 04
  - little bit more -- in more detail. 05

#### 43. PAGE 18:06 TO 18:17 (RUNNING 00:00:43.641)

- 06 Before that period, the members
- 07 of market research team was not -- were
- 0.8 not aware of the fact that that is an
- 09 issue to exchange information. They were
- exchanging it, and they did not realize 10
- that that is -- that could be a problem. 11
- But once they realized that that 12
- 13 is a problem, and also the company then --
- 14 how should I say -- got rid of or
- disbanded that team, so that team that was

- responsible to exchange information was no 16 17 longer with the company. 44. PAGE 18:18 TO 18:24 (RUNNING 00:00:19.213)
  - 18 Ο. Okay. And to be clear, the issue that caused the market research team
  - to be disbanded was the fact that the 2.0
  - 21 company no longer wanted the market
  - 22 research team to be communicating with
  - 23 Samyang's competitors about price
  - information; is that right?

### 45. PAGE 19:05 TO 19:07 (RUNNING 00:00:14.386)

- 05 Because our company, Samyang,
- 06 deemed that Samyang's employees should not
- 07 carry out those tasks.

#### 46. PAGE 19:08 TO 19:10 (RUNNING 00:00:05.204)

- All right. And, specifically,
- 09 exchanging information about Ramen
- 10 pricing; correct?

#### 47. PAGE 19:15 TO 19:16 (RUNNING 00:00:07.927)

- That includes Ramen price and
- new product information. 16

#### 48. PAGE 19:17 TO 19:22 (RUNNING 00:00:21.918)

- Okay. During the period from
- 2006, July 2006, when you started, and 18
- 19 September of 2008, did you instruct the
- 2.0 employees of the market research team to
- 2.1 go and contact competitors to collect information about prices and new products?
- 49. PAGE 19:23 TO 19:23 (RUNNING 00:00:01.828)
  - 23 Α. Yes, I did.

#### 50. PAGE 19:24 TO 20:04 (RUNNING 00:00:13.968)

- Q. All right. And so that we're clear on the record, the competitors of
- 2.5
- 00020:01
  - 02 Samyang with respect to Ramen are
  - Nongshim, Ottogi, and Korea Yakult; 03
  - correct?

### 51. PAGE 20:05 TO 20:05 (RUNNING 00:00:02.148)

05 Α. That is correct.

### 52. PAGE 20:06 TO 20:10 (RUNNING 00:00:13.839)

- All right. All right. So I
- 07 understand there was a consideration
- 80 within Samyang in early 2007 to raise the
- 09 price of Korean Ramen products; is that
- 10 right?

#### 53. PAGE 20:14 TO 20:14 (RUNNING 00:00:02.761)

Yes. That is correct. Α.

### 54. PAGE 20:15 TO 20:19 (RUNNING 00:00:17.805)

- Q. All right. And did -- at that time, in early 2007, did you instruct Jong

Moon Yui to go and collect advance price 17 18 information from Samyang's Ramen competitors? 19 55. PAGE 20:23 TO 20:23 (RUNNING 00:00:02.183) 23 Α. Yes, I did. 56. PAGE 20:24 TO 21:04 (RUNNING 00:00:18.163) Okay. And, sir, did you -- did Q. you ask Mr. Yui to communicate with 00021:01 02 employees of Nongshim about their 03 intentions concerning the pricing of Korean Ramen in early 2007? 04 57. PAGE 21:09 TO 21:10 (RUNNING 00:00:15.045) A. Yes. I instructed him to check price increase information in early 2007. 58. PAGE 21:11 TO 21:11 (RUNNING 00:00:02.422) Ο. And specifically from Nongshim? 59. PAGE 21:12 TO 21:12 (RUNNING 00:00:02.656) Α. Yes. That's correct. 12 60. PAGE 21:13 TO 21:13 (RUNNING 00:00:01.546) Ο. How about Ottogi? 61. PAGE 21:18 TO 21:22 (RUNNING 00:00:24.261) 1 8 Of course, Nongshim was our biggest competitor to check such 2.0 information. And, of course, I instructed 21 him to do with respect to Ottogi and Korea 22 Yakult as well. 62. PAGE 21:23 TO 21:25 (RUNNING 00:00:13.094) 23 Okay. How did you know that 24 Mr. Yui had a counterpart at Nongshim that he could ask -- exchange information with? 25 63. PAGE 22:09 TO 22:17 (RUNNING 00:00:42.762) 09 He verbally reported to me that Α. 10 there is an individual at the other company who does same type of work at the 11 competitor's company. In fact, he -- in 12 fact, I remember that he reported to me --13 14 well, he relayed the information that he 15 received through his counterpart from the 16 competitor concerning the price that was 17 in question and the new product.

## 64. PAGE 22:24 TO 23:02 (RUNNING 00:00:13.415)

- Q. Did Mr. Yui inform you that he 25 was able to get documents concerning 00023:01
  - 02 Nongshim's Ramen pricing intentions?

### 65. PAGE 23:09 TO 23:09 (RUNNING 00:00:04.240)

09 A. Yes. I knew about that.

11

12

13

Q.

#### KoreanNoodles 66. PAGE 23:10 TO 23:13 (RUNNING 00:00:10.264) 1 0 Okay. And did Mr. Yui tell you that he was able to get documents from 11 12 Nongshim that referenced their pricing intentions with respect to Korean Ramen? 67. PAGE 23:16 TO 23:16 (RUNNING 00:00:02.779) Yes. That is correct. 68. PAGE 23:17 TO 23:19 (RUNNING 00:00:07.643) 17 Do you know the name of the Nongshim employee that Mr. Yui was 18 communicating with? 19 69. PAGE 23:25 TO 24:02 (RUNNING 00:00:05.576) 25 Yes. I have heard of that, and 00024:01 02 I am aware of that. 70. PAGE 24:03 TO 24:03 (RUNNING 00:00:00.658) 0.3 Q. Excellent. 71. PAGE 24:04 TO 24:05 (RUNNING 00:00:01.769) Why don't you tell us who it 05 was. 72. PAGE 24:08 TO 24:09 (RUNNING 00:00:07.948) As I recall, that name was Yeo Won Yoon. 09 73. PAGE 24:10 TO 24:12 (RUNNING 00:00:10.051) And did that individual have an 10 email, to your knowledge, that had 11 "Yeobari"? 12 74. PAGE 24:17 TO 24:17 (RUNNING 00:00:03.371) Α. Yes. I am aware of that. 75. PAGE 24:18 TO 24:20 (RUNNING 00:00:11.462) 18 Did Mr. Yui have a contact that Q. he was exchanging price -- Korean Ramen price information with over at Ottogi? 76. PAGE 25:02 TO 25:02 (RUNNING 00:00:04.885) Α. I believe he had. 77. PAGE 25:03 TO 25:04 (RUNNING 00:00:02.181) 03 Q. And do you know the name of that 04 person? 78. PAGE 25:09 TO 25:10 (RUNNING 00:00:07.093) My understanding is that his name is Jae Hwan Chung. 10 79. PAGE 25:11 TO 25:14 (RUNNING 00:00:14.025)

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And did Mr. Yui have a contact

over at Korea Yakult with whom he was

respect to Korean Ramen?

exchanging advance price information with

# 

# 23 Pyung Ki Kim? 82. PAGE 25:24 TO 25:25 (RUNNING 00:00:04.490)

24 A. Yes. Yes. Yes. I believe I 25 heard of that name.

#### 83. PAGE 26:02 TO 26:04 (RUNNING 00:00:06.242)

02 Q. And does that refresh your 03 recollection as who the contact was for 04 Mr. Yui at Korea Yakult?

#### 84. PAGE 26:07 TO 26:07 (RUNNING 00:00:02.437)

07 A. Yes. That is correct.

#### 85. PAGE 26:08 TO 26:12 (RUNNING 00:00:24.763)

08 Q. All right. And so do you have 09 an understanding that Mr. Yui was 10 communicating with Mr. Pyung Ki Kim about 11 Korea Yakult's pricing intentions with 12 respect to Korean Ramen?

#### 86. PAGE 26:18 TO 26:18 (RUNNING 00:00:03.123)

18 A. Yes. That is correct.

#### 87. PAGE 26:19 TO 26:22 (RUNNING 00:00:13.798)

Q. Do you have an understanding, with respect to the 2007 time period, early 2007 time period, how frequently was Mr. Yui communicating with Nongshim?

#### 88. PAGE 27:03 TO 27:05 (RUNNING 00:00:12.220)

03 A. I'm not able to quantify, but I 04 believe that communication was frequent 05 one.

### 89. PAGE 27:06 TO 27:08 (RUNNING 00:00:07.611)

Q. Okay. And tell us the ways in which you understand Mr. Yui was communicating with Nongshim.

#### 90. PAGE 27:14 TO 27:16 (RUNNING 00:00:22.253)

14 A. He communicated with the 15 companies in question via email, landline 16 phone, or telephone or in person.

#### 91. PAGE 27:17 TO 27:19 (RUNNING 00:00:06.034)

17 Q. Okay. And the companies in 18 question mean Nongshim, Ottogi, and Korea 19 Yakult; correct?

#### 92. PAGE 27:25 TO 27:25 (RUNNING 00:00:02.915)

25 A. Yes. That's correct.

#### 93. PAGE 28:02 TO 28:03 (RUNNING 00:00:05.683) 02 Okay. Are you aware of the marketone@hanmail.net account? 03 94. PAGE 28:07 TO 28:07 (RUNNING 00:00:01.170) 07 Α. Yes, I am. 95. PAGE 28:08 TO 28:10 (RUNNING 00:00:04.844) 80 Okay. Why don't you tell us 09 what the marketone@hanmail.net account was 10 used for. 96. PAGE 28:15 TO 28:19 (RUNNING 00:00:25.560) 15 You can consider it as a company email account in order to exchange 16 17 information for the members market research team to communicate with its 18 19 competitors. 97. PAGE 28:20 TO 28:23 (RUNNING 00:00:11.858) 20 Okay. And were you aware of the 21 existence of the marketone@hanmail.net 22 account during the period from July 2006 to September of 2008? 23 98. PAGE 28:24 TO 28:24 (RUNNING 00:00:03.408) Α. Yes. I was aware of that. 99. PAGE 28:25 TO 29:02 (RUNNING 00:00:04.291) 25 Did you use the Ο. 00029:01 02 marketone@hanmail.net account? 100. PAGE 29:03 TO 29:03 (RUNNING 00:00:03.211) Α. No. I have never used it. 101. PAGE 38:22 TO 38:25 (RUNNING 00:00:14.881) 22 Q. Sir, did the market research 23 team use an external hard drive to store 2.4 documents during the period from July 2006 25 to September 2008? 102. PAGE 39:02 TO 39:02 (RUNNING 00:00:01.986) 02 Α. Yes. 103. PAGE 39:03 TO 39:05 (RUNNING 00:00:05.922) 03 Okay. So if we refer to that as 04 the hard drive, you'll know what we're 05 speaking about. Okay? 104. PAGE 39:06 TO 39:06 (RUNNING 00:00:01.537) 06 Α. Yes. 105. PAGE 39:07 TO 39:08 (RUNNING 00:00:03.531) 07 All right. What was stored on the hard drive, to your understanding? 0.8 106. PAGE 39:13 TO 39:17 (RUNNING 00:00:27.384) 13 Although I did not verify all

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the files in that hard drive, but my

KoreanNoodles understanding is that that hard drive has 15 16 information related to what market research team did. 17 107. PAGE 39:18 TO 39:22 (RUNNING 00:00:14.733) Okay. And that -- your understanding is based on your experience 19 20 as the marketing team leader for the 21 period of time from July 2006 to at least September of 2008; correct? 108. PAGE 40:02 TO 40:02 (RUNNING 00:00:03.214) Yes. That is correct. 109. PAGE 40:23 TO 41:03 (RUNNING 00:00:20.348) 23 Okay. Do you know if the market Ο. 24 research team was storing material on the 25 hard drive to ensure it had a record of 00041:01 02 the various communications that it had with Samyang's Ramen noodle competitors? 0.3 110. PAGE 41:08 TO 41:10 (RUNNING 00:00:13.705) NΑ Yes. My understanding is that 09 that was the purpose of it, to have the record of the various communications. 10 111. PAGE 47:03 TO 47:06 (RUNNING 00:00:10.311) 03 All right. But do you know that there's an exchange of information, during the period 2006 to September 2008, between 05 Samyang employees and Ottogi employees? 06 112. PAGE 47:12 TO 47:12 (RUNNING 00:00:03.531) 12 Α. Yes, I do. 113. PAGE 47:13 TO 47:17 (RUNNING 00:00:12.479)  ${\tt Q.}\,$  Okay. And was the purpose of that exchange of information so that 13 14 Ottogi could coordinate its pricing with 15 16 the pricing that Samyang and Nongshim were 17 going to be charging for Korean Ramen? 114. PAGE 47:22 TO 47:22 (RUNNING 00:00:01.908) Was that your understanding? Ο.

#### 115. PAGE 47:23 TO 47:23 (RUNNING 00:00:03.123)

Yes. That is my understanding. Α.

### 116. PAGE 47:24 TO 47:25 (RUNNING 00:00:03.095)

And same question with respect Ο. 25 to Korea Yakult.

#### 117. PAGE 48:02 TO 48:06 (RUNNING 00:00:15.135)

- 02 Was the exchange of information 03 between Samyang and Korea Yakult, in your 04
- understanding, so that Korea Yakult could 05
- coordinate its pricing for Korean Ramen

06 with that of Samyang?

118.	PAGE 48:09	TO 48:12 (RUNNING 00:00:20.194)
	09 10 11 12	exactly the same price for each other's
119.	PAGE 48:13	TO 48:15 (RUNNING 00:00:08.826)
	13 14 15	Q. Let's move to 2008.  Was there a price increase for Korean Ramen in 2008?
120.	PAGE 48:16	TO 48:16 (RUNNING 00:00:02.176)
	16	A. Yes, there was.
121.	PAGE 48:17	TO 48:18 (RUNNING 00:00:03.725)
	17 18	Q. Okay. And was that in the early part of 2008?
122.	PAGE 48:19	TO 48:20 (RUNNING 00:00:08.814)
	19 20	A. Yes. We raised our price in March, to be exact.
123.	PAGE 48:21	TO 48:25 (RUNNING 00:00:13.559)
	21 22 23 24 25	Q. Okay. And prior to Samyang raising the price of its Korean Ramen in March of 2008, were there advance communications with Nongshim about Korean Ramen pricing?
124.	PAGE 49:06	TO 49:07 (RUNNING 00:00:08.163)
	06 07	A. Yes. Just like in 2007, we exchanged the same type of information.
125.	PAGE 49:08	TO 49:10 (RUNNING 00:00:08.873)
	08 09 10	
126.	PAGE 49:11	TO 49:11 (RUNNING 00:00:02.680)
	11	A. Yes. That's correct.
127.	PAGE 53:21	TO 53:22 (RUNNING 00:00:06.577)
	21 22	Samyang raised Korean Ramen prices in March 2008; right?
128.	PAGE 53:23	TO 53:23 (RUNNING 00:00:02.027)
	23	A. Yes. That's correct.
129.	PAGE 53:24	TO 53:25 (RUNNING 00:00:08.233)
	24 25	Q. And Nongshim also raised Ramen prices in that first quarter of 2008?
130.	PAGE 54:02	TO 54:02 (RUNNING 00:00:01.746)
	02	A. Yes. That's correct.
131.	PAGE 55:02	TO 55:04 (RUNNING 00:00:08.319)
	02 03 04	And how did you learn that Nongshim intended to raise its Korean Ramen prices in 2008?

#### 132. PAGE 55:05 TO 55:09 (RUNNING 00:00:21.389) 05 It's somewhat difficult because I'm not clear what time period you are 07 referring to. But are you asking me that, before price increase was announced to the 0.8 09 media, how and when I found that out? 133. PAGE 55:10 TO 55:10 (RUNNING 00:00:00.772) 10 Q. Yes. 134. PAGE 55:11 TO 55:12 (RUNNING 00:00:06.413) Through our market research 12 team. 135. PAGE 55:13 TO 55:16 (RUNNING 00:00:10.960) 13 Q. All right. And did you have an understanding that the market research 14 15 team had been in contact with Nongshim employees to get that information? 16 136. PAGE 55:21 TO 55:21 (RUNNING 00:00:05.173) Α. Yes. I was aware of that. 137. PAGE 55:22 TO 55:24 (RUNNING 00:00:08.106) All right. And, sir, did Ottogi 23 also raise its Korean Ramen pricing in 2008? 24 138. PAGE 55:25 TO 55:25 (RUNNING 00:00:02.560) Α. Yes, they did too. 139. PAGE 56:02 TO 56:03 (RUNNING 00:00:04.910) And did Korea Yakult also raise 03 its Korean Ramen pricing in 2008? 140. PAGE 56:04 TO 56:04 (RUNNING 00:00:02.009) Α. Yes, they did. 141. PAGE 56:05 TO 56:10 (RUNNING 00:00:16.556) 05 Q. Okay. And with respect to Ottogi, were employee -- in 2008, were 07 employees of Samyang communicating in advance of the price increase with 0.8 09 employees of Ottogi about what Ottogi's 10 price increase was going to be? 142. PAGE 56:16 TO 56:16 (RUNNING 00:00:05.223) Α. Yes, they were. 143. PAGE 56:17 TO 56:18 (RUNNING 00:00:02.874) All right. Same question for 17 Q. 18 Korea Yakult. 144. PAGE 56:21 TO 56:21 (RUNNING 00:00:02.364) 21 Α. Yes. 145. PAGE 58:18 TO 58:19 (RUNNING 00:00:03.187) Can you take a look at Exhibit 48, please.

19

A.

Yes.

## KoreanNoodles

146. PAGE 58:20 TO 58:20 (RUNNING 00:00:01.375)
20 A. Yes.
147. PAGE 59:19 TO 59:21 (RUNNING 00:00:11.151)
19 Q. Okay. So first of all, is this 20 your signature on the page Bates No. 21 SYK004396?
148. PAGE 59:22 TO 59:22 (RUNNING 00:00:02.417)
22 A. Yes, it is.
149. PAGE 59:23 TO 59:25 (RUNNING 00:00:10.731)
23 Q. Okay. And do you have a 24 recollection as to whether you signed this 25 document in 2010 or in 2011?
150. PAGE 60:02 TO 60:02 (RUNNING 00:00:03.980)
02 A. I signed this document in 2011.
151. PAGE 70:03 TO 70:07 (RUNNING 00:00:14.086)
Q. Okay. Do you have an understanding that Min Kyung Mu was also communicating with Samyang's Ramen competitors in the period from July 2006 through September 2008?
152. PAGE 70:13 TO 70:15 (RUNNING 00:00:17.775)
13 A. I don't remember exactly when he 14 started doing that. But he is the last 15 one who worked for market research team.
153. PAGE 70:16 TO 70:18 (RUNNING 00:00:10.556)
16 Q. And you understand that Min 17 Kyung Mu was communicating with Samyang's 18 Ramen noodle competitors?
154. PAGE 70:23 TO 71:02 (RUNNING 00:00:20.980)
A. Since he started being a member of market research team until the end, as you stated, he exchanged information with 00071:01 Samyang's competitors.
155. PAGE 71:03 TO 71:06 (RUNNING 00:00:10.450)
Q. Do you have an understanding 04 that Samyang and its Ramen competitors 05 were exchanging information about new 06 product introductions?
156. PAGE 71:10 TO 71:10 (RUNNING 00:00:02.680)
10 A. Yes. That is correct.
157. PAGE 71:11 TO 71:14 (RUNNING 00:00:08.148)
11 Q. And there would be an exchange 12 of new product information before those 13 products were released to the market; 14 correct?
158. PAGE 71:19 TO 71:19 (RUNNING 00:00:02.442)

#### 159. PAGE 71:20 TO 71:21 (RUNNING 00:00:02.474)

20 What was the purpose of doing 21 that?

#### 160. PAGE 72:05 TO 72:09 (RUNNING 00:00:26.482)

- Our competitors' new product release has a very close -- is closely 07 linked to our products' launch. So in NΑ order to avoid the direct competition, we
- exchanged such information.

#### 161. PAGE 72:10 TO 72:13 (RUNNING 00:00:14.959)

- 10 Ο. Okay. And did you -- you, 11 Samyang, during the period July 2006 to
- 12 September 2008, exchange new product
- 13 information with Nongshim?

#### 162. PAGE 72:18 TO 72:23 (RUNNING 00:00:23.003)

- 18 It's not that we exchanged
- information the whole time -- I mean, 19
- during the period that you indicated, but
- 21 when each company was launching its new
- products, we did exchange information 2.2
- concerning respective new products.

#### 163. PAGE 72:24 TO 73:03 (RUNNING 00:00:10.388)

- 24 Okay. And the companies you're Ο. saying exchanged information about new 25 00073:01
  - products was Samyang with Nongshim, 02
    - 03 Ottogi, and Korea Yakult?

#### 164. PAGE 73:08 TO 73:16 (RUNNING 00:00:39.321)

- 80 With respect to information 09 exchange concerning new products, we
- 10 mainly did that with Nongshim. Because
- 11
- Ottogi and Paldo were not very successful
- 12 with their new product launch, we were not
- 13 particularly interested in their new
- products. But I still believe that there
- 15 was information exchange activities with
- 16 these two companies as well.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:27:16.258)

Case Clip(s) Detailed Report Sunday, November 18, 2018, 10:50:13 AM

### KoreanNoodles



Seo, Jin Woo (Vol. 02) - 01/22/2016

1 CLIP (RUNNING 00:00:29.122)



#### SEOJINWOO-0122

#### 2 SEGMENTS (RUNNING 00:00:29.122)



### 1. PAGE 66:13 TO 66:19 (RUNNING 00:00:26.201)

- For the period of time from
  July 2006 through September 2008, are you
  confident that Mr. Yui was receiving
  advance information about Nongshim's price
  intentions before Samyang learned of those
  pricing intentions from any other source
  other than directly from Nongshim?
- 2. PAGE 66:25 TO 66:25 (RUNNING 00:00:02.921)
  - 25 A. Yes. I'm confident.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:00:29.122)

Case 3:1	13-cv-04115-WHO	Document 924	Filed 12/21/18	Page 123 of 547	
	COII	DT EVU	IDIT 40h		
	COU	RT EXH	IDII IUU	)	

### Seo, Jin woo (Vol. 01) - 01/21/2016

2 CLIPS (RUNNING 00:00:41.958)

MS. MANN: Mr. Seo is appearing ...

#### JS-0121-0000807

#### 1 SEGMENT (RUNNING 00:00:09.159)



#### 1. PAGE 8:07 TO 8:11 (RUNNING 00:00:09.159)

07	MS. MANN: Mr. Seo is appearing
0.8	here today in connection with our
09	settlement agreement with the
10	plaintiffs and in response to the
11	30(b)(6) deposition notice served by

In that period of time from 2001 ...

#### JS-0121-0001106

#### 4 SEGMENTS (RUNNING 00:00:32.799)



#### 1. PAGE 11:06 TO 11:09 (RUNNING 00:00:13.700)

```
Q. In that period of time from 2001
to 2006, did you have an opportunity to
communicate with employees of Samyang's
Ramen competitors?
```

#### 2. PAGE 11:13 TO 11:13 (RUNNING 00:00:03.000)

```
13 A. No, I did not.
```

#### 3. PAGE 37:07 TO 37:10 (RUNNING 00:00:12.869)

```
During the period of time from

Use 3 July 2006 to September 2008, did you ever

personally communicate with the employees

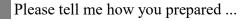
Of Nongshim about Ramen pricing?
```

#### 4. PAGE 37:11 TO 37:11 (RUNNING 00:00:03.230)

11 A. No, I did not.

#### Seo, Jin woo (Vol. 01) - 01/22/2016

1 CLIP (RUNNING 00:18:52.459)



#### JS-0122-0000925

#### 97 SEGMENTS (RUNNING 00:18:52.459)



#### 1. PAGE 9:25 TO 10:02 (RUNNING 00:00:12.318)

```
Please tell me how you prepared SEO - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY your May 9, 2011, statement to the KFTC.
```

#### 2. PAGE 10:03 TO 10:12 (RUNNING 00:00:33.721)

```
A. During the period when the price increase occurred, I recorded what I remembered what I did at that time as the marketing team leader. So I refreshed my
```

```
memory by looking at the desktop journal
        0.8
             that I have and also the notebook that I
        09
             keep for my work. And also I verified
        10
             computer files. That was the final task
              that I did for this. And I personally
        11
        12
             prepared the statement.
3. PAGE 10:25 TO 11:03 (RUNNING 00:00:09.475)
                       Where did the attachments to
                 Q.
  00011:01 SEO - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
         02 your statement come from other than the
        0.3
             copies of paper calendars or journals?
4. PAGE 11:04 TO 11:07 (RUNNING 00:00:16.128)
         0.4
                       As I just explained earlier, I
                 Α.
              used the company's site, the groupware,
         0.5
              that has the approval records, and also I
              referenced the attorney's material.
        07
5. PAGE 11:08 TO 11:09 (RUNNING 00:00:02.414)
                  Q.
                        What attorney's material did you
        09
              reference?
6. PAGE 11:10 TO 11:10 (RUNNING 00:00:03.000)
                        Mr. Sung Man Kim with Lee & Ko.
7. PAGE 16:05 TO 16:05 (RUNNING 00:00:04.153)
                        Please look at page SYK2577.
                  Ο.
8. PAGE 16:06 TO 16:07 (RUNNING 00:00:02.131)
         06
                        Did you prepare this page
             vourself?
9. PAGE 16:08 TO 16:13 (RUNNING 00:00:19.664)
        NΑ
                       What do you mean if I prepared
                Α.
             this page myself?
        10
                Q. Well, this page has at least two
        11
              images and some text.
        12
                       Did you prepare the images and
        1.3
             the text?
10. PAGE 16:14 TO 16:16 (RUNNING 00:00:05.873)
                        No. I did not personally
             prepare this document.
        1.5
        16
                  Q.
                        Do you know who did?
11. PAGE 16:17 TO 16:18 (RUNNING 00:00:02.643)
                  Α.
                        I'm not certain. I cannot
             recall.
12. PAGE 18:06 TO 18:07 (RUNNING 00:00:07.501)
                  Q.
                        Looking at page SYK2579 -- I'm
              sorry -- 2578, you did not make this page,
13. PAGE 18:07 TO 18:08 (RUNNING 00:00:02.955)
        07
              sorry -- 2578, you did not make this page,
        80
              did you?
14. PAGE 18:09 TO 18:11 (RUNNING 00:00:11.981)
                       No. I did not personally
                 Α.
```

prepare this particular attachment.

05

#### WooSEO

```
Please look at page SYK2579.
                  Q.
15. PAGE 18:12 TO 18:12 (RUNNING 00:00:01.958)
        12
                         Did you make this page?
16. PAGE 18:13 TO 18:15 (RUNNING 00:00:11.397)
        13
                         I did not personally prepare
        14
              this document.
                         Please look at page SYK2580.
        15
                  Q.
17. PAGE 18:16 TO 18:17 (RUNNING 00:00:02.200)
                         Did you prepare this -- did you
        17
              make this page?
18. PAGE 18:18 TO 18:21 (RUNNING 00:00:11.048)
         18
                        No. This is not a document I
                  Α.
         19
              personally prepared.
         20
                  Q.
                         Please look at page SYK2581.
         21
                         Did you make that page?
19. PAGE 18:22 TO 18:23 (RUNNING 00:00:02.736)
         22
                        I did not personally prepare
                  Α.
         23
              this document.
20. PAGE 19:09 TO 19:10 (RUNNING 00:00:16.219)
         09
                       Pages 2582 through 2584 are from
                  Q.
              your personal calendar or diary; correct?
         10
21. PAGE 19:11 TO 19:14 (RUNNING 00:00:42.893)
                 Α.
                        This is from my notebook for
         11
         12
              work, that I use for work.
        13
                  Q.
                        Please look at page SYK2586.
                         Did you make that page?
        14
22. PAGE 19:15 TO 19:16 (RUNNING 00:00:05.975)
         1.5
                         I did not make this personally.
                         Who provided it to you?
        16
                  Q.
23. PAGE 19:17 TO 19:20 (RUNNING 00:00:07.460)
         17
                         I received this from Mr. Sung
        18
              Man Kim.
        19
                        And is the same true for the
                  Q.
              next page, SYK2587?
        20
24. PAGE 19:21 TO 19:23 (RUNNING 00:00:18.478)
         21
                        Yes. That's correct.
         22
                 Q.
                       Skipping ahead to page SYK2590,
              is the same true as to that page?
25. PAGE 19:24 TO 20:03 (RUNNING 00:00:11.034)
         24
                 A.
                        Yes. I received this from
             Mr. Sung Man Kim, attorney.
         25
  00020:01 SEO - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
         02
                 Q. Please look at pages SYK2591
         03
              through 94.
26. PAGE 20:04 TO 20:05 (RUNNING 00:00:03.303)
                         Is that also part of what you
```

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received from the company's attorney?

```
27. PAGE 20:06 TO 20:06 (RUNNING 00:00:01.650)
                 Α.
                       Yes. Correct.
28. PAGE 20:07 TO 20:08 (RUNNING 00:00:12.463)
         07
                  Q.
                         Please look at page SYK2597
         08
              through 2606.
29. PAGE 20:09 TO 20:10 (RUNNING 00:00:03.750)
                         Are those also pages that were
        10
              provided to you by the company's counsel?
30. PAGE 20:11 TO 20:15 (RUNNING 00:00:15.445)
                         Concerning these documents, I'm
         11
                  Α.
         12
              not certain whether I personally found
        1.3
              these or provided by -- or whether they
              were provided by our company's counsel or
         14
         15
31. PAGE 27:21 TO 27:25 (RUNNING 00:00:22.523)
         21
                        Right. You knew at the
                  Q.
              beginning of the year 2007 that due to the
         23
              increases in raw material cost and due to
              currency exchange, some price increase
         24
         25
              would be necessary; right?
32. PAGE 28:02 TO 28:02 (RUNNING 00:00:01.401)
                  Α.
                         Yes. That is correct.
33. PAGE 28:03 TO 28:04 (RUNNING 00:00:02.939)
         NЗ
                         Now please look at Exhibit 49
                  Q.
        04
              again.
34. PAGE 30:10 TO 30:12 (RUNNING 00:00:05.603)
        10
                         This is a copy of a fax from
        11
              Nongshim to its distributors and
         12
              customers, isn't it, sir?
35. PAGE 30:15 TO 30:15 (RUNNING 00:00:01.420)
                  Α.
                         Yes. That's correct.
36. PAGE 39:16 TO 39:20 (RUNNING 00:00:17.734)
         16
                  Q.
                         It's true, isn't it, that in
              2007 and 2008, many distributors or
         17
              markets sold to consumers both the
         18
         19
              Nongshim brands of Ramen and the Samyang
         20
              brands of Ramen; right?
37. PAGE 39:21 TO 39:23 (RUNNING 00:00:09.921)
         21
                  Α.
                         It is -- it is a correct
         22
              statement when you said that both brands
         23
              were sold to the same customer group.
38. PAGE 45:20 TO 45:21 (RUNNING 00:00:13.213)
         20
                         Please turn in your statement,
         21
              which is Exhibit 50, to page SYK002570.
39. PAGE 45:22 TO 45:24 (RUNNING 00:00:05.634)
         22
                         Please look towards the bottom
              of the page. There's a heading number
        23
         24
              "4."
```

#### 40. PAGE 45:25 TO 46:03 (RUNNING 00:00:04.237)

```
Would you please read that 00046:01 SEO - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY 02 heading and then the rest of the text that 03 appears on that page.
```

#### 41. PAGE 46:04 TO 46:06 (RUNNING 00:00:04.192)

```
04 A. Which number 4 are you referring 05 to? The one in the -- 06 Q. Near the bottom of the page.
```

#### 42. PAGE 46:07 TO 46:08 (RUNNING 00:00:01.581)

```
O7 A. So this one you're talking about O8 (indicating)?
```

#### 43. PAGE 46:09 TO 46:23 (RUNNING 00:01:22.441)

```
No. 4. "2008 Ramen price increase details. While preparing
09
10
11
    business planning document for 2008, I
   realized that I had to prepare for the
12
13
    situation of that time. That it was
14
    estimated that operating margin was
15
     substantially getting lower in 2007, and
    also starting second half of 2007, the
16
    price of raw material was skyrocketed.
17
18
    starting 2008, I realized that it was
19
    necessary to raise the Ramen type price
     and realized that I had to prepare for
20
2.1
     that."
              And, in fact, that was true
22
       Q.
23
     then, wasn't it?
```

### 44. PAGE 46:24 TO 47:03 (RUNNING 00:00:03.926)

```
A. What do you mean what was true then?

00047:01 SEO - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY  
02 Q. What you just read was the  
03 truth.
```

#### 45. PAGE 47:04 TO 47:06 (RUNNING 00:00:07.231)

```
04 A. Yes. It is true.
05 Q. Please turn to the next page,
06 SYK2571.
```

#### 46. PAGE 47:07 TO 47:11 (RUNNING 00:00:11.486)

```
Would you please read the first
three lines on the top of that page. In
English, it's two sentences. I don't know
if it's one or two in Korean. But it's
the three lines on the top of the page.
```

#### 47. PAGE 47:14 TO 47:16 (RUNNING 00:00:03.254)

```
14 A. Are you talking about the very
15 first paragraph?
16 Q. Yes, sir.
```

#### 48. PAGE 47:17 TO 48:04 (RUNNING 00:00:53.373)

```
17 A. "The business planning document
18 that I prepared at that time had to
19 increase two business planning documents,
20 one that was -- one reflecting the price
21 increase and the other without reflecting
```

- the price increase, and the situation was 23 that dire that need -- required to prepare these two types of planning documents, and 24 there was a great pressure due to raw 00048:01 SEO - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY material price; thus, the need to price 02 03 increase was greater than any other years." 04 49. PAGE 48:05 TO 48:08 (RUNNING 00:00:12.939) 05 And, indeed, wasn't it so great 06 that you considered that at Samyang, there was desperation that the price increase 0.8 needed to be higher than for other years? 50. PAGE 48:09 TO 48:09 (RUNNING 00:00:01.348) Yes. That's correct. Α. 51. PAGE 50:07 TO 50:12 (RUNNING 00:00:30.361)
- - So, Mr. Seo, isn't it true that 0.8 the email of February 18, 2008, that you
  - refer to in your statement, came to 09
  - Samyang about two hours after Nongshim had 10
  - made a press release, and indeed the story 11
  - had been published in the general media?
- 52. PAGE 50:13 TO 50:19 (RUNNING 00:00:28.494)
  - 13 I do not recall which came first
  - and which came later. But Nongshim raised 14
  - its price as of February 20th. And  $\ensuremath{\text{I}}$ 1.5
  - 16 received such report on February 18th from
  - Mr. Jong Moon Yui. 17
  - 18 Mr. Seo, please turn to page
  - 19 SYK2590 in your statement. Please look at
- 53. PAGE 50:19 TO 50:21 (RUNNING 00:00:05.350)
  - SYK2590 in your statement. Please look at
  - 20 the box in the right-hand area of the
  - page. A little more than halfway down in 21
- 54. PAGE 50:21 TO 50:24 (RUNNING 00:00:07.452)
  - page. A little more than halfway down in 21
  - that box, there's a line that says 22
  - 23 "Created on."
  - Do you see that? 24
- 55. PAGE 50:25 TO 51:03 (RUNNING 00:00:06.035)
  - Α. Yes. 00051:01 SEO - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY 02 Q. What is the time and date that says "Created on"? 0.3
- 56. PAGE 51:04 TO 51:08 (RUNNING 00:00:17.805)
  - February 18, 2008, 1:28 p.m.
  - 05 And now do you recall that, in
  - fact, the media published a news report 06
  - that morning about Nongshim's price
  - 0.8 increase?
- 57. PAGE 51:09 TO 52:08 (RUNNING 00:01:00.296)
  - Α. I do not recall that there was
  - a -- it was published to the media in the 10

11 morning.

```
MR. DOSKER: Exhibit No. 52 is a
        1.3
                  two-page document. Exhibit 52T is a
        14
                  certified translation of it. I am
         15
                  handing copies of Exhibit 52 to the
                  court reporter, the interpreter, and
        16
        17
                  the witness and to all parties'
        18
                  counsel.
        19
                         And I am handing copies of
         20
                  Exhibit 52T to the court reporter, the
        21
                  interpreter, and all other parties'
        22
                  counsel.
        23
        24
        25
  00052:01
            SEO - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
                         (Exhibit 52, A Yonhap News
        0.2
                  article, was hereby marked for
        03
         04
                  identification, as of this date.)
        05
                         (Exhibit 52T, Certified English
                  translation of Exhibit 52, was hereby
        07
                  marked for identification, as of this
        0.8
                  date.)
58. PAGE 52:09 TO 52:11 (RUNNING 00:00:04.042)
         09
                  Q.
                        Mr. Seo, please look at
        10
              Exhibit 52. Please look at the first
        11
              page.
59. PAGE 52:10 TO 52:11 (RUNNING 00:00:01.710)
         10
              Exhibit 52. Please look at the first
        11
              page.
60. PAGE 52:12 TO 52:13 (RUNNING 00:00:06.949)
                         Does this appear to you to be an
              article published in Yonhap News on
61. PAGE 52:13 TO 52:14 (RUNNING 00:00:04.440)
              article published in Yonhap News on
              February 18, 2008, at 11:36 a.m.?
        14
62. PAGE 52:17 TO 52:20 (RUNNING 00:00:09.987)
         17
                        Yes. It seems that way.
         18
                 Q.
                       Does the second page appear to
              be a press release from the Nongshim PR
         19
         20
63. PAGE 52:21 TO 52:25 (RUNNING 00:00:35.753)
         21
                  Α.
                        Yes, it is.
              Q. Did Mr. Yui tell you around noon on February 18, 2008, that Nongshim had
         22
        23
              just announced its price increase to the
              general public?
64. PAGE 53:02 TO 53:03 (RUNNING 00:00:05.971)
                         February 28th?
                  Α.
                         No. Sorry. February 18, 2008,
                  Q.
65. PAGE 53:04 TO 53:04 (RUNNING 00:00:01.797)
              around noon on that day.
66. PAGE 53:05 TO 53:05 (RUNNING 00:00:02.069)
```

A. I do not recall.

0.5

### 67. PAGE 57:18 TO 57:20 (RUNNING 00:00:09.201) Focusing again on the external hard drive, did you ever store anything yourself on the external hard drive? 68. PAGE 57:21 TO 57:24 (RUNNING 00:00:10.830)

- I do not remember. Q. Did you yourself ever extract 22 23
- any information from the external hard
- 24 drive?

#### 69. PAGE 57:25 TO 58:05 (RUNNING 00:00:19.830)

Α. No. I never personally 00058:01 SEO - HIGHLY CONFIDENTIAL - ATTYS EYES ONLY extracted any information. 02 Q. Did you ever look at, on a 04 screen, some of the information stored in 05 the external hard drive?

#### 70. PAGE 58:06 TO 58:06 (RUNNING 00:00:01.344)

06 Α. No, never.

#### 71. PAGE 59:17 TO 59:23 (RUNNING 00:00:30.367)

- 17 Mr. Seo, I will represent to you
- that earlier this week, in this case, in 18
- this room, in that chair, the standing 19
- 20 auditor of Samyang's Food Company Limited
- testified under oath that later, he found 21
- that there was a significant amount of
- pornography on the external hard drive.

#### 72. PAGE 60:06 TO 60:07 (RUNNING 00:00:05.410)

And, so, Mr. Seo, I do not mean to offend you in asking the question.

### 73. PAGE 60:08 TO 60:10 (RUNNING 00:00:05.487)

- But because of your management position in the area, I just must ask you: 09
- Have you ever heard of that before?

#### 74. PAGE 60:11 TO 60:11 (RUNNING 00:00:01.482)

Α. No, never.

### 75. PAGE 60:21 TO 60:24 (RUNNING 00:00:14.444)

- Mr. Seo, during the period of
- time from July 2006 to September 2008, did
- you ever personally communicate with the 23
- employees of Ottogi about Ramen pricing? 24

#### 76. PAGE 60:25 TO 61:06 (RUNNING 00:00:17.176)

- 25 No. I never personally Α. 00061:01 SEO - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY communicated with them. 02 Q. During the period of time from July 2006 to September 2008, did you ever 04
  - 05 personally communicate with the employees of Korea Yakult about Ramen pricing?

#### 77. PAGE 61:07 TO 61:07 (RUNNING 00:00:00.805)

Α. No.

#### 78. PAGE 64:13 TO 64:16 (RUNNING 00:00:16.944) You testified a little while ago that there was a significant increase in 15 raw materials in the early 2008 period of time; correct? 79. PAGE 64:17 TO 64:21 (RUNNING 00:00:17.910) A. Yes. That's correct. Q. All right. And that there was 17 some pressure within Samyang to want to 19 increase Ramen prices as a result of the 20 increase in raw material prices; correct? 21 80. PAGE 64:22 TO 64:24 (RUNNING 00:00:08.513) Α. It wasn't the pressure; rather, it was more of our desire or hope because 23 24 we were in such a dire situation. 81. PAGE 65:13 TO 65:19 (RUNNING 00:00:23.138) 13 So I want to be real clear here. Are you confident that you 14 15 received price information from Nongshim, directly from Nongshim, before obtaining 17 it from any other source during the period of time from June 2006 through 19 September 2008? 82. PAGE 66:02 TO 66:10 (RUNNING 00:00:33.922) I became the marketing team leader as of July of 2006. So that would 0.3 04 be more correct to say starting July of 2006. Also I did not personally receive 0.5 06 information from Nongshim; rather, Mr. Jong Moon Yui -- well, I instructed 0.8 him to -- to verify Nongshim's price information frequently and verify and 09 10 report to me. 83. PAGE 67:04 TO 67:05 (RUNNING 00:00:02.202) Mr. Seo, I have a couple of more Ο. questions. 84. PAGE 67:06 TO 67:06 (RUNNING 00:00:02.361) Please look at Exhibit 49 on 85. PAGE 67:06 TO 67:08 (RUNNING 00:00:08.841) 06 Please look at Exhibit 49 on 07 this topic of the marking that says "24 80 JAN 2007?" 86. PAGE 67:09 TO 67:12 (RUNNING 00:00:10.495) In your statement to the KFTC, 09 10 you said that it was your understanding that the fax was received around 11 February 23, 2007; right? 12

87. PAGE 67:13 TO 67:15 (RUNNING 00:00:04.190)

Α.

Ο.

today here, isn't it?

13

14

15

CONFIDENTIAL page 9

Yes. That's correct.

And that is still your testimony

```
88. PAGE 67:16 TO 67:18 (RUNNING 00:00:08.913)
        16
                  Α.
                        Yes.
        17
                       Please look at the second page
                  Ο.
              of the two-page document, Exhibit 49.
89. PAGE 67:19 TO 67:20 (RUNNING 00:00:04.501)
        19
              Please look at the very top right-hand
        20
             corner. It says "P2/5."
90. PAGE 67:20 TO 67:20 (RUNNING 00:00:04.893)
        20
             corner. It says "P2/5."
91. PAGE 67:21 TO 67:21 (RUNNING 00:00:00.905)
                        Do you see that?
92. PAGE 67:22 TO 67:25 (RUNNING 00:00:09.490)
        22
                        Yes. I see that.
                  Α.
        23
                 Ο.
                       On the same page, however, in
              the bottom right, it says "P3/5."
        24
        25
                        Do you see that?
93. PAGE 68:02 TO 68:04 (RUNNING 00:00:05.096)
        02
                        Yes. I saw that.
        03
                 Q. Do you have any information
        04
             about why that is? If you know. If you
94. PAGE 68:04 TO 68:05 (RUNNING 00:00:01.506)
              about why that is? If you know. If you
        0.5
             don't know --
95. PAGE 68:06 TO 68:08 (RUNNING 00:00:07.880)
         06
                       I assume that there are probably
                 Α.
        07
             pages followed by this one, but I have
             never seen those pages.
        0.8
96. PAGE 68:09 TO 68:15 (RUNNING 00:00:23.584)
        09
                        And didn't you say in your
             testimony earlier today that your
        10
        11
             understanding is that the fax header with
            the "24 JAN 2007" was something that you
        12
             understood to be an error in either the
        13
              sender's fax machine or the recipient's
        1.5
              fax machine; right?
97. PAGE 68:23 TO 69:06 (RUNNING 00:00:23.926)
         23
                 Α.
                        Concerning the date that it was
             received, I stated that I remember
        24
             receiving this fax on or around
  00069:01 SEO - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
             February 23rd. The date that appears on
         02
         03
             top of this fax, as I stated yesterday, it
        04
             might be the errors from Nongshim's fax
        0.5
             machines or the Samyang's fax machines. I
            do not know that.
```

TOTAL: 3 CLIPS FROM 2 DEPOSITIONS (RUNNING 00:19:34.417)

Case 3:1	13-cv-04115-WHO	Document 924	Filed 12/21/18	Page 135 of 547	
	COII	DT EVU	IDIT 44c		
	COU	RT EXH	IDII 119	l .	

### **Yoon. Yeo Won (Vol. 01) - 02/15/2016**

1 CLIP (RUNNING 00:12:33.351)

#### YOONYEOWON-0215

#### 62 SEGMENTS (RUNNING 00:12:33.351)



#### 1. PAGE 7:07 TO 7:16 (RUNNING 00:00:16.237)

```
07 ALBERT
                KIM,
          the interpreter, having first
80
09
            been duly sworn by Sharon Lengel,
            the Notary Public, interpreted
10
            the testimony as follows:
11
12 YEO WON YOON,
13
           having first been duly sworn by
14
            Sharon Lengel, the Notary Public,
15
            was examined and testified as
16
            follows:
```

#### 2. PAGE 7:12 TO 7:16 (RUNNING 00:00:01.973)

```
12 Y E O W O N Y O O N,
13 having first been duly sworn by
14 Sharon Lengel, the Notary Public,
15 was examined and testified as
16 follows:
```

#### 3. PAGE 7:25 TO 8:02 (RUNNING 00:00:06.231)

```
25 Q. Good morning. Are you -- sir, 00008:01 02 are you employed by Nongshim Korea?
```

### 4. PAGE 8:03 TO 8:03 (RUNNING 00:00:01.838)

03 A. Yes. Indeed, I am.

#### 5. PAGE 8:04 TO 8:05 (RUNNING 00:00:03.411)

```
04 Q. Is there any reason why you
05 can't give your best testimony here today?
```

#### 6. PAGE 8:06 TO 8:06 (RUNNING 00:00:05.024)

06 A. No. I shall testify truthfully.

### 7. PAGE 8:07 TO 8:08 (RUNNING 00:00:05.251)

```
Q. When is it that you were first employed by Nongshim, please?
```

### 8. PAGE 8:09 TO 8:10 (RUNNING 00:00:09.232)

```
09 A. So it was in November of 1993
10 that I came on board with Nongshim.
```

#### 9. PAGE 8:11 TO 8:12 (RUNNING 00:00:06.010)

```
11 Q. And have you worked for Nongshim
12 since November of 1993?
```

#### 10. PAGE 8:13 TO 8:14 (RUNNING 00:00:05.406)

```
13 A. Yes. I am still presently
14 serving within Nongshim.
```

#### 11. PAGE 40:05 TO 40:07 (RUNNING 00:00:08.123)

- So back in 2007, the
- 06 distribution investigation team was part
- 07 of the sales organization; correct?

### 12. PAGE 40:08 TO 40:08 (RUNNING 00:00:02.603)

Yes. That's correct. 0.8 Α.

#### 13. PAGE 49:22 TO 49:22 (RUNNING 00:00:01.625)

Who did you know at Samyang?

### 14. PAGE 49:25 TO 50:06 (RUNNING 00:00:19.463)

Well, although you haven't

00050:01

- actually specified the particular 02
- timeframe as part of your question, if 03
- 04 memory serves, I used to know this one
- 05 sales guy from Samyang named Jeong Hoon
- Kim --

#### 15. PAGE 50:09 TO 50:10 (RUNNING 00:00:05.432)

- -- and another fellow by the
- name of Jong Moon Yui.

#### 16. PAGE 53:02 TO 53:03 (RUNNING 00:00:08.356)

- 02 To your knowledge, was Jeong
- 0.3 Hoon Kim senior to Mr. Yui?

### 17. PAGE 53:08 TO 53:10 (RUNNING 00:00:07.815)

- Not being a Samyang person,
- that's beyond my purview. I wouldn't 09
- 10

#### 18. PAGE 53:18 TO 53:19 (RUNNING 00:00:03.921)

- 18 Do you know -- did you know a
- 19 Kim Kyung-Joo?

### 19. PAGE 53:22 TO 53:24 (RUNNING 00:00:09.412)

- Boy, I think that's going back
- to quite some time ago. I think the name 23
- I have heard.

### 20. PAGE 69:09 TO 69:12 (RUNNING 00:00:13.481)

- Did you ever communicate by way
- of fax or email with Mr. Yui about 10
- 11 Nongshim or Samyang's Korean Ramen sales
- performance?

### 21. PAGE 69:17 TO 70:11 (RUNNING 00:01:13.208)

- 17 To answer, I do not recollect
- anything at all in that regard. And when 18
- 19 it comes to that kind of information, when
- 20 I go out into the market, that was
- 21 something that I could just easily come to
- 22 know. And I don't know that I -- I don't
- 23 recall anything in terms of Mr. Jong Moon 24 Yui -- Director Jong Moon Yui ever making
- 25 any request of me or inquiry of me.

00070:01

- 02 But I think there's something in
- 03 the back of my mind that tells me that

```
04
             maybe Samyang or Mr. Yui was asking about
        05
              our company's already made known,
        06
             previously made known sales -- our
        07
             company's plans to stimulate sales,
        08
              certain plan which had already been made
        09
             known out there. He, I think, may have
              inquired about that. But, then again, I'm
        10
        11
              not sure.
22. PAGE 94:04 TO 94:04 (RUNNING 00:00:02.475)
                        Who is Mr. Choi, sir?
23. PAGE 94:09 TO 94:12 (RUNNING 00:00:08.210)
                        Who are you referring to? There
        Λ9
        10
             are lots of Chois in Korea.
                        All right. Is there a Choi
        11
              Hyun-Gyoon that you're familiar with?
        12
24. PAGE 95:16 TO 96:07 (RUNNING 00:01:00.948)
        16
                        Mind you, there probably are a
                  Α.
        17
              number of Hyung-Gyoon Chois out there.
        18
             But the one that I am acquainted with --
             yeah, there is somebody who used to work
        20
              for our company when I was with the
        21
             distribution investigation team. He
        22
              was --
        23
                        THE INTERPRETER: Interjection.
        24
                  The interpreter has forgotten the
        25
                  latter part.
  00096:01
        02
                        When I was with the distribution
                  Α.
              investigation team, there used to be
        03
              somebody kind of serving at, you know -- a
        04
              lower echelon sort of person by the same
        05
              name. I don't know, but are you, per
        06
        07
              chance, asking about him?
25. PAGE 96:08 TO 96:10 (RUNNING 00:00:06.317)
        ΛR
                        Mr. Choi that worked at Nongshim
        09
              who's sitting across the table over here?
                        Do you know him?
26. PAGE 96:11 TO 96:11 (RUNNING 00:00:02.302)
                        Yes. I know him.
        11
                  Α.
27. PAGE 96:12 TO 96:13 (RUNNING 00:00:01.624)
        12
                        And does he still work at
        13
             Nongshim?
28. PAGE 96:14 TO 96:14 (RUNNING 00:00:01.493)
                  Α.
                        Yes. That's right.
29. PAGE 96:15 TO 96:16 (RUNNING 00:00:04.710)
                        And did you have occasion to
             work with Mr. Choi at Nongshim?
30. PAGE 96:20 TO 96:20 (RUNNING 00:00:03.430)
                        Yeah. We worked together.
                  Α.
31. PAGE 115:19 TO 115:21 (RUNNING 00:00:15.490)
        19
                        In the period from 2001 to 2008,
                  Ο.
```

20

CONFIDENTIAL page 3

what email addresses did you use for

```
Nongshim business purposes?
32. PAGE 115:25 TO 116:03 (RUNNING 00:00:12.349)
                          So what -- you're asking about
         2.5
  00116:01
         02
              my email accounts from the years 2001
              through 2008, did you say?
         03
33. PAGE 116:04 TO 116:04 (RUNNING 00:00:00.494)
                   Ο.
                          Yes.
34. PAGE 116:05 TO 116:05 (RUNNING 00:00:06.383)
                   Α.
                          At that time, I had a Hanmail --
35. PAGE 116:07 TO 116:07 (RUNNING 00:00:01.094)
         07
                   Α.
                          -- account.
36. PAGE 116:08 TO 116:09 (RUNNING 00:00:07.015)
         0.8
                         All right. And what was your
         09
              specific email address at Hanmail.net?
37. PAGE 116:10 TO 116:11 (RUNNING 00:00:06.618)
                          So you're talking about the --
              say, the handle, the name up front; right?
         11
38. PAGE 116:12 TO 116:12 (RUNNING 00:00:01.281)
                   Ο.
                          That's right. Yes.
39. PAGE 116:13 TO 116:14 (RUNNING 00:00:06.936)
                          It was Y-E-O-W-O-N-Y-O-O-N, my
                   Α.
         14
              own name.
40. PAGE 116:15 TO 116:17 (RUNNING 00:00:11.360)
         15
                          So, then, the complete email
                   Q.
         16
              address for you was
         17
              yeowonyoon@hanmail.net; correct?
41. PAGE 116:18 TO 116:18 (RUNNING 00:00:02.605)
                   Α.
                          Yes. That's right.
42. PAGE 118:04 TO 118:07 (RUNNING 00:00:11.384)
                          So the only Nongshim.com email
                   Ο.
         05
              address that you can recall using is the
         06
              sparewon@nongshim.com email; is that
         07
              right?
43. PAGE 118:08 TO 118:18 (RUNNING 00:00:38.682)
              A. Well, yeah. But, you know, the thing about my present — the current \,
         80
         09
         10
              email address, which reads
         11
              sparewon@nongshim.com, see, I lack
         12
              confidence as to whether there was some
```

13

14

15

16

17

18

as to that.

CONFIDENTIAL page 4

interim change or whether I was using that

don't have enough confidence -- confidence

whether there was something else that I

had been previously using or what. I

from the very get-go, meaning -- or

```
44. PAGE 134:15 TO 134:16 (RUNNING 00:00:02.973)
                         Did you invite Mr. Yui to your
                  Q.
              wedding?
45. PAGE 134:19 TO 134:20 (RUNNING 00:00:08.376)
                  Α.
                        I cannot recall for certain as
              to whether I did or didn't invite him.
46. PAGE 177:24 TO 178:02 (RUNNING 00:00:10.481)
                         To your recollection, has
         25
              anybody ever called you Yeobari?
  00178:01
         02
              Y-E-O-B-A-R-I?
47. PAGE 178:03 TO 178:03 (RUNNING 00:00:02.802)
                  Α.
                         Yeobari?
48. PAGE 178:04 TO 178:04 (RUNNING 00:00:00.596)
         04
                  Q.
                         Yes.
49. PAGE 178:05 TO 178:07 (RUNNING 00:00:10.562)
                         That is a nickname that some of
                  Α.
              my buddies back in my college days used to
         06
         07
              call me by.
50. PAGE 178:08 TO 178:08 (RUNNING 00:00:02.704)
         0.8
                  Q.
                         Is it a term of endearment?
51. PAGE 178:12 TO 178:17 (RUNNING 00:00:34.102)
         12
                         Yeah. I would say it's a --
              sort of a nickname, as I said, that some
         13
         14
              of my closest, you know, buddies used to
         15
              call me by, in a very friendly fashion.
                        And -- and how did you get the
         16
                  Q.
              nickname Yeobari?
         17
52. PAGE 178:23 TO 180:02 (RUNNING 00:01:21.409)
              A. So to answer you, again, who knows? I mean, this is a name that my
         23
         24
         25
              buddies essentially gave me, my closest
  00179:01
         02
              contemporary friends from my college days.
              But the first syllable, the "Yeo" --
         03
                         THE INTERPRETER: Spelled Y-E-O
         04
         05
                  here.
                         -- "Yeo" is from my given name,
         06
         07
              Yeo Won Yoon, obviously. The "Bari" part,
         0.8
              that is -- I don't know quite how the
         09
              translation or the interpretation ought to
              go in English. But I think what my
         10
         11
              friends had in mind was the fact that I
         12
              was sort of a busy body, kind of, you
         13
              know, going everywhere, just about, you
         14
              know, striking up a conversation with this
```

15

16 17

18

19

20 21

2.2

"Balbari" --

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THE INTERPRETER: B-A-L-B-A-R-I.

-- which tends to conjure up an

fellow here, that fellow over there, and so forth, sort of like a -- let's call it

a -- in Korea, there's a certain puppy

image of a fast-moving sort of fellow.

which often goes by the name of

```
Okay? So perhaps, you know, that's what they had in mind. You know, here, I'm
         23
         24
         25
              somebody who's gotten, you know -- who
  00180:01
         02
              casts a wide net.
53. PAGE 180:03 TO 180:05 (RUNNING 00:00:10.172)
                         Okay. And -- and, sir, have you
         04
              ever heard anybody else with the nickname
         05
              of Yeobari?
54. PAGE 180:09 TO 180:10 (RUNNING 00:00:05.358)
                         I don't quite know what to tell
              vou.
55. PAGE 180:11 TO 180:15 (RUNNING 00:00:21.758)
                         Have you ever heard of anybody
                  Ο.
         12
              else nicknamed Yeobari?
         13
                         Oh, have I?
                  Α.
         14
                  Q.
                         Yeah.
                         No. I don't think I have.
         15
                  Α.
56. PAGE 180:16 TO 180:17 (RUNNING 00:00:06.542)
         16
                  Ο.
                         Do you identify yourself as
         17
              Yeobari?
57. PAGE 180:18 TO 180:25 (RUNNING 00:00:27.953)
         18
                         I don't quite know that I am
                  Α.
         19
              that proud of the name or -- not that I'm
              ashamed of it, but, you know, this is my
         20
              college, let's say, you know, nickname. I
         21
         2.2
              don't know that here, in my adult phase of
         23
              life, I would have that confidence to say
              to somebody else, "Hey, I'm me, Yeobari."
         25
              I don't know.
58. PAGE 181:02 TO 181:04 (RUNNING 00:00:04.183)
         02
                  Ο.
                         Okay. Have you ever told
         03
              anybody at Samyang that your nickname is
         04
              Yeobari?
59. PAGE 181:05 TO 181:08 (RUNNING 00:00:20.905)
         05
                  Α.
                         No.
         06
                  Q.
                         Have you ever used Yeobari --
         07
              the nickname, Yeobari, in your
         80
             professional career?
60. PAGE 181:09 TO 181:13 (RUNNING 00:00:16.913)
                         Well, again, I'm not so sure
         10
              that it's one of those names over which I
         11
              had a great deal of pride or anything to
              the point where I would, say, use it in
         12
         13
              any fashion. I -- you know, I don't know.
61. PAGE 184:18 TO 184:20 (RUNNING 00:00:06.323)
                         Okay. And anybody that used to
         18
                  Q.
              call you Yeobari -- any of those people
         19
         20
              work at Samyang?
```

62. PAGE 184:25 TO 185:19 (RUNNING 00:00:51.987)

Α.

25

00185:01

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So that you understand, the

```
02
    reason why I am emphasizing the fact that
03
    these friends, the buddies of mine, are
04
    those with whom I was in the same
05
    department, the same major, that is -- and
     this is kind of important because I was in
06
    liberal arts. Okay? And we had only a
07
80
    handful of guys, most of them being
09
     female.
10
              And to my understanding, I do
11
    not know -- I am not informed that any of
12
    my so-called male buddies ever worked for
13
    Samyang; at least I have not been told
14
    about anything like that --
               THE INTERPRETER: Strike.
15
               At least I have not been -- at
16
17
    least I don't happen to believe that there
18
    would be anybody belonging to Samyang who
19
    would know of my nickname, Yeobari.
```

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:12:33.351)

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1 CLIP (RUNNING 00:31:51.254)

#### YOONYEOWON-0216

#### 114 SEGMENTS (RUNNING 00:31:51.254)



#### 1. PAGE 41:25 TO 42:02 (RUNNING 00:00:03.254)

- 25 Q. Yeah. Have you had a chance to 00042:01 02 look over Exhibit 54?
- 2. PAGE 42:10 TO 42:10 (RUNNING 00:00:02.068)
  - 10 What is this document, sir?
- 3. PAGE 42:11 TO 42:11 (RUNNING 00:00:05.611)
  - 11 A. Is this not an email?
- 4. PAGE 42:12 TO 42:12 (RUNNING 00:00:01.781)
  - 12 Q. Well, I'm asking you what it is.
- 5. PAGE 42:13 TO 42:16 (RUNNING 00:00:16.426)
  - 13 A. Okay. Correct. So it would
  - 14 appear to me to be an email that --
  - 15 purports to be an email sent by somebody
  - 16 who looks like me.

#### 6. PAGE 42:17 TO 42:21 (RUNNING 00:00:10.161)

- 17 Q. Okay. It looks like it was --
- 18 purports to have been sent by you.
- 19 How do you know that? What on
- 20 this document suggests to you that it's an
- 21 email that was sent by you?

#### 7. PAGE 42:22 TO 43:15 (RUNNING 00:00:56.858)

- 22 A. Well, I am simply telling you
  - 23 that it appears as if it might be an email
  - 24 given the fact that, for starters, on the
- 25 front line, it says "Yeobari," and there

#### 00043:01

- 02 appears to be what is my Hanmail.net email
- 03 account followed by the "sent" line
- 04 bearing a particular date with the name of
- 05 Mr. Jong Moon Yui on the "to" line plus
- 06 his respective email address, I guess, and
- 07 the subject line, which essentially says
- 08 something to the effect that it's for that
- 09 particular year's -- February -- the month
- 10 of February sales stimulation measures for
- 11 Nongshim. And it says that there's an
- 12 attachment that reads such and such,
- 13 something about the sales policy for the
- 14 month of February 2007. That's why I say
- 15 that.

#### 8. PAGE 44:10 TO 44:14 (RUNNING 00:00:18.550)

- 10 Q. And what date -- so, sir, does
- 11 this refresh your recollection, looking at
- 12 this document, that you sent an email from

```
13 your Hanmail.net account to Jong Moon Yui
14 on February 5, 2007?
```

#### 9. PAGE 44:18 TO 44:22 (RUNNING 00:00:16.246)

- 18 A. I understand that this sets
- 19 forth something to such effect. However,
- 20 personally, I do not recollect if I have,
- 21 in fact, sent such an email to Mr. Yui
- 22 at -- on such a date.

#### 10. PAGE 44:23 TO 45:04 (RUNNING 00:00:19.407)

- Q. All right. Well, is there
- 24 anything about your review of this
- 25 document that suggests that you didn't
- 00045:01
  - 02 send an email on February 5, 2007, at
  - 03 11:33 p.m. and 33 seconds to Mr. Jong Moon
  - 04 Yui?

#### 11. PAGE 45:19 TO 45:21 (RUNNING 00:00:06.783)

- 19 A. I do not recall myself as to
- 20 whether or not I have, in fact, sent such
- 21 an email on such a date to such a person.

#### 12. PAGE 46:21 TO 46:23 (RUNNING 00:00:04.999)

- Q. Okay. Do you see down here the
- 22 NSK Bates number on the bottom right
- 23 corner?

#### 13. PAGE 46:24 TO 47:03 (RUNNING 00:00:10.321)

- 24 A. The, say, digits at the bottom
  - 25 right, you mean?
- 00047:01
  - 02 Q. Yes.
  - 03 A. Yes. I see it.

### 14. PAGE 47:04 TO 47:06 (RUNNING 00:00:05.839)

- 04 Q. And do you understand that that
- 05 NSK designation means that the document
- 06 was produced by Nongshim Korea?

### 15. PAGE 47:07 TO 47:14 (RUNNING 00:00:17.564)

- 07 A. I don't personally have that
- 08 kind of an understanding, that just
- 09 because it starts off by saying "NSK," it
- 10 means that it was produced by Nongshim
- 11 Korea. I don't personally know that.
- 12 Q. You don't know that? 13 Well, I'll represent to you that
- that is, in fact, the case. Okay?

#### 16. PAGE 47:15 TO 47:18 (RUNNING 00:00:10.396)

- 15 A. All right.
- 16 Q. How, if you know, did the
- 17 document that's been marked as 54 end up
- 8 in the hands of Nongshim Korea?

#### 17. PAGE 47:23 TO 48:04 (RUNNING 00:00:18.796)

- 23 A. Well, I wouldn't know myself.
- 24 But I do recall something about some
- $25~{\rm person}$  within legal asking for my email  $00048\!:\!01$

```
02
              account and ID and password, you know. I
         03
              don't know when, but I can recall
         04
              something about that.
18. PAGE 52:19 TO 52:20 (RUNNING 00:00:06.488)
                        All right. Let's move on to the
                  Q.
         2.0
              body of the email on Exhibit 54, sir.
19. PAGE 52:21 TO 52:22 (RUNNING 00:00:04.982)
                         Can you please read for us the
         2.2
              text of the email.
20. PAGE 52:23 TO 52:25 (RUNNING 00:00:06.506)
                 Α.
                       And when you say the text of the
              body, you mean the three lines here, do
         25
              you?
21. PAGE 53:02 TO 53:02 (RUNNING 00:00:01.276)
                  Q.
                         Yes, please.
22. PAGE 53:10 TO 53:11 (RUNNING 00:00:08.208)
                         "Also, here's wishing good
                  Α.
              results concerning" --
23. PAGE 53:20 TO 53:20 (RUNNING 00:00:01.874)
                        -- "tasteful Ramen" --
                  Α.
24. PAGE 54:02 TO 54:02 (RUNNING 00:00:00.850)
                         "Dot, dot, dot."
                  Α.
25. PAGE 54:03 TO 54:06 (RUNNING 00:00:08.660)
         03
                         Thank you.
                  Q.
                         And, sir, do you have a
              recollection writing those words to
         05
         06
             Mr. Yui?
26. PAGE 54:11 TO 54:16 (RUNNING 00:00:16.792)
         11
                        Well, you know that I've already
              told you that I can't even recall sending
         12
              the very email itself. You know, it goes
         13
         14
              without saying that I am not able to
              recall anything in terms of the text of
        15
         16
              the body.
27. PAGE 54:17 TO 54:21 (RUNNING 00:00:08.401)
         17
                        All right. Do you -- can you
              see there that there's no introduction to
         18
         19
              the email; you just start right in with
              "The weather has gotten warmer"?
         2.0
                         Do you see that?
28. PAGE 54:24 TO 54:24 (RUNNING 00:00:01.833)
         24
                  Α.
                         I see it.
29. PAGE 54:25 TO 55:03 (RUNNING 00:00:06.140)
                         Is that the way you normally
  00055:01
         02
              write emails to people that you barely
         03
```

#### 30. PAGE 55:07 TO 55:13 (RUNNING 00:00:22.970)

- 07 A. You know, I don't quite know
- 08 what to tell you in that regard because,
- 09 here, to begin with, I can't quite
- 10 recall -- I'm having some difficulty
- 11 recalling whether or not, to begin with, I
- 12 have sent an email to somebody I don't
- 13 quite know.

## 31. PAGE 55:14 TO 55:14 (RUNNING 00:00:08.256)

Q. What is "matitneun Ramen"?

### 32. PAGE 55:15 TO 55:18 (RUNNING 00:00:14.105)

- 15 A. I believe that said product is
- 16 still probably out there, available. I
- 17 understand it as being a product by or of
- 18 Samyang.

#### 33. PAGE 55:19 TO 55:21 (RUNNING 00:00:04.506)

- 19 Q. Samyang.
- 20 And Mr. Yui worked at Samyang;
- 21 right?

### 34. PAGE 55:22 TO 56:02 (RUNNING 00:00:15.855)

- 22 A. Well, while I figure that there
- 23 probably is more than one Jong Moon Yui,
- 24 as you suggest here, I would figure that
  - 25 this particular Jong Moon Yui is the
- 00056:01
  - 02 fellow named Jong Moon Yui at Samyang.

#### 35. PAGE 57:03 TO 57:05 (RUNNING 00:00:11.497)

- 03 Q. So, sir, why are -- why are you,
- 04 in this email, wishing the best result to
- 05 Mr. Yui regarding tasteful Ramen?

## 36. PAGE 57:09 TO 57:17 (RUNNING 00:00:29.206)

- 09 A. Again, I'm repeating myself when
- 10 I tell you, sir, with due respect, I don't
- 11 recall if I have, in fact, sent this sort
- 12 of an email to begin with.
- 13 And when you ask in terms of why
- 14 I supposedly wrote this third line about
- 15 the, you know, product, I don't know what
- 16 to tell you because I just don't have any
- 17 recollection.

## 37. PAGE 70:04 TO 70:05 (RUNNING 00:00:06.842)

- 04 Let me ask you to take a look at
- 05 what's been marked as Exhibit 56, please.

#### 38. PAGE 70:06 TO 70:06 (RUNNING 00:00:02.675)

06 A. All right.

## 39. PAGE 70:07 TO 70:08 (RUNNING 00:00:02.610)

- 07 Q. And have you had a chance to
- 08 take a look at it?

## 40. PAGE 70:09 TO 70:11 (RUNNING 00:00:13.000)

- 09 A. Yeah. This is rather short. I
- 10 kind of perused through it, including the

11 body.

#### 41. PAGE 73:03 TO 73:08 (RUNNING 00:00:25.120)

- 03 Q. Well, is this -- based on your
- 04 work for Nongshim, is the balance of
- 05 probabilities that you sent an email on
- 06 February 5, 2007, to Jeong Hoon Kim that
- 07 works at Samyang and is reflected in
- 08 what's been marked as Exhibit 56?

#### 42. PAGE 73:13 TO 73:25 (RUNNING 00:00:45.409)

- 13 A. So the way this reads, it says
- 14 February of 2005 -- or, rather, February
- of 2007, and from that, while I might
- 16 gather that it appears to be an email sent
- from me possibly to one Kim Jeong Hoon,
- 18 that's all I can see, say, from looking at
- 19 it. I don't have any actual recollection
- 20 to such effect.
- 21 More importantly, while I grant
- 22 you that there is this possibility that
- 23 this Jeong Hoon Kim here may be the Jeong
- 24 Hoon Kim of Samyang, but that's about all
- 25 I can say. I don't know.

#### 43. PAGE 74:02 TO 74:05 (RUNNING 00:00:18.518)

- 02 Q. Well, what other Jeong Hoon Kims
- 03 can you recall emailing about any subject
- 04 matter at all in -- in or about February
- 05 of 2007?

## 44. PAGE 74:09 TO 74:20 (RUNNING 00:00:36.861)

- 09 A. I believe I'm repeating myself,
- but, you know, with this name, Jeong Hoon
- 11 Kim, as I recall, you know, there were
- other Jeong Hoon Kims throughout my life, be it during middle school, grade school,
- 14 high school, college. Some of my friends
- 15 were named as such. I don't know if this
- 16 Jeong Hoon Kim discussed here is the Jeong
- 17 Hoon Kim that you're interested in talking
- 18 about or whether I have ever received some
- 19 email or emails from some other Jeong Hoon
- 20 Kim. I cannot recall.

#### 45. PAGE 74:21 TO 75:03 (RUNNING 00:00:26.397)

- 21 Q. Well, can you recall whether you
- 22 would have emailed material about
- 23 Nongshim's February sales policy to any of
- 24 the Jeong Hoon Kims that you knew in
- 25 middle school, grade school, high school,
- 00075:01
  - 02 college, or some of your other friends in
    - 03 or around February of 2007?

#### 46. PAGE 75:08 TO 75:20 (RUNNING 00:00:42.158)

- 08 A. Sir, I do not recall that I, you
- 09 know, sent any emails to any of my buddies
- 10 named Jeong Hoon Kim, you know, from the
- grade school days through my college days, in or around this February 2007 timeframe.
- 13 That said, I have agreed with
- 14 you that there does exist the possibility

- 15 that this Jeong Hoon Kim discussed here
- 16 might possibly be the Samyang Jeong Hoon
- 17 Kim, regarding which fact I can't
- 18 necessarily vouchsafe because I myself
- 19 lack the confidence that it is one and the
- 20 same person. I just can't say it.

### 47. PAGE 75:21 TO 75:23 (RUNNING 00:00:06.477)

- Q. All right. Well, let's look at
- 22 the subject line of the document.
- What does that say?

#### 48. PAGE 75:24 TO 75:25 (RUNNING 00:00:10.231)

- A. The subject line, it reads,
- 25 "'Tis Nongshim."

## 49. PAGE 76:02 TO 76:04 (RUNNING 00:00:07.210)

- 02 Q. Do you ever address any of your
- 03 friends with subject lines like "It is
- 04 Nongshim"?

#### 50. PAGE 76:09 TO 76:15 (RUNNING 00:00:26.029)

- 09 A. Well, on the one hand, while I
- 10 cannot recall whether or not I have ever
- 11 sent to any of my friends any email with
- 12 the subject line announcing "'Tis
- 13 Nongshim" or not, but, you know, I guess
- 14 what I can say about this is I may or may
- 15 not have.

## 51. PAGE 76:18 TO 76:20 (RUNNING 00:00:21.831)

- 18 Any of your friends -- any of
- 19 your friends named Jeong Hoon Kim work in
- 20 the Ramen business?

## 52. PAGE 76:23 TO 77:02 (RUNNING 00:00:14.235)

- 23 A. While I can't quite recall, as
- far as my belief goes, I don't think any
- 25 of my close buddies actually works within
- 00077:01 02 the Ramen business.

## 53. PAGE 77:03 TO 77:06 (RUNNING 00:00:15.369)

- 03 Q. Can you think of any reason why,
- 04 in February of 2007, you'd email a
- 05 February sales policy document to any of
- 06 your buddies named Jeong Hoon Kim?

## 54. PAGE 77:11 TO 77:16 (RUNNING 00:00:19.014)

- 11 A. Well, all I can say is that I'm
- 12 not sure. I don't know. And I don't know
- 13 if this Jeong Hoon Kim is Jeong Hoon Kim
- of Samyang or of elsewhere. I just don't have any recollection, and beyond that, I
- 16 can't tell you anything else.

#### 55. PAGE 77:19 TO 77:21 (RUNNING 00:00:10.628)

- 19 Can you see that the email in
- 20 Exhibit 56 was sent at 11:35 p.m. and 8
- 21 seconds?

# 56. PAGE 77:22 TO 77:24 (RUNNING 00:00:06.257)

- 22 A. Yes.
- 23 Q. All right. Go back and look at
- 24 Exhibit 54, would you?

## 57. PAGE 77:25 TO 77:25 (RUNNING 00:00:02.130)

25 A. I'm looking at it.

#### 58. PAGE 78:02 TO 78:04 (RUNNING 00:00:05.852)

- 02 Q. All right. Can you see on the
- 03 "sent" line that that email was sent at
- 04 11:33 and 33 seconds?

#### 59. PAGE 78:05 TO 78:05 (RUNNING 00:00:02.221)

05 A. Yes.

#### 60. PAGE 78:06 TO 78:13 (RUNNING 00:00:37.478)

- 06 Q. Does the proximity of the
- 07 "sent" -- the timestamp on the "sent" line
- 08 of the email reflected in 56 to the
- 09 stamp -- the time sent stamp line of
- 10 Exhibit 54 give you any sort of confidence
- 11 that the Jeong Hoon Kim reflected in
- 12 Exhibit 56 is the Jeong Hoon Kim that
- works at Samyang?

#### 61. PAGE 78:18 TO 78:24 (RUNNING 00:00:25.548)

- 18 A. I understand that you're saying
- 19 that the time lag or gap between the two
- 20 emails is less than two minutes. But that
- 21 is not enough to lead me to have enough
- 22 confidence so as to be able to tell you
  - 3 that, yes, the Yui here is of Samyang and
- 24 the Kim here is of Samyang.

#### 62. PAGE 84:17 TO 84:18 (RUNNING 00:00:06.328)

- 17 Q. Sir, would you please read the
- 18 last two lines of the email.

## 63. PAGE 84:19 TO 85:02 (RUNNING 00:00:37.187)

- 19 A. "Hope you adjust well and hope
- 20 lots of good things take place in this
- 21 year too...."
- Next line.
- "I am here assuming that there
- 24 will be an occasion to have noodles,
- 25 quote, 'straight noodles' during the upper

00085:01

02 half, "smiley, smiley, caret, caret.

### 64. PAGE 87:10 TO 87:16 (RUNNING 00:00:31.163)

- 10 Q. Sir, is there -- take a look at
- 11 the three lines of text of Exhibit 56.
- 12 Tell me in your opinion whether
- 13 the language conveys to you a sense of
- 14 informality and familiarity between the
- 15 writer of the email and the recipient of
- 16 the email.

## 65. PAGE 87:20 TO 88:15 (RUNNING 00:01:10.726)

20 A. I would gather that counsel is

- 21 asking that question that based upon the 22 gist of the content, it is suggestive of a 23 degree of familiarity. I get it. But as 24 I behold this, it doesn't quite suggest to 25 me that there is that degree of closeness 00088:01 or familiarity, because here, in Korean, 0.3 when really close people are talking to each other, we would employ what's called 04 05 the vernacular form of the honorific language. It's -- it's in the absolute 06 07 down-to-earth parlance in Korean in terms 80 of the register, kind of almost to the 09 point where you're employing slightly 10 offensive or rough-and-tough language 11 amongst guys. 12 And as I look at this, this does not suggest to me anything that is out of 13 14 the course of business purposes in terms 15 of any degree of familiarity.
- 66. PAGE 88:16 TO 88:21 (RUNNING 00:00:20.336)
  - 16 So in the third line of the
  - 17 email where the reference is to straight
  - noodles, do you understand that as a 18
  - 19 Korean person to have a reference to a
  - 20 potential marriage of the recipient of the
  - 21 email?
- 67. PAGE 88:25 TO 89:06 (RUNNING 00:00:27.762)
  - 25 Just looking at the language, 00089:01
    - the phraseology in and of itself, in terms 02
    - of the Korean mindset, yes, this notion of 0.3
    - "to eat straight noodles" does suggest, 05
    - you know, marriage. In all actuality, at
    - weddings, you eat short beef rib soup.
- 68. PAGE 90:18 TO 90:21 (RUNNING 00:00:11.600)
  - 18 All right. At the end of the
  - last sentence, the third -- the third line 19
  - of the email, there is a character there. 2.0
  - 21 Do you see that?
- 69. PAGE 90:22 TO 90:22 (RUNNING 00:00:01.494)
  - 2.2 Α. Yes.
- 70. PAGE 90:23 TO 90:24 (RUNNING 00:00:09.289)
  - And do you have an understanding
  - of what those two upside-down V's are?
- 71. PAGE 90:25 TO 91:05 (RUNNING 00:00:19.148)
  - Well, this here is one of those 00091:01
    - 02 things that some people use and some
      - don't, obviously, something amounting to a 03
      - smile or -- well, yeah, something like 04
      - 0.5 that.
- 72. PAGE 91:06 TO 91:08 (RUNNING 00:00:07.026)
  - All right. And when Korean
  - people use that character, what's the
  - 0.8 purpose of that?

#### 73. PAGE 91:18 TO 92:06 (RUNNING 00:00:51.182)

- 18 A. I can't speak for anybody else,
- 19 really. But to speak about myself, my own
- 20 practice is that I don't employ this
- 21 upside-down V chevron-type deal when
- 22 engaging somebody with whom I'm well
- 23 acquainted. I don't do that. Rather, I
- 24 might do that and sometimes have done it
- when, in fact, dealing with somebody with
- 00092:01
  - 02 whom I'm not so close, somebody I don't
  - 03 know, somebody with whom I'm maybe
  - 04 engaging for the first time to kind of --
  - 05 what -- break the ice, to let the person
  - 06 know that I mean good will only.

### 74. PAGE 110:23 TO 110:24 (RUNNING 00:00:04.548)

- Q. Okay, sir. Please take a look
- 24 at what's been marked as Exhibit 59.

## 75. PAGE 111:02 TO 111:02 (RUNNING 00:00:03.807)

02 Okay. I've gone through it.

#### 76. PAGE 111:03 TO 111:04 (RUNNING 00:00:05.505)

- 03 Q. Yes. All right.
- O4 And what is this document, sir?

### 77. PAGE 111:05 TO 111:13 (RUNNING 00:00:44.626)

- 05 A. Likewise, this too states that I
- 06 am the one who has sent this, and the date
- 07 is March 7, 2007. And the recipient is
- 08 shown to be Jong Moon Yui, as indicated in
- 09 Korean. The subject line also says "'Tis
- 10 Nongshim." It has as an attachment,
- 11 something that reads "March 2007 sales
- 12 policy" and followed by the body of the
- 13 text.

#### 78. PAGE 111:20 TO 111:21 (RUNNING 00:00:12.359)

- 20 So the sent time on Exhibit 59
- 21 is 11:43 and 34 seconds p.m.; correct?

## 79. PAGE 111:22 TO 111:23 (RUNNING 00:00:08.586)

- 22 A. That is right, at least in the
- 23 way it reads.

#### 80. PAGE 111:24 TO 111:25 (RUNNING 00:00:09.873)

- Q. Why did you send Jong Moon Yui
- 25 this email on March the 7th, 2007?

#### 81. PAGE 112:04 TO 113:04 (RUNNING 00:01:31.295)

- 04 A. The timestamp here reads
- 05 March 7, 2007, 11:43:34 seconds p.m. I
- 06 understand. But I do not independently
- 07 recollect that I, in fact, have sent this
- 08 sort of an email to Mr. Yui.
- 09 But aside from that, what I fail
- 10 to understand here is this: As in the
- previous instances, I see here that the timeframe is quite late at night. In the
- 12 timeframe is quite late at night. In the 13 case of 56, it was something like 11:35,
- 14 and this one, 59, says it's 11:43.

```
15
                        So speaking as for myself, me
        16
             personally, that is, I am someone who
        17
              turns in by 11:00, certainly at least
        18
             before 11:00. Admittedly, on occasion,
        19
              which is rare and far between, when, you
        2.0
             know, having some group dinner for the
             company or what have you, I might turn in
        21
        22
              a little later than 11:00. But my
             sleeping pattern is -- which is pretty
        23
              steady -- I turn in before 11:00.
        24
        25
                        So in view of that, I fail to
  00113:01
             understand why, you know, these emails
             bear these timestamps. You know, I don't
        03
              understand that.
82. PAGE 113:07 TO 113:09 (RUNNING 00:00:11.876)
                        Aside from yourself, back in
        08
              2007, who had the password for your
        09
             yeowonyoon@hanmail.net account?
83. PAGE 113:12 TO 113:16 (RUNNING 00:00:13.827)
        12
                        Not that I can actually recall,
        13
             but seeing as how this is -- it's supposed
              to be about my personal email, I don't
              think anybody other than myself should
        15
             have known about that.
        16
84. PAGE 113:20 TO 113:20 (RUNNING 00:00:01.595)
                        What's the subject line say?
85. PAGE 113:21 TO 113:21 (RUNNING 00:00:04.381)
                        "'Tis Nongshim..."
                  Α.
86. PAGE 113:22 TO 113:24 (RUNNING 00:00:12.188)
                        Do you ever recall typing those
              words on subject line of emails back in
        23
              the 2007 time period?
87. PAGE 114:03 TO 114:03 (RUNNING 00:00:03.012)
                        That I cannot recall.
88. PAGE 125:04 TO 125:07 (RUNNING 00:00:09.668)
        04
                  Q.
                        And so go back to 59 for a
        05
              second.
        06
                        Would you read for us the second
             line of the email.
89. PAGE 125:08 TO 125:12 (RUNNING 00:00:24.777)
                        "For our part, we too are going
        09
              to be conducting a nationwide survey
        10
             beginning on or around March the 20th as
        11
              to the state of distribution in re
        12
             kunmyonsedae."
90. PAGE 125:13 TO 125:14 (RUNNING 00:00:02.998)
                        And then could you read the next
        13
        14
              line for us, please.
91. PAGE 125:15 TO 125:18 (RUNNING 00:00:21.055)
        15
                        "As for the survey, I shall be
                  Α.
```

16

CONFIDENTIAL page 10

on two occasions for a period of three

```
17
             months between March through May..."
        18
                        Shall I continue?
92. PAGE 125:19 TO 125:19 (RUNNING 00:00:00.625)
                  Q.
                        Yes, please.
93. PAGE 125:20 TO 126:04 (RUNNING 00:00:44.959)
        20
                        "We'll be sending, as part of an
        21
             overseas trip, incentive sales associates
             and branch managers and the head of sales
        2.3
             based upon an evaluation as to the
        24
             distribution and performance..."
        25
                        Next line: "Personnel subject
  00126:01
        02
             to evaluation for the overseas trip shall
        03
             be around 20 percent of the overall head
             count.."
        04
94. PAGE 128:08 TO 128:11 (RUNNING 00:00:18.005)
        0.8
                       And why, assuming you sent this
             email -- why, if that information was
        09
        10
             already public, would you send it to Jong
             Moon Yui?
        11
95. PAGE 128:16 TO 128:23 (RUNNING 00:00:28.985)
        16
                        Well, even were we to assume
        17
             that to be the case, you know, what I
        18
             can't recall I can't recall. I wouldn't
        19
             know as to why I might have done that, if
             I had done that, in fact. Me sitting
        20
             here, I can't think of why I might have
        21
        22
             done that. So my point is I can't
             recollect. I don't know what to tell you.
        23
96. PAGE 129:15 TO 129:16 (RUNNING 00:00:03.789)
                        Have you had a chance to take a
             look at Exhibit 61?
97. PAGE 129:17 TO 129:17 (RUNNING 00:00:02.515)
        17
                 Α.
                        Yes.
98. PAGE 129:18 TO 129:19 (RUNNING 00:00:02.942)
                        All right. Can you describe the
             document for us, please.
99. PAGE 129:20 TO 130:06 (RUNNING 00:00:55.533)
        20
                       So starting from the top. The
             sender is -- well, it bears my email
        2.1
             address. And the date on which it is sent
        2.2
        23
             is the 27th of April 2007 at 10:20 a.m.
             And it is said to be sent to Jong Moon
        24
             Yui. The subject is "'Tis Nongshim." And
        25
  00130:01
             it has as an attachment "Q1 Performance."
        02
        03
             And the body has three lines.
        04
             Respectively, they read, "I know it's
        05
             late.. Have been busy... Have a nice
             weekend..."
100. PAGE 130:07 TO 130:09 (RUNNING 00:00:09.132)
```

07

80

CONFIDENTIAL page 11

Does it also have the emoticon

that you discussed earlier on the second

```
line of the email?
101. PAGE 130:10 TO 130:11 (RUNNING 00:00:08.874)
                       Yes. I confirm that you find
             that there at the end.
        11
102. PAGE 130:12 TO 130:14 (RUNNING 00:00:08.123)
                       All right. So the attachment
        13
             here is an Excel spreadsheet.
        14
                        Do you see that?
103. PAGE 130:18 TO 130:22 (RUNNING 00:00:19.080)
        1 8
                        Well, as we see where it reads,
                 Α.
        19
             "Attachments, 1-4 quarter,
        20
             Q4performance.xls," I understand the
        21
             ".xls" extension to typically be in
             reference to an Excel sheet.
104. PAGE 130:23 TO 131:02 (RUNNING 00:00:17.195)
        23
                        All right. So the first line of
             the email -- well, first of all, do you
        24
        25
             remember sending this email from your
  00131:01
             Hanmail.net account to Jong Moon Yui?
105. PAGE 131:03 TO 131:11 (RUNNING 00:00:21.322)
        Nβ
                 Α.
                       Sir, no. I have no recollection
        04
             whatsoever of my ever sending this sort of
        05
             an email to Jong Moon Yui on or around
        06
             April 27, 2007.
                Q. Well, how about this type of an
        07
        0.8
             email at any point?
        09
                        Do you have any recollection of
        10
             sending this type of email to Jong Moon
        11
             Yui at any point?
106. PAGE 131:14 TO 131:17 (RUNNING 00:00:18.034)
        14
                        No. I cannot recall my ever
                 Α.
        15
             sending this type of an email bearing this
        16
             type of a performance type of, you know,
        17
             attachment.
107. PAGE 137:17 TO 137:21 (RUNNING 00:00:25.113)
        17
                        Will you admit to us that you're
             the author of Exhibit 61 and you sent
        18
        19
             month-by-month Ramen sales data to
        20
             Mr. Jong Moon Yui on April the 27th, 2007,
             at 10:20 a.m. and 18 seconds?
108. PAGE 138:04 TO 138:22 (RUNNING 00:00:56.899)
        04
                        As we -- as I think I talked
        05
             about earlier, the way I look at this,
        06
             you, sir, have been asking if I recall
        07
             ever sending this sort of a thing to
        80
             Mr. Yui. And I have told you that I do
```

not recollect.

09 10

11

12

13

14 15

CONFIDENTIAL page 12

But speaking with respect to

this particular timeframe, you asked me to

admit that a particular person named Yeo Won Yoon, as it so happens to be, using a

"Yeowonyoon" email account, did send to a

person named Jong Moon Yui, did you not? You asked me to admit. And I keep telling

```
you I cannot recollect.
        17
                        And in view of this, I can't
        18
             admit. I'm not about to say yes, that
        19
        20
             that's correct, because what I can't
        21
             recall I cannot admit. If I were to do
             so, I think I would be deceiving myself.
109. PAGE 178:09 TO 178:10 (RUNNING 00:00:05.680)
                        Okay. All right. Let's --
             let's look at Exhibit 66, then, sir.
110. PAGE 178:11 TO 178:11 (RUNNING 00:00:02.508)
                 Α.
                        I'm looking at it.
111. PAGE 178:15 TO 178:15 (RUNNING 00:00:02.517)
                        What is 66?
        15
                  Q.
112. PAGE 178:16 TO 179:05 (RUNNING 00:01:08.748)
                       So starting with the sender, it
        17
             is shown as coming from what appears to
        18
             be -- what happens to be my email address
             sent on May the 3rd, 2007, at 3:18 a.m.,
        19
        20
             talking about the wee hours of the night
        21
             to a Mr. Yui, Jong Moon Yui. Subject:
        22
             "'Tis Nongshim..."
                                 Attachment: "May 2007
             sales policy.doc."
        23
        24
                        I'm going to just read all the
        25
             way through the body. It says, "Coming in
  00179:01
             a little later than the promised
             timeframe.. There is no product support
        03
             for the present month.. Only overall
        04
        05
             revenue support..."
113. PAGE 179:06 TO 179:11 (RUNNING 00:00:26.883)
                        So can you help us understand,
             assuming this was an email that you sent
        07
        0.8
             to Jong Moon Yui, what could have been
        09
             meant by the first sentence of the email,
             "Coming in a little later than promised
        10
        11
             timeframe..'
114. PAGE 179:17 TO 180:07 (RUNNING 00:00:51.011)
                       As I've been telling you, sir,
             around this timeframe, I don't have any
        18
        19
             recollection of my ever sending this kind
             of an email to Mr. Jong Moon Yui, which is
        20
        21
             to say that, concerning the first part of
        22
             that paragraph, I have no recollection of
        23
             writing that gist, which is to say that
        24
             the whole thing just strikes me as being
        25
             strange, given the fact that I'm a guy who
  00180:01
             has to turn in before 11:00. This one
        02
        03
             purports to have been sent out from my
        04
             email account, no less, at -- what --
        0.5
             3:18 a.m. This is kind of bothering me
        06
             because, you know, as you can see, it just
```

07

doesn't gel, does it?

Case 3:1	13-cv-04115-WHO	Document 924	Filed 12/21/18	Page 156 of 547	
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## Yoon, Yeo W. (Vol. 01) - 02/15/2016

1 CLIP (RUNNING 00:11:48.681)

Okay. So how did you carry out ...

#### Designations

#### 41 SEGMENTS (RUNNING 00:11:48.681)



#### 1. PAGE 19:06 TO 19:07 (RUNNING 00:00:04.340)

O6 Q. Okay. So how did you carry out O7 a market survey?

#### 2. PAGE 19:11 TO 20:04 (RUNNING 00:00:52.148)

```
So basically, the way it goes is
      12
           this: To speak with respect to our
      13
           clientele, we basically had 7,000 or so
           parties with whom we transacted business.
      15
           I'm talking about Nongshim's business
      16
           partners, if you will, throughout the
      17
           entire region of South Korea. And then we
      18
           had about 500 or so specialized parties
      19
           under contract, you know, a type of
           distributorship, who would basically sell to certain retail outlets.
      20
      21
                     And I completely focused my
      22
      23
           energies on basically interfacing with
      24
          such parties within the market, the 7,000
           or -- 7,000 or so many channels. And
00020:01 YOON - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
           basically, I would gather about basically
      02
      03
           any and all publicly available information
      04
           through such sources.
```

#### 3. PAGE 20:21 TO 20:22 (RUNNING 00:00:10.564)

21 Q. Okay. So while you held the 22 position in which you were doing the

## 4. PAGE 20:23 TO 20:25 (RUNNING 00:00:00.032)

- 23 market surveys, did you have any 24 communications at all with anybody 25 employed by Ottogi?
- 23 employed by occogi:

## 5. PAGE 21:06 TO 22:04 (RUNNING 00:00:59.797)

```
06
         Α.
               Back then, the way I performed
     my work in terms of market surveys was,
07
     basically, I would go into the market,
0.8
     literally at around 10:00 a.m., and I
09
10
     would basically come back at 5:00 p.m.
11
               And in the course of the daily
12
     conduct of my business, as such, I would
13
     interface with the various channels, which
     would entail discount sales outlets and
14
     SSMs, which stands for super supermarket,
16
     which is a little smaller than your
     bigger, you know, outlet-type things. But
17
     anyway, I would also call on CVS and the
18
19
     particular distribution parties under
20
     special contract who sell to the retail --
21
     retailers out there.
22
               So in the course of doing that,
     every now and then, by happenstance, I
23
     would sometimes come across folks working
```

```
for either Samyang, Ottogi, or even

100022:01 YOON - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
102 certain beverage companies or, say,
103 confectionary companies, just, you know,
104 out of coincidence.
```

#### 6. PAGE 22:05 TO 22:07 (RUNNING 00:00:07.764)

- 05 Q. All right. And back in 1995, 06 did you ever come across employees of 07 Paldo or Korea Yakult?
- 7. PAGE 22:10 TO 23:09 (RUNNING 00:00:53.376)

```
10
                     No. Nothing really comes to
               Α.
      11
           mind specifically. But I will tell you
      12
           that when I go into the market and call
           on, let's say, these 500 or so specialized
      13
           distributors and so forth, by just pure coincidence, I might sometimes bump into
      15
      16
           certain folks belonging to other
      17
           companies.
                     And by that, what I'm talking
      18
      19
           about is how -- these, say, specialized
      20
           distributorships -- they weren't dealing
           strictly in, let's say, Nongshim products;
      21
           for they would deal in Nongshim, Paldo,
      22
      23
           Samyang, Ottogi, and what have you.
                     So because of that, perhaps
      24
          sometimes in the course of my trying to
      25
00023:01 YOON - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
          ascertain how well our products were doing
           out there, I just might end up bumping
      03
           into -- literally just bumping into some
      0.4
      05
           sales guy from some other company. We
           might exchange greetings or say hi or
      06
           something. But it's not like we had some
      07
           prior engagement and say "Let us meet" or
      09
           something.
```

#### 8. PAGE 47:09 TO 47:12 (RUNNING 00:00:08.659)

```
O9 Q. Have you ever interacted in the course of your employment with Nongshim 11 with any of the Nongshim America employees?
```

## 9. PAGE 47:16 TO 47:16 (RUNNING 00:00:01.523)

16 A. Not even once.

## 10. PAGE 47:17 TO 47:17 (RUNNING 00:00:00.038)

17 Q. Sure about that?

## 11. PAGE 47:21 TO 47:21 (RUNNING 00:00:01.670)

21 A. I'm absolutely certain.

#### 12. PAGE 80:14 TO 80:16 (RUNNING 00:00:10.319)

- 14 Q. Well, would it surprise you if 15 you had sent sales goal information to 16 Mr. Yui at any point in time?
- 13. PAGE 80:19 TO 80:19 (RUNNING 00:00:00.072)
  - 19 A. As I previously related to you,

#### 14. PAGE 80:20 TO 81:09 (RUNNING 00:00:49.340)

- 20 any and all publicly listed companies are
- 21 required -- and I'm talking about
- 22 food-related sector companies -- they're
- 23 required to disclose their sales
- 24 performance data by way of the FSC site
- 25 every quarter and so forth and so on.
- 00081:01 YOON HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
  - 02 Okay? So such kind of data is made
  - 03 publicly available.
  - O4 So in view of that, if you ask
  - 05 me if I would consider it to be unusual,
  - 06 for me to have, say, shared that kind of
  - 07 performance data, if, per chance,
  - 08 supposing that I did, would I deem that to
  - 09 be unusual, my personal take on that would

### 15. PAGE 81:10 TO 81:10 (RUNNING 00:00:00.598)

10 be probably not.

#### 16. PAGE 85:21 TO 85:23 (RUNNING 00:00:06.572)

- 21 Do you ever communicate with
- 22 Mr. Yui at Samyang about the price of
- 23 Korean Ramen?

#### 17. PAGE 86:03 TO 86:09 (RUNNING 00:00:23.855)

- 03 A. May I inquire? By that
- 04 question, do you mean to ask if, at such
- 05 point in time as when there was going to
- 06 be a price increase, have we ever had any
- 07 communication with anybody belonging to
- 08 the competition about such an increase?
- 09 Is that what you're asking me?

#### 18. PAGE 86:10 TO 86:10 (RUNNING 00:00:01.341)

10 Q. Sure. Yes. Tell me about that.

## 19. PAGE 86:11 TO 87:04 (RUNNING 00:01:00.094)

- 11 A. So concerning Nongshim's own
- 12 price increase, that is something that is
- 13 knowable at such point in time as when a
- 14 notification is made vis-`-vis the parties
- 15 with whom we transact business who number
- in, say, the 7,000 or so and/or the 60,000
- or so retail shops out there who were
- 18 essentially dealt with by the 500 or so
- 19 specialized distributorships of ours.
- 20 So at such point in time when
- 21 notice is thus made, that is when we, for
- 22 our part, are able to know about that at
- 23 such point in time, and concerning any
- 24 price movements on the part of the
- 25 transacting -- business-transacting
- 00087:01 YOON HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
  - 02 parties, that is something that we are
  - 03 able to know about at such point in time 04 when --

## 20. PAGE 87:05 TO 87:08 (RUNNING 00:00:04.810)

- 05 THE INTERPRETER: Actually,
- 06 before this last sentence, the
- 07 interpreter will restart starting with

08 the word "and."

#### 21. PAGE 87:09 TO 87:13 (RUNNING 00:00:15.268)

- 09 A. And concerning any price
- 10 movement on the part of any other company
- 11 out there, we are able to ascertain that
- .2 by way of parties with whom we transact
- 13 business at such point in time.

#### 22. PAGE 133:10 TO 133:13 (RUNNING 00:00:19.466)

- 10 Q. Do you have any understanding,
- 11 sir, why Mr. Yui would be calling you for
- 12 information if it was already available in
- 13 the public domain?

## 23. PAGE 133:18 TO 133:24 (RUNNING 00:00:19.427)

- 18 A. Quite frankly, I fail to
- 19 understand why he would do that. I myself
- 20 am at a loss because this information was
- 21 made available in the marketplace. It was
- 22 easily obtainable. So, no, I don't. I
- 23 have no idea as to why he would contact me
- 24 to request that information.

#### 24. PAGE 133:25 TO 134:01 (RUNNING 00:00:01.972)

25 Q. Why did you agree to send it to 00134:01 YOON - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY

#### 25. PAGE 134:02 TO 134:02 (RUNNING 00:00:00.012)

02 him?

### 26. PAGE 134:05 TO 134:14 (RUNNING 00:00:22.476)

- 05 A. Even myself, I wonder why I
- 06 agreed to do that. Even as I think about
- 07 that now, I wonder if it's not simply
- 08 because, as far as I was concerned, it was
- 09 information that had already been made
- 10 publicly available, that anybody had --
- 11 could gain access to. It constituted
- 12 nothing of importance as far as I was
- 13 concerned. I wonder if it wasn't
- 14 something as simple as that.

#### 27. PAGE 156:09 TO 156:10 (RUNNING 00:00:02.065)

- 09 Q. How many people were at your
- 10 wedding?

## 28. PAGE 156:11 TO 156:13 (RUNNING 00:00:06.286)

- 11 A. I would say for both the bride
- 12 as well as the bridegroom, me, altogether,
- 13 maybe a good 500.

## 29. PAGE 167:11 TO 167:13 (RUNNING 00:00:06.820)

- 11 Q. Did you ever find out about what
- 12 the wholesale price was from anyone at
- 13 Samyang directly?

#### 30. PAGE 167:18 TO 168:08 (RUNNING 00:00:38.542)

- 18 A. Perhaps I'm not quite
- 19 understanding something here, because
- 20 assuming that we're talking about a
- 21 particular, say, party who deals in
- 22 Nongshim as well as Samyang and whatever
- 23 else, I fail to understand why you would

ask if I would bother to find out anything 2.5 about Samyang directly from somebody with 00168:01 YOON - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY Samyang when, in fact, that kind of information is easily accessible out 03 0.4 there, even right now as we speak. 05 Right now, if I were to go out, I could easily obtain information as to 06 07 the wholesale pricing as well as the 08 choolgo pricing. 31. PAGE 173:11 TO 173:15 (RUNNING 00:00:12.679)

- 11 Sir, before the break, I was Ο.
- 12 asking you if you collected the choolgo
- 13 information for Nongshim's Ramen
- 14 competitors.
- 1.5 Did you do that?

#### 32. PAGE 173:18 TO 173:18 (RUNNING 00:00:00.007)

Α. The notion of a choolgo price

#### 33. PAGE 173:19 TO 174:11 (RUNNING 00:00:53.935)

- happens to be something kind of 19
- significant in terms of the parties with
- which one transacts business because that 21
- 22 kind of has a bearing upon the potential
- 23 need to readjust retail pricing down the
- 24 line.
- 25 And it is something that is
- 00174:01 YOON HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
  - 0.2 easily, readily accessible by way of
  - information already out there in the
  - marketplace and/or as can be made 04
  - 05 accessible by way of the transacting
  - 06 partners there, such as the, you know,
  - 07 multiple distributor -- specialized
  - 08 distributors who deal in more than one 09 company's products, and with that I have

  - dealt in the past, finding out through 10
  - such entities, yes.

#### 34. PAGE 174:12 TO 174:13 (RUNNING 00:00:18.620)

- How frequently, during the
- period from 2001 through June of 2007, did

#### 35. PAGE 174:14 TO 174:15 (RUNNING 00:00:00.008)

- you collect choolgo pricing of Nongshim's
- Ramen competitors? 15

## 36. PAGE 174:19 TO 175:11 (RUNNING 00:00:52.386)

- Concerning that kind of 19
- information, my recollection generally is
- 21 that upon learning of the fact that there
- 22 has been a price increase on the part of a
- 23 competitor, let us say, by way of one of
- 24 the parties with whom we transact
- 25 business, such as a dual distributor
- 00175:01 YOON HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
  - dealing, for instance, with both Nongshim 02
  - as well as Samyang, I, as I recall, have 0.3
  - 0.4 heard such -- of such news as to a price
  - 05 increase.
  - 06 And when it comes to such a,
  - 07 let's say, dual dealership, handling both

09

## Yeo Won Yoon

```
recollection is that I would find out
             about such facts by way of them -- by --
        10
             through these dealers dealing multiple
37. PAGE 175:12 TO 175:12 (RUNNING 00:00:00.233)
             products.
        12
38. PAGE 175:13 TO 175:13 (RUNNING 00:00:08.225)
                        Did you ever discuss with
        13
                  Q.
39. PAGE 175:14 TO 175:14 (RUNNING 00:00:00.025)
             Mr. Yui choolgo pricing?
40. PAGE 175:18 TO 175:18 (RUNNING 00:00:02.014)
        18
                  Α.
                        If I may repeat myself, it's
41. PAGE 175:19 TO 176:16 (RUNNING 00:01:11.303)
             like I've been telling you, that there has
        20
             been a price increase. Whenever such an
        21
             event would take place, that is something
        22
             that is, say -- a word of that goes out
        23
             through the entire country for, let's say,
        24
             Samyang's own dealerships or
        2.5
             distributorships or to such parties
  00176:01 YOON - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
        02
             dealing in both Samyang as well as
        0.3
             Nongshim products, the dual dealers, if
        04
             you will.
        05
                        And here, for my part, I'm out
        06
             there in the marketplace from 10:00 a.m.
        07
             through 5:00 p.m. I get to hear about
        0.8
             these things, as I would figure. But for
        09
             me to have bothered to go by way of
        10
             Mr. Yui of Samyang, some ten years or so
             ago, to obtain that kind of information, I
        11
             don't have any recollection that I did
        12
        13
             that, nor do I believe that I would
             necessarily have bothered to obtain that
        14
        15
             kind of information by way of such a
             person as Mr. Yui. I highly doubt that.
        16
```

Nongshim as well as Samyang, my

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:11:48.681)

## Yoon, Yeo W. (Vol. 01) - 02/15/2016

1 CLIP (RUNNING 00:11:48.681)

Okay. So how did you carry out ...

#### Designations

#### 41 SEGMENTS (RUNNING 00:11:48.681)



#### 1. PAGE 19:06 TO 19:07 (RUNNING 00:00:04.340)

O6 Q. Okay. So how did you carry out O7 a market survey?

#### 2. PAGE 19:11 TO 20:04 (RUNNING 00:00:52.148)

```
So basically, the way it goes is
      12
           this: To speak with respect to our
      13
           clientele, we basically had 7,000 or so
           parties with whom we transacted business.
      15
           I'm talking about Nongshim's business
      16
           partners, if you will, throughout the
      17
           entire region of South Korea. And then we
      18
           had about 500 or so specialized parties
      19
           under contract, you know, a type of
           distributorship, who would basically sell to certain retail outlets.
      20
      21
                     And I completely focused my
      22
      23
           energies on basically interfacing with
      24
          such parties within the market, the 7,000
           or -- 7,000 or so many channels. And
00020:01 YOON - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
           basically, I would gather about basically
      02
      03
           any and all publicly available information
      04
           through such sources.
```

#### 3. PAGE 20:21 TO 20:22 (RUNNING 00:00:10.564)

21 Q. Okay. So while you held the 22 position in which you were doing the

## 4. PAGE 20:23 TO 20:25 (RUNNING 00:00:00.032)

- 23 market surveys, did you have any 24 communications at all with anybody 25 employed by Ottogi?
- 5. PAGE 21:06 TO 22:04 (RUNNING 00:00:59.797)

```
06
         Α.
               Back then, the way I performed
     my work in terms of market surveys was,
07
     basically, I would go into the market,
0.8
     literally at around 10:00 a.m., and I
09
10
     would basically come back at 5:00 p.m.
11
               And in the course of the daily
12
     conduct of my business, as such, I would
13
     interface with the various channels, which
     would entail discount sales outlets and
14
     SSMs, which stands for super supermarket,
16
     which is a little smaller than your
     bigger, you know, outlet-type things. But
17
     anyway, I would also call on CVS and the
18
19
     particular distribution parties under
20
     special contract who sell to the retail --
21
     retailers out there.
22
               So in the course of doing that,
     every now and then, by happenstance, I
23
     would sometimes come across folks working
```

```
for either Samyang, Ottogi, or even

100022:01 YOON - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
102 certain beverage companies or, say,
103 confectionary companies, just, you know,
104 out of coincidence.
```

#### 6. PAGE 22:05 TO 22:07 (RUNNING 00:00:07.764)

- 05 Q. All right. And back in 1995, 06 did you ever come across employees of 07 Paldo or Korea Yakult?
- 7. PAGE 22:10 TO 23:09 (RUNNING 00:00:53.376)

```
10
                     No. Nothing really comes to
               Α.
      11
           mind specifically. But I will tell you
      12
           that when I go into the market and call
           on, let's say, these 500 or so specialized
      13
           distributors and so forth, by just pure coincidence, I might sometimes bump into
      15
      16
           certain folks belonging to other
      17
           companies.
                     And by that, what I'm talking
      18
      19
           about is how -- these, say, specialized
      20
           distributorships -- they weren't dealing
           strictly in, let's say, Nongshim products;
      21
           for they would deal in Nongshim, Paldo,
      22
      23
           Samyang, Ottogi, and what have you.
                     So because of that, perhaps
      24
          sometimes in the course of my trying to
      25
00023:01 YOON - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
          ascertain how well our products were doing
           out there, I just might end up bumping
      03
           into -- literally just bumping into some
      0.4
      05
           sales guy from some other company. We
           might exchange greetings or say hi or
      06
           something. But it's not like we had some
      07
           prior engagement and say "Let us meet" or
      09
           something.
```

#### 8. PAGE 47:09 TO 47:12 (RUNNING 00:00:08.659)

- 09 Q. Have you ever interacted in the 10 course of your employment with Nongshim 11 with any of the Nongshim America 12 employees?
- 9. PAGE 47:16 TO 47:16 (RUNNING 00:00:01.523)
  - 16 A. Not even once.
- 10. PAGE 47:17 TO 47:17 (RUNNING 00:00:00.038)
  - 17 Q. Sure about that?
- 11. PAGE 47:21 TO 47:21 (RUNNING 00:00:01.670)
  - 21 A. I'm absolutely certain.
- 12. PAGE 80:14 TO 80:16 (RUNNING 00:00:10.319)
  - 14 Q. Well, would it surprise you if 15 you had sent sales goal information to 16 Mr. Yui at any point in time?
- 13. PAGE 80:19 TO 80:19 (RUNNING 00:00:00.072)
  - 19 A. As I previously related to you,

#### 14. PAGE 80:20 TO 81:09 (RUNNING 00:00:49.340)

- 20 any and all publicly listed companies are
- 21 required -- and I'm talking about
- 22 food-related sector companies -- they're
- 23 required to disclose their sales
- 24 performance data by way of the FSC site
- 25 every quarter and so forth and so on.
- 00081:01 YOON HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
  - 02 Okay? So such kind of data is made
  - 03 publicly available.
  - O4 So in view of that, if you ask
  - 05 me if I would consider it to be unusual,
  - 06 for me to have, say, shared that kind of
  - 07 performance data, if, per chance,
  - 08 supposing that I did, would I deem that to
  - 09 be unusual, my personal take on that would

### 15. PAGE 81:10 TO 81:10 (RUNNING 00:00:00.598)

10 be probably not.

#### 16. PAGE 85:21 TO 85:23 (RUNNING 00:00:06.572)

- 21 Do you ever communicate with
- 22 Mr. Yui at Samyang about the price of
- 23 Korean Ramen?

#### 17. PAGE 86:03 TO 86:09 (RUNNING 00:00:23.855)

- 03 A. May I inquire? By that
- 04 question, do you mean to ask if, at such
- 05 point in time as when there was going to
- 06 be a price increase, have we ever had any
- 07 communication with anybody belonging to 08 the competition about such an increase?
- 09 Is that what you're asking me?
- 18. PAGE 86:10 TO 86:10 (RUNNING 00:00:01.341)
  - 10 Q. Sure. Yes. Tell me about that.

#### 19. PAGE 86:11 TO 87:04 (RUNNING 00:01:00.094)

- 11 A. So concerning Nongshim's own
- 12 price increase, that is something that is
- 13 knowable at such point in time as when a
- 14 notification is made vis-`-vis the parties
- 15 with whom we transact business who number
- in, say, the 7,000 or so and/or the 60,000
- or so retail shops out there who were
- 18 essentially dealt with by the 500 or so
- 19 specialized distributorships of ours.
- 20 So at such point in time when
- 21 notice is thus made, that is when we, for
- 22 our part, are able to know about that at
- 23 such point in time, and concerning any
- 24 price movements on the part of the
- 25 transacting -- business-transacting 00087:01 YOON HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
  - 02 parties, that is something that we are
  - 03 able to know about at such point in time
  - 04 when --

## 20. PAGE 87:05 TO 87:08 (RUNNING 00:00:04.810)

- 05 THE INTERPRETER: Actually,
- 06 before this last sentence, the
- 07 interpreter will restart starting with

08 the word "and."

#### 21. PAGE 87:09 TO 87:13 (RUNNING 00:00:15.268)

- 09 A. And concerning any price
- 10 movement on the part of any other company
- 11 out there, we are able to ascertain that
  - .2 by way of parties with whom we transact
- 13 business at such point in time.

#### 22. PAGE 133:10 TO 133:13 (RUNNING 00:00:19.466)

- 10 Q. Do you have any understanding,
- 11 sir, why Mr. Yui would be calling you for
- 12 information if it was already available in
- 13 the public domain?

## 23. PAGE 133:18 TO 133:24 (RUNNING 00:00:19.427)

- 18 A. Quite frankly, I fail to
- 19 understand why he would do that. I myself
- 20 am at a loss because this information was
- 21 made available in the marketplace. It was
- 22 easily obtainable. So, no, I don't. I
- 23 have no idea as to why he would contact me
- 24 to request that information.

#### 24. PAGE 133:25 TO 134:01 (RUNNING 00:00:01.972)

25 Q. Why did you agree to send it to 00134:01 YOON - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY

#### 25. PAGE 134:02 TO 134:02 (RUNNING 00:00:00.012)

02 him?

### 26. PAGE 134:05 TO 134:14 (RUNNING 00:00:22.476)

- 05 A. Even myself, I wonder why I
- 06 agreed to do that. Even as I think about
- 07 that now, I wonder if it's not simply
- 08 because, as far as I was concerned, it was
- 09 information that had already been made
- 10 publicly available, that anybody had --
- 11 could gain access to. It constituted
- 12 nothing of importance as far as I was
- 13 concerned. I wonder if it wasn't
- 14 something as simple as that.

#### 27. PAGE 156:09 TO 156:10 (RUNNING 00:00:02.065)

- 09 Q. How many people were at your
- 10 wedding?

## 28. PAGE 156:11 TO 156:13 (RUNNING 00:00:06.286)

- 11 A. I would say for both the bride
- 12 as well as the bridegroom, me, altogether,
- maybe a good 500.

## 29. PAGE 167:11 TO 167:13 (RUNNING 00:00:06.820)

- 11 Q. Did you ever find out about what
- 12 the wholesale price was from anyone at
- 13 Samyang directly?

#### 30. PAGE 167:18 TO 168:08 (RUNNING 00:00:38.542)

- 18 A. Perhaps I'm not quite
- 19 understanding something here, because
- 20 assuming that we're talking about a
- 21 particular, say, party who deals in
- 22 Nongshim as well as Samyang and whatever
- 23 else, I fail to understand why you would

ask if I would bother to find out anything 2.5 about Samyang directly from somebody with 00168:01 YOON - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY Samyang when, in fact, that kind of information is easily accessible out 03 0.4 there, even right now as we speak. 05 Right now, if I were to go out, I could easily obtain information as to 06 07 the wholesale pricing as well as the 08 choolgo pricing. 31. PAGE 173:11 TO 173:15 (RUNNING 00:00:12.679)

- 11 Sir, before the break, I was Ο.
- 12 asking you if you collected the choolgo
- 13 information for Nongshim's Ramen
- 14 competitors.
- 1.5 Did you do that?

#### 32. PAGE 173:18 TO 173:18 (RUNNING 00:00:00.007)

Α. The notion of a choolgo price

#### 33. PAGE 173:19 TO 174:11 (RUNNING 00:00:53.935)

- happens to be something kind of 19
- significant in terms of the parties with
- which one transacts business because that 21
- 22 kind of has a bearing upon the potential
- 23 need to readjust retail pricing down the
- 24 line.
- 25 And it is something that is
- 00174:01 YOON HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
  - 0.2 easily, readily accessible by way of
  - information already out there in the
  - marketplace and/or as can be made 04
  - 05 accessible by way of the transacting
  - 06 partners there, such as the, you know,
  - 07 multiple distributor -- specialized
  - 08 distributors who deal in more than one 09 company's products, and with that I have
  - dealt in the past, finding out through 10
  - such entities, yes.

#### 34. PAGE 174:12 TO 174:13 (RUNNING 00:00:18.620)

- How frequently, during the
- period from 2001 through June of 2007, did

#### 35. PAGE 174:14 TO 174:15 (RUNNING 00:00:00.008)

- you collect choolgo pricing of Nongshim's
- Ramen competitors? 15

## 36. PAGE 174:19 TO 175:11 (RUNNING 00:00:52.386)

- Concerning that kind of 19
- information, my recollection generally is
- 21 that upon learning of the fact that there
- 22 has been a price increase on the part of a
- 23 competitor, let us say, by way of one of
- 24 the parties with whom we transact
- 25 business, such as a dual distributor
- 00175:01 YOON HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
  - dealing, for instance, with both Nongshim 02
  - as well as Samyang, I, as I recall, have 0.3
  - 0.4 heard such -- of such news as to a price
  - 05 increase.
  - 06 And when it comes to such a,
  - 07 let's say, dual dealership, handling both

```
09
             recollection is that I would find out
             about such facts by way of them -- by --
        10
             through these dealers dealing multiple
37. PAGE 175:12 TO 175:12 (RUNNING 00:00:00.233)
             products.
        12
38. PAGE 175:13 TO 175:13 (RUNNING 00:00:08.225)
                        Did you ever discuss with
        13
                  Q.
39. PAGE 175:14 TO 175:14 (RUNNING 00:00:00.025)
             Mr. Yui choolgo pricing?
40. PAGE 175:18 TO 175:18 (RUNNING 00:00:02.014)
        18
                  Α.
                        If I may repeat myself, it's
41. PAGE 175:19 TO 176:16 (RUNNING 00:01:11.303)
             like I've been telling you, that there has
        20
             been a price increase. Whenever such an
        21
             event would take place, that is something
        22
             that is, say -- a word of that goes out
        23
             through the entire country for, let's say,
        24
             Samyang's own dealerships or
        2.5
             distributorships or to such parties
  00176:01 YOON - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
        02
             dealing in both Samyang as well as
        0.3
             Nongshim products, the dual dealers, if
        04
             you will.
        05
                        And here, for my part, I'm out
        06
             there in the marketplace from 10:00 a.m.
        07
             through 5:00 p.m. I get to hear about
        0.8
             these things, as I would figure. But for
        09
             me to have bothered to go by way of
        10
             Mr. Yui of Samyang, some ten years or so
             ago, to obtain that kind of information, I
        11
             don't have any recollection that I did
        12
        13
             that, nor do I believe that I would
             necessarily have bothered to obtain that
        14
        15
             kind of information by way of such a
             person as Mr. Yui. I highly doubt that.
        16
```

Nongshim as well as Samyang, my

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:11:48.681)

	Case 3:13-cv-04115-WHO	Document 924	Filed 12/21/18	Page 171 of 547	
	COLL	RT EYH	IRIT 12s		
COURT EXHIBIT 12a					

## Choi, Hyun Gyoon (Vol. 01) - 02/17/2016

1 CLIP (RUNNING 00:02:42.089)

CHOIHYUNGYOON-0217

16 SEGMENTS (RUNNING 00:02:42.089)



#### 1. PAGE 7:02 TO 7:11 (RUNNING 00:00:14.808)

```
02
     ALBERT
                   KIM,
             the interpreter, having first
03
04
              been duly sworn by Sharon Lengel,
              the Notary Public, interpreted
0.5
06
              the testimony as follows:
07
     HYUN-GYOON CHOI,
0.8
             having first been duly sworn by
              Sharon Lengel, the Notary Public,
09
10
              was examined and testified as
11
              follows:
```

#### 2. PAGE 7:07 TO 7:11 (RUNNING 00:00:01.825)

```
07 HYUN-GYOON CHOI,
08 having first been duly sworn by
09 Sharon Lengel, the Notary Public,
10 was examined and testified as
11 follows:
```

#### 3. PAGE 12:21 TO 12:22 (RUNNING 00:00:06.351)

```
21 Q. When were you first employed by 22 Nongshim?
```

### 4. PAGE 12:23 TO 12:24 (RUNNING 00:00:05.810)

```
A. So I came on-board with Nongshim in July of 2002.
```

#### 5. PAGE 13:06 TO 13:07 (RUNNING 00:00:03.197)

```
06 Q. And to what department were you
07 assigned?
```

#### 6. PAGE 13:08 TO 13:10 (RUNNING 00:00:09.121)

```
08 A. The first department to which I
09 was assigned was the distribution
10 investigation team.
```

## 7. PAGE 17:03 TO 17:06 (RUNNING 00:00:10.942)

```
Q. Was Mr. Yoon working with the distribution investigation team at the time you first became employed by Nongshim?
```

## 8. PAGE 17:07 TO 17:09 (RUNNING 00:00:09.600)

```
07 A. And by Mr. Yoon, you are
08 referring to Mr. Yeo Won Yoon who was here
09 two days ago; right?
```

## 9. PAGE 17:10 TO 17:10 (RUNNING 00:00:00.437)

10 O. Correct.

#### 10. PAGE 17:11 TO 17:14 (RUNNING 00:00:09.071)

- Α. Yes. To my recollection, when I
- 12 came on-board with the distribution
- 13 investigation team, he was there within
- 14 the same team.

#### 11. PAGE 21:05 TO 21:06 (RUNNING 00:00:06.796)

- And do you recall who the team
- leader was in 2002? 06

#### 12. PAGE 21:07 TO 21:10 (RUNNING 00:00:12.504)

- Yes. As I recall, when I first Α.
- 0.8 came on-board with the distribution
- 09 investigation team, it was Mr. Hyuk Sung
- Kim who served as the team leader.

#### 13. PAGE 37:15 TO 37:17 (RUNNING 00:00:11.235)

- Okay. When you first received a
- 16 desktop, did you receive an email address
- 17 at Nongshim?

## 14. PAGE 37:18 TO 38:06 (RUNNING 00:00:35.573)

- Well, no. I forget whether this
- 19 is something that's handled by the general
- 20 affairs department or not. But it's not 21
- like you get a PC assigned and, at the 22
- same time, you get an email account. No.
- 23 As one comes on-board as a new
- 24 hire within the company, you are assigned
- 25 a certain employee number, and, at the
- 00038:01
  - same time, they say, "Look, you know, jot 02
  - out whatever email address you'd like to 0.3
  - 04 have." And that more or less immediately
  - 05 becomes your email address. That's the
  - way things go.

## 15. PAGE 40:18 TO 40:19 (RUNNING 00:00:03.014)

- What email address did you
- select for yourself?

## 16. PAGE 40:20 TO 40:25 (RUNNING 00:00:21.805)

- It happens to be the same email
- 21 address that I presently use, which is
- 22 comprised of my English initials, "CHK,"
- 23 followed by the year 2002, because that
- was the year that I came on-board with the 24
- company, so chk2002@nongshim.com.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:02:42.089)

## Choi, Hyun Gyoon (Vol. 01) - 02/18/2016

1 CLIP (RUNNING 00:07:04.540)

#### CHOIHYUNGYOON-0218

#### 18 SEGMENTS (RUNNING 00:07:04.540)



#### 1. PAGE 43:02 TO 43:06 (RUNNING 00:00:27.741)

MR. BIRKHAEUSER: We are going
to mark as Exhibit 69 a document that
bears the Bates Nos. OTGKR0001411
through OTGKR0001416 and, as
Exhibit 69T, its translation.

#### 2. PAGE 56:06 TO 56:08 (RUNNING 00:00:14.217)

- Q. And what I'm getting at is that my question is did you write your name on the last page of Exhibit 69?
- 3. PAGE 56:11 TO 56:16 (RUNNING 00:00:29.876)
  - 11 A. Assuming this was the way the
  - 12 KFTC does things, I would place my
  - 13 fingerprint in a number of places. As I
  - 14 recall, it was a few times. And it seems
  - 15 to me that it's possible I may have
  - 16 written my name in.

### 4. PAGE 57:06 TO 57:08 (RUNNING 00:00:13.293)

- Q. Can you please read the two
- 07 lines of text that appear above your name
- 08 and the thumbprint.

#### 5. PAGE 58:05 TO 58:14 (RUNNING 00:01:12.689)

- 05 A. "Having had the testifier review
- 06 the above protocol, said person indicating
- 07 that there is no misrecording and/or
- 08 additions or subtractions or anything else
- 09 requiring a change, the said person has
- 10 been required to sign, having placed his
- 11 print" -- "having" --
- 12 THE INTERPRETER: Strike.
- 13 A. "Having placed his print in an
- 14 interspersed fashion."

## 6. PAGE 60:15 TO 60:17 (RUNNING 00:00:05.427)

- 15 Do you recognize your
- 16 handwriting on the last page of 69,
- 17 Exhibit 69?

## 7. PAGE 60:18 TO 61:04 (RUNNING 00:01:00.559)

- A. As I look at this, it may or may
- 19 not be, as far as I'm concerned. But more
- 20 importantly, it is true that after the
- 21 investigation concluded, I did put my name
- on, as well as my fingerprints on, the
- 23 document that I was provided with at the
- 24 end. And I just told you that I basically 25 got out as soon as I, you know, wrote that
- 00061:01
  - 02 and all that. To be fair, I don't know

```
03
     if, I guess, my attorney signed first or
04
    whether I signed first before I left.
```

#### 8. PAGE 61:05 TO 61:08 (RUNNING 00:00:24.864)

- Do you have any -- do you have Ο. 06 any reason to believe that the handwriting 07 on the last page of Exhibit 69 next to the
- 80 first thumbprint is not your handwriting?

#### 9. PAGE 61:11 TO 62:03 (RUNNING 00:00:53.418)

- 11 So that you understand where I'm coming from, I am not necessarily denying 12
- 13 anything about this being or not being my
- handwriting. Again, they gave the 14
- 15 document to me after printing it out, and
- 16 I really, you know, didn't go through the
- 17 contents.
- 18 But seeing as how there was a
- 19 place where one could write his name in, I 2.0
- probably wrote in my name. And I did place my thumbprints here, there. I don't 21
- 22 mean to refute anything here. I'm simply
- saying that on that document as was 23
- printed out and given to me that day, I 24
- 2.5 did place my name and fingerprints. I am
- 00062:01
  - not trying to say that this isn't my 02
  - handwriting or what. 0.3

#### 10. PAGE 64:04 TO 64:05 (RUNNING 00:00:10.037)

- Can you read for me the first question on the second page of Exhibit 69. 05
- 11. PAGE 64:06 TO 64:08 (RUNNING 00:00:13.802)
  - 06 "Has the witness ever collected
  - 07 information pertaining to the
  - 0.8 competition?"

## 12. PAGE 64:09 TO 64:11 (RUNNING 00:00:06.608)

- And can you read for me the
- answer to the first question on the second 10
- page of Exhibit 69.

## 13. PAGE 64:12 TO 64:12 (RUNNING 00:00:02.570)

- "Yes." 12 Α.
- 14. PAGE 64:13 TO 64:14 (RUNNING 00:00:09.861)
  - Can you read for me the second
  - question on the same page on Exhibit 69.

#### 15. PAGE 64:15 TO 64:16 (RUNNING 00:00:12.239)

- "What kind of information did Α.
- you collect and from whom?"

## 16. PAGE 64:17 TO 64:18 (RUNNING 00:00:03.641)

- And can you read for me the Q.
- answer to that question.

## 17. PAGE 64:24 TO 65:08 (RUNNING 00:00:43.578)

2.4 "From Yui Jong Moon of Samyang 25 and Kyung Mu Min of Samyang, I was

00065:01

- 02 provided with material on revenue,
- 03 material on policies, as well as
- 04 information on new products. On occasion,
- 05 I'd meet in person, get to hear things
- 06 orally or receive emails or be provided
- 07 with such via the telephone. This was
- 08 done on an irregular basis. If and when

### 18. PAGE 65:11 TO 65:16 (RUNNING 00:00:20.120)

- 11 A. "If and when there would be a
- 12 request from Samyang to inform them as to
- 13 some kind of material, I would provide
- 14 such, and I too would make a request of
- 15 Samyang, should I require some
- 16 information."

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:07:04.540)

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		COII	<b>RT EXH</b>	IRIT 12h	<b>\</b>	
					)	
ál –						

### Choi

## Choi, Hyun gyoon (Vol. 01) - 02/17/2016

2 CLIPS (RUNNING 00:03:11.688)

And just so that the record is ...

#### HC-0217-0000905

#### 6 SEGMENTS (RUNNING 00:01:16.357)



#### 1. PAGE 9:05 TO 9:07 (RUNNING 00:00:06.300)

- Q. And just so that the record is clear, is your employer Nongshim Company Limited, the Korean entity?
- 2. PAGE 9:08 TO 9:12 (RUNNING 00:00:09.530)
  - 08 A. Well, as for me, I generally 09 don't pay a whole lot of attention to, you 10 know, what follows that detail end. But 11 in Korean, we call it, yes, Nongshim 12 Company.
- 3. PAGE 9:17 TO 9:18 (RUNNING 00:00:06.289)
  - 17 Q. Are you aware that Nongshim also has an American business entity?
- 4. PAGE 9:19 TO 9:23 (RUNNING 00:00:16.270)
  - 19 A. Well, I know about it, yeah.
    20 Q. In the course of your employment
    21 with Nongshim Korea, have you had any
    22 business responsibility for the American
    23 entity of Nongshim?
- 5. PAGE 9:24 TO 10:13 (RUNNING 00:00:36.953)
  - 24 No. And, in fact, none of my Α. 25 colleagues -- you know, we call that 00010:01 CHOI - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY U.S.-based entity just Nongshim America. 02 0.3 I don't know a single individual there. Frankly, I don't know what they do over 0.405 there. So there isn't anything I know 06 about. 07 I believe, especially in that Ο. 0.8 case, that my questions today will relate 09 only to Nongshim Company Limited or 10 Nongshim Korea. So if I use "Nongshim" in my 11 questioning, will you understand that to 12 13 mean the Korean entity?
- 6. PAGE 10:14 TO 10:14 (RUNNING 00:00:01.015)
  - 14 A. Yes. I understand.

So while employed with the ...

#### HC-0217-0010516

#### 2 SEGMENTS (RUNNING 00:01:55.331)



#### 1. PAGE 105:16 TO 105:20 (RUNNING 00:00:15.393)

16 Q. So while employed with the 17 distribution investigation team, did you 18 communicate with any of Nongshim's

## Choi

```
19 competitors in the Korean domestic Ramen
20 market?
```

#### 2. PAGE 105:24 TO 107:12 (RUNNING 00:01:39.938)

```
So I think I might need to
      2.5
            relate to you the circumstances here.
00106:01
          CHOI - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
                      So the entire year I'm out
      0.3
            there, right -- and we're talking about in
      04
            the marketplace. When you're out there,
      05
            you come across literally countless
      06
            people, far too many as to be counted.
      07
            We're talking about literally this being a
      0.8
            market where people sell and buy things,
      09
            the hustle and bustle and everything.
      10
                      And the people that I would
      11
            encounter are the folks from the specialty
      12
            distributorships -- salespeople,
      13
            wholesalers. And you ask me would I
            communicate, have I communicated with
      14
      15
            people.
      16
                      When you're out there in the
      17
            market, sometimes you -- when -- you bump
      18
            into people, and sometimes they are the
      19
            same people. Sometimes you continue to
            bump into the same people. Sometimes you
      20
      21
            might just see a person maybe once or
      22
            twice and never see the person again.
      23
            don't know quite how to understand the
      24
            notion of "communicate" in this question
      25
            of yours.
00107:01
         CHOI - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
                      Of course, when you keep seeing
      02
      0.3
            the same face a number of times, you want
            to say, "Hello." You say, "Hey.
      04
                                              How are
            you doing? How's the business?" Maybe
      0.5
            along those lines, you know, the niceties.
      06
      07
                      And, you know, this is not just
      0.8
            me but all others. But the question is I
      09
            don't know if that constitutes
            communication. But it's just one of the
      10
            things I would do as part of my
      11
      12
            investigation efforts.
```

## Choi, Hyun gyoon (Vol. 01) - 02/18/2016

3 CLIPS (RUNNING 00:09:31.403)

So you don't recall whether or ...

Part 1 2 SEGMENTS (RUNNING 00:02:22.838)



#### 1. PAGE 9:18 TO 9:24 (RUNNING 00:00:24.486)

Q. So you don't recall whether or not you sent Nongshim's business information to Samyang; however, if you did send such information to Samyang, it would have been pricing or promotional policies that were in the open; is that correct?

## Choi

### 2. PAGE 10:06 TO 12:03 (RUNNING 00:01:58.352)

```
Well, since you say that, if I
           may, I'd like to point out the fact that
      0.7
      0.8
           this is not what I'm thinking. I am, in
      09
           fact, absolutely certain that that would
      10
           have been the case, were it such. And by
           that, the reason why I'm saying that is
      11
      12
           because you mentioned pricing, for
      13
           instance.
      14
                     It's like this. If, per chance,
      15
           Nongshim were to raise its price, then the
      16
           way it goes is that on that day, at the
      17
           very same hour, all of our sales
           associates, indeed, all of our branches,
      18
      19
           and, you know, as far as I think the way
      20
           things went, the folks in logistics also
      21
           all get notified at the very same time via
      22
           an internal written communicate; so
      23
           meaning it is all at the same time that
      24
           everybody, including our transacting
      25
           partners out there, get to know about
00011:01
          CHOI - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
           that. In fact, I too would become privy
      02
      0.3
           to that information only upon receiving
      04
           that document.
      0.5
                     Now, if, let's say, within the
      06
           market, some guy from some competing
           company had asked me, "Hey, can I be
      07
           provided with some information on
      0.8
           Nongshim's pricing or something?" I, for
      09
      10
           my part, am not able to know about
           anything like that before I myself get to
      11
      12
           see that particular document. And so if
      13
           anything were done, then it would most
      14
           necessarily have been only after that
      15
           internal communicate had been circulated.
      16
           And this is not what I'm thinking; this is
      17
           based upon my actual experience of having
      18
           served within Nongshim till date.
      19
                     So while it remains unclear as
      20
           to whether I had met with somebody and who
           that may have been, what I may have given,
      21
      22
           the thing is if I had given anything --
           again, this is not what I'm thinking.
      23
           This is what I am actually certain of --
      24
           it would have been only such things as
      25
00012:01 CHOI - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
           would have already been widely
      02
      03
           disseminated.
```

So, Mr. Choi, what is Exhibit ...

#### Part 2

## 12 SEGMENTS (RUNNING 00:06:54.209)



### 1. PAGE 46:23 TO 46:24 (RUNNING 00:00:06.913)

```
23 Q. So, Mr. Choi, what is Exhibit 24 69?
```

## 2. PAGE 46:25 TO 47:03 (RUNNING 00:00:08.105)

```
25 A. So, as you will recall, I think 00047:01 CHOI - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY 02 I told you that I was once summoned to
```

## Choi

appear before the KFTC. So I took a look

### 3. PAGE 47:04 TO 48:16 (RUNNING 00:02:25.351)

```
0.4
           at this document, which is around three
      05
          pages.
      06
                     Going back to the circumstances
      07
           at that time, I was in a closed room. I
      08
           was very stressed out. And I must
     09
           reiterate the fact that I'm not the one
     10
           who wrote this up. This was typed out
     11
           like this by the two KFTC investigator
      12
           guys.
      13
                     They were seated in front of me
      14
           or, rather, I was seated in front of them
     15
           with my attorney seated behind me who left
     16
           for a while. There was no stenographer or
     17
           anything. I would say 100 words; it would
           all get cut down. This is essentially a
     18
      19
           summary by the investigators.
     20
                    And I was there for probably a
     21
           little over an hour, after which they
      22
           immediately went and just printed this
      23
           out, stuck it in my face, saying, "Sign it
           and leave." So there I was thinking, Is
      24
           this what I said? And, you know, the time
      25
00048:01
          CHOI - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
          I got to spend on doing that was less than
      0.3
           five minutes. The thing is afterwards, I
      04
           didn't even get a copy, get to have a
      05
           сору.
     06
                     And whereas this says what it
      07
           says in the title, the time when I first
      80
           saw this was -- going by the date here of
      09
           June 2011, the first time I thereafter got
           to see this was in 2013, I believe,
      10
           when -- there before the High Court. So
     11
           we're talking about the -- after about a
     12
     13
          year and a half's passage of time when
      14
           counsel showed me a printed-out copy of
      15
           this.
      16
                     There's one more thing I would
```

#### 4. PAGE 48:17 TO 48:17 (RUNNING 00:00:00.041)

like to add to that, please, if I may.

## 5. PAGE 48:18 TO 50:02 (RUNNING 00:01:43.393)

18

```
Going back to what I was getting at
      19
           yesterday, I think I would have much more
      20
           preferred that they showed me something
           and asked me about things. But instead of
     21
           that, they are saying, "What is this?"
      22
      23
           You know?
      24
                     I note here again that this is
      25
           from 2011. So when these guys were
00049:01
          CHOI - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
           dressing me down, they were asking me
           about things from a few years even before
           that, so the 2002 through 2009 timeframe.
      04
           So without showing me anything at all,
      05
      06
           they said, "You did this" and talking
     07
           amongst between themselves. They're
           saying, "Yeah. It looks like, you know,
     0.8
      09
           the guy -- he was in on it, everything."
      10
                     I see, you know, some -- some
           expressions here, you know, four, five
```

## Choi

```
points here. You know, the fact is I
     1.3
          wasn't able to recall anything they were
          asking about. But they're saying, "Hey.
     14
      15
          You did everything, didn't you?" Like
     16
          that.
     17
                    Here, way towards the end, on
     18
          page 483, as I see this, I do recall this.
     19
          The only thing that they ever showed me
      20
          was sort of an image cut of a piece of
      21
          email. And that's the only thing that
          they ever showed me. And they showed it
     22
          to me saying, "Why did you send this?"
      24
                    How the hell -- how the heck do
          I know? I don't know what it is. I don't
      25
00050:01
         CHOI - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
          know if I sent it.
     02
```

## 6. PAGE 52:03 TO 52:07 (RUNNING 00:00:17.223)

```
Q. Can you -- the Exhibit 69
contains numbers on the lower right-hand
side.
Can you turn to the last page of
Exhibit 69, which ends in the Nos. 1416.
```

## 7. PAGE 52:08 TO 52:10 (RUNNING 00:00:10.901)

```
08 A. Yes.
09 Q. Is that your signature that
10 appears on page 1416?
```

### 8. PAGE 52:11 TO 52:14 (RUNNING 00:00:15.138)

```
11 A. Well, that's not my signature.

12 But it is correct as being my name.

13 Q. Did you write your name on

14 page 1416?
```

## 9. PAGE 52:18 TO 52:22 (RUNNING 00:00:13.706)

```
A. As I said earlier, after we had our discussion, immediately right then and there, they printed this out and said,
"Sign it." And so that's why I wrote this in.
```

## 10. PAGE 54:20 TO 54:23 (RUNNING 00:00:09.057)

```
20 Q. Do you see your name in your
21 handwriting on the last page of
22 Exhibit 69?
23 A. So, again, here, I underwent
```

## 11. PAGE 54:24 TO 54:24 (RUNNING 00:00:00.030)

24 this investigation. The guy sticks it in

#### 12. PAGE 54:25 TO 56:05 (RUNNING 00:01:24.351)

```
front of me and says, "Sign it." And I
00055:01 CHOI - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
          really wasn't in any kind of frame of mind
      02
           to carefully review things.
      0.3
                    This was really like what you
      04
      05
          see on TV. All I wanted to do was just
     0.6
           get the darn thing over with and go home.
     07
           If, now, I were completely by myself, then
     0.8
          I suppose -- I'd like to believe that I
      09
          would have taken my time to carefully
          review everything. But the attorney who
```

Case Clip(s) Detailed Report Monday, November 19, 2018, 8:37:41 AM

## Choi

```
said, you know, "Read this" and had left,
      11
      12
           he -- well, the person came back.
      13
                      And so in view of how there's
      14
           this attorney -- you know, I'm just a
           nobody; right? Here's a professional.
      15
      16
           just thought it would be inappropriate for
      17
           me to do anything. I mean, he's a
           professional. I'm just a salaried
      18
      19
           employee of a company. I sign if I \mbox{\sc am}
      20
           asked to sign. I place my thumbprint if
      21
           I'm asked to place my thumbprint. The
      22
           entire time it took for that was less than
      23
           five minutes.
      24
                      Thereafter, I left without being
25 provided a copy. You know, I placed my 00056:01 CHOI - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
          fingerprint as I was asked to. And I see
      02
      03
           some stuff here in the middle. But, you
      0.4
          know, I will verify to you that it is
      05
           correct as being my name.
```



And what I'm getting at is that ...

Completeness at 5606

1 SEGMENT (RUNNING 00:00:14.356)



#### 1. PAGE 56:06 TO 56:08 (RUNNING 00:00:14.356)

0.6 And what I'm getting at is that 07 my question is did you write your name on 08 the last page of Exhibit 69?

TOTAL: 5 CLIPS FROM 2 DEPOSITIONS (RUNNING 00:12:43.091)

	Case 3:13-cv-04115-WHO	Document 924	Filed 12/21/18	Page 185 of 547	
	COU	RT EXH	IBIT 12d	;	

## Choi, Hyun Gyoon (Vol. 01) - 02/18/2016

1 CLIP (RUNNING 00:00:47.005)



#### CHOIHYUNGYOON-0218R

2 SEGMENTS (RUNNING 00:00:47.005)



- 1. PAGE 56:17 TO 56:18 (RUNNING 00:00:08.220)
  - 17 Q. Does your name in your 18 handwriting appear on Exhibit 69?
- 2. PAGE 56:21 TO 57:05 (RUNNING 00:00:38.785)
  - 21 A. So what I'm trying to tell you 22 is, based upon my recollection, I
    - 23 placed -- what -- my fingerprint on the
    - thing that they showed me. This one here,
  - 25 you know, I don't know if this is mine or
  - 00057:01
    - 02 whose. But they showed me the document
    - 03 there saying, "Sign it and depart." I do
    - $04\,$   $\,$  recall me placing my name on that plus my
    - 05 fingerprint.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:00:47.005)

	Case 3:13-cv-04115-WHO	Document 924	Filed 12/21/18	Page 187 of 547	
	COLL	RT EXH	IRIT 13a	1	
COURT EXHIBIT 13a					

## Park, Jeong-Eun (Vol. 01) - 01/18/2016

1 CLIP (RUNNING 00:24:40.557)

PARKJEONGEUN-0118 118 SEGMENTS (RUNNING 00:24:40.557) 1. PAGE 7:16 TO 7:21 (RUNNING 00:00:16.777) 16 J A C K I NOH, 17 having first been duly sworn by Sharon Lengel, the Notary Public, 18 19 interpreted from English to 20 Korean and from Korean to English 21 as follows: 2. PAGE 8:02 TO 8:06 (RUNNING 00:00:00.955) J E O N G-E U N PARK, having first been duly sworn by Sharon Lengel, the Notary Public, 04 05 was examined and testified as 06 follows: 3. PAGE 13:02 TO 13:04 (RUNNING 00:00:06.244) 02 When did you -- when were you 03 first employed by Samyang Food Company 04 Limited? 4. PAGE 13:05 TO 13:05 (RUNNING 00:00:06.061) Α. May of 2008. 5. PAGE 13:06 TO 13:08 (RUNNING 00:00:11.245) And what was your position at 07 Samyang Food Company Limited when you were 0.8 first hired? 6. PAGE 13:09 TO 13:09 (RUNNING 00:00:05.133) Α. I was in charge of marketing. 7. PAGE 13:10 TO 13:10 (RUNNING 00:00:02.575) What was your official title? 8. PAGE 13:11 TO 13:11 (RUNNING 00:00:04.402) Managing director. 11 Α. 9. PAGE 13:12 TO 13:12 (RUNNING 00:00:01.929) Q. Is that your title today? 10. PAGE 13:13 TO 13:13 (RUNNING 00:00:02.398) 13 Α. Yes. Correct.

11. PAGE 13:24 TO 14:03 (RUNNING 00:00:14.682)

Ramen noodle companies?

2.4

25

02

0.3

00014:01

CONFIDENTIAL page 1

As part of your duties at

Samyang, did you conduct an investigation

into communications amongst the Korean

#### 12. PAGE 14:04 TO 14:04 (RUNNING 00:00:04.557) Α. Among companies? 13. PAGE 14:05 TO 14:05 (RUNNING 00:00:00.765) Q. Yes. 14. PAGE 14:06 TO 14:07 (RUNNING 00:00:06.171) Yes, I did, among my Α. subordinates. 15. PAGE 14:08 TO 14:09 (RUNNING 00:00:05.472) And what did you do to Q. investigate the communications? 16. PAGE 14:10 TO 14:12 (RUNNING 00:00:13.462) For starters, once KFTC started its investigation, I interviewed my staff 11 12 at marketing. 17. PAGE 14:13 TO 14:14 (RUNNING 00:00:04.699) And what specific employees did you interview? 18. PAGE 14:15 TO 14:19 (RUNNING 00:00:20.085) 15 Among the employees I 16 interviewed -- well, it's somewhat 17 complicated. But even within marketing, I 18 interviewed employees who worked on market 19 research. 19. PAGE 14:20 TO 14:22 (RUNNING 00:00:08.121) 2.0 Q. So you interviewed employees that worked for the former market research 21 22 team; is that correct? 20. PAGE 14:23 TO 15:02 (RUNNING 00:00:18.436) 23 Α. That is correct. But what I 24 would like to state is that I interviewed 25 employees who worked with marketing with 00015:01 respect to market research in the past. 21. PAGE 15:03 TO 15:04 (RUNNING 00:00:03.700) And what were the names of the Ο. employees you interviewed? 22. PAGE 15:05 TO 15:09 (RUNNING 00:00:42.997) 05 As far as I recall, I remember Mr. Jong Moon Yui and Kyung Mu Min. Kyung 07 Mu Min. Those two individuals were 08 responsible for market research in the

23. PAGE 15:15 TO 15:16 (RUNNING 00:00:03.299)

- 15 Q. Did anyone assist you in your
- 16 investigation?

past.

09

#### 24. PAGE 15:17 TO 15:18 (RUNNING 00:00:08.455)

- 17 A. When you said investigation, did
- 18 you mean that interviewing employees?

#### 25. PAGE 15:19 TO 15:22 (RUNNING 00:00:09.311)

- 19 Q. I mean your broader
- 20 investigation of communications that had
- 21 occurred between the Korean Ramen noodle
- 22 companies.

#### 26. PAGE 15:23 TO 16:02 (RUNNING 00:00:16.252)

- 23 A. With respect to interviewing
- 24 individuals, those two are the ones that I
- 25 interviewed. But I also extracted some
- 00016:01
  - 02 material from portable hard drive.

#### 27. PAGE 16:03 TO 16:04 (RUNNING 00:00:05.382)

- 03 Q. Did anyone help you extract
- 04 material from the portable hard drive?

#### 28. PAGE 16:05 TO 16:06 (RUNNING 00:00:08.775)

- 05 A. Are you talking about just the
- 06 task itself? Extracting material?

## 29. PAGE 16:07 TO 16:07 (RUNNING 00:00:00.905)

- 07 Q. Yes.
- 30. PAGE 16:08 TO 16:08 (RUNNING 00:00:02.904)
  - 08 A. I did that by myself.

#### 31. PAGE 16:09 TO 16:10 (RUNNING 00:00:07.727)

- 09 Q. Okay. What did Mr. Jong Moon
- 10 Yui tell you when you interviewed him?

## 32. PAGE 16:11 TO 16:12 (RUNNING 00:00:07.242)

- 11 A. I believe the period was around
- 12 January 2010. I heard from him that what

## 33. PAGE 16:13 TO 16:16 (RUNNING 00:00:18.077)

- 13 kind of information that he exchanged with
- 14 the competitors with respect to Ramen, and
- 15 he also told me that where the information
- 16 was stored, such as portable hard drive.

## 34. PAGE 17:08 TO 17:10 (RUNNING 00:00:13.134)

- 08 Q. And what did Mr. Yui tell you
- 09 about communications among competitors in
- 10 the Ramen noodle industry?

### 35. PAGE 17:11 TO 17:16 (RUNNING 00:00:30.995)

- 11 A. If I state what he told me, what
- 12 he verbally shared with me is as follows:
- 13 Management strategy, price increase, and
- 14 sales strategy after price increase, new
- 15 product information -- so these type of
- 16 comprehensive information. Also this

## 36. PAGE 17:17 TO 17:19 (RUNNING 00:00:13.210)

- 17 practice of exchanging information had
- 18 started from his predecessor, Mr. Kyung
- 19 Joo Kim. That's what he told me.

### 37. PAGE 17:20 TO 17:23 (RUNNING 00:00:14.456)

- Thirdly, he said that the details of
- 21 information exchange was stored in one
- place, of course, not all of it; but it's 22
- stored in one place. That is all. 23

#### 38. PAGE 17:24 TO 18:04 (RUNNING 00:00:23.603)

- Q. Okay. And just so that the record is clear, Mr. Yui told you that 2.5
- 00018:01
  - 02 this type of comprehensive information had
  - 03 been exchanged among competitors of the
  - Korean Ramen noodle industry.

#### 39. PAGE 18:05 TO 18:06 (RUNNING 00:00:06.430)

- 05 Yes. He told me that he played Α.
- that role.

#### 40. PAGE 18:20 TO 18:21 (RUNNING 00:00:07.963)

- And what did Mr. Kyung Mu Min
- tell you when you interviewed him?

## 41. PAGE 18:22 TO 19:06 (RUNNING 00:00:30.052)

- 22 Mr. Kyung Mu Min was working
- under Mr. Jong Moon Yui, who was the 23
- 2.4 section chief at the time. And what
- 25 Mr. Kyung Mu Min stated that he personally
- 00019:01
  - exchanged the information concerning new
  - 0.3 product, et cetera, with competitors,
  - either in person or -- well, he said he 04
  - 05 personally exchanged this type of
  - 06 information.

## 42. PAGE 19:20 TO 19:21 (RUNNING 00:00:05.795)

- With what competitors did these
- employees exchange information? 21

#### 43. PAGE 20:04 TO 20:07 (RUNNING 00:00:16.133)

- Because in Korean Ramen
- 05 industry, there are not that many
- companies, so he mentioned Nongshim, 06
- Ottogi, and Paldo.

## 44. PAGE 20:08 TO 20:12 (RUNNING 00:00:15.985)

- Okay. Now, you mentioned a 0.8
- portable hard drive that you discovered 09
- 10 while conducting your investigation.
- Where was that hard drive 11
- 12 located?

#### 45. PAGE 20:13 TO 20:20 (RUNNING 00:00:53.060)

- 13 I recall portable hard drive was
- 14 with an employee with the marketing
- 15 department. But after 2010, after Korean
- Fair Trade Commission started its 16
- 17 investigation, I received a portable hard
- 18 drive, and I extracted information from
- 19 that hard drive along with our company's
- 20 auditor.

#### 46. PAGE 21:17 TO 21:20 (RUNNING 00:00:08.344)

- 17 If I understand your testimony,
- 18 when you first started doing your
- 19 investigation, the portable hard drive was
- 20 in the market research department.

#### 47. PAGE 21:21 TO 22:03 (RUNNING 00:00:27.508)

- 21 A. When I started my investigation,
- 22 that the hard drive was someone -- was
- 23 with someone in marketing department. I
- 24 mean, we had a market research team,
- 25 and -- oh, no. I received it from the
- 00022:01
  - 02 individual who worked in market research
  - 03 team.

## 48. PAGE 22:04 TO 22:04 (RUNNING 00:00:01.895)

04 Q. And what was that person --

## 49. PAGE 22:05 TO 22:16 (RUNNING 00:00:54.515)

- 05 A. As I stated earlier, Samyang's
- 06 market research team was no longer present
- 07 as of September 1, 2008. Samyang does not
- 08 have the market research team anymore. 09 And what I stated that when I received the
- 10 external hard drive in 2010, I did not
- 11 receive it from an individual who was
- 12 doing market research; rather, I received
- 13 it from an employee who used to work with
- 14 market research. I received it from
- 15 Mr. Jong Moon Yui, who was the section
- 16 chief.

### 50. PAGE 22:19 TO 22:21 (RUNNING 00:00:08.811)

- 19 And then you examined the
- 20 contents of the hard drive; is that
- 21 correct?

### 51. PAGE 22:24 TO 22:24 (RUNNING 00:00:02.327)

24 A. Correct.

## 52. PAGE 22:25 TO 23:02 (RUNNING 00:00:02.323)

- 25 Q. And how did you examine the 00023:01
- 02 contents?

#### 53. PAGE 23:03 TO 23:10 (RUNNING 00:00:39.789)

- 03 A. For starters, I opened the hard
- 04 drive, and I perused the list of it.
- 05 And -- and it was very, very organized the
- 06 way I wanted to look for the information.
- 07 In the  $\operatorname{--}$  I was able to find one directory
- 08 named -- related to -- "Concerning
- 09 Competitors." So that was the directory 10 that I was most interested in.

## 54. PAGE 23:11 TO 23:13 (RUNNING 00:00:07.744)

- 11 Q. Okay. And just very generally,
- 12 what did the directory called
- "Competitors" contain?

#### 55. PAGE 23:14 TO 23:20 (RUNNING 00:00:33.888) Such as competitor strategy, Α. 15 advertising campaign, price, personnel --16 this information had directory by 17 directory by company. And also all the email exchanges concerning this 18 information was in one place in the 19 webmail called "DAUM mail." 20 56. PAGE 23:21 TO 23:22 (RUNNING 00:00:12.840) Can you tell those of us who may not be from Korea what DAUM mail is. 22 57. PAGE 24:03 TO 24:05 (RUNNING 00:00:22.803) 03 It's equivalent to U.S. Gmail, like webmail. And it's very popular in 04 05 Korea, very famous. 58. PAGE 24:06 TO 24:09 (RUNNING 00:00:16.824) 06 Q. And you found on the hard drive 07 evidence of DAUM mail communications 0.8 between Samyang and its competitors in the Λ9 Korean Ramen business? 59. PAGE 24:12 TO 24:14 (RUNNING 00:00:10.447) Α. Yes. 13 Q. Do you know what email address 14 Samyang used? 60. PAGE 24:18 TO 24:19 (RUNNING 00:00:04.489) Are you talking about the email address -- address? 19 61. PAGE 24:20 TO 24:20 (RUNNING 00:00:00.465) Ο. 62. PAGE 24:21 TO 24:21 (RUNNING 00:00:03.664) "Marketone." Α. 63. PAGE 24:22 TO 24:23 (RUNNING 00:00:06.510) And what was the domain that was used? Marketone@ what? 23 64. PAGE 24:24 TO 24:24 (RUNNING 00:00:06.637) Marketone@DAUM.net. Α. 65. PAGE 25:13 TO 25:14 (RUNNING 00:00:08.848) Did you see any evidence of Ο. communications using the Hanmail address? 66. PAGE 25:20 TO 25:24 (RUNNING 00:00:18.386) 20 About that, I don't really know in detail. But I believe that DAUM and 21 22 Hanmail, they belong to the same company. 23 So they were using it -- they were using both interchangeably. Earlier, I stated

67. PAGE 25:25 TO 26:03 (RUNNING 00:00:13.834)

00026:01

CONFIDENTIAL page 6

that "DAUM.net." But that could have been

```
02
              "Hanmail.net." Before that, "Marketone"
         0.3
              is -- I'm sure of.
68. PAGE 26:04 TO 26:07 (RUNNING 00:00:13.209)
         04
                  Q.
                         So on the hard drive, did you
         05
              find communications that Samyang received
         06
              from its competitors in the Korean Ramen
         07
              noodle business?
69. PAGE 26:12 TO 26:15 (RUNNING 00:00:23.325)
         12
                         Correct. For starters, I
              verified what I heard from employees from
         13
         14
              the interview and the materials that I
              found in their hard drive.
         15
70. PAGE 26:16 TO 26:18 (RUNNING 00:00:12.602)
                         Did you find communications that
         17
              Samyang employees received from Nongshim
         18
              Company Limited?
71. PAGE 26:23 TO 27:02 (RUNNING 00:00:17.099)
         23
                         In each directory -- well, the
         24
              directory was organized such that by year,
              by company, and recipient and senders. So
         25
  00027:01
         02
              it was very well-organized.
72. PAGE 27:03 TO 27:06 (RUNNING 00:00:14.748)
         03
                         And so my question focuses on
         04
              senders.
         05
                         Did Samyang keep information
         06
              that was sent by Nongshim Company Limited?
73. PAGE 27:11 TO 27:12 (RUNNING 00:00:05.983)
                        Correct. Correct. That
         11
              information was in there.
74. PAGE 27:13 TO 27:14 (RUNNING 00:00:07.637)
                  Q.
                        And did Samyang keep information
              that was sent by Ottogi Company Limited?
75. PAGE 27:19 TO 27:19 (RUNNING 00:00:02.596)
         19
                  Α.
                         Yes.
76. PAGE 27:20 TO 27:22 (RUNNING 00:00:06.320)
         20
                         And did Samyang keep information
              that was sent by Korea Yakult Company
         21
              Limited?
         22
77. PAGE 28:03 TO 28:03 (RUNNING 00:00:02.840)
         0.3
                  Α.
                         Yes.
78. PAGE 28:04 TO 28:05 (RUNNING 00:00:07.690)
         04
                         And then did Samyang keep
                  Ο.
```

05

10

11

12

13

79. PAGE 28:10 TO 28:13 (RUNNING 00:00:12.538)

Yes.

Α.

Ο.

Company Limited?

CONFIDENTIAL page 7

Okay. And then did Samyang keep

communications that it sent to Ottogi?

communications that it sent to Nongshim

```
80. PAGE 28:18 TO 28:18 (RUNNING 00:00:01.714)
        18
                  Α.
                        Yes.
81. PAGE 28:19 TO 28:21 (RUNNING 00:00:08.286)
                        And then did Samyang keep
        20
              communications that it sent to Korea
              Yakult Company Limited?
82. PAGE 29:02 TO 29:02 (RUNNING 00:00:01.882)
        02
                  Α.
                        Yes.
83. PAGE 29:03 TO 29:04 (RUNNING 00:00:05.598)
                        Were you able to determine why
        04
              Samyang kept these communications?
84. PAGE 29:20 TO 30:11 (RUNNING 00:00:57.835)
        20
                        I too was interested in why they
        21
              organized in such a way. And I was --
             because I saw that each communication was
        22
        23
             organized by company -- by year in --
              under the different directory name. So I
        24
        25
              asked, "Why did you store it such way?"
  00030:01
        02
                        And I was told that because the
        03
             webmail has a limited storage capacity,
        04
             after certain period, they had to move to
        05
              the external hard drive in order to
             receive the new information. So -- and
        06
        07
              that's what I heard, and I was able to
        0.8
              verify that looking through the
        09
              directories in the portable hard drive --
        10
                  Ο.
                        Okay.
        11
                        -- by year.
                  Α.
85. PAGE 30:12 TO 30:14 (RUNNING 00:00:08.627)
        12
                        So when you say the webmail has
              a limited storage capacity, by that, do
        13
             you mean the DAUM email account?
86. PAGE 30:15 TO 30:15 (RUNNING 00:00:01.745)
                  Α.
                        Correct.
87. PAGE 30:16 TO 30:23 (RUNNING 00:00:22.568)
        16
                        So, then, if I understand your
        17
              testimony correctly, because the DAUM
        18
              email account did not -- strike that.
        19
                        If I understand your testimony
        2.0
              correctly, because the DAUM email account
        21
             had a limited storage capacity, Samyang
              employees downloaded that information onto
        23
              the portable hard drive.
88. PAGE 31:04 TO 31:08 (RUNNING 00:00:22.876)
        04
                        That is what I was told. And my
        05
              understanding is that, in fact, the
              important piece of information was
        06
        07
              downloaded onto a different storage device
        0.8
              from webmail.
```

89. PAGE 40:18 TO 40:21 (RUNNING 00:00:09.899)

18

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When you examined the hard

- 19 drive, did you find that it was the 20 practice of Samyang employees to save the 21 communications from Nongshim? 90. PAGE 41:03 TO 41:05 (RUNNING 00:00:16.274) Yes. I recognized that as a Α.
- 91. PAGE 43:22 TO 43:25 (RUNNING 00:00:13.532)

04

- Okay. So first, the
- 23 communications were saved on Hanmail as
- 24 they were received, and then later, it was

practice of the company that has been done in the -- I mean, from the past.

- saved on the hard drive; is that correct?
- 92. PAGE 44:06 TO 44:07 (RUNNING 00:00:05.338)
  - That is correct. I was able to
  - 07 ascertain that.
- 93. PAGE 44:08 TO 44:10 (RUNNING 00:00:11.492)
  - Okay. And that -- those
  - 09 communications included both emails as
  - 10 well as attachments; is that correct?
- 94. PAGE 44:13 TO 44:13 (RUNNING 00:00:01.541)
  - 13 Α. Correct.
- 95. PAGE 44:14 TO 44:16 (RUNNING 00:00:08.575)
  - Did -- did Samyang employees use
  - 15 the Nongshim communications to conduct
  - 16 Samyang's Ramen noodle business?
- 96. PAGE 45:04 TO 45:15 (RUNNING 00:00:48.326)
  - Nongshim -- since Nongshim was
  - 05 leading company in Korea, number one
  - 06 company in Korea, so we -- our company
  - 07 strategy was reflected based on the
  - 80 information that we received from
  - 09 Nongshim, especially price increase.
  - Before we increased our price, 10 11
  - we received the information concerning 12
  - price increase. And that information, the 13
  - price increase information, played a vital
  - 14 role when we made our decision concerning
  - price increase. 15
- 97. PAGE 45:16 TO 45:19 (RUNNING 00:00:10.010)
  - 16 So as I understand it, the
  - 17 communications that you discovered on the
  - 18 hard drive included information about
  - price increases; is that correct?
- 98. PAGE 45:24 TO 45:24 (RUNNING 00:00:03.357)
  - Α. Yes. It was included.
- 99. PAGE 46:25 TO 47:03 (RUNNING 00:00:06.614)
  - You interviewed Samyang's 25 00047:01
    - 02 employees about communications with
    - 03 Ottogi; is that right?

#### 04 Α. Yes. 101. PAGE 47:05 TO 47:07 (RUNNING 00:00:09.077) And you examined the hard drive 06 to see whether there were communications between Samyang and Ottogi; correct? 102. PAGE 47:12 TO 47:12 (RUNNING 00:00:01.938) 12 Α. Yes. 103. PAGE 47:13 TO 47:14 (RUNNING 00:00:07.595) And you did, in fact, discover 14 communications between Ottogi and Samyang. 104. PAGE 47:20 TO 47:20 (RUNNING 00:00:02.414) 2.0 Α. Correct. 105. PAGE 60:14 TO 60:16 (RUNNING 00:00:15.050) Q. Have you had a chance to review 15 Exhibit 29, Director Park? 16 Yes. Α. 106. PAGE 62:11 TO 62:13 (RUNNING 00:00:10.290) 11 And at the time you signed Exhibit 29, did you believe that the 12 13 contents were true? 107. PAGE 62:23 TO 62:24 (RUNNING 00:00:04.815) Yes, because I believed that I Α. 24 signed it. 108. PAGE 62:25 TO 63:02 (RUNNING 00:00:06.337) Ο. Okay. And do you believe that 00063:01 the contents of Exhibit 29 are true today? 02 109. PAGE 63:03 TO 63:03 (RUNNING 00:00:02.589) 03 Α. Yes. 110. PAGE 64:02 TO 64:06 (RUNNING 00:00:13.891) Okay. So what are the sort of 03 general categories of communications that 04 you discovered between Samyang and 05 Samyang's competitors in the Korean Ramen noodle industry? 111. PAGE 64:11 TO 64:13 (RUNNING 00:00:15.571) 11 That I can only mention with list of directories that was in the hard 12 drive. Would that be okay? 112. PAGE 64:14 TO 64:16 (RUNNING 00:00:11.780) Sure. But I was more interested 14 in the information that you have 15 16 underlined on page 2616. 113. PAGE 64:17 TO 64:20 (RUNNING 00:00:20.266) 17 The contents that are underlined Α. 18 on this page is the subdirectory under the

100. PAGE 47:04 TO 47:04 (RUNNING 00:00:01.487)

- 19 umbrella of big directory that I found in
- 20 the portable hard drive.

### 114. PAGE 64:21 TO 64:22 (RUNNING 00:00:02.499)

- 21 Q. And what was the big directory
- 22 called?

## 115. PAGE 64:23 TO 65:06 (RUNNING 00:00:28.258)

- 23 A. I need to explain a little bit
- 24 here. Inside the portable hard drive,
- 25 there is a root directory. And under the
- 00065:01
  - 02 root directory, there are many directories
  - 03 or subdirectories. And one of the
  - 04 subdirectories has a name "Concerning
  - 05 Competitors." And these were the -- under
  - 06 that directory.

## 116. PAGE 65:07 TO 65:09 (RUNNING 00:00:06.118)

- 07 Q. Okay. And then under the
- 08 competitors' directory, what
- 09 subdirectories did you find?

#### 117. PAGE 65:10 TO 65:11 (RUNNING 00:00:27.978)

- 10 A. Price list, competitors weekly
- 11 trend report, DAUM mailbox or -- and the

#### 118. PAGE 65:12 TO 65:22 (RUNNING 00:01:07.026)

- 12 competitors' events, advertising campaign,
- 13 and personnel or organizational chart,
- 14 competitors' regular event, competitors'
- 15 price increase, competitors' new product,
- 16 competitors' sales figures, competitors'
- 17 strategy, Samyang sales figures, and what
- 18 Samyang notified them, that is all. And I
- 19 mentioned in -- one of the subdirectories
- 20 has "DAUM mailbox." And under the DAUM
- 21 mailbox, it was segregated as by year and
- 22 by company.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:24:40.557)

## Park, Jeong-Eun (Vol. 02) - 01/19/2016

1 CLIP (RUNNING 00:06:20.543)

## PARKJEONGEUN-0119

#### 11 SEGMENTS (RUNNING 00:06:20.543)



## 1. PAGE 141:02 TO 141:09 (RUNNING 00:00:29.607)

- 02 Director Park, during that time, from May 2008 to August 31, 2008, did 03 you -- were you aware during that period 04
- 0.5
- of time that Samyang employees were 06 communicating with Samyang's Ramen
- 07 competitors about matters including price,
- 0.8 sales volumes, or any other information
- 09 about Korean Ramen?

## 2. PAGE 141:15 TO 141:15 (RUNNING 00:00:03.211)

Yes. I'm aware of that. Α.

## 3. PAGE 141:16 TO 141:18 (RUNNING 00:00:08.003)

- Ο. Okay. And were you aware of
- that during the period of time 2000 --
- 18 May 2008 to August 31, 2008?

#### 4. PAGE 141:22 TO 142:18 (RUNNING 00:01:50.006)

- 2.2 I started working for Samyang in
- 23 May of 2008. And as of September 1, 2008,
- 24 I disbanded market research team when I
- 25 became the head of marketing department.
- 00142:01
  - And, of course, I was with the marketing
  - 03 department when I started working for the
  - 04 company. But I had -- I had a learning 05 period for three months because I was not
  - 06
  - very knowledgeable about the company for 07
    - the first three months.
  - 80 And every day, I received a Λ9
  - report from the head of marketing team, 10 and that report included the information
  - 11
  - exchange between competitors. That piece
  - 12 of information was a part of daily report. 13
  - If I may reiterate, just in case 14 you are not aware, I'm not saying the
  - 15 report was a written report. This
  - 16 individual reported to me verbally with
  - 17 pertinent information or relevant
  - 18 document.

### 5. PAGE 142:23 TO 143:02 (RUNNING 00:00:16.457)

- 23 That is how I'm able to remember
- that that piece of information -- that 24
- 25 type of information was exchanged during
- 00143:01
  - that period.

## 6. PAGE 144:18 TO 144:22 (RUNNING 00:00:11.422)

- 18 Well, did you have an
- 19 understanding in that period, from
- May 2008 to August 31, 2008, that Mr. Seo

```
21 was communicating with Nongshim about
```

#### 22 Korean Ramen?

### 7. PAGE 145:04 TO 145:08 (RUNNING 00:00:17.213)

```
04 A. So -- so you are asking through
05 verbal report from Mr. Jin Woo Seo that I
06 learned that he was communicating with
07 Nongshim. I believe that is what you're
```

## 08 asking. Am I correct?

#### 8. PAGE 145:09 TO 145:09 (RUNNING 00:00:01.117)

09 Q. You are correct.

### 9. PAGE 145:10 TO 146:13 (RUNNING 00:02:31.250)

```
Probably that practice was
      11
           taking place even before I started working
      12
           for Samyang, before May. But I received
      13
           the information about competitors in May,
           June, July, August.
      14
      15
                     If I remember correctly, one
      16
           week prior to my working -- my commencing
      17
           working for Samyang, I heard that there
           was first initial investigation by Korean
      18
      19
           Fair Trade Commission. Wait. That was
      20
           actually one week to ten days after I
           started working for Samyang that -- that
      21
      2.2
           Korean Fair Trade Commission investigated
           Samyang the first time.
      23
      24
                     And even though there was -- the
      25
           field investigation by Korean Fair Trade
00146:01
      02
           Commission was taking place, they
      03
           continued to exchange information with
           competitors, and I received result of this
      04
      0.5
           information exchange continuously.
      06
                     I disbanded the market research
      07
           team -- market research organization as of
           September 1st, and I informed all our
      0.8
           staff that "Please stop sharing any type
      09
      10
           of information with competitors." I made
           that very clear. And after that, I do not
      11
           know whether there was a continuous
      12
      13
           information exchange or not.
```

#### 10. PAGE 177:05 TO 177:10 (RUNNING 00:00:16.133)

```
Q. All right. And more broadly,
the emails that are contained on the
Samyang hard drive, the contents of them
were saved in the form that exists on the
hard drive in the ordinary course of
Samyang's business; correct?
```

#### 11. PAGE 177:18 TO 177:21 (RUNNING 00:00:16.124)

```
18 A. What I can say is that this is
19 the practice that market research
20 organization has been following for
21 several years. This is very ordinary.
```

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:06:20.543)

Case 3:13-cv-04115-WHO	Document 924	Filed 12/21/18	Page 201 of 547	
				<del></del>
COLL	RT EXH	IRIT 13h	<b>\</b>	
000			,	



## Park, Jeong Eun (Vol. 01) - 01/18/2016

1 CLIP (RUNNING 00:10:29.293)



#### JEONGPARK1

## 42 SEGMENTS (RUNNING 00:10:29.293)



### 1. PAGE 15:10 TO 15:11 (RUNNING 00:00:09.629)

- 10 Q. Okay. Did you interview Mr. Kim 11 Jong Yui -- Kim Kyung-Joo?
- 2. PAGE 15:12 TO 15:14 (RUNNING 00:00:08.885)
  - 12 A. I have never seen him when he 13 was with market research because we worked 14 at different times.
- 3. PAGE 19:07 TO 19:09 (RUNNING 00:00:11.547)
  - 07 Q. And did Mr. Kyung Mu Min tell
  - 08 you a time period during which he
  - 09 exchanged information with competitors?

### 4. PAGE 19:10 TO 19:13 (RUNNING 00:00:12.654)

- 10 A. I don't really recall, but he
- 11 was regular employee, kind of low level.
- 12 And I don't believe that he did that for a
- 13 very long period of time.

## 5. PAGE 116:17 TO 116:19 (RUNNING 00:00:10.331)

- 17 And let me just ask you if you
- 18 can take a look at Exhibit 27 and tell me
- 19 if you recognize this document.

## 6. PAGE 116:20 TO 116:22 (RUNNING 00:00:06.998)

- 20 A. I know what this -- the contents
- 21 of this document.
- 22 Q. And what is it?

## 7. PAGE 116:23 TO 117:04 (RUNNING 00:00:35.277)

- 23 A. This is 2008 Nongshim's price
- 24 increase details for Ramen products as
- 25 well as snack products.
- 00117:01
  - 02 Q. Is this an example of the kinds
  - 03 of documents that you found on the hard
  - 04 drive when you conducted your examination?

### 8. PAGE 117:09 TO 117:17 (RUNNING 00:00:29.239)

- 09 A. I cannot say whether this is the
- 10 document, this is the very same document
- 11 that I found and submitted. I cannot say
- 12 that. But because there were documents
- 13 similar to this by year in the hard drive,
- 14 I infer that that might -- this might be 15 from that. But I cannot say for sure that
- this is the document that I personally
- 17 extracted and submitted.

#### 9. PAGE 117:18 TO 118:02 (RUNNING 00:00:27.809)

In order for me to confirm that

- this is the document that I extracted and found and submitted, I need to see the screen shot of the file attribute that you showed me earlier. In it, I can find when this was created, and so I can verify that. But since this document does not have such file attribute information, I
- 00118:01 02 cannot say for sure.

## 10. PAGE 120:17 TO 120:20 (RUNNING 00:00:11.987)

- 17 Q. I would also like to ask you if 18 you could -- if you could take a look at a
- 19 document that's been previously marked as
- 20 Exhibit 28.

#### 11. PAGE 120:21 TO 121:02 (RUNNING 00:00:24.519)

- 21 A. Yes.
- 22 Q. And, again, for the record, that
- 23 contains -- it bears the Bates No.
- 24 SHD00000576. And I want to ask you,
- 25 again, whether this is -- do you know what
- 00121:01
  - 02 this -- do you know what Exhibit 28 is?

#### 12. PAGE 121:07 TO 121:12 (RUNNING 00:00:28.699)

- 07 A. It seems to me that this
- 08 document is the 2005 Ottogi item-by-item
- 09 price increase plan or proposal.
- 10 Q. And is this an example of the
- 11 type of documents that you found on the
- 12 Samyang hard drive?

## 13. PAGE 121:19 TO 121:23 (RUNNING 00:00:15.940)

- 19 A. Just like the previous document
- 20 that you showed me, I have seen many
- 21 documents similar to this. But I cannot
- 22 say that this is the very same document
- 23 that I extracted and found.

## 14. PAGE 127:22 TO 127:25 (RUNNING 00:00:06.902)

- Q. And so it's fair to say that you
- 23 have never worked in any information
- 24 technology group in any organization;
- 25 right?

## 15. PAGE 128:02 TO 128:08 (RUNNING 00:00:21.190)

- 02 A. Correct. I never personally
- 03 worked in that area.
- 04 Q. It's also fair to say, isn't it,
- 05 that before you started work at Samyang in
- 06 May 2008, you have no personal knowledge
- 07 of anything that happened at Samyang
- 08 before you arrived; right?

#### 16. PAGE 128:11 TO 128:11 (RUNNING 00:00:01.332)

11 A. That is correct.

## 17. PAGE 131:22 TO 132:02 (RUNNING 00:00:24.622)

- 22 Q. In your testimony earlier today
- 23 about your statement to the KFTC, you
- 24 talked about how the examples you gave
- 25 were taken from the portable hard drive.

```
00132:01
                        Do you recall that generally?
18. PAGE 132:03 TO 132:04 (RUNNING 00:00:06.901)
                  Α.
                        Yes, I do.
                        Please look at page SYK2617.
                  Q.
19. PAGE 132:05 TO 132:05 (RUNNING 00:00:03.402)
             Please look at the very top of the page.
20. PAGE 132:06 TO 132:09 (RUNNING 00:00:06.461)
        06
                  Α.
                        Yes.
        07
                        At the very top of the page, did
                  Q.
        0.8
              you write that or did someone else write
        09
              that?
21. PAGE 132:10 TO 132:10 (RUNNING 00:00:02.220)
        10
                  Α.
                        I personally wrote this.
22. PAGE 132:13 TO 132:15 (RUNNING 00:00:06.307)
                  Q.
                        In that line, the abbreviation
              "CD" is used.
        14
        15
                        Do you see that?
23. PAGE 132:16 TO 132:22 (RUNNING 00:00:14.454)
        16
                        Yes.
        17
                 Q.
                        Where you use the abbreviation
              "CD" there, do you mean the removable --
        18
              excuse me. Strike that.
        19
        20
                       When you use the abbreviation
              "CD" there, do you mean the portable hard
        21
              drive or do you mean something else?
24. PAGE 132:23 TO 133:03 (RUNNING 00:00:16.701)
        23
                        Earlier, when I received a
              question about portable hard drive, I
        25
              stated that there was -- there were some
  00133:01
        02
              issues with portable hard drive. So I had
              to send it out to outside company to
        0.3
25. PAGE 133:04 TO 133:10 (RUNNING 00:00:18.351)
        04
              recover. That this company, when they
        0.5
              were trying to recover the files, they
              were afraid that there might be -- might
        06
        07
              something happen with respect to portable
        0.8
             hard drive. So they also copied what was
              in the portable hard drive onto -- onto
        10
              CDs.
26. PAGE 133:11 TO 133:19 (RUNNING 00:00:36.236)
        11
                        So although I prepared the
        12
              documents looking at what was in the CD,
        13
             because it is easier and readily
              accessible, but when I do that, the
        14
        15
              contents of the file attribute might be
             altered. So when I used -- when I had the
        16
             screen shot of the file attribute, I used
        17
              the portable hard drive. But what's in it
        18
        19
             is the same.
```

## 27. PAGE 135:19 TO 135:22 (RUNNING 00:00:14.488)

- 19 So your testimony is that the
- 20 outside company copied onto CDs some
- 21 information from the portable hard drive;
- 22 right?

#### 28. PAGE 135:23 TO 135:24 (RUNNING 00:00:04.854)

- 23 A. Yes. That's what I heard.
- Q. Who did you hear that from?

#### 29. PAGE 135:25 TO 135:25 (RUNNING 00:00:02.190)

25 A. Because I received the CDs.

## 30. PAGE 136:02 TO 136:20 (RUNNING 00:00:54.066)

- 02 Because today, there is no problem with 03 portable hard drive, but at that time, it
- 04 was very unstable.
- 05 There was no -- not much
- 06 stability with respect to portable hard
- 07 drive. And sometimes when you try to open
- 08 a file with a portable hard drive, you
- 09 might not be able to open it. And so even
- 10 though they recovered what was in the
- 11 portable hard drive, the portable hard
- 12 drive might run into some problems down
- 13 the road.
- 14 So the outside company decided
- 15 to make a copy onto CDs what was on the
- 16 portable hard drive. So that was kind of
- a spare, the CD, so just in case something might happen to portable hard drive down
- 19 the road, because at that time, portable
- 20 hard drive was very unstable.

## 31. PAGE 139:03 TO 139:06 (RUNNING 00:00:17.143)

- 03 Q. Did -- so it was Myung
- 04 Information Company which made the copies
- 05 onto the CD from the portable hard drive;
- 06 right?

#### 32. PAGE 139:09 TO 139:19 (RUNNING 00:00:36.577)

- 09 A. How I can easily remember the
- 10 name of the company, Myung Information
- 11 Communication, is that after they
- 12 recovered portable hard drive, they made a
- 13 copy onto CD. And it wasn't a single CD.
- 14 The CDs -- a number of CDs were in the box
- 15 that they gave us. And on the box, I saw
- 16 there are stickers with their name, Myung
- 17 Information Communication, and their
- 18 contact information, including their URL,
- 19 et cetera. That's how I remember.

## 33. PAGE 139:20 TO 140:02 (RUNNING 00:00:19.595)

- 20 And also in that sticker, they
- 21 indicated that when they received this
- 22 service inquiry or service request and
- 23 when their information were -- what was in
- 24 the portable hard drive was recovered. So
- 25 it had the date recovered indicated as
- 00140:01
  - 02 well.

# 34. PAGE 140:03 TO 140:03 (RUNNING 00:00:02.153)

03 Q. How many CDs did they give you?

## 35. PAGE 140:04 TO 140:08 (RUNNING 00:00:12.904)

- 04 A. One CD.
- 05 Q. You just said a moment ago that
- 06 "It was not a single CD. A number of CDs
- 07 were in the box that they gave us."
- 08 How many CDs did they give you?

### 36. PAGE 140:19 TO 140:21 (RUNNING 00:00:11.856)

- 19 A. You mentioned plural CDs. But,
- 20 no. There was one CD, and the CD was in a
- 21 plastic case or the -- yeah, plastic case.

## 37. PAGE 143:10 TO 143:15 (RUNNING 00:00:14.651)

- 10 Q. Likewise, when you said that you
- 11 remember that the KFTC had numerous
- 12 questions with respect to why something
- 13 was damaged, you're saying they had
- 14 numerous questions with respect to why the
- 15 portable hard drive was damaged; right?

## 38. PAGE 143:16 TO 143:20 (RUNNING 00:00:12.334)

- 16 A. That is correct.
- 17 Q. And so likewise, you said that
- 18 they were suspicious whether Samyang
- 19 intentionally damaged the hard drive to
- 20 interfere with their investigation; right?

## 39. PAGE 143:24 TO 143:24 (RUNNING 00:00:02.423)

24 A. That is correct.

## 40. PAGE 149:16 TO 149:17 (RUNNING 00:00:07.551)

- 16 Q. Did Myung tell you how much of
- 17 the data they could not recover?

## 41. PAGE 149:20 TO 149:21 (RUNNING 00:00:05.341)

- 20 A. I did not personally communicate
- 21 with Myung Information Communications. I

### 42. PAGE 149:22 TO 150:02 (RUNNING 00:00:12.574)

- 22 heard from someone that some of the
- 23 characters -- I mean, it's not really
- 24 crucial to the contents itself -- that
- 25 some of the characters were -- were
- 00150:01
  - 02 corrupted.



## Park, Jeong Eun (Vol. 01) - 01/19/2016

1 CLIP (RUNNING 00:10:55.168)



#### **JEONGPARK2**

## 57 SEGMENTS (RUNNING 00:10:55.168)



- 1. PAGE 11:13 TO 11:14 (RUNNING 00:00:11.164)
  - Q. All right. Next, to clarify one item from yesterday's testimony, it's fair
- 2. PAGE 11:15 TO 11:19 (RUNNING 00:00:14.766)
  - 15 to say, isn't it, that because you started
  - 16 work at Samyang in May 2008, you have no
  - 17 personal knowledge of anything that
  - 18 happened at Samyang before you arrived;
  - 19 right?
- 3. PAGE 11:22 TO 11:22 (RUNNING 00:00:01.868)
  - 22 A. Yes. That is correct.
- 4. PAGE 17:04 TO 17:05 (RUNNING 00:00:06.156)
  - 04 Q. Do you know what it means to
  - 05 make a forensic image of a hard drive?
- 5. PAGE 17:06 TO 17:06 (RUNNING 00:00:01.751)
  - 06 A. No. I have no idea.
- 6. PAGE 17:09 TO 17:12 (RUNNING 00:00:13.418)
  - 09 A. I absolutely have no idea.
  - 10 Q. Did Samyang give the KFTC a copy
  - of all the contents of the external hard
  - 12 drive?
- 7. PAGE 17:13 TO 17:20 (RUNNING 00:00:27.094)
  - 13 A. I do not know whether the entire
  - 14 content was copied and sent to the KFTC.
  - 15 But we did provide all the contents of the
  - 16 external hard drive to our company
  - 17 counsel.
  - 18 Q. But you don't know how much of
  - 19 that Samyang's company counsel gave to
  - 20 KFTC, do you?
- 8. PAGE 17:23 TO 17:23 (RUNNING 00:00:02.610)
  - 23 A. That is correct. I do not know.
- 9. PAGE 18:18 TO 18:21 (RUNNING 00:00:10.796)
  - 18 Q. Did you prepare any
  - 19 cut-and-paste material to be included in
  - 20 other Samyang employees' witness
  - 21 statements to the KFTC?
- 10. PAGE 18:24 TO 19:03 (RUNNING 00:00:08.697)
  - 24 A. I believe so, substantially,
  - 00019:01 PARK HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
    - 02 Q. For all of the KFTC witness
    - 03 statements?

ves.

25

## 11. PAGE 19:06 TO 19:11 (RUNNING 00:00:19.906)

- 06 A. Since I do not know what
- 07 statements were submitted to KF -- to the
- 08 KFTC, I do not know as to that. So I
- 09 cannot say yes or no, whether I prepared
- 10 all the cut-and-paste sections that appear
- in other witnesses' statements.

#### 12. PAGE 19:12 TO 19:20 (RUNNING 00:00:32.540)

- 12 But I can say the following:
- 13 That what I did was that I extracted
- 14 documents as much as possible that was
- done in the past in the course of business
- 16 at Samyang from the past from quite some
- 17 time ago. That was done intentionally.
- 18 So, yes, I did that. I extracted
- 19 documents and submitted these documents to
- 20 the company counsel, as much as possible.

#### 13. PAGE 38:21 TO 38:23 (RUNNING 00:00:05.732)

- 21 Q. Mr. Park, you personally never
- 22 sent any information to a Samyang
- 23 competitor; right?

### 14. PAGE 38:24 TO 39:03 (RUNNING 00:00:05.014)

- 24 A. That is correct.
- 25 Q. And you personally never
- 00039:01 PARK HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
  - 02 received any information from a Samyang
  - 03 competitor; right?

#### 15. PAGE 39:04 TO 39:08 (RUNNING 00:00:18.113)

- 04 A. Yes. That is correct.
- 05 Q. And isn't it also true that you
- 06 did not directly download from hanmail.net
- 07 any emails from the "marketone" email
- 08 account @hanmail.net?

#### 16. PAGE 39:10 TO 39:13 (RUNNING 00:00:11.953)

- 10 A. Yes. That is correct.
- 11 Q. And isn't it true that you did
- 12 not directly download from DAUM.net any
- 13 emails from any email account @DAUM.net?

## 17. PAGE 39:15 TO 39:15 (RUNNING 00:00:02.023)

15 A. That is correct.

## 18. PAGE 44:09 TO 44:12 (RUNNING 00:00:16.050)

- 09 Do you believe that if you
- 10 search the contents of the electronic hard
- 11 drive for emails from howl1@hanmail.net,
- 12 that you would find them?

## 19. PAGE 44:15 TO 44:23 (RUNNING 00:00:27.429)

- 15 A. If I remember correctly, this
- 16 email address, howll@hanmail, I have seen
- 17 this email address on numerous occasions
- 18 in external hard drive.
- 19 Q. That being so, do you believe
- 20 that if you search the contents of the
- 21 electronic hard drive for emails from
- 22 howl1@hanmail.net, that you will find

23 them?

## 20. PAGE 45:02 TO 45:12 (RUNNING 00:00:33.968)

- 02 What I stated earlier is that I
- have seen this particular email address, 03
- "howll1" address in the external hard 04
- drive. I have seen this domain email 0.5
- 06 address. But that does not mean that if
- 07 you search this, the contents of this
- email will be there. What I'm saying is 0.8
- that I took this screen shot, the list of
- email address. That doesn't mean that if
  you click this, there will be email 10
- 11
- 12 contents.

#### 21. PAGE 72:19 TO 72:20 (RUNNING 00:00:09.642)

- 19 You do not personally know
- Mr. Yeo Won Yoon of Nongshim, do you?

#### 22. PAGE 72:21 TO 72:21 (RUNNING 00:00:01.963)

21 Α. That is correct.

#### 23. PAGE 78:02 TO 78:03 (RUNNING 00:00:04.742)

- 02 Please look on the same page,
- 0.3 SYK2624, there are a couple of boxes in

#### 24. PAGE 78:03 TO 78:04 (RUNNING 00:00:04.633)

- SYK2624, there are a couple of boxes in
- the lower right corner. I am directing 04

## 25. PAGE 78:05 TO 78:07 (RUNNING 00:00:08.174)

- your attention to the upper one of those
- 06 two boxes.
- 07 Do you see?

## 26. PAGE 78:08 TO 78:10 (RUNNING 00:00:02.951)

- ΛR Yes.
- 09 Did you write the contents of Ο.
- 10 that box?

## 27. PAGE 78:11 TO 78:14 (RUNNING 00:00:05.790)

- 11 Α. Yes, I did.
- Would you please read the 12 Q.
- 13 contents that you wrote in that box into
- 14 the record.

### 28. PAGE 78:15 TO 78:20 (RUNNING 00:00:15.368)

- "The date Nongshim price --1.5
- increased its price, December 24th, 16
- announced to the -- media announcement 17
- date, December 23rd." 18
- 19 Q. When did Nongshim communicate
- 20 this to its distributors?

## 29. PAGE 78:23 TO 78:23 (RUNNING 00:00:03.685)

Well, I do not know that. Α.

## 30. PAGE 82:16 TO 82:17 (RUNNING 00:00:04.619)

- 16 Mr. Park, my question is
- 17 different.

## 31. PAGE 82:18 TO 82:22 (RUNNING 00:00:21.374)

- 18 My question is you cannot, by
- 19 looking at page SYK26 -- 2629 alone, tell
- 20 me which of the listed items relates to
- 21 price increase advance information, can
- 22 you?

## 32. PAGE 82:25 TO 83:02 (RUNNING 00:00:05.969)

- 25 A. That is correct. I cannot find 00083:01 PARK HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
  - 02 the information concerning price increase.

#### 33. PAGE 90:13 TO 90:16 (RUNNING 00:00:15.940)

- 13 Q. And doesn't your statement in
- 14 the numbered paragraph 1 on this page say
- 15 that you are speculating that a fax from
- 16 Nongshim was from Yeo Won Yoon?

#### 34. PAGE 90:19 TO 90:20 (RUNNING 00:00:06.585)

- 19 A. Yes. That is correct. I assume
- it was from Yeo Won Yoon.

#### 35. PAGE 93:05 TO 93:07 (RUNNING 00:00:03.941)

- 05 My question is what does it say
- 06 just below that line on the left-hand
- 07 side?

#### 36. PAGE 93:11 TO 93:12 (RUNNING 00:00:04.704)

- 11 A. Yes. I understand now.
- 12 Q. Please read what that says.

## 37. PAGE 93:13 TO 93:16 (RUNNING 00:00:09.567)

- 13 A. "Recipient: Account
- 14 representative."
- 15 Q. So it says, "To account
- 16 representative"; right?

## 38. PAGE 93:17 TO 93:19 (RUNNING 00:00:08.773)

- 17 A. Yes. That is correct.
- 18 Q. The line below that, what does
- 19 it say?

## 39. PAGE 93:20 TO 93:23 (RUNNING 00:00:14.142)

- 20 A. It's illegible. I cannot tell.
- 21 Q. Please look at it, listen to my
- 22 question, and tell me if you can tell that
- 23 it says what I'm reading.

## 40. PAGE 93:24 TO 94:03 (RUNNING 00:00:08.252)

- 24 A. Yes.
- 25 Q. "CC or copy manager of
- 00094:01 PARK HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
  - 02 purchasing department, person charged with
  - 03 purchasing."

## 41. PAGE 94:14 TO 94:14 (RUNNING 00:00:04.255)

Q. Mr. Park, now that you've read

## 42. PAGE 94:15 TO 94:17 (RUNNING 00:00:10.320)

- 15 this, do you have an understanding that
- 16 this is Nongshim's memorandum to its

customers announcing the price increase? 17

## 43. PAGE 94:20 TO 94:23 (RUNNING 00:00:11.118)

- 20 What I tried to show through
- this document is that before Nongshim 21
- 22 raised its price, Nongshim received
- 23 from --

#### 44. PAGE 95:02 TO 95:05 (RUNNING 00:00:16.808)

- Samyang received price increase
- 0.3 information from Nongshim. And I was not
- 04 interested in -- to whom Nongshim send
- 05 this information. And according to this,

### 45. PAGE 95:06 TO 95:13 (RUNNING 00:00:29.060)

- 06 recipient is -- or "to" is representative
- of account or account representative. But 07
- ΛR I don't know what that refers to. I have
- 09 no idea.
- 10 Q. Does that Korean language
- 11 portion that you read as account
- representative -- does that equally mean
- representative of customer? 13

#### 46. PAGE 95:14 TO 95:15 (RUNNING 00:00:04.289)

- That's one way of interpreting Α.
- 1.5 that.

### 47. PAGE 114:09 TO 114:13 (RUNNING 00:00:09.721)

- Mr. Park, multiple times in your
- 10 deposition, you've testified that you're
- 11 not a computer expert.
- You're not changing that 12
- 13 testimony now, are you?

## 48. PAGE 114:16 TO 114:17 (RUNNING 00:00:02.487)

- 16 No. No. I'm not a computer
- 17 expert.

### 49. PAGE 121:09 TO 121:13 (RUNNING 00:00:14.467)

- Do you agree if Mr. Ki Hong Kim
- 10 had retired from Nongshim nearly eight
- months before the fax that you testified 11
- about was sent, then the testimony about
- 13 him sending the fax is incorrect; right?

## 50. PAGE 121:18 TO 121:25 (RUNNING 00:00:29.981)

- 18
- A. Well, if I just look at the -- what's in the -- my testimony, if -- just 19
- based on that, then that statement might 20
- be -- be incorrect. 21
- 22 MS. YU: Might be incorrect or
- 23 might be correct?
- THE INTERPRETER: The statement 24
- in this document is incorrect.

## 51. PAGE 122:24 TO 123:05 (RUNNING 00:00:22.120)

- Q. Mr. Park, I represent to you that Exhibit 39 is a true and correct copy 24
- 2.5
- 00123:01 PARK HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
  - 02 of a business record from Nongshim Company
  - 03 Limited and that it is a true and correct

- 04 copy of the personnel records card for now
- 05 retired employee, Ki Hong Kim.
- 52. PAGE 123:06 TO 123:09 (RUNNING 00:00:14.058)
  - 06 Looking at the first line of the
  - 07 Korean text on Exhibit 39 inside the
  - 08 boxes, does this record state that Ki Hong
  - 09 Kim voluntarily retired on April 30, 2004?
- 53. PAGE 123:16 TO 123:19 (RUNNING 00:00:10.393)
  - 16 A. It states that the member
  - 17 retirement.
  - 18 Q. And the date of retirement it
  - 19 states is April 30, 2004; right?
- 54. PAGE 123:20 TO 123:20 (RUNNING 00:00:01.188)
  - 20 A. Correct.
- 55. PAGE 143:23 TO 144:03 (RUNNING 00:00:15.036)
  - 23 Q. Okay. Did Mr. Seo tell you in
  - 24 that period of time between May 2008 and
  - 25 August 31, 2008, that he had been
  - 00144:01 PARK HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
    - 02 communicating with Samyang's Ramen
    - 03 competitors?
- 56. PAGE 144:08 TO 144:08 (RUNNING 00:00:03.981)
  - 08 A. No. He did not tell me such as
- 57. PAGE 144:08 TO 144:17 (RUNNING 00:00:24.024)
  - 08 A. No. He did not tell me such as
  - 09 that. He brought the information that he
  - 10 obtained from the information exchange.
  - 11 He did not tell me with whom he was
  - 12 communicating or which competitor or
  - 13 competitors he was exchanging information or where. I was not really interested in
  - 15 that type of information. He just
  - 16 reported the result of information
  - 17 exchange.

TOTAL: 2 CLIPS FROM 2 DEPOSITIONS (RUNNING 00:21:24.461)

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## Park, Jeong-Eun (Vol. 01) - 01/18/2016

1 CLIP (RUNNING 00:01:58.012)



#### PARKJEONGEUN-0118R

#### 4 SEGMENTS (RUNNING 00:01:58.012)



## 1. PAGE 118:10 TO 118:12 (RUNNING 00:00:10.386)

- Do you recall what years you found documents such as Exhibit 27 in the hard drive?
- 2. PAGE 118:17 TO 119:07 (RUNNING 00:01:33.558)
  - Α. For starters, I did not extract all the documents similar to this but --18 19 for every single year. But I just picked two years, as an example, 2004 and 2007, 20 and that's how I testified earlier. 2.1 But if you compare this document 22 23 with the second screen shot on 2635, which 24 is that we -- Samyang received information on February 26, 2007, and that information 2.5 00119:01 02 or the contents are exactly the same. 0.3 What I mean is that the products 04 and the factory price -- factory price, 05 the specifications or the size and the suggested retail price -- those are the 06 07 same.
- 3. PAGE 134:07 TO 134:10 (RUNNING 00:00:11.138)
  - 07 Q. But is it your testimony that 08 every place where there is a screen shot 09 in your statement, the screen shot was 10 taken from the portable hard drive?
- 4. PAGE 134:11 TO 134:11 (RUNNING 00:00:02.930)
  - 11 A. Yes. That is my understanding.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:01:58.012)

## Park, Jeong-Eun (Vol. 02) - 01/19/2016

1 CLIP (RUNNING 00:05:32.955)



## PARKJEONGEUN-0119R

#### 19 SEGMENTS (RUNNING 00:05:32.955)



#### 1. PAGE 17:24 TO 18:03 (RUNNING 00:00:17.072)

- 2.4 You do know that some of the 25 material cut-and-paste from the external 00018:01
  - hard drive was included with your witness 02
    - statement; right? 0.3

#### 2. PAGE 18:06 TO 18:09 (RUNNING 00:00:16.633)

- 06 Are you asking the part of what
- 07 was in the hard drive was cut and paste
- and included in the -- in my statement
- 09 that was submitted to the KFTC?

#### 3. PAGE 18:10 TO 18:10 (RUNNING 00:00:01.242)

- Yes. That's true, isn't it? Ο.
- 4. PAGE 18:11 TO 18:11 (RUNNING 00:00:01.984)
  - Yes. That is true. 11 Α.

## 5. PAGE 18:12 TO 18:14 (RUNNING 00:00:10.534)

- And did you personally prepare
- all of the cut-and-paste information that 13
- 14 is included in your statement to the KFTC?

#### 6. PAGE 18:15 TO 18:17 (RUNNING 00:00:10.028)

- A. That is correct. All the cut-and-paste sections that appear in  $\ensuremath{\mathtt{m}} y$ 16
- 17 statement were prepared by me.

#### 7. PAGE 80:13 TO 80:15 (RUNNING 00:00:28.557)

- So please look at page SYK2629. Q.
- This is one of those lists of emails; 14
- 15 right?

#### 8. PAGE 80:18 TO 80:18 (RUNNING 00:00:01.725)

Yes. That is correct. 18 Α.

### 9. PAGE 80:19 TO 80:21 (RUNNING 00:00:08.988)

- And you extracted that list in
- the way it appears here from the external 20
- hard drive; right?

## 10. PAGE 80:22 TO 80:22 (RUNNING 00:00:02.809)

Α. Yes. I believe I did.

#### 11. PAGE 80:23 TO 81:05 (RUNNING 00:00:44.177)

- On the next page, SYK2630, in Ο.
- 24 the second paragraph on that page, you
- 25 start by saying -- at least in the English

00081:01

translation, you start by saying, "Looking

- 03 at the details of the above email." 04 Do you see that reference, in 05 the Korean original, I mean?
- 12. PAGE 81:06 TO 81:09 (RUNNING 00:00:12.853)
  - In Korean, it doesn't say
  - "details of the above email." It just 07
  - 0.8 says that "looking at the contents of the
  - 09 above email."
- 13. PAGE 81:10 TO 81:14 (RUNNING 00:00:12.088)
  - 10 Okay. And one of the things
  - 11 that you testify here that can be seen by
  - 12 looking at the content of the above emails
  - 13 relates to price increase advance
  - 14 information.
- 14. PAGE 81:15 TO 81:16 (RUNNING 00:00:06.727)
  - Not only price increase advance
  - information.
- 15. PAGE 81:17 TO 81:19 (RUNNING 00:00:03.064)
  - Ο. I understand. But that's the
  - 18 one I'm asking you about.
  - 19 Α. But there are other things.
- 16. PAGE 81:20 TO 81:25 (RUNNING 00:00:20.167)
  - 20 Yes. I understand. Q.
  - 21 But isn't it true that, using
  - only the image on SYK2629 alone, you 22
  - cannot identify which of those items
  - 2.4 relates to price increase advance
  - 25 information, can you?
- 17. PAGE 82:06 TO 82:15 (RUNNING 00:00:38.540)
  - 06 As I stated earlier, that this
  - email list or the emails do not just 07
  - 80 concern a price increase, but other
  - 09 emails -- other information as well other
  - than just price increase, that just by 10
  - 11 looking at the list of these emails, one
  - 12 can tell that the information concerning
  - management, overall management, has been 13
  - exchanged just by even looking at the 14
  - title of this. 15
- 18. PAGE 117:19 TO 117:22 (RUNNING 00:00:17.084)
  - 19 Mr. Park, would you agree with Ο.
  - 20 me that if Ki Hong Kim had retired from
  - Nongshim months before December 22, 2004, 21
  - that he did not send any fax to Samyang?
- 19. PAGE 117:25 TO 118:14 (RUNNING 00:01:18.683)
  - As I mentioned in my statement,
  - 00118:01
    - that this is not the material that I 02
    - extracted from the external hard drive. 0.3
    - 04 And this is the material that I had
    - 05 received from Samyang Gumi branch office.
    - That is why there was -- there is no way 06
    - for me to know whether Ki Hong Kim from 07
    - 0.8 Nongshim, in fact, sent this particular
    - 09 fax to Samyang.

This merely shows that -- that
Samyang Gumi branch office exchanged its
information with Nongshim Gumi branch
office, and Samyang Gumi branch office
counterpart at Nongshim was Ki Hong Kim.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:05:32.955)

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## Lee, Se Chang (Vol. 01) - 04/05/2016

1 CLIP (RUNNING 00:08:29.531)



#### LEESECHANG-0405

#### 57 SEGMENTS (RUNNING 00:08:29.531)



#### 1. PAGE 5:12 TO 5:17 (RUNNING 00:00:17.654)

- 12 A L B E R T K I M,
  13 the interpreter, having first
  14 been duly sworn by Sharon Lengel,
  15 the Notary Public, interpreted
  16 the testimony as follows:
  17 S E C H A N G L E E,
- 2. PAGE 5:18 TO 5:21 (RUNNING 00:00:01.495)
  - 18 having first been duly sworn by 19 Sharon Lengel, the Notary Public, 20 was examined and testified as 21 follows:
- 3. PAGE 9:06 TO 9:07 (RUNNING 00:00:01.930)
  - 06 Q. Okay. Where are you currently 07 employed?
- 4. PAGE 9:08 TO 9:09 (RUNNING 00:00:03.693)
  - 08 A. That would be Ottogi Corporation 09 Limited.
- 5. PAGE 9:10 TO 9:13 (RUNNING 00:00:09.066)
  - 10 Q. If I refer to that corporate 11 entity today as Ottogi Korea, will you 12 understand that I'm referring to Ottogi
  - 13 Corporation Limited?
- 6. PAGE 9:14 TO 9:14 (RUNNING 00:00:01.967)
  - 14 A. Yes.
- 7. PAGE 9:15 TO 9:16 (RUNNING 00:00:02.392)
  - 15 Q. When did you start working at 16 Ottogi Korea?
- 8. PAGE 9:17 TO 9:17 (RUNNING 00:00:04.229)
  - 17 A. January of 1991.
- 9. PAGE 9:18 TO 9:19 (RUNNING 00:00:05.918)
  - 18 Q. And what was your position and 19 duties in January of 1991?
- 10. PAGE 9:20 TO 9:23 (RUNNING 00:00:15.682)
  - A. So I came on-board with what was called the sales planning office, which is part of the staff organization within sales. I came on-board as a new hire.
- 11. PAGE 9:24 TO 9:25 (RUNNING 00:00:02.882)
  - Q. Okay. And how long were you with the sales planning office?

17

#### KoreanNoodles

#### 12. PAGE 10:02 TO 10:04 (RUNNING 00:00:10.413) So that was through 2004. It was in 2004 when I moved elsewhere. So I 04 was there for 13 full years. 13. PAGE 10:05 TO 10:06 (RUNNING 00:00:02.386) Q. Okay. And where did you move to 06 in 2004? 14. PAGE 10:07 TO 10:09 (RUNNING 00:00:07.277) So there was a unit called management innovation team. So that's 09 where I moved to in 2004. 15. PAGE 10:10 TO 10:11 (RUNNING 00:00:02.544) What did the management innovation team do? 11 16. PAGE 10:12 TO 10:14 (RUNNING 00:00:09.738) Α. So while there, I mostly worked on IT and process innovation, those two 13 aspects. 17. PAGE 10:15 TO 10:16 (RUNNING 00:00:02.481) 15 How long were you with the management innovation team? 16 18. PAGE 10:17 TO 10:19 (RUNNING 00:00:11.740) 17 Through 2005, through March 18 of -- I'm sorry. I mean 2015. Sorry. 2015. 19. PAGE 10:20 TO 10:21 (RUNNING 00:00:02.958) And where did you move to in March of 2015? 20. PAGE 10:22 TO 10:23 (RUNNING 00:00:07.092) So I'm presently in charge of the general affairs team. 21. PAGE 10:24 TO 10:25 (RUNNING 00:00:03.284) So are you the team leader for the general affairs team? 22. PAGE 11:02 TO 11:02 (RUNNING 00:00:01.566) 0.2 A. Yes. 23. PAGE 13:05 TO 13:09 (RUNNING 00:00:19.293) 05 Do you know whether Ottogi Korea has an email server that is centralized 06 and can be accessed by its employees 07 0.8 regardless of what computer terminal they 09 are using? 24. PAGE 13:10 TO 13:10 (RUNNING 00:00:02.089) 10 Α. Yes. The company does. 25. PAGE 13:16 TO 13:19 (RUNNING 00:00:15.365)

CONFIDENTIAL page 2

Okay. Do you know whether the

Ottogi email server is used by employees

15

## KoreanNoodles

```
of other Ottogi entities besides Ottogi
        18
        19
26. PAGE 13:20 TO 13:20 (RUNNING 00:00:02.056)
         20
                  Α.
                         Yes.
27. PAGE 13:21 TO 13:23 (RUNNING 00:00:07.545)
                        So employees of Ottogi Ramen,
         2.2
              Inc., would use the Ottogi Korea email
              server; is that right?
         23
28. PAGE 13:24 TO 14:06 (RUNNING 00:00:22.344)
         24
                         So there is actually a separate
         25
              company to which these functions were
  00014:01
         02
              outsourced in terms of the mail server and
              such. My understanding is that the --
         03
              they make available the use of the email
        04
         05
              server to Ottogi Korea as well as Ramen
         06
              and so forth.
29. PAGE 14:07 TO 14:09 (RUNNING 00:00:10.934)
                         What is the name of that
                  Q.
         0.8
              separate company that maintains the email
         09
              server?
30. PAGE 14:10 TO 14:13 (RUNNING 00:00:12.005)
                         It's called --
                         THE INTERPRETER: Let's go
        11
        12
                  with --
        13
                         -- Poonglim Data Systems.
                  Α.
31. PAGE 14:23 TO 15:03 (RUNNING 00:00:15.612)
         23
                         Okay. And do you know whether
         24
              the email server that is maintained by
              Poonglim Data Systems that is used by
         25
  00015:01
         02
              Ottogi Korea is also used by employees of
              Ottogi America?
         0.3
32. PAGE 16:02 TO 16:02 (RUNNING 00:00:01.637)
        02
                  Α.
                         Yes.
33. PAGE 16:05 TO 16:09 (RUNNING 00:00:20.192)
                         Does the management improvement
         06
              team or its predecessor establish any
              policies concerning the retention of
         07
         80
              emails on the email server maintained by
         09
              Poonglim Data Systems?
34. PAGE 16:10 TO 16:10 (RUNNING 00:00:01.819)
                  Α.
                         Yes.
35. PAGE 16:11 TO 16:12 (RUNNING 00:00:03.919)
         11
                         Do you know whether those
         12
              policies exist in written form?
36. PAGE 16:13 TO 16:15 (RUNNING 00:00:14.051)
         13
                         Depending on the, say, issue at
        14
              hand, some of it could be in written form;
```

CONFIDENTIAL page 3

some of it could be done in oral fashion.

# 37. PAGE 16:16 TO 16:18 (RUNNING 00:00:12.141)

- 16 Q. Okay. Are you aware of any
- 17 compilation of the written policies
- 18 related to email retention?

#### 38. PAGE 16:19 TO 16:22 (RUNNING 00:00:05.874)

- 19 A. And you're asking this in terms
- 20 of the preservation or retention of
- 21 emails; right?
- 22 Q. I am.

#### 39. PAGE 16:23 TO 17:05 (RUNNING 00:00:28.298)

- 23 A. So offhand, I am not sure if I
- 24 can recall anything written, as such. But
- 25 in terms of the, say -- say, the
- 00017:01
  - 02 directives or guidance in that regard,
  - 03 there is something that the management
  - 04 improvement team has promulgated to
  - 05 Poonglim.

#### 40. PAGE 18:24 TO 19:03 (RUNNING 00:00:12.622)

- Q. Are there any limitations placed
- 25 on the length of time that an electronic
- 00019:01
  - 02 document, such as an email, should be
  - 03 retained?

#### 41. PAGE 19:04 TO 19:10 (RUNNING 00:00:23.280)

- 04 A. So in terms of what might be
- 05 termed "electronic files," I'm talking
- 06 about files. There is no limitation
- 07 placed, based upon what my understanding
- 08 is. When it comes to emails, however,
- 09 there is a one-month limitation for how
- 10 long you keep those.

# 42. PAGE 19:11 TO 19:13 (RUNNING 00:00:07.294)

- 11 Q. So are employees required to
- 12 delete any emails that are older than one
- 13 month?

#### 43. PAGE 19:14 TO 19:15 (RUNNING 00:00:04.703)

- 14 A. No. It's not the people
- 15 themselves who do that.

#### 44. PAGE 19:16 TO 19:16 (RUNNING 00:00:00.809)

16 Q. Okay. How does it work?

## 45. PAGE 19:17 TO 19:20 (RUNNING 00:00:12.649)

- 17 A. So that is a function of the
- 18 server itself. So it basically retains
- 19 emails for a one-month period, after which
- 20 it, you know, deletes them.

#### 46. PAGE 19:21 TO 19:23 (RUNNING 00:00:10.008)

- Q. Does it delete and then
- 22 overwrite the storage where they were, or

23 does it simply delete them?

	not call (oddies
47. PAGE 20:02	TO 20:05 (RUNNING 00:00:10.041)
02 03 04 05	A. The system deletes it, and then, for at least that particular day, we hold on to that information. And then the next day, it gets overwritten.
48. PAGE 20:06	TO 20:10 (RUNNING 00:00:13.705)
06 07 08 09 10	Q. If someone received an important email that they thought needed to be preserved, for one reason or another, is there a mechanism that they would have to do that?
49. PAGE 20:11	TO 20:13 (RUNNING 00:00:13.315)
11 12 13	A. Well, within the tool itself, there is a way for each individual to basically personally store such things.
50. PAGE 20:14	TO 20:15 (RUNNING 00:00:06.863)
14 15	Q. How much storage space would an individual have, or is that limited?
51. PAGE 20:20	TO 20:21 (RUNNING 00:00:08.035)
20 21	A. So individuals store things not on the server but on their own PCs.
52. PAGE 28:10	TO 28:12 (RUNNING 00:00:31.884)
10 11 12	Q. Can you tell me when Ottogi instituted the automatic monthly delete system on its email server.
53. PAGE 28:13	TO 28:14 (RUNNING 00:00:07.437)
13 14	A. I recall that as being sometime around March of 2009.
54. PAGE 28:15	TO 28:16 (RUNNING 00:00:03.555)
15 16	Q. What was the policy prior to March of 2009?
55. PAGE 28:17	TO 28:19 (RUNNING 00:00:15.721)
17 18 19	A. So before that, the email was restricted in terms of the sizes of each individual's boxes.

56. PAGE 28:20 TO 28:21 (RUNNING 00:00:03.051)

57. PAGE 28:22 TO 28:22 (RUNNING 00:00:00.998)

A.

21

22

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:08:29.531)

CONFIDENTIAL page 5

Okay. Were they still

maintained on a central server?

Yes.

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# Lee, Se C. (Vol. 01) - 04/05/2016

1 CLIP (RUNNING 00:08:20.492)



🖺 Se Chang Lee 11-13-18

#### **SECHANGLEE**

#### 32 SEGMENTS (RUNNING 00:08:20.492)



#### 1. PAGE 10:10 TO 10:11 (RUNNING 00:00:02.397)

- Q. What did the management 11 innovation team do?
- 2. PAGE 10:12 TO 10:14 (RUNNING 00:00:07.631)
  - 12 So while there, I mostly worked 13 on IT and process innovation, those two
  - aspects.

#### 3. PAGE 14:07 TO 14:09 (RUNNING 00:00:10.672)

- Q. What is the name of that separate company that maintains the email 09 server?
- 4. PAGE 14:10 TO 14:13 (RUNNING 00:00:10.814)
  - 10 It's called --Α. 11 THE INTERPRETER: Let's go with --12 13 Α. -- Poonglim Data Systems.
- 5. PAGE 19:11 TO 19:13 (RUNNING 00:00:07.130)
  - 11 Q. So are employees required to delete any emails that are older than one 12 13 month?
- 6. PAGE 19:14 TO 19:15 (RUNNING 00:00:02.373)
  - A. No. It's not the people 15 themselves who do that.
- 7. PAGE 19:21 TO 19:23 (RUNNING 00:00:10.077)
  - 21 Ο. Does it delete and then 22 overwrite the storage where they were, or
  - 23 does it simply delete them?

#### 8. PAGE 20:02 TO 20:10 (RUNNING 00:00:32.992)

- 02 The system deletes it, and then, for at least that particular day, we hold 0.3 04 on to that information. And then the next 05 day, it gets overwritten. 06 Q. If someone received an important 07 email that they thought needed to be preserved, for one reason or another, is 0.8 09 there a mechanism that they would have to 10 do that?
- 9. PAGE 20:11 TO 20:15 (RUNNING 00:00:16.222)
  - 11 Well, within the tool itself, there is a way for each individual to 12
  - 13 basically personally store such things.
  - 14 Q. How much storage space would an
  - 1.5 individual have, or is that limited?

#### 10. PAGE 20:20 TO 20:21 (RUNNING 00:00:06.724)

- 20 A. So individuals store things not 21 on the server but on their own PCs.
- 11. PAGE 27:15 TO 27:20 (RUNNING 00:00:27.465)
  - 15 Q. So if I wanted to find that
  - January 1, 2008, email today, unless
  - 17 someone had downloaded it to their PC,
  - 18 there would be no electronic record of
  - 19 that email anywhere on Ottogi's systems;
  - 20 is that correct?

#### 12. PAGE 27:21 TO 27:21 (RUNNING 00:00:01.740)

21 A. That is correct.

## 13. PAGE 28:23 TO 29:03 (RUNNING 00:00:13.896)

- 23 Q. Okay. So if I understand
- 24 correctly, on the Ottogi email server,
- 25 each individual who had been issued an
- 00029:01 LEE HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
  - 02 email account would be given a certain
  - 03 amount of space; is that correct?

#### 14. PAGE 29:04 TO 29:06 (RUNNING 00:00:02.934)

- 04 A. Yes.
- 05 Q. Do you recall how much space
- 06 that was?

#### 15. PAGE 29:07 TO 29:10 (RUNNING 00:00:11.207)

- 07 A. Gee, I wonder if I can recall.
- 08 I think we're probably talking about
- 09 something like 200 megs to maybe 300 megs
- 10 possibly. This is not exact.

#### 16. PAGE 29:18 TO 29:22 (RUNNING 00:00:18.560)

- 18 Q. If an email had been sent and
- 19 was in somebody's email account from, say,
- 20 2007, what would have happened to that
- 21 email after the new policy was instituted
- 22 in March of 2009?

#### 17. PAGE 29:23 TO 30:04 (RUNNING 00:00:12.832)

- 23 A. So we talked about that during
- 24 the previous hours. Basically, to
- 25 whatever extent an individual felt it
- 00030:01 LEE HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
  - 02 necessary, they can locally store that on
  - 03 their own PC, and if not, then, you know,
  - 04 it would be deleted.

#### 18. PAGE 39:10 TO 39:20 (RUNNING 00:00:36.170)

- 10 Q. During your testimony earlier
- 11 today, you indicated that when you
- 12 implemented your new email policy in March
- 13 of 2009, where the emails would be deleted
- 14 after 30 days, you had sent out word by 15 email to the effect that you would soon be
- 16 implementing that system, and, to whatever
- 17 extent each individual saw fit, they would
- 18 be well to download email and locally
- 19 store things.
- Do you recall that testimony?

#### 19. PAGE 39:21 TO 39:21 (RUNNING 00:00:01.265)

21 A. Yes.

## 20. PAGE 40:05 TO 40:09 (RUNNING 00:00:14.575)

- O5 Q. No. No.
  O6 Prior to that email being sent
  O7 out to employees informing them about the
  O8 new policy with respect to emails, did you
  O9 review that email that was sent out?
- 21. PAGE 40:10 TO 40:14 (RUNNING 00:00:26.370)
  - 10 A. Oh. Yes, I did.
  - 11 Q. Did that email indicate in any
  - 12 way that employees should save emails that
  - 13 might be relevant to an investigation
  - 14 that's being conducted by the KFTC?

#### 22. PAGE 40:17 TO 40:20 (RUNNING 00:00:11.038)

- 17 A. Well, I personally don't know
- 18 anything about this KFTC matter. And we
- 19 just basically pursued things along our
- 20 schedule.

#### 23. PAGE 46:21 TO 46:25 (RUNNING 00:00:21.836)

- 21 During the period from 2000 to
- 22 2010, did Ottogi Corporation have a policy
- 23 regarding whether it would purchase PCs
- 24 for its employees' use or whether it would
- 25 lease them?

#### 24. PAGE 47:02 TO 47:07 (RUNNING 00:00:15.967)

- 02 A. So we were leasing units until,
- 03 let's see -- was it in March? No.
- 04 Actually, it was in July of 2009, we
- 05 started purchasing them.
- 06 Q. Do you know what the reason was
- 07 for the change in policy?

# 25. PAGE 47:08 TO 47:09 (RUNNING 00:00:02.623)

- 08 A. It was for purposes of cutting
- 09 down on expenses.

#### 26. PAGE 47:21 TO 47:24 (RUNNING 00:00:13.752)

- 21 Q. Okay. Was there a particular
- 22 period that you used for each PC lease up
- 23 until July of 2009? Was it a three-year
- 24 term for each PC, for example?

#### 27. PAGE 47:25 TO 48:13 (RUNNING 00:00:44.525)

- 25 A. So originally, it used to be a 00048:01 LEE HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
  - 02 three-year lease period. And then more or
  - 03 less around this July timeframe or so, for
  - 04 while the lease term had been entended
  - 04 a while, the lease term had been extended
  - 05 to four years.
  - 06 Q. Okay. So during the earlier
  - 07 period, when a PC came to the end of its
  - 08 lease period -- say, for example, if it
  - 09 came to the end of its useful -- if it 10 came to the end of its lease period in
  - 10 came to the end of its lease period in 11 July of 2005, who would take that PC,
  - return it, and what would happen to the

13 data that was on it?

## 28. PAGE 48:14 TO 48:22 (RUNNING 00:00:32.709)

- 14 So upon the turning in of the unit, the program, Final Eraser, would be 15 16 used for purposes of wiping it out, and then would the unit be returned to the 17 18 company from which the unit was leased. 19 Q. Okay. Was the Final Eraser program run by employees of Ottogi Korea, 20 or was it run by the company from which
- the PCs were leased?

#### 29. PAGE 48:23 TO 48:25 (RUNNING 00:00:05.966)

A. So it would be run by the company that would -- would lease the PCs to us.

## 30. PAGE 49:07 TO 49:11 (RUNNING 00:00:17.795)

Q. During the period while you were still using the lease system for your computer, so prior to July of 2009, what would happen to a PC that an employee was using when that employee left the company?

## 31. PAGE 49:12 TO 50:05 (RUNNING 00:00:58.874)

12 Well, if you're asking as to the 13 PC of an employee who's departing the company, I think we're just going over the 14 same grounds here. Basically, some person 15 16 with the rental company, the leasing company, would use Final Eraser and wipe 17 18 everything out, and upon that, that PC would be returned to that company. 19 20 Q. Okay. Now let's talk about the 21 period after July of 2009 when Ottogi 22 Korea started purchasing its own PCs. 23 If I understand your testimony correctly, there was a phase-in period 25 during which employees were still using 00050:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY 02 leased computers, and as their leases would run out, those computers would be 0.3 replaced by PCs that were owned by Ottogi 0.5 Korea; is that correct?

#### 32. PAGE 50:14 TO 50:14 (RUNNING 00:00:01.361)

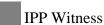
14 A. That is correct.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:08:20.492)

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I						

# Nguven, Christina (Vol. 01) - 01/28/2018

1 CLIP (RUNNING 00:04:52.275)



## ChristinaNguyen

#### 8 SEGMENTS (RUNNING 00:04:52.275)



#### 1. PAGE 7:24 TO 8:01 (RUNNING 00:00:06.297)

- May we please have introductions beginning with the witness. Your name. 25 THE WITNESS: My name Christina Nguyen.
- 2. PAGE 8:10 TO 8:12 (RUNNING 00:00:11.920)
  - CHRISTINA NGUYEN,
  - a witness herein, having been administered an oath, was
  - 12 examined, and testified as follows:

## 3. PAGE 29:09 TO 30:05 (RUNNING 00:01:14.251)

- Ο. Do you recall how frequently you bought Korean
- 10 ramen products?
- 11 Α. Yes.
- 12 How frequently? Ο.
- 13 A. I bought like three -- roughly three, four
- 14 months. Three or four months.
- 15 Q. Can you explain what you mean by that?
- 16 Α. I mean, I bought it every -- like depending how
- 17 much I use.
- 18 Q. So --
- 19 Depend on, you know, you know, if I use more, Α.
- 20 then I buy more. But roughly, like about three months.
- 21 Q. Okay. So every three or four months you would
- 22 stock up on more Korean ramen; is that right?
- 23 A. Not stock up. I don't stock up. I just buy,
- 24 and I use it.
- 25 And then when I finish it, and then I buy it.
- 00030:01 Okay. And at what point did you begin this Ο.
  - 02 practice of purchasing Korean ramen products every three
  - 03 or four months?
  - 04 A. Not practice. I buy it for convenience because
  - 05 sometimes I'm lazy, I don't want to cook, so I eat ramen.

# 4. PAGE 58:18 TO 59:01 (RUNNING 00:00:36.836)

- Have you ever purchased ramen product that was
- 19 produced by one of the defendants in this lawsuit?
- 20 A. Yes.
- 21 And do you recall -- Strike that. Ο.
- 2.2 Which products from defendants have you purchased? 23
  - A. I bought Nongshim Spicy Kimchi Noodle.
- 24 Ο. Have you bought any other products manufactured 25 by defendants?
- A. I mostly like that one the most.

#### 5. PAGE 62:06 TO 62:12 (RUNNING 00:00:25.650)

- And you don't recall purchasing any other 06
- 07 specific Korean ramen products other than the Nongshim
- Spicy Kimchi Noodle; correct?
- 09 A. Sometimes they changed the flavor.
- What other flavors did you purchase? 10 Ο.
- Something, I just buy hot only. Spicy only.
- 12 But mostly I use spicy Kimchi.

#### 6. PAGE 64:05 TO 64:24 (RUNNING 00:00:56.143)

```
Ο.
             Which aspect of a ramen product is most
06
   important to you?
07
             I don't understand your question.
        Α.
             Is it price? Availability? Flavor? What's the
NΑ
         Ο.
  most important aspect of ramen products to you in your
10 purchasing decisions?
11
        Α.
             It depends.
             What does it depend on?
12
        Q.
13
        Α.
             It depend on the price. It depend on the
14 flavor. It depends.
            And how do those factors influence what --
15
        Q.
16
   what's most important to you?
17
        A. They all -- They are all important. You know,
   if you like it, it's too high, and you don't want to pay
19 for it because it's too much; but then when you buy
20 something cheap, and then you go "Oh, it's not good
  because I don't like it, " so it depends.
22
        Q. You mentioned earlier you like spicy flavors.
23
   Are there any other flavors you like?
```

# Α. 7. PAGE 66:11 TO 66:20 (RUNNING 00:00:18.160)

Not really.

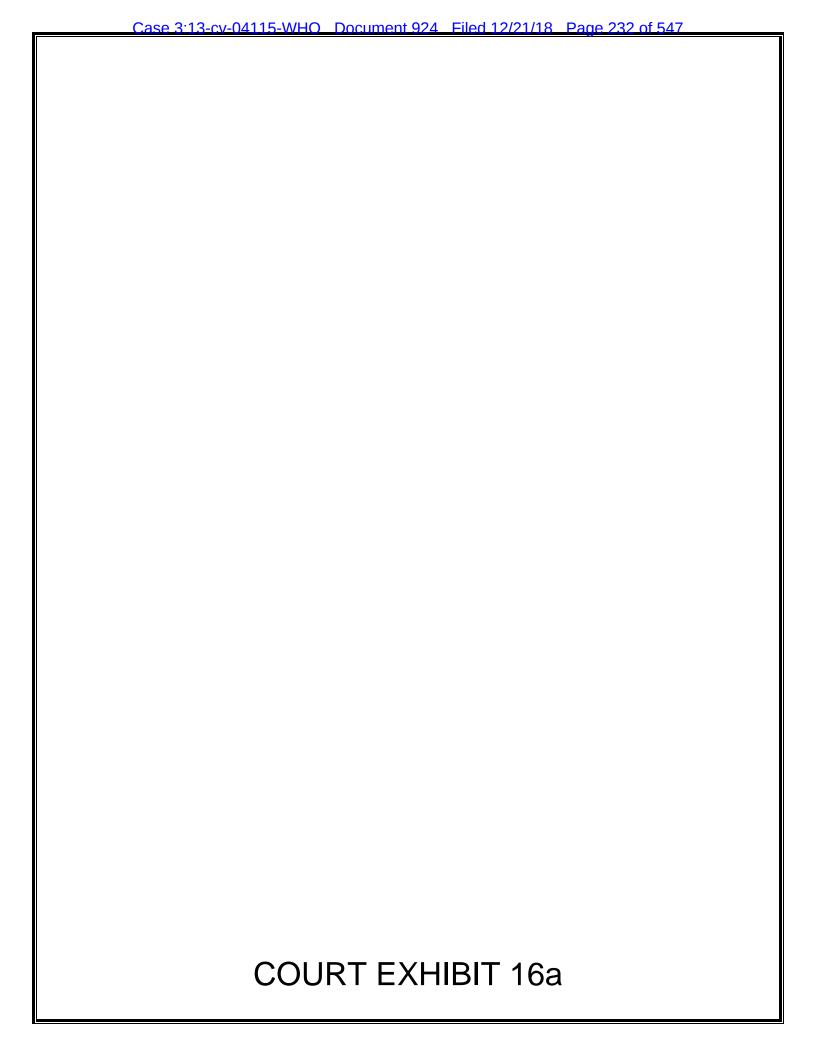
24

```
Q.
              Other than ramen, do you buy any instant soup
12
   products?
13
         Α.
              Instant soup products?
14
              Uh-huh.
         Ο.
15
              Can you more specify like what?
         Α.
16
              Premade soup that you heat up.
         Q.
17
         Α.
              No.
18
         Q.
              Only Korean ramen?
              Yeah. Because I don't like American soup
19
         Α.
20 product.
```

#### 8. PAGE 69:03 TO 69:24 (RUNNING 00:01:03.018)

```
Okay. Between 2001 and 2010, did you ever
         Ο.
   purchase Top Ramen?
05
        Α.
             I think so. I think so.
06
              Do you recall how frequently?
         Ο.
07
              Only bought one time. One time.
         Α.
0.8
         Q.
              Okay. Do you recall when that one time was?
09
              The Top Ramen, the one in the package; right?
        Α.
10
         Q.
11
        Α.
             Yeah, I bought one time.
             How are you so confident you only purchased it
12
        Ο.
13
  one time?
14
             Because after I bought it, and I so regret it
        Α.
15
  because it was horrible.
16
        Q.
             Have you ever purchased Ichiban Ramen,
17
   I-c-h-i-b-a-n?
18
        Α.
              I think so I bought one time too. I did.
19
         Q.
              Okay. Was that between 2001 and 2010?
20
             Uh-huh. Uh-huh.
        Α.
21
        Q.
              Do you -- And do you recall when that purchase
22
   was made?
23
        A. I don't remember, but I bought one time, and I
   don't like the flavor.
```

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:04:52.275)





# Kim, Bong-Hoon (Vol. 01) - 01/14/2016

2 CLIPS (RUNNING 00:00:53.138)



#### **BK27**

## 3 SEGMENTS (RUNNING 00:00:32.803)



- 1. PAGE 121:11 TO 121:14 (RUNNING 00:00:14.601)
  - 11 Q. Do you know whether or not the
  - 12 marketone@hanmail.net was used to
  - 13 communicate with Nongshim or Ottogi or
  - 14 Paldo?
- 2. PAGE 121:19 TO 121:21 (RUNNING 00:00:10.220)
  - 19 A. Although I did not personally
  - 20 use that email address, they might have
  - 21 perhaps along with other email address. I
- 3. PAGE 121:22 TO 121:24 (RUNNING 00:00:07.982)
  - 22 don't check what kind of email address or
  - 23 account each employee uses. So I do not
  - 24 know.



# Kim, Bong-Hoon (Vol. 01) - 01/14/2016

2 CLIPS (RUNNING 00:00:53.138)



142.7-12

## BK28

## 2 SEGMENTS (RUNNING 00:00:20.335)



# 1. PAGE 142:07 TO 142:09 (RUNNING 00:00:12.491)

- 07 Were emails to and from the marketone@hanmail.net email address kept 08 on the external hard drive?
- 2. PAGE 142:10 TO 142:12 (RUNNING 00:00:07.844)
  - 10 Because I did not personally 11 retrieve those documents from the external
  - 12 hard drive, so I don't know.

TOTAL: 2 CLIPS FROM 1 DEPOSITIONS (RUNNING 00:00:53.138)

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			ı	

# Park, Sung Soo (Vol. 01) - 04/27/2016

1 CLIP (RUNNING 00:16:51.669)

PARKSUNGSOO-0427

#### 73 SEGMENTS (RUNNING 00:16:51.669)



#### 1. PAGE 5:10 TO 5:20 (RUNNING 00:00:16.243)

```
10 ALBERT
                 KIM,
           the interpreter, having
11
            first been duly sworn by
12
            Sharon Lengel, the Notary Public,
13
14
            interpreted the testimony as
15
            follows:
16 S U N G
            S 0 0
                     PARK,
17
           having first been duly sworn
18
            by Sharon Lengel, the Notary
19
            Public, was examined and
20
            testified as follows:
```

#### 2. PAGE 5:16 TO 5:20 (RUNNING 00:00:01.389)

```
16 S U N G S O O P A R K,

17 having first been duly sworn

18 by Sharon Lengel, the Notary

19 Public, was examined and

20 testified as follows:
```

#### 3. PAGE 6:04 TO 6:06 (RUNNING 00:00:08.516)

```
Q. So I understand that you came to
be employed by Nongshim in about January
of 2007; is that right?
```

## 4. PAGE 6:07 TO 6:07 (RUNNING 00:00:01.934)

07 A. Yes. That is correct.

## 5. PAGE 6:19 TO 6:20 (RUNNING 00:00:07.142)

```
19 Q. Okay. And what team did you get 20 hired into in January of 2007?
```

#### 6. PAGE 6:21 TO 6:22 (RUNNING 00:00:09.318)

```
21 A. So at first, I was placed within 22 a team called distribution investigation.
```

#### 7. PAGE 6:23 TO 6:24 (RUNNING 00:00:03.830)

```
Q. Was Yeo Won Yoon still part of that team when you started?
```

# 8. PAGE 6:25 TO 6:25 (RUNNING 00:00:03.150)

25 A. At that time, yes.

#### 9. PAGE 38:05 TO 38:07 (RUNNING 00:00:06.746)

```
05 Q. All right, sir.
06 What is your email address, your
07 Nongshim email address?
```

#### 10. PAGE 38:08 TO 38:08 (RUNNING 00:00:14.902)

08 A. It's sungsoo@nongshim.com.

## 11. PAGE 41:08 TO 41:09 (RUNNING 00:00:04.352)

- 08 Q. All right. You have an email
- 09 account with Naver?
- 12. PAGE 41:10 TO 41:10 (RUNNING 00:00:01.595)
  - 10 A. Yes, I do.
- 13. PAGE 41:11 TO 41:12 (RUNNING 00:00:05.379)
  - 11 Q. And tell me what the email
  - 12 address for the Naver account is, please.
- 14. PAGE 41:13 TO 41:13 (RUNNING 00:00:13.347)
  - 13 A. So it reads pss0998@naver.com.
- 15. PAGE 41:14 TO 41:15 (RUNNING 00:00:12.681)
  - 14 Q. And have you held that email
  - 15 account address since 2007, sir?
- 16. PAGE 41:16 TO 41:18 (RUNNING 00:00:15.903)
  - 16 A. No, sir. I probably have had
  - 17 even from before that -- I don't exactly
  - 18 recall, but it probably predates that.
- 17. PAGE 76:09 TO 76:10 (RUNNING 00:00:12.429)
  - 09 Have you, at any point in time,
  - 10 provided an interview to the KFTC?
- 18. PAGE 76:11 TO 76:15 (RUNNING 00:00:18.279)
  - 11 A. Indeed. At one time or another,
  - 12 they summoned me to come in and submit to
  - 13 an interview. And I don't recall the
  - 14 exact date, but I did go in and underwent
  - 15 the process.
- 19. PAGE 76:16 TO 76:21 (RUNNING 00:00:19.526)
  - MR. LEBSOCK: Let's mark as
  - 17 Exhibit 209 a document Bates labeled
  - 18 OTGKR-0001417 through OTGKR-0001419.
  - 19 (Exhibit 209, Bates
  - 20 OTGKR-0001417, was hereby marked for
  - identification, as of this date.)
- 20. PAGE 76:22 TO 76:23 (RUNNING 00:00:04.078)
  - Q. Mr. Park, would you take a look
  - 23 at what's been marked as Exhibit 209.
- 21. PAGE 76:24 TO 76:24 (RUNNING 00:00:02.595)
  - 24 A. All right.
- 22. PAGE 77:16 TO 77:17 (RUNNING 00:00:08.301)
  - 16 And is this the witness protocol
  - 17 that you signed before the KFTC?
- 23. PAGE 77:18 TO 77:22 (RUNNING 00:00:22.370)
  - 18 A. I did not sign this, so to say,
  - 19 before the KFTC. But prior to my coming
  - 20 over here, I did receive a copy of this
  - 21 through our legal department, "this" being

22 my protocol of examination.

# 24. PAGE 77:23 TO 77:25 (RUNNING 00:00:13.575)

- Q. Okay. So let's look at the last
- 24 page of your protocol of examination, sir.
- Do you see your name there?

#### 25. PAGE 78:02 TO 78:02 (RUNNING 00:00:03.692)

- 02 A. Yes. My name is there.
- 26. PAGE 78:03 TO 78:03 (RUNNING 00:00:02.044)
  - 03 Q. Is it handwritten?
- 27. PAGE 78:04 TO 78:04 (RUNNING 00:00:01.795)
  - 04 A. Yes, that's correct.
- 28. PAGE 78:05 TO 78:06 (RUNNING 00:00:02.153)
  - 05 Q. Who put the handwriting there,
  - 06 sir?
- 29. PAGE 78:07 TO 78:10 (RUNNING 00:00:11.941)
  - 07 A. I don't have any recollection of
  - 08 myself actually printing that in like
  - 09 that. But it does kind of look like my
  - 10 handwriting.
- 30. PAGE 78:11 TO 78:12 (RUNNING 00:00:06.926)
  - 11 Q. Okay. And do you see the
  - 12 thumbprint next to your handwriting there?
- 31. PAGE 78:15 TO 78:19 (RUNNING 00:00:12.464)
  - 15 A. Well, I do see the black smudge
  - 16 of a thing over there. But, you know,
  - 17 it's been way too long, and I don't know
  - 18  $\,$  if I'm the one who placed that there or
  - 19 not.
- 32. PAGE 78:20 TO 78:22 (RUNNING 00:00:09.205)
  - 20 Q. You don't have a recollection of
  - 21 putting your thumbprint next to your
  - 22 handwritten name?
- 33. PAGE 78:23 TO 79:13 (RUNNING 00:00:58.686)
  - 23 A. Well, so as I look at this, I
    - 24 don't see any date here. And the review
  - 25 that I spoke of earlier, before coming
  - 00079:01
    - 02 here, of this protocol of examination, is
    - 03 the first time I actually reviewed this
    - 04 document since the day of the KFTC. And I
    - 05 am thinking that I may have written in my
    - 06 name here. But, then again, I am not too
    - 07 sure about that.
    - O8 And, again, there is no date
    - 09 here. And I'm wondering if I did place a
    - 10 fingerprint of mine there. But, then
    - 11 again, I'm not too sure. But nonetheless,
    - 12 the handwriting does kind of appear to be
    - 13 my handwriting.
- 34. PAGE 125:05 TO 125:06 (RUNNING 00:00:05.509)
  - 05 Q. Have you ever used the Naver
  - 06 email account for business purposes?

#### 35. PAGE 125:09 TO 125:12 (RUNNING 00:00:14.810)

- Α. So although my recollection may
- 10 or may not be precise, I don't think I
- 11 did. I don't think I have for business
- 12 purposes.

#### 36. PAGE 125:13 TO 125:15 (RUNNING 00:00:05.935)

- 13 And why do you think that you
- have not used the Naver email account for 14
- 15 business purposes?

#### 37. PAGE 125:16 TO 127:03 (RUNNING 00:02:03.023)

- 16 So to tell you the reason why I
- submitted my Naver mail account to that 17
- 18 third-party vendor, during the efforts by
- 19 them, was because when I -- before I first
- 20 came on-board, I didn't have a Nongshim
- 21 mail account, obviously. And so prior to 22 coming on-board with the company, I used
- 23 to communicate with my friends and folks
- 2.4 by way of Naver.
- 25 And -- but the orders from the

#### 00126:01

- 02 legal department at that time were that we
- submit basically all email accounts from 0.3 04 that point in time. And, you know, also,
- 05 we happen to go on frequent business trips
- 06
- and do a lot of work outside the office 07 premises.
- 0.8 And so although it's rather
- 09 inconceivable that I would ever have used
- 10 my own mail account for business purposes.
- 11 But just in case, you know, just in
- 12 case -- and we're talking about a time
- 13 when folks didn't carry around laptops
- 14 here. And I vaguely recall something
- about how you could access your company 15 16 email account from outside. But I think
- 17 it was rather cumbersome. You had to
- 18 download something or whatever.
- 19 So just out of an abundance of
- 20 caution, I did make that available to
- 21 those folks, just in case I might have, in
- 22 fact, used it. So that's why I submitted
- 23 that.
- 24 But even as I look back,
- especially as I look back now, you know, 25

# 00127:01

- 02 no, I didn't use it. There is no way that
- I would have used it. 0.3

# 38. PAGE 128:07 TO 128:09 (RUNNING 00:00:10.911)

- 07 Has Kim Pyung Ki ever emailed
- you at your sungsoo@nongshim.com email 0.8
- 09 address?

## 39. PAGE 128:12 TO 128:13 (RUNNING 00:00:05.817)

- 12 I don't quite know. I cannot
- 13 quite recall.

#### 40. PAGE 139:21 TO 139:22 (RUNNING 00:00:12.921)

- 21 Did you receive an email from
- Kim Pyung Ki on January 31, 2008?

#### 41. PAGE 139:25 TO 140:02 (RUNNING 00:00:06.206)

```
25 A. Well, you know, I don't quite 00140:01 02 know. I couldn't quite recall.
```

#### 42. PAGE 140:03 TO 140:05 (RUNNING 00:00:13.281)

- O3 Q. Did you receive an email from O4 Kim Pyung Ki on January 31, 2008, at
- 05 18:04:36?

#### 43. PAGE 140:09 TO 140:11 (RUNNING 00:00:08.808)

- 09 A. I cannot recollect whatsoever,
- 10 because you're talking about something
- 11 from quite a while ago. So --

#### 44. PAGE 142:06 TO 142:08 (RUNNING 00:00:11.169)

- Q. Do you have a recollection of
- 07 receiving, in January 2008, Korea Yakult's
- 08 monthly closing results, sir?

#### 45. PAGE 142:12 TO 142:13 (RUNNING 00:00:05.555)

- 12 A. Well, likewise, I don't quite
- 13 recall.

#### 46. PAGE 142:14 TO 142:18 (RUNNING 00:00:18.021)

- Q. Sir, do you remember getting an
- 15 email from Yakult's Kim Pyung Ki on
- 16 February the 11th, 2008, with a caption
- 17 roughly along the lines of "This is Korea
- 18 Yakult"?

#### 47. PAGE 142:22 TO 143:04 (RUNNING 00:00:25.340)

- 22 A. Sir, you're really talking about
- 23 something from quite a while ago. You
- 24 continue to be asking about something from
- 25 2008, and I cannot recall, for the life of
- 00143:01
  - 02 me, as to what emails I may have received,
  - 03 what emails I may have sent back in the
  - 04 day.

#### 48. PAGE 145:09 TO 145:12 (RUNNING 00:00:16.936)

- 09 Q. Sir, do you have a recollection
- 10 of receiving an email from Kim Pyung Ki of
- 11 Korea Yakult on March the 3rd, 2008, with
- 12 a re line "It's Korea Yakult"?

# 49. PAGE 145:17 TO 145:21 (RUNNING 00:00:13.513)

- 17 A. So, again, it's really the same
- 18 story. I do not recollect, at this point
- 19 in time, as to what kind of emails, if at
- 20 all, I may or may not have received with
- 21 anybody back then in that timeframe.

## 50. PAGE 145:22 TO 145:24 (RUNNING 00:00:10.472)

- 22 Q. Sir, do you remember, back in
- 23 March 2008, receiving information about
- 24 Korea Yakult's sales policy?

# 51. PAGE 146:05 TO 146:08 (RUNNING 00:00:15.821)

05 A. Again, same story. I, at this

- 06 point in time, cannot recollect as to 07 what, if anything, and with whom, if NΑ anyone, I may have exchanged back then.
- 52. PAGE 146:09 TO 146:12 (RUNNING 00:00:13.587)
  - Do you recall ever receiving
  - 10 from Kim Pyung Ki advance information
  - 11 about new product releases of Korea
  - 12 Yakult?

#### 53. PAGE 146:23 TO 147:06 (RUNNING 00:00:22.118)

- 23 Well, so, you know, it's really
- 24 the same story. At this point in time -
  - look, so if we're talking about 2008, it 25
- 00147:01
  - seems to me that we're talking about a 02
  - good eight or nine years ago. So at this 0.3
  - point in time, I cannot recall as to what, 04
  - 05 if anything, and who, if anyone, at all I
  - 06 may or may not have exchanged.

#### 54. PAGE 150:22 TO 150:25 (RUNNING 00:00:14.466)

- 2.2 Do you recall, on May the 16th,
- 23 2008, receiving an email from Korea
- 24 Yakult's Kim Pyung Ki with a re line "It's
- 25 Korea Yakult"?

#### 55. PAGE 151:06 TO 151:09 (RUNNING 00:00:10.925)

- 06 Likewise, I just have no Α.
- 07 recollection whatsoever as to what I may
- 0.8 or may not have exchanged with anybody
- 09 from such a long time ago.

#### 56. PAGE 151:10 TO 151:13 (RUNNING 00:00:16.668)

- 10 Do you recall receiving an email
- 11 on June the 9th, 2008, from Korea Yakult's
- Kim Pyung Ki with a re line "This is Korea 12
- Yakult"? 13

# 57. PAGE 151:18 TO 151:22 (RUNNING 00:00:14.634)

- Again, same answer. I, at this
- 19 point in time, cannot recollect as to what
- 20 kinds of emails I may or may not have
- exchanged from such a long time ago with
- 22 anybody.

## 58. PAGE 151:23 TO 152:02 (RUNNING 00:00:23.446)

- 23 Do you recall receiving, on June
- the 12th, 2008, an email from Kim Pyung Ki 24
- 25 to your Naver.com email address with a re
- 00152:01
  - line "Korea Yakult May"? 02

#### 59. PAGE 152:10 TO 152:13 (RUNNING 00:00:13.735)

- 10 So, again, it's the same story.
- 11 I cannot recall at all as to what, if
- 12 anything, I may or may not have received
- 13 with anybody from way back then.

#### 60. PAGE 152:14 TO 152:16 (RUNNING 00:00:12.749)

- And how is it, sir, that anybody
- 15 from Korea Yakult could get ahold of your

16 Naver.com email address?

#### 61. PAGE 152:20 TO 153:02 (RUNNING 00:00:22.268)

- 20 A. Well, likewise, you know, if, as
- 21 you suggest, somebody within Yakult should
- 22 happen to know my -- you know, I actually
- 23 don't know exactly what you're talking
- 24 about there. But if somebody, per chance,
- 25 knows about my Naver email address, I
- 00153:01
  - 02 wouldn't know.

#### 62. PAGE 153:03 TO 153:04 (RUNNING 00:00:07.785)

- 03 Q. All right. How would Samyang
- 04 know about your Naver.com email address?

#### 63. PAGE 153:09 TO 153:15 (RUNNING 00:00:18.559)

- 09 A. Again, same thing. I don't
- 10 know, firstly, as to what exactly you're
- 11 basing that question on. I don't know
- 12 what you're speaking in terms of. But if,
- 13 per chance, somebody sort of knows about
- 14 my Naver.com email address, I wouldn't
- 15 know.

## 64. PAGE 153:16 TO 153:18 (RUNNING 00:00:12.080)

- 16 Q. Do you -- you know now that the
- 17 KFTC instituted its investigation of
- 18 Nongshim on June the 3rd, 2008; true?

# 65. PAGE 153:22 TO 154:03 (RUNNING 00:00:18.689)

- 22 A. Well, so as I mentioned earlier,
- 23 actually, I believe I told you clearly
- 24 that I don't know as of what date -- what
- 25 month and what date they embarked upon
- 00154:01
  - 02 that. It still remains the same. I
  - 03 don't.

## 66. PAGE 154:04 TO 154:09 (RUNNING 00:00:36.191)

- 04 Q. Between -- between June the 9th,
- 05 2008, and June the 12th, 2008, did you
- 06 call Mr. Kim Pyung Ki and tell him to stop
- 07 emailing you at your Nongshim.com email
- 08 address to avoid the KFTC's discovery of
- 9 your communications with him?

## 67. PAGE 154:13 TO 154:15 (RUNNING 00:00:11.070)

- 13 A. Well, likewise, I, firstly,
- 14 don't believe I've ever done anything like
- 15 that, and I otherwise cannot recollect.

#### 68. PAGE 154:16 TO 154:18 (RUNNING 00:00:14.411)

- 16 Q. Did you tell Mr. Kim Pyung Ki to
- 17 email you at your Naver.com email address
  - 8 to avoid detection from the KFTC?

#### 69. PAGE 154:20 TO 154:22 (RUNNING 00:00:11.187)

- 20 A. So it doesn't seem to me that I
- 21 ever did, and, basically, I have no
- 22 recollection.

#### 70. PAGE 154:23 TO 155:02 (RUNNING 00:00:13.975)

- Q. Did you delete emails from
  24 Mr. Kim Pyung Ki from your Naver.com email
  25 address after the KFTC opened its
  00155:01
  02 investigation, sir?
- 71. PAGE 155:06 TO 155:09 (RUNNING 00:00:14.009)
  - O6 A. So I have no recollection
    O7 whatsoever in that regard. It seems to me
    O8 that I never have done anything like that,
    O9 but I have no recollection.

#### 72. PAGE 156:24 TO 157:03 (RUNNING 00:00:15.128)

- Q. Do you have a recollection of receiving an email from Mr. Kim Pyung Ki 00157:01 O2 on June the 30th, 2008, in your Naver.com email account?
- 73. PAGE 157:08 TO 157:11 (RUNNING 00:00:13.455)
  - 08 A. Likewise, I cannot recall at 09 this point in time as to what I may or may 10 not have received or exchanged with 11 somebody else a long time ago.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:16:51.669)

 Case 3:13-cv-04115-WHO	Document 924	Filed 12/21/18	Page 244 of 547	
0011	DT EVII	IDIT 476		
COU	<b>RT EXH</b>	IBH 1/0	)	

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1 CLIP (RUNNING 00:11:10.226)

All right. And what were you ...

Sung So Park 112018

19

#### 12 SEGMENTS (RUNNING 00:11:10.226)



#### 1. PAGE 8:17 TO 8:18 (RUNNING 00:00:03.217)

17 Q. All right. And what were you 18 hired to do?

So basically, we're talking

#### 2. PAGE 8:19 TO 10:14 (RUNNING 00:02:00.665)

20 about a time when I was basically a newbie. And the kind of work that I was 21 performing was, I would report to work in 23 the morning, and by about 9:00 to 24 10:00 a.m., I would always be heading out 25 into the field. I would return to the 00009:01 PARK - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY 02 company, say, about 4:00 to 5:00. And, 03 mind you, I'm still here learning the ropes at this point in time. 0.4And so when I would go out into 0.5 06 the field, I would believe that I was 07 perhaps calling on mostly retailer-types 0.8 folks, basically our customers, but mostly Λ9 retailers in that regard. And aside from 10 retailers, I would also call on such 11 specialty contract stores, meaning, 12 agencies and wholesalers. And on the high 13 end, I would say that I would visit maybe 20 to 30 or so places, including discount 14 1.5 marts. 16 And on a daily basis, what I 17 would do, once out there, would be essentially to look into how well our 18 products were being sold. And by how 19 20 well, I'm talking about, oh, the overall 21 quantities being sold, the facing, and, 22 basically, I would also place a great deal 23 of emphasis on the overall turnover rate, 24 the daily turnover rate. 25 And by the daily turnover rate, 00010:01 PARK - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY 02 I'm talking about how, in view of the "good by" certain -- certain date-type 0.3 04 date, how fast our product was being sold 05 in the marketplace in comparison to, say, 06 products from other companies, competing 07 companies. 0.8 And I would also look into the 09 overall statistical distribution as to any 10 new products that we may have out there in 11 terms of whether Store A has such a new 12 product from us, whether Store B has such, 13 and so forth and so on. I would look into 14 those things, I would believe, back then.

#### 3. PAGE 19:06 TO 19:08 (RUNNING 00:00:13.619)

06 Q. And tell me, how did you attempt 07 to demonstrate for your bosses that you

08 were a good employee?

#### 4. PAGE 19:09 TO 20:16 (RUNNING 00:01:28.013)

```
09
                     The notion of "good employee" --
           well, I mean, I don't know -- you know,
      10
           wouldn't that be the same for anybody?
      11
      12
                    Here, I'd just come on-board
      13
           with the company, and I was making new
     14
           friends. I was hired on with other
     1.5
           people, my contemporaries. And, frankly,
     16
           we were having to be out in the field.
     17
           And once you're out in the field, frankly,
      18
           the higher-ups wouldn't know what you were
     19
           up to, whether you were working hard or
     20
           loafing around; right? And there is no
      21
           way for them to verify what's going on.
     22
                     So with that in mind, here, I
      23
          have this first opportunity to let them
          know who I am, right, what kind of a
      2.5
           person I am. And so my aim was to, you
00020:01 PARK - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
           know, do my job as best I could in terms
      02
      03
           of conducting investigation in the most
      0.4
           faithful manner possible.
      0.5
                     And for me, I guess, I would say
           that if one of my contemporary hires was
      0.6
      07
          visiting five stores, let's say, on any
           given day, my aim would be to visit ten
      0.8
      09
           stores. You know, I wonder if that's not
     10
           how I did things back then.
     11
                    Okay. And -- and, sir, was it
           important to you -- in demonstrating to
     12
     13
           your bosses that you were doing a good
      14
           job, did you bring back detailed
      1.5
           information about your observations at the
      16
           very stores that you visited?
```

## 5. PAGE 20:17 TO 22:03 (RUNNING 00:01:39.287)

```
17
                     Well, to look back with
               Α.
      18
           hindsight, as you say, I wonder -- you
           know, the thing is, still, I was rather
      19
      20
           low in terms of my rank. I was a
           low-echelon employee at that time.
      21
      22
                    And, frankly, looking back, I'm
      23
           not even sure if I really understood what
           it was that I was doing, much less what my
      24
      2.5
           own bosses may have considered important
00021:01 PARK - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
          in their minds.
      0.3
                     But as for me, I guess I thought
      04
           that to go out there and call on as many
      0.5
           entities as possible was the most
           important thing, in my mind, or so I
      06
      0.7
           thought, to the effect of where, if my
           seniors and contemporaries were visiting
      08
      09
           ten stores -- let's say five to ten stores
      10
           in any given day, then, again, I would try
      11
           to visit more than they. I would try to
      12
           outdo everybody else.
      13
                     One way or another, I guess I
           viewed it as being my task to call on as
      1.5
           many customers as possible, meet as many
           folks as possible, and then, when back at
      16
           the company, when we're gathered about in
      17
           3s and 5s and so forth, we'd talk. And if
```

```
one of my contemporaries says that he'd
     2.0
          gone and called on ten places, in terms of
          looking into the distribution of our
      21
      22
          products, then I would want to say that I
          had called on 20, and so forth. At least
      23
          I think, in my mind, back then -- I wonder
      25
         if that wasn't sort of a measure, a
00022:01 PARK - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
          metric, if you will, of how well, how hard
      03
          I was working.
```

#### 6. PAGE 29:10 TO 29:13 (RUNNING 00:00:12.055)

10 Q. So can you give me an estimate 11 as to how many distribution outlets 12 Nongshim has for its Korean Ramen 13 products.

#### 7. PAGE 29:14 TO 30:08 (RUNNING 00:01:10.911)

```
14
                      Well, I'm not sure if I know the
      15
           exact number myself. But the fact is,
           these customers for Ramen -- I know you're
      16
      17
           saying Ramen. They're really actually the
      18
           same parties as for, say, snacks. Right
           now, I'm charged with handling snacks
      19
      20
           within the company. And so deeming them
      21
           to be basically one and the same, oh, I
      22
           would say we're looking at anywhere from,
           say, 7,000 to -- I don't know -- maybe
      23
           10,000 -- say, 7,000 or so. You know, I don't know the exact number. But suffice
      24
00030:01 PARK - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
           it to say, there is a whole lot of them
      03
           out there.
                     Okay. And during the course of
      04
               Q.
           your rounds, did you happen to run into
      0.5
      06
           folks from Nongshim's Ramen competitors,
      07
           doing the same sorts of things that you
      0.8
           were doing?
```

#### 8. PAGE 30:09 TO 31:13 (RUNNING 00:01:16.365)

```
09
                     So at that time, the kind of
      10
           work I was doing, as I mentioned, entailed
           having to visit various, say, customers,
      11
      12
           calling on a number of customers out
      13
           there, which included, basically,
           retailers, wholesalers, and specialty
      14
      1.5
           contract stores, whom we call our agents,
      16
           and so forth.
      17
                    And I was looking into things
           with respect to the overall food business,
      18
      19
           ranging from snacks to water to Ramen -- I
      20
           was investigating as to everything. And,
      21
           mind you, these customers on whom I would
      22
           call, they weren't just dealing in
      23
           products from us but products from other
      24
          companies as well.
      25
                     And these store owners --
00031:01 PARK - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
          Mr. President and Mrs. So-and-so, you
      02
      0.3
           know -- the proprietors -- that's the way
      0.4
           we referred to those folks. You know,
      0.5
           they weren't just handling ours. They
      06
           were handling products belonging to the
      07
           competition.
      0.8
                     And so I recall that you were
```

op speaking in terms of Ramen. But, yeah, I would say that I would often bump into people -- folks from various other people, not just handling Ramen but various things.

#### 9. PAGE 86:18 TO 86:21 (RUNNING 00:00:16.347)

18 Q. All right. And at the 19 conclusion of your interview with the 20 KFTC, were you then presented with a 21 protocol of an examination?

#### 10. PAGE 86:22 TO 88:04 (RUNNING 00:01:34.491)

22 So please understand the fact 23 that we're talking about a time when I was 24 somewhat more youthful. I would say I'm still sort of a young person. But back 00087:01 PARK - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY then, I was -- yeah -- rather feeling --02 03 feeling rather intimidated, in fact, quite 0.4 a bit, because this female investigator 05 kept yelling at me and kept pressing on me 06 as to this one Pyung Ki Kim. And I kept 07 telling her that I really couldn't recall 0.8 such a person. But she kept asking me 09 about that person, nonetheless, and kept 10 insisting that they had this material, 11 they had these documents. I said, "Well, please show me those documents." But without showing me 12 13 these documents, she actually threw a 14 1.5 whole pile of -- a stack of documents at 16 me. And the whole atmosphere was rather 17 just intimidating and -- as such. 18 And so I was undergoing this 19 investigation in a sort of a unilateral, 20 railroading fashion. And, you know, with 21 the woman throwing these papers at me or -- at some point in time, I think she stuck a paper -- a document in front of 22 23 24 me. And I don't know if it's this or 2.5 what. But I think I recall something 00088:01 PARK - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY about her telling me to sign or maybe 02 0.3 write in my name or something like that. 04 And I recall I complied. That I recall.

#### 11. PAGE 168:07 TO 168:11 (RUNNING 00:00:18.840)

Did you admit, during your interview with the KFTC, that you had received information from Kim Pyung Ki about Korea Yakult's Ramen price increases?

# 12. PAGE 168:14 TO 169:09 (RUNNING 00:00:56.416)

14 So I guess it's really one and the same thing. I believe what I had 15 testified to back then was, in fact, what I related to you here today in that, upon 17 questioning, I said that of all the 18 19 various people that I would tend to 20 encounter when out there -- not that I had 21 any recollection as to who they may be -if, per chance, I did exchange any information with anybody whatsoever, then,

Case Clip(s) Detailed Report Tuesday, November 20, 2018, 2:13:47 PM

# **Sung Soo Park**

```
per chance, that would be information that
      25
          would have been already made available and
00169:01 PARK - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
           open out in the market, and that the
      03
           quality of such would be such.
      04
                      And the fact is, back then, my
      05
           position was such that -- and, frankly, I
      06
           still might be in such a position where I
      07
           do not -- did not really, you know -- was
           not in any position to be in the know as to things as to information. So --
      08
      09
```

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:11:10.226)

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	COU	K I EVU	IDII I/C	,	

# Park, Sung Soo (Vol. 01) - 04/27/2016

1 CLIP (RUNNING 00:01:46.279)



## PARKSUNGSOO-0427R

#### 10 SEGMENTS (RUNNING 00:01:46.279)



# 1. PAGE 88:05 TO 88:07 (RUNNING 00:00:06.153)

- 05 Q. All right. So you -- did you 06 have a chance to review your protocol of
  - 07 examination before you signed it, sir?

## 2. PAGE 88:11 TO 88:23 (RUNNING 00:00:45.546)

- 11 A. I understand you're asking me if
- 12 I had the chance to review this material
- 13 that she typed up and handed to me. I
- 14 remember her telling me to write in my
- 15 name. But as to whether she told me to
- 16 review it, I'm not too sure.
- 17 But the whole atmosphere of the
- 18 day was such that, frankly, I was scared.
- 19 I was scared in this instance. And it was
- 20 such that I was fearful of what the
- 21 consequences might be if I were not to do
- 22 as she told me to do. And, you know, she
- 23 told me to write in my name. So --

#### 3. PAGE 88:24 TO 88:25 (RUNNING 00:00:08.496)

- Q. Now, your lawyer signed the
- 25 protocol of examination as well; true?

# 4. PAGE 89:05 TO 89:07 (RUNNING 00:00:12.009)

- 05 A. So I don't specifically recall
- 06 if the attorney was told to sign his name
- 07 or not. But I suppose he could have.

#### 5. PAGE 89:08 TO 89:10 (RUNNING 00:00:08.848)

- 08 Q. Well, do you see a second
- 09 signature there on the last page of what
- 10 has been marked as Exhibit 209, sir?

#### 6. PAGE 89:13 TO 89:15 (RUNNING 00:00:09.280)

- 13 A. So -- what -- are you talking
- 14 about the portion that reads "Attorney"
- 15 and blah, blah, blah?

#### 7. PAGE 89:16 TO 89:16 (RUNNING 00:00:01.208)

16 Q. That's the one.

## 8. PAGE 89:17 TO 89:17 (RUNNING 00:00:02.102)

17 A. I see it.

#### 9. PAGE 89:18 TO 89:19 (RUNNING 00:00:02.202)

18 Q. Yeah. And that's his signature, 19 isn't it?

#### 10. PAGE 89:20 TO 89:21 (RUNNING 00:00:10.435)

- 20 A. Well, I wouldn't quite know if
- 21 that would be his signature or not.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:01:46.279)

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### Chang, Min Sang (Vol. 01) - 03/25/2016

1 CLIP (RUNNING 00:03:38.978)

CHANGMINSANG-0325

### 19 SEGMENTS (RUNNING 00:03:38.978)



### 1. PAGE 5:04 TO 5:13 (RUNNING 00:00:17.325)

```
04
     ALBERT
                    KIM,
             the interpreter, having first
05
              been duly sworn by Sharon Lengel,
the Notary Public, interpreted
06
07
80
              the testimony as follows:
09
    MIN SANG
                       СНА NG,
10
             having first been duly sworn by
               Sharon Lengel, the Notary Public,
11
12
               was examined and testified as
13
               follows:
```

#### 2. PAGE 5:09 TO 5:13 (RUNNING 00:00:01.619)

```
09 MIN SANG CHANG,
10 having first been duly sworn by
11 Sharon Lengel, the Notary Public,
12 was examined and testified as
13 follows:
```

### 3. PAGE 6:22 TO 6:23 (RUNNING 00:00:06.154)

- 22 Q. Mr. Chang, could you tell me how 23 long you have been employed by Nongshim.
- 4. PAGE 6:24 TO 7:03 (RUNNING 00:00:13.894)

```
A. Well, seeing as how it was back in 1979 that I came on-board with 00007:01

02 Nongshim, it's been -- what -- a little over 36 years, I think.
```

### 5. PAGE 7:14 TO 7:18 (RUNNING 00:00:12.473)

```
Q. For sake of clarity, if I refer
to that corporate entity as Nongshim
Korea, will you understand that I am
referring to the company at which you have
been employed since 1979?
```

### 6. PAGE 7:19 TO 7:19 (RUNNING 00:00:02.620)

19 A. Yes. I understand.

### 7. PAGE 7:20 TO 7:22 (RUNNING 00:00:07.232)

```
Q. What was your position with Nongshim Korea in approximately the year 2000?
```

### 8. PAGE 7:23 TO 8:02 (RUNNING 00:00:14.177)

```
A. Let's see. What was I doing
24 back in 2000? I was probably heading up
25 the office of sales planning as the head
00008:01
02 of it.
```

### 9. PAGE 8:03 TO 8:05 (RUNNING 00:00:08.597)

- And when did you change jobs
- next after you were the head of the office
- 05 of sales planning?

### 10. PAGE 8:06 TO 8:08 (RUNNING 00:00:06.913)

- 06 Α. So you're asking as to job
- 07 change thereafter, do you mean; right?
- 0.8 Ο. Correct.

#### 11. PAGE 8:09 TO 8:14 (RUNNING 00:00:24.144)

- A. So as I would try to recall, now, I may be a little off in terms of the  $\,$ 10
- year, but I'm sort of thinking that this 11
- 12 may have been in 2005. I was made the
- 13 head of the SCM headquarters, which stands
- for "Supply Chain Management."

### 12. PAGE 8:17 TO 8:22 (RUNNING 00:00:25.480)

- 17 Α. So I served as the head of SCM
- 18 for one year. And then in 2006, 2007, I
- 19 was the head of the sales headquarters.
- 20 And then starting around the 2008
- 21 timeframe, more or less, I was appointed
- 2.2 the head of the marketing headquarters.

### 13. PAGE 18:22 TO 18:24 (RUNNING 00:00:13.939)

- 22 So in the period from 2000 until
- 23 2005, you were in the office of sales
- 24 planning; correct?

### 14. PAGE 18:25 TO 18:25 (RUNNING 00:00:03.060)

Α. Yes. That's right.

### 15. PAGE 19:02 TO 19:04 (RUNNING 00:00:06.651)

- And remind me what your position
- 03 in the office of sales planning was at
- 04 that time.

### 16. PAGE 19:05 TO 19:06 (RUNNING 00:00:07.589)

- Oh, I was serving as the head of
- 06 the office of sales planning.

### 17. PAGE 19:07 TO 19:11 (RUNNING 00:00:15.819)

- So as the head of the office of
- sales planning, in that period, what was
- 09 your relationship to the distribution
- 10 research Part?
- Is that the right terminology?

### 18. PAGE 19:12 TO 19:16 (RUNNING 00:00:16.902)

- 12 Α. Just for the sake of
- convenience, you can call it a team. And 13
- 14 so you are talking about the
- 2000-through-2005 period, are you not? 15
- Q. Correct.

### 19. PAGE 19:17 TO 19:20 (RUNNING 00:00:14.390)

- So during that period of time,
- 18 they were one of those units under the
- 19 auspices of my group called the sales

20 planning office.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:03:38.978)

### Chang, Min Sang (Vol. 02) - 03/28/2016

02

0.5

11. PAGE 38:04 TO 38:05 (RUNNING 00:00:04.516)

12. PAGE 38:06 TO 38:11 (RUNNING 00:00:26.069)

1 CLIP (RUNNING 00:10:21.178)

CHANGMINSANG-0328 52 SEGMENTS (RUNNING 00:10:21.178) 1. PAGE 36:16 TO 36:18 (RUNNING 00:00:06.702) 16 MR. KINDALL: Okay. At this 17 time, I am going to ask to have marked Exhibit 114. 18 2. PAGE 37:07 TO 37:12 (RUNNING 00:00:12.341) Ο. Okay. I'm going to ask you to please take a look at Exhibit 114, and I 0.8 09 will just have a couple of questions for 10 you about it. 11 So when you're ready, let me 12 know. 3. PAGE 37:13 TO 37:13 (RUNNING 00:00:03.574) (Witness perusing document.) 4. PAGE 37:14 TO 37:15 (RUNNING 00:00:04.297) All right. Do you recognize Q. this document? 15 5. PAGE 37:16 TO 37:16 (RUNNING 00:00:02.099) 16 Α. Yes. 6. PAGE 37:17 TO 37:17 (RUNNING 00:00:02.331) Can you tell me what it is. Ο. 7. PAGE 37:18 TO 37:20 (RUNNING 00:00:11.953) 18 It seems to me to be a protocol 19 of examination at the -- on the part of 20 the KFTC. 8. PAGE 37:21 TO 37:23 (RUNNING 00:00:05.184) Can you describe to me the Ο. 22 circumstances under which this document 23 was prepared. 9. PAGE 37:24 TO 37:24 (RUNNING 00:00:04.944) Let me talk about that. Α. 10. PAGE 37:25 TO 38:03 (RUNNING 00:00:10.411) 25 So to my recollection, the day 00038:01

CONFIDENTIAL page 1

on which I went to testify as such, the weather was rather warm. It was hot. And

I believe I arrived at the offices of the KFTC at 8:30. And the examination -- the

interrogation room happened to be on the

- 07 top floor of their building. And, again,
- 08 the day was very hot, and the heat
- 09 radiating was immense.
- 10 And as I recall, there was this
- investigator, one female investigator.

### 13. PAGE 38:12 TO 38:15 (RUNNING 00:00:17.228)

- 12 There was one desk, and there was a fan
- 13 but facing towards her. Not even a bottle
- 14 of water. I was rather flabbergasted,
- 15 frankly, such that I recall this quite

#### 14. PAGE 38:16 TO 38:19 (RUNNING 00:00:08.626)

- 16 distinctly. And, if memory serves, I
- 17 believe I was accompanied by counsel that
- 18 day.
- 19 So we go in together. And what

### 15. PAGE 38:20 TO 38:23 (RUNNING 00:00:08.996)

- 20 this investigator lady says to the
- 21 attorney is, "You may sit in the back of
- this gentleman, but you don't say
- 23 anything." And upon that, this is what I

### 16. PAGE 38:24 TO 39:04 (RUNNING 00:00:13.301)

- 24 was thinking: The fact that you have
- 25 counsel accompany you is, in fact, for you
- 00039:01
  - 02 to be provided with legal advice from time
  - 03 to time, as necessary, for you to confer
  - 04 with said counsel. But from the get-go,

### 17. PAGE 39:05 TO 39:10 (RUNNING 00:00:20.132)

- 05 she tells the attorney not to open his
- 06 mouth, and I was just really -- really
- 07 perplexed with that.
- 08 And I recall distinctly, rather
- 09 distinctly, the very first word she
- 10 uttered to me. And what that was was

### 18. PAGE 39:11 TO 39:20 (RUNNING 00:00:35.893)

- 11 that, "Sir, this is the case for not just
- 12 the person who came before you and you --
- 13 basically all of you -- depending on how
- 14 you testify, you may be subject to
- 15 criminal prosecution."
- And I believe the examination
- went into the night, until about
- 18 8:00 p.m., if I recall correctly. And I
- 19 don't think I got to take, you know, too
- 20 many breaks, in fact.

### 19. PAGE 39:21 TO 39:23 (RUNNING 00:00:07.980)

- Now, so I come here now. This
- is completely different from the
- 23 atmosphere while at the KFTC. And

### 20. PAGE 39:24 TO 40:20 (RUNNING 00:01:08.943)

- 24 somewhere in the middle or maybe towards
- 25 the end -- I forget exactly. But at some
- 00040:01
  - 02 point, I say to the lady -- I say, "Look.
  - 03 Why are you doing this? You have not a

```
04
      shred of evidence. Why do you speak to us
0.5
      as if we're criminals? Why do you talk to
06
      us in this manner, accusing us, alleging
07
      collusion on our part, when we're clearly
0.8
      saying that we have not colluded?"
09
                And upon that, the investigator
      says, "Look. The way things go nowadays on the parts of their KFTC or other
10
11
      countries' similar bodies, just some
12
13
      supposition, some suggestion as to
14
      collusion is usually enough nowadays to
15
      result in a conviction. That's the case
16
      in the United States as well as Europe and
      so forth." That's what she says.
17
18
                Now I come here -- here's Madam
19
      Reporter. There was nobody sitting down
20
      taking notes like that.
```

### 21. PAGE 40:21 TO 41:05 (RUNNING 00:00:32.053)

So there I was, in a very small stuffy confined room, small desk, the 22 female investigator there, me here, and my 23 24 attorney somewhere in the corner over 25 there. And every now and then, this guy, 00041:01 02 a male investigator, would come and go. 03 Sometimes, you know, he'd drop off some 04 documents or whatever, that sort of a 05 deal.

### 22. PAGE 41:06 TO 41:09 (RUNNING 00:00:07.988)

Now, so think about this. We're not too keen -- we folks are not too keen on legal matters. And our attorney is told to shut up. And the other thing is

### 23. PAGE 41:10 TO 41:13 (RUNNING 00:00:14.165)

it's, like, really, really intimidating -11 "Isn't this true," you know? Like,
12 there's just -- they couldn't be more
intimidating than that. To say the least,

### 24. PAGE 41:14 TO 42:01 (RUNNING 00:00:43.238)

14 I was rather taken aback, quite 15 flabbergasted. And, you know, I recall 16 that experience quite succinctly. 17 And so even as we were wrapping 18 things up, here she was, asking me to read 19 what she had jotted down, saying she 2.0 needed to go home, rather, or right away, 21 and that it was late in the evening. She had in the meantime gone and changed into 23 a fresh set of clothes and said that she 24 needed to check out and go home soon, so, 25 "Please sign off on it." 00042:01

### 25. PAGE 42:02 TO 42:09 (RUNNING 00:00:26.917)

```
And so to my recollection,
having begun at 8:30 a.m. and except for
the one hour lunch break, we went until
8:00 p.m. without pretty much any break.
So that was quite -- quite a long while.
Later on, in terms of what there was, I
```

```
80
               saw that this was the only thing that
         09
               there was left. So that is what I'm able
26. PAGE 42:10 TO 42:15 (RUNNING 00:00:24.949)
         10
               to recollect in terms of what had happened
         11
               on that day when this protocol was
         12
               drafted.
        13
                          And this isn't just something at
               the level of being a little perplexed,
         14
         15
               bamboozled; it goes way beyond that.
27. PAGE 42:16 TO 42:17 (RUNNING 00:00:03.967)
                   Q.
                         Did you review the document
               before you signed it?
28. PAGE 42:18 TO 42:20 (RUNNING 00:00:08.978)
                         I really wasn't able to review
         19
               it fully. She kept saying that she wanted
         20
               to go home soon and rushed me.
29. PAGE 46:03 TO 46:05 (RUNNING 00:00:12.715)
         0.3
                          May I ask you to turn to page
               OTGKR-0001363, which is the second-to-last
         04
               page of the document.
30. PAGE 46:06 TO 46:07 (RUNNING 00:00:02.783)
                          Does your signature appear on
         07
               that page?
31. PAGE 46:08 TO 46:08 (RUNNING 00:00:03.869)
                   Α.
                          No. My signature is not there.
32. PAGE 46:09 TO 46:11 (RUNNING 00:00:07.840)
                          Can you look at the text that
         10
               appears on the sixth line from the bottom
               of the page, please.
33. PAGE 46:12 TO 46:12 (RUNNING 00:00:01.883)
                          Yes.
34. PAGE 46:13 TO 46:13 (RUNNING 00:00:01.361)
         13
                   Q.
                          Is that your name?
35. PAGE 46:14 TO 46:14 (RUNNING 00:00:01.380)
36. PAGE 46:15 TO 46:16 (RUNNING 00:00:04.261)
```

15

20

02

03

04

follows your name?

37. PAGE 46:20 TO 46:21 (RUNNING 00:00:03.198)

Α. there. 38. PAGE 47:02 TO 47:04 (RUNNING 00:00:06.932)

line?

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And is that your signature that

There is no signature of mine

Do you know who wrote the

characters that make up your name on that

```
39. PAGE 47:05 TO 47:06 (RUNNING 00:00:04.428)
                         My recollection is that it was
40. PAGE 47:07 TO 47:07 (RUNNING 00:00:01.757)
                   Q.
                          Is that your handwriting?
41. PAGE 47:08 TO 47:09 (RUNNING 00:00:03.808)
                          Yes. It looks like it's my
                   Α.
        09
               handwriting.
42. PAGE 86:23 TO 87:06 (RUNNING 00:00:27.568)
                         Let me represent to you,
        24
               Mr. Chang, that what is marked as
        25
               Exhibit 56 is a document that was provided
  00087:01
        02
               to counsel for plaintiffs through the
               discovery of process by Nongshim. It is
        03
               a -- an email, and attached to that --
        05
               according to the metadata, the attachment
               to that email is shown as Exhibit 57.
43. PAGE 87:07 TO 87:07 (RUNNING 00:00:03.013)
        07
                          This is the attachment here?
44. PAGE 87:08 TO 87:10 (RUNNING 00:00:06.177)
        08
                          Correct. Exhibit 57 is,
        09
               according to the metadata, the attachment
        10
               to Exhibit 56.
45. PAGE 88:15 TO 88:18 (RUNNING 00:00:12.017)
                         Now, I apologize. I don't know
        16
               whether you can read English characters.
        17
                          But do you see that it says
        18
               "yeowonyoon@hanmail.net"?
46. PAGE 88:19 TO 88:23 (RUNNING 00:00:13.487)
        19
                          So I see that it says "Yoon"
                   Α.
               there. But the front portion, is that
        2.0
        21
               "Y-E" -- what is that? It's -- it's
        22
               really hard for me to read this,
        23
               eyesight-wise. Is that "Y-E-O"?
47. PAGE 88:24 TO 89:05 (RUNNING 00:00:21.483)
        2.4
                   Ο.
                          I entirely sympathize.
        25
                          What I read on the page is
  00089:01
        02
               "Y-E-O W-A-N Y-O-O-N."
        03
                         I apologize. My co-counsel, who
               has 30 years' sharper eyes than I do, says
        0.4
               it's "Y-E-O W-O-N Y-O-O-N."
        05
48. PAGE 89:06 TO 89:11 (RUNNING 00:00:15.053)
        06
                          So the last part, Y-O-O-N,
        07
               that's, you know, something we're
```

CONFIDENTIAL page 5

accustomed to, "Yoon." But the front

part, I don't quite know how that, you

know, goes, just the way I'm looking at

08 09

10

11

this.

### 49. PAGE 89:12 TO 89:16 (RUNNING 00:00:09.815)

- 12 Q. I believe I asked you this on
  13 Friday.
  14 Do you know an employee who was
  15 in the distribution investigation team
  16 named Yeo Won Yoon?
- 50. PAGE 89:17 TO 89:18 (RUNNING 00:00:03.775)
  - 17 A. Yes. And I told you that I 18 know.
- 51. PAGE 100:11 TO 100:16 (RUNNING 00:00:11.724)
  - Putting aside the question of
    whether the information contained in
    Exhibit 56 were -- was public or not, can
    you think of a reason why a Nongshim
    employee would be providing this to a
    competitor?
- 52. PAGE 100:19 TO 100:19 (RUNNING 00:00:03.076)
  - 19 A. No. I can't think of any.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:10:21.178)

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	COU	<b>RT EXH</b>	IBIT 18b	)	
	• • •			•	

### Chang, Min S. (Vol. 01) - 03/25/2016

1 CLIP (RUNNING 00:33:16.949)

And have you always been ...

# FULL FOR 112618 - RE 104 SEGMENTS (RUNNING 00:33:16.949)

- 1. PAGE 7:04 TO 7:05 (RUNNING 00:00:03.867)
  - Q. And have you always been employed by Nongshim Limited Incorporated?
- 2. PAGE 7:06 TO 7:08 (RUNNING 00:00:07.057)
  - 06 A. Yes. Ever since starting, I 07 have been with Nongshim Company Limited 08 throughout.
- 3. PAGE 13:15 TO 13:16 (RUNNING 00:00:02.610)
  - 15 Q. Okay. And who do you report to 16 directly?
- 4. PAGE 13:17 TO 13:18 (RUNNING 00:00:02.683)
  - 17 A. I report to the gentleman who is 18 the CEO.
- 5. PAGE 13:19 TO 13:23 (RUNNING 00:00:12.673)
  - 19 Q. Okay. Thank you.
  - Have you heard of a business
  - 21 unit within Nongshim Korea that was at one
  - 22 time referred to as the distribution
  - 23 research team?
- 6. PAGE 13:24 TO 13:24 (RUNNING 00:00:01.320)
  - 24 A. Yes.
- 7. PAGE 14:03 TO 14:06 (RUNNING 00:00:14.184)
  - O3 At what point, if any, during 04 the time from 2000 until 2008, was the
  - 05 individual who headed the distribution
  - 06 research team one of your direct reports?
- 8. PAGE 14:07 TO 14:09 (RUNNING 00:00:03.382)
  - O7 A. Tell me about the timeframe O8 again. I am sorry. But once again, O9 please.
- 9. PAGE 14:10 TO 14:11 (RUNNING 00:00:04.980)
  - 10 Q. At any point from 2000 until 11 2008.
- 10. PAGE 14:12 TO 14:16 (RUNNING 00:00:15.776)
  - 12 A. Well, so I was doing what I was
  - charged with in the years 2000 through
  - 14 2008, but I think perhaps it would behoove
  - me to kind of explain a few things about
    the distribution research team first.
- 11. PAGE 14:17 TO 14:17 (RUNNING 00:00:01.081)
  - 17 Q. Sure. Go right ahead.

### 12. PAGE 14:18 TO 14:23 (RUNNING 00:00:14.079)

- So whereas the company has
- undergone some minor changes from the year 19
- 2000 till date, I don't think there would 20
- 21 be too big of a problem to explain things
- 22 in terms of the way the structure is
- nowadays. So if I may do that, please. 23

#### 13. PAGE 14:24 TO 14:24 (RUNNING 00:00:00.711)

24 Q. Okay.

#### 14. PAGE 14:25 TO 15:04 (RUNNING 00:00:12.357)

- So underneath the overall Α.
- 00015:01 CHANG HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
  - division head, you have the respective 02
  - regional offices, the sales headquarters, 0.3
  - 04 as it were. There are two in Seoul. And

### 15. PAGE 15:04 TO 15:04 (RUNNING 00:00:01.649)

04 as it were. There are two in Seoul. And

### 16. PAGE 15:04 TO 15:07 (RUNNING 00:00:18.842)

- as it were. There are two in Seoul. And
- 0.5 in the Southern provinces of Korea,
- 06 namely, Chung Cheong and the Honam region,
- there are one -- there is one. And then

### 17. PAGE 15:08 TO 15:08 (RUNNING 00:00:07.623)

in the Young Nam region, there is one.

### 18. PAGE 15:09 TO 15:11 (RUNNING 00:00:08.820)

- 09 And then there is one head office that
- 10 handles these imported items, such as
- Campbell, juice -- Welch's, Capri Sun.

### 19. PAGE 15:12 TO 15:16 (RUNNING 00:00:17.879)

- And then there is one head office that
- 13 handles a new line of business that we're
- starting up called the Baek San Su. This 14
- 15 is a certain brand of mineral water.
- 16 Q. Okay.

### 20. PAGE 15:17 TO 15:20 (RUNNING 00:00:08.368)

- 17 And then we have a logistics
- 18 headquarters, logistics head office, that
- 19 obviously deals with the logistical
- aspects for all these products. So

### 21. PAGE 15:21 TO 15:23 (RUNNING 00:00:09.585)

- essentially what we have are a total of 21
- 22 seven head offices that are delineated in
- 23 terms of categories/regions. Each of

### 22. PAGE 15:24 TO 15:25 (RUNNING 00:00:05.687)

- these head offices is headed up by an
- 25 executive-level person.

### 23. PAGE 16:02 TO 16:05 (RUNNING 00:00:08.991)

- 02
- And now, aside from that, there is another arm of the company that is the  $\ensuremath{\mathsf{the}}$ 0.3
- line concept called a Channel 0.4

19

### Min Sang Chang

```
Headquarters. Channel Headquarters --
         0.5
24. PAGE 16:06 TO 16:06 (RUNNING 00:00:04.631)
         06
               we're talking about Hypermarket, CVS --
25. PAGE 16:09 TO 16:16 (RUNNING 00:00:22.385)
         09
                         And, now, aside from that, there
               is another arm of the company based upon
        10
               the line concept. And this one is called
         11
               Channel Headquarters. What a Channel
         12
        13
               Headquarter is is they basically head up
               the negotiations vis-`-vis these major
         14
        15
               channels such as Hypermarket, CVS, and
               other major channels.
        16
26. PAGE 16:17 TO 16:18 (RUNNING 00:00:02.058)
         17
                   Q.
                          Production distribution
        18
               channels.
27. PAGE 16:19 TO 16:20 (RUNNING 00:00:09.230)
                         Yes. Yes. That's right.
               Hypermarket -- E-mart, 7-Eleven, and such.
28. PAGE 16:21 TO 16:23 (RUNNING 00:00:08.707)
         21
               And so there is the head office. There's
               the headquarters. And, now, underneath
               this, by the way, are 20 or so sales
         23
29. PAGE 16:24 TO 16:25 (RUNNING 00:00:04.530)
               units, underneath which you have about 100
        2.5
               or so branches. And the actual sales
30. PAGE 17:02 TO 17:03 (RUNNING 00:00:05.250)
         02
               personnel of our company belong to each of
               these branches.
        ΩR
31. PAGE 17:04 TO 17:04 (RUNNING 00:00:00.706)
                   Q.
                          Okay.
32. PAGE 17:05 TO 17:09 (RUNNING 00:00:09.659)
                         And so to speak in terms of the
               number of personnel who are associated
         06
         0.7
               with this particular line, on the sales
         0.8
               side, excluding logistics, we're looking
         09
               at about 500. And then we have about 500
33. PAGE 17:10 TO 17:11 (RUNNING 00:00:04.825)
               personnel engaged on the side of
         11
               merchandising.
34. PAGE 17:12 TO 17:18 (RUNNING 00:00:14.758)
                          And then we have a separate
               cadre of personnel. And this number, by
        13
        14
               the way, tends to fluctuate depending on
               the type of in-store promotions going on.
         15
               But essentially, we maintain about 2 to
        16
         17
               300 at all times for in-store promotional
         18
               purposes.
35. PAGE 17:19 TO 17:19 (RUNNING 00:00:03.000)
```

CONFIDENTIAL page 3

So this essentially is our line

#### 36. PAGE 17:20 TO 17:21 (RUNNING 00:00:07.942) 20 hierarchy. Then we have two staff organizations. One is the marketing 37. PAGE 17:22 TO 18:02 (RUNNING 00:00:10.418) 22 organization. And there are -- let's 23 see -- I can't quite recall. There might 24 be -- okay -- about seven -- this is not exact -- seven teams for the respective 2.5 00018:01 CHANG - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY food categories. And then the other staff 02 38. PAGE 18:03 TO 18:03 (RUNNING 00:00:05.569) 0.3 organization is the sales planning office. 39. PAGE 18:04 TO 18:05 (RUNNING 00:00:07.731) And I forgot to mention that on the marketing side, we have about 70 to 80 05 40. PAGE 18:06 TO 18:08 (RUNNING 00:00:08.741) 06 personnel. And so I was telling you about 07 the sales planning office. There, we have 08 about four to five teams. 41. PAGE 18:09 TO 18:11 (RUNNING 00:00:12.869) 09 And so finally, the distribution 10 investigation team is one part that is attached to said sales planning office. I 11 42. PAGE 18:12 TO 18:13 (RUNNING 00:00:03.500) wonder if this was a good enough 13 explanation. 43. PAGE 18:14 TO 18:16 (RUNNING 00:00:11.496) Yes. So the distribution 15 research team is one of the four to five 16 teams within the sales planning unit? 44. PAGE 18:17 TO 18:20 (RUNNING 00:00:08.224) 17 It's actually called a Part with a capital "P" that is attached to one of 18 19 those teams, subordinate to the team 20 level, in other words. 45. PAGE 31:05 TO 31:12 (RUNNING 00:00:30.850) 05 Mr. Chang, before we broke, we 06 were talking a little bit about the role 07 of the distribution research team or 0.8 distribution investigation team. 09 If I could orient you, what was 10 the role of the distribution investigation 11 team with respect to sales of Ramen noodle 12 products in the Korean market?

### 46. PAGE 31:13 TO 32:04 (RUNNING 00:00:47.439)

13 A. So as I mentioned earlier, their
14 role basically had to do with developing
15 the system from an overall sense and to
16 conduct market -- marketability studies
17 concerning those products that we import.
18 They also are responsible for the
19 educational aspects concerning new hires.

```
Min Sang Chang
              And then comes that wireless data system
        21
              that we were developing.
        22
                        And concerning that, if I may
        23
              speak in terms of the Ramen space, it has
              to do -- this is very critical -- with
        24
        25
              being able to know right then and there as
  00032:01
           CHANG - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
              to whether there is product available,
        02
        03
               say, across all the, say, sales stores,
        04
              what is there, what's not, and so forth.
47. PAGE 32:05 TO 32:10 (RUNNING 00:00:17.210)
                         So going back to what I just
        06
               told you, the first and foremost question
        07
              has to do with whether our product is out
        0.8
               there in these, say, 100,000 or so
        09
              outlets. The second one is if they are
        10
               there, then where are they displayed? And
48. PAGE 32:10 TO 32:13 (RUNNING 00:00:07.414)
        10
               there, then where are they displayed? And
        11
              aside from where and how they're displayed
        12
               on these shelves out there, what kind of
        13
              pacing.
49. PAGE 32:14 TO 32:18 (RUNNING 00:00:13.029)
        14
                         So the question has to do with
              how much they take up, how much real
        15
        16
              estate essentially along these shelves; is
        17
               it just one thing there or do we have a
              whole stack of Shin Ramens, for instance.
50. PAGE 32:19 TO 32:20 (RUNNING 00:00:02.313)
        19
                         Shelf space and shelf placement;
        20
              right?
51. PAGE 32:21 TO 32:21 (RUNNING 00:00:00.989)
        21
                   Α.
                         Yes. Placement. So this kind
52. PAGE 32:21 TO 33:07 (RUNNING 00:00:28.620)
                         Yes. Placement. So this kind
        22
              of information within the marketplace is
        23
              something that we intended to capture by
        24
               way of that wireless data system that we
        2.5
              had developed, meaning, we wanted to know
  00033:01 CHANG - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
        02
               if our product is out there or not, how it
               is displayed, and what the status is on
        03
               the part of the competition in that
        0.4
        05
               regard, how are things going in terms of
              our placement, the pacing, the sales, and
        06
              so forth.
        07
53. PAGE 33:08 TO 33:13 (RUNNING 00:00:29.211)
                         So would you capture information
              on where in a particular market, for
        09
```

- 10 example, your -- Nongshim's Ramen products 11 were sold, how much shelf space they took 12 up relative to Ramen products sold by 13 competitors?
- 54. PAGE 33:16 TO 33:22 (RUNNING 00:00:19.731)

16 Α. Yes. And we further wanted to

ascertain exactly how our product was getting sold, meaning, our strategy included getting to have an understanding as to what sorts of sales activities conducted by our people were leading to particular results within the marketplace.

### 55. PAGE 33:23 TO 34:06 (RUNNING 00:00:19.146)

23 And just to further elaborate on 24 this matter, I would say that all 2.5 companies out there in the world 00034:01 CHANG - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY throughout, they all conduct market 0.3 studies, and they all conduct studies as 04 to the competitive environment and so 05 forth. So if you'll understand it basically in the same vein. 06

#### 56. PAGE 41:08 TO 41:16 (RUNNING 00:00:32.981)

0.8 So do I understand your η 9 testimony correctly that to the extent 10 that you received any reports that included information on pricing for Ramen 11 12 noodle products manufactured by companies 13 other than Nongshim and sold in the Korean 14 domestic market, that was done on an 1.5 as-needed basis and not with any specific periodicity? 16

### 57. PAGE 42:02 TO 43:04 (RUNNING 00:01:05.534)

02 Q. Please. 03 Α. So -- so that we are clear about 0.4 this, I have not received anything in the 05 form of reports, per se. But as far as 06 competition regarding the --07 THE INTERPRETER: Strike. 08 As far as information regarding Α. 09 the competition is concerned, while it is 10 possible that such may possibly find its 11 way in certain things, when it comes to 12 this kind of pricing within the marketplace or pricing-related 13 information, as I told you, this is even something that I could find out if I were 15 16 to go and visit some store. We're talking 17 about open and publicly available information. 18 19 And the fact of the matter is, 20 in our companies going about wanting to analyze things in terms of our market, you 21 22 know, one very well could not do that 23 without having an understanding as to 24 things about some other companies out 25 there. And I imagine that to be the same CHANG - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY 00043:01 for any other company out there. And, 02 basically, to that extent, people utilize 0.3 publicly available information. 04

### 58. PAGE 44:06 TO 44:09 (RUNNING 00:00:19.199)

Q. Was it useful to you to know information about retail and wholesale pricing for your competitors' products in the Ramen market?

### 59. PAGE 44:12 TO 44:21 (RUNNING 00:00:29.178)

To me, you mean? Well, as I 13 indicated just a moment ago, we basically 14 had nearly 70 percent of market share. And so as such, there really wasn't any 1.5 16 information on the part of the competition that was deemed important for our 17 18 purposes. I can't quite say that there 19 was anything we were curious about or 20 would have considered important. That's 21 difficult to say.

#### 60. PAGE 44:22 TO 45:07 (RUNNING 00:00:33.906)

I wonder -- and with 23 apologies -- to us, what was the most 24 important was our information rather than 25 any information regarding the competition. 00045:01 CHANG - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY Would that suffice, I wonder? 02 Can you think of a reason why Q. 0.4 Nongshim Korea would collect information 05 about the pricing of competitors' Ramen noodle products in the -- in the domestic 06 07 Korean market?

### 61. PAGE 45:11 TO 45:23 (RUNNING 00:00:41.409)

11 Again, I am sorry to be asking 12 this, but when you talk about price, one 13 figures there are many different types of 14 prices. For instance, there would be the, 15 as you said, consumer price, wholesale 16 price, choolgo price, you know. 17 What are you asking in terms of? 18 Can you think of a reason why Ο. 19 Nongshim Korea would get information about 20 any of those prices -- choolgo, EX --21 factory, retail, wholesale -- for Ramen 22 noodle products sold by its competitors in 23 the Korean domestic market?

### 62. PAGE 46:07 TO 47:07 (RUNNING 00:01:07.257)

02

07 So this is what I'm thinking. I'm somebody who's responsible for many 0.8 09 different types of affairs. What we're 10 talking about here is just but one of 11 those things. And in view of how I can barely 12 13 recall if I've even received any report on 14 that matter once or twice or even at all -- frankly, I don't remember -- what 1.5 I'm thinking is, as I've pretty much 16 already related to you, we basically 17 18 happen to have 70 percent of market 19 shares. 20 And what you're asking about is 21 really not that important to us, because 22 when you go out into the market -- now, 23 it's been a little while since I myself 24 have gone out into the marketplace. But I used to do all this myself. And as 2.5 00047:01 CHANG - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY

somebody who has a bit of experience in

something that you can find out

these things, when you go out there, it's

```
immediately just right then and there. So
no. These things aren't of, you know,
such importance.
```

### 63. PAGE 47:08 TO 47:13 (RUNNING 00:00:29.922)

```
Q. Do you know whether Nongshim
Korea collected information on the retail,
wholesale, and/or choolgo prices of
competitors' Ramen noodle products sold in
the Korean market during the timeframe
from 2000 to 2010?
```

### 64. PAGE 47:16 TO 48:24 (RUNNING 00:01:34.247)

```
As I've been trying to tell you,
     17
           I am tasked with quite a few
           responsibilities. In any given day, I
     18
            have to receive 20 to 30 or so many
      19
     20
            reports.
     21
                      One of my favorite sayings is
      22
            that I would sure love to have a bathroom
     23
           break. Frankly, when I go to the
      24
            bathroom, they follow me into the
            bathroom. And frankly, these things
      25
         CHANG - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
00048:01
           you're asking about, I don't know if there
      02
      0.3
            have been such or not. I really don't
      0.4
            know. You know, what's important to us is
      0.5
            our information. And these things, they
     06
            don't carry much weight to us.
     07
                      So right now, even though I'm
      08
            trying, it's really difficult for me to be
            able to tell you anything. There isn't
      09
      10
            anything that I know in that regard.
               Q. Let me ask a slightly different
      11
     12
            auestion.
     13
                     Do you know what reports were
     14
            regularly prepared -- during the period
     15
            from 2000 to 2001, what reports were
      16
           prepared, if any, concerning prices, be it
     17
            choolgo or wholesale or retail, charged by
     18
           competitors for their Ramen noodle
            offerings in the Korean domestic market?
      19
     20
                      THE INTERPRETER: Counsel said
      21
                200 through 2001.
     22
                     MR. KINDALL:
                                    Oh, I'm sorry.
     23
                2000 through 2010.
                      THE INTERPRETER: Okay. Reality
```

### 65. PAGE 49:05 TO 49:11 (RUNNING 00:00:19.617)

```
O5 A. So is the notion whether I have received any such reports?
O7 Q. No, sir.
O8 The question is do you know whether such reports have been prepared on a regular basis, whether or not they were sent to you personally?
```

### 66. PAGE 49:13 TO 50:02 (RUNNING 00:00:36.406)

```
A. So there isn't anything that
I've received, firstly. And the way I
would look at this is if we're talking
about publicly available information
pertaining to customers -- and it's
irrespective of whether we're talking
about choolgo price, wholesale price, or
```

```
retail price -- while I think there could possibly be things like that, if you are talking about non-publicly available information, then there is no way for us to ascertain that or to collect that. So I don't think there would be anything to CHANG - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY that effect.
```

### 67. PAGE 50:03 TO 50:11 (RUNNING 00:00:28.600)

```
0.3
                Allow me to clarify.
\cap 4
                I am not inquiring at this point
0.5
      as to the source of the information on
      competitors' prices.
06
07
                I'm simply asking whether
0.8
      Nongshim collected and generated reports
      about such prices for its competitor Ramen
09
10
      noodle products on a regular basis during
      the timeframe 2000 to 2010.
11
```

### 68. PAGE 50:14 TO 50:20 (RUNNING 00:00:20.920)

```
14 A. When you ask in terms of prices,
15 you know, what are you talking about?
16 Q. Again, I would say -- I am
17 curious -- what I'm asking about is any of
18 your competitors' prices for Korean Ramen
19 noodle products, be that choolgo price or
20 wholesale price or retail price.
```

### 69. PAGE 50:23 TO 51:15 (RUNNING 00:00:42.045)

```
23
                     Well, as I mentioned earlier,
                Α.
           there happened to be a lot of things I am
      24
           responsible for. I receive a lot of
      25
00051:01 CHANG - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
          reports. There isn't anything that I can
      02
      0.3
           actually recall in terms of what you're
      04
           asking about.
      05
                     But I wonder if it might not be
            possibly the case that maybe just, on some
     06
      07
           limited intermittent occasion at some
      0.8
           particular point in time, I could have
      09
           received something like that by way of
      10
           a -- you know, by some report.
      11
                     But, you know, if there were
           such a report, then I would simply believe
     12
      13
           that it would have been information
      14
           concerning pricing that was already out
      15
            there in the market.
```

### 70. PAGE 51:16 TO 51:21 (RUNNING 00:00:32.692)

```
Q. Do you know whether Nongshim collected information on a regular basis during the period from 2000 to 2010 at any point concerning competitors' sales of Korean -- of Ramen noodle products in the Korean domestic market, sales volume?
```

### 71. PAGE 51:24 TO 52:02 (RUNNING 00:00:08.396)

```
24 A. I'm sorry. Who are you asking
25 may have collected such?
00052:01 CHANG - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
02 Q. Anyone at Nongshim Korea.
```

### 72. PAGE 52:04 TO 53:09 (RUNNING 00:01:15.382)

```
There isn't anything in terms of
      05
           us collecting information. But when it
      06
            comes to the overall sales volume, things
      07
            are such that in Korea, companies are to
     NΑ
            report such kind of information to the
     09
           respective authorities, be they the
      10
            Financial Supervisory Commission or the
      11
            Korean Tax Authority. Basically, at the
      12
            end of each quarter, they are to -- the
      13
            companies are to report their revenue.
     14
            And so that is something that people get
     15
            to know immediately.
     16
                      Now, in our case, we basically
     17
           are connected via EDI, electronic data
      18
            interchange, with such companies as CVS
     19
            and other --
     20
                      THE INTERPRETER: Strike.
      21
                     -- such types of companies as
               Α.
      22
           the CVSes.
      23
                      THE INTERPRETER: Interjection.
      24
                The interpreter understands this in
                the non-proper noun sense.
      25
00053:01 CHANG - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
               A.
                     -- CVSes and other discount
      0.3
           marts. And by way of the system itself,
           you get to know as to what the sales
      0.5
            volume is. And this is, in fact, not just
           for our company but other companies as
      06
            well. So if there is any source, then I
      0.7
      0.8
            wonder if something like that might not be
      09
            it.
```

### 73. PAGE 53:10 TO 53:18 (RUNNING 00:00:29.346)

1 0 Further, when you look at what's 11 called the retail index, maintained by such companies as AC Nielsen or Link 12 13 Aztec, which are companies engaged in 14 conducting investigations as to retail 1.5 activities out there, those things entail lots of information, such as respective 16 17 sales volumes, plus a whole slew of 18 information.

### 74. PAGE 56:05 TO 56:09 (RUNNING 00:00:21.126)

Do you know whether Nongshim
Korea received reports from an electronic
service such as Nielsen or Link Aztec on a
regular basis concerning sales of Ramen
noodle products of its competitors?

### 75. PAGE 56:10 TO 56:15 (RUNNING 00:00:18.610)

10 A. So this is not the sort of thing 11 that takes place by way of what you call 12 regular reports. The thing about EDI and 13 such is that you're electronically 14 connected, and you get to see things on a 15 daily basis in realtime, as it were.

### 76. PAGE 56:16 TO 56:22 (RUNNING 00:00:26.157)

Put another way, we get to see something with respect to yesterday's data, any sales thereof, when you come to work in the morning.

```
Q. Okay. So would that be an account that Nongshim Korea has with EDI that would allow it to do that?
```

#### 77. PAGE 56:23 TO 57:08 (RUNNING 00:00:21.807)

```
23
                Α.
                      No, no, no. This is not some
      24
            sort of subscription or anything.
      25
            talking about how we are directly
00057:01 CHANG - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
            connected with, say, the E-marts, the Home
      02
      0.3
            Plus, the Lotte Marts.
                    And with respect to that
      \cap 4
                Ο.
      0.5
            connection that you're describing, does
      06
            that allow you to get information on not
      07
            only your own sales but on your
      0.8
            competitors' sales?
```

### 78. PAGE 57:09 TO 57:15 (RUNNING 00:00:39.020)

```
09 A. Well, so in terms of the SKUs in
10 the case of E-mart, we get to find out
11 only about our information. But when it
12 comes to Home Plus and Lotte Mart, the
13 system shows all the SKUs.
14 Q. Do you know whether Nongshim
15 Korea has a subscription with Nielsen?
```

### 79. PAGE 57:16 TO 57:22 (RUNNING 00:00:17.617)

```
16
                Yes. We have a contract with
         Α.
17
      them.
18
                And do you know whether, under
         Ο.
19
      your contract with Nielsen, you can obtain
      information on your competitors' product
20
      sales, specifically Ramen product sales,
21
22
      in the Korean domestic market?
```

### 80. PAGE 58:02 TO 58:12 (RUNNING 00:00:37.041)

02	A. I'm sorry. Could you ask me
03	again, please?
04	THE INTERPRETER: The
05	interpreter can reinterpret.
06	MR. KINDALL: Actually, given
07	that there's an objection, why don't I
8 0	try to rephrase.
09	Q. Does your Nielsen subscription
10	allow you to see information about your
11	competitors' Ramen noodle sales for the
12	Korean domestic market?

### 81. PAGE 58:15 TO 58:23 (RUNNING 00:00:23.651)

```
15
               When you look at the Nielsen
         Α.
     data, it entails such things as each
16
     respective company's sales volume within
17
18
      the marketplace as broken down on a
19
     per-product by -- per-product basis and a
20
      regional basis.
21
               And finally, it also entails the
22
      respective market share in terms of the
23
      percentages. It also entails things in
```

### 82. PAGE 58:23 TO 59:04 (RUNNING 00:00:12.010)

```
percentages. It also entails things in terms of the per channel details such as the Hypermarkets or --

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```

Min Sang Chang THE INTERPRETER: Strike. 0.3 Α. -- Hypermarket and Superchain, 04 et cetera. 83. PAGE 59:09 TO 59:11 (RUNNING 00:00:11.617) Λ9 Q. Are there any other sales 10 channels that are not captured by the 11 Nielsen data? 84. PAGE 59:15 TO 59:19 (RUNNING 00:00:15.217) Oh, to my understanding, I Α. suppose the only thing that doesn't get 17 covered by them would be military 18 supplies, the provision of the military. 19 But otherwise, they capture everything. 85. PAGE 59:22 TO 60:04 (RUNNING 00:00:22.053) So when you look at the retail 23 index, that reflects everything as to all the retail outlets to which product gets 24 distributed and via which product gets 00060:01 CHANG - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY sold. 02 And that's done on an SKU-by-SKU 0.3 Q.  $\cap 4$ basis; correct? 86. PAGE 60:05 TO 60:08 (RUNNING 00:00:12.941) 05 Okay. And do you know whether 06 Q. Nongshim Korea also has a subscription 07 0.8 with Link Aztec? 87. PAGE 60:09 TO 60:11 (RUNNING 00:00:07.770) Yeah. We were subscribing to Link Aztec's services for a while and then 10 switched to Nielsen. 11 88. PAGE 60:12 TO 60:17 (RUNNING 00:00:17.025) When you were -- when you had 13 your subscription with Link Aztec, did 14 that allow you to see information on the sales of competitor Ramen noodle products 15 16 in the Korean domestic market on an SKU-by-SKU basis? 17 89. PAGE 60:18 TO 60:24 (RUNNING 00:00:27.959) 18 Α. So the Link Aztec data and AC 19 Nielsen data are identical when it comes 20 to the retail index. 21 Q. Do you know whether the AC 22 Nielsen data that you get provides any 23 information with respect to competitors'

### 90. PAGE 60:25 TO 61:04 (RUNNING 00:00:18.918)

25 A. So what the retail index entails 00061:01 CHANG - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY 02 is the average retail unit price as broken down by SKU with respect to the price sold, at which it's sold.

wholesale prices?

### 91. PAGE 61:05 TO 61:10 (RUNNING 00:00:16.939)

- Just to further elaborate, let's say there's a certain SKU item which normally sells at 1,000 Korean Won, and there happens to be an in-store promotion for 100 Won off; therefore, it's sold at 900. Well, it's going to show "900 Won."
- 92. PAGE 61:11 TO 61:16 (RUNNING 00:00:16.180)
  - So at the end of the day -- let me just give you some examples. It's like this: For instance, Hypermarket, in terms of their selling of our, say, Shin Ramen product, it will entail the average price at which our product was sold by them.

### 93. PAGE 61:17 TO 61:19 (RUNNING 00:00:10.700)

- 17 For instance, it will show what 18 the nationwide average sale price would be 19 for our product as sold by CVS.
- 94. PAGE 66:07 TO 66:10 (RUNNING 00:00:12.813)
  - 07 Q. Okay. Do you know whether 08 Nongshim Korea collects information about 09 its competitors' choolgo prices on a 10 regular basis?

#### 95. PAGE 66:11 TO 67:07 (RUNNING 00:00:53.853)

So as I mentioned earlier, you know, I happen to have a lot of 12 13 responsibilities. So I don't know if that is actually done, and it certainly would 14 15 not be anything done on a regular basis. 16 But in going about analyzing our 17 own market, if the company would have 18 found it necessary, it is possible that 19 the company may have sought to obtain that 20 kind of information. 21 But here, we wouldn't be talking about something that is not publicly 22 23 known; rather, it is something that is out 24 there in the open when you go out into the marketplace. 00067:01 CHANG - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY 02 See, the information pertaining 03 to the choolgo price for the respective 0.4companies out there is something that 05 could be easily ascertained when you go 06 and talk with these agencies or any customer out there. So having done this

### 96. PAGE 67:07 TO 67:20 (RUNNING 00:00:38.375)

```
0.7
      customer out there. So having done this
      in years past myself, I know about this
0.8
09
      fairly well, actually.
10
               As far as the choolgo price is
11
     concerned, when you go out to these
      certain agencies, these reps, they have
13
      it, you know, stuck there on the wall
14
     itself, because they need to figure out
15
      what kind of a margin they need to add in
16
     order to determine what their sale price
     is going to be. And given that there are
```

- too many items, too many SKUs to be sold, you just can't memorize all that. So they had stuck there on the wall itself.
- 97. PAGE 67:21 TO 68:03 (RUNNING 00:00:24.388)
  - So as far as I am concerned, I
    think there is -- yeah -- certainly a good
    possibility that our employees may have
    utilized such information as part of their
    analysis. And this, again, is information
    CHANG HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
    that is readily available, easily
    obtainable out there in the marketplace.

#### 98. PAGE 72:15 TO 72:21 (RUNNING 00:00:22.612)

15 Q. But you testified earlier, if I
16 recall, that as a general proposition,
17 because Nongshim had over 70 percent of
18 the Ramen market, you weren't all that
19 interested in your competitors' prices.
20 Did I understand that testimony
21 correctly?

### 99. PAGE 72:25 TO 73:06 (RUNNING 00:00:17.290)

A. Given that we held 70 percent or 00073:01 CHANG - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY 02 more of the market share, at any given time, what was important was our 04 information, not the information pertaining to -- not any information pertaining to the competition.

### 100. PAGE 73:07 TO 73:16 (RUNNING 00:00:28.368)

07 And I think this goes for any 08 global company out there, other companies 09 too, in other words. In a company's going about establishing its own strategies, it 10 11 is necessary, certainly, to take into account things on the part of the 12 1.3 competition. But that's really where it 14 ends. It's no more than that, no less 15 than that. That's about the level of 16 thing I'm talking about.

### 101. PAGE 76:03 TO 76:09 (RUNNING 00:00:21.638)

Q. In the period between the time
that you stopped your Nielsen subscription
that you just described at the end of the
'90s or early aughts and when you
subscribed to the Link Aztec services in
2008, was there some similar service that
Nongshim Korea was using?

### 102. PAGE 76:10 TO 77:07 (RUNNING 00:01:15.409)

10 So just to briefly explain the 11 reason why we stopped subscribing to the 12 Nielsen service, back in the early aughts, 13 things were not all that complex within 14 the distribution channels. Things were 15 much simpler compared to nowadays, 16 certainly. 17 And by that, I'm talking about how the online, say, market wasn't all that big, nor was things in terms of the

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### Min Sang Chang

20 discount marts, CVS, and what have you. 21 The channels were simpler. 22 And going to my recollection. 23 So it was in the early to middle of the year 2000 or so that CVS and these 24 25 discount marts were connected via EDI, 00077:01 CHANG - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY which meant that we could basically get an 02 03 immediate idea as to our  $\ensuremath{\text{--}}$  as to the 04 revenue figures. And -- and so there, we 05 briefly stopped subscribing to Nielsen. 06 And, now, come the end of the 07 2000, that is, the end of the 2000s -- and

### 103. PAGE 77:07 TO 77:13 (RUNNING 00:00:19.828)

07 2000, that is, the end of the 2000s -- and 08 I am talking about 2008, 2007, and so 09 forth -- by that point in time, things 10 became rather complex in terms of the 11 channels. The competition within the 12 market was rather fierce. And there was a 13 lot of in-store promotions. And to the

### 104. PAGE 77:13 TO 77:17 (RUNNING 00:00:14.595)

lot of in-store promotions. And to the extent that the channels were a lot more fierce, we decided to subscribe to Link Aztec so as to get a better bird's-eye view as to the goings on.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:33:16.949)

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1 CLIP (RUNNING 00:26:18.335)

So if I may further elaborate on ...

#### Final 032816

15

### 113 SEGMENTS (RUNNING 00:26:18.335)



### 1. PAGE 5:07 TO 5:09 (RUNNING 00:00:04.230)

- So if I may further elaborate on 0.8 some of my testimony, please. 09 Ο. Surely.
- 2. PAGE 5:10 TO 5:15 (RUNNING 00:00:21.183)

3. PAGE 5:16 TO 5:22 (RUNNING 00:00:22.844)

- So first of all, to speak in terms of the Ramen market space, first of 11 all, it was around the years '85, '86, when, after '86 was over, for three years, 13 14 basically, things changed within the Ramen
- space in that we'd become number one.
- And as memory serves, in the 17 early '80s, there were such companies as Binggrae coming on really strong, Paldo of 18 Korea Yakult. There was, in fact, a company called Chung Bo. And so we, the 19 20 21 five of us, were basically competing against each other.
- 4. PAGE 5:23 TO 6:03 (RUNNING 00:00:12.999)
  - 23 And for the sake of convenience, 24 just to kind of delineate this in terms of 25 particular time periods, come the 00006:01 CHANG - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY 02 mid-'90s, by that point in time, why, we had garnered 60 percent of market shares. 0.3

### 5. PAGE 6:04 TO 6:14 (RUNNING 00:00:25.999)

- 04 And there were certain other 05 changes as to the underlying market dynamics in that the '95-'96 timeframe, 0.7 you started seeing more of these CVS-type 08 stores, which had begun popping up 09 starting in the latter part of the '80s, and they kept on growing by adding on more 10 change or members to the chains and so 11 12 13 Also, there were many of these hypermarkets and clubs starting in the
- 6. PAGE 6:15 TO 6:20 (RUNNING 00:00:11.012)
  - 15 '90s through '95. And these things -- the CVSes, hypermarkets, clubs, and what have 16 17 you  $\operatorname{\mathsf{--}}$  we called these the new 18 distribution channels, because that's 19 exactly what they were -- a new type of 20 channel.

### 7. PAGE 6:23 TO 6:25 (RUNNING 00:00:06.694)

And I'm not entirely certain

- about this, but I believe Chung Bo, the 2.5 company, was acquired by Ottogi.
- 8. PAGE 7:02 TO 7:06 (RUNNING 00:00:14.108)
  - And during the period of '95 NЗ through 2005 -- 2005, our market share
  - 04 reached almost 70 percent. In the
  - 05 meantime, these new distribution channels
  - had grown by leaps and bounds. 06

### 9. PAGE 7:07 TO 7:18 (RUNNING 00:00:27.788)

- 07 And so already back then in 1995, by which point in time we had 0.8
- 09 already garnered 60 percent of the market
- 10 share, by that point in time, what was
- 11 more important to us was not information
- pertaining to the competition but to --
- 13 for us to find out ways about how we
- further may revamp our overall revenue 14
- 15 figures, to which extent the things we've
- 16 talked about -- the distribution aspects,
- 17 the displays, the facings -- those became
- 18 much more important to us.

#### 10. PAGE 7:19 TO 7:24 (RUNNING 00:00:14.916)

- And more or less, around the  $% \left\{ 1\right\} =\left\{ 1\right$
- 20
- early aughts -- and I'm not too sure exactly when. But I'm thinking maybe 21
- 2002,  $\bar{2}$ 003 or so, these new distribution 22
- 23 channels -- they all came online, as it
- were, being computerized.

### 11. PAGE 7:25 TO 8:07 (RUNNING 00:00:17.327)

- And so on the one hand, these 00008:01 CHANG - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
- - 02 new distribution channels had all become
  - 0.3 connected by way of an - a computer 0.4
  - network. And in the meantime, our 05 company, as you well -- are no doubt well

  - 06 aware, we happened to wield quite some influence within the marketplace.
- 12. PAGE 8:08 TO 8:14 (RUNNING 00:00:18.295)
  - 0.8 And the point here is that these new distribution channels availed us of 09
  - 10 information via their computer networks so
  - that we may either verify certain things, 11
  - or they would do that for their own needs 12
  - 13 basically to -- in the hopes of increasing
  - the --

### 13. PAGE 8:16 TO 8:18 (RUNNING 00:00:05.357)

- 16 -- in the -- to the end that
- 17 they would share with us certain revenue
- 18 figures.

### 14. PAGE 8:19 TO 8:23 (RUNNING 00:00:13.602)

- 19 Now, whereas even before the
- 20 aughts, we were able to secure such data
- but in the absence of any available 21
- 22 computer networks; things were a lot more

23 of a hassle back then. And to say that

### 15. PAGE 8:23 TO 9:04 (RUNNING 00:00:13.498)

- of a hassle back then. And to say that starting in the early 2000, these computer
- 25 networks were thus becoming available,
- 00009:01 CHANG HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
  - 02 means, on the other hand, that the CVSes
  - 03 and such would, for instance, sell their
  - 04 data.

### 16. PAGE 9:05 TO 9:09 (RUNNING 00:00:10.404)

- 05 And the basic point here is that
- 06 to whatever extent one pleases, we could
- 07 ascertain things not just as to our own
- 08 sales but as to such things on the part of
- 09 the competition, if we wanted. And

### 17. PAGE 9:10 TO 9:14 (RUNNING 00:00:14.419)

- 10 effectively taking advantage of the
- 11 available computer network as such,
- 12 starting in the early aughts or the middle
- of the 2000s, we started basically getting
- 14 connected by way of an EDI.

### 18. PAGE 9:15 TO 9:20 (RUNNING 00:00:21.156)

- 15 And so it was thus the case that
- 16 by way of these new distribution channels'
- 17 computer networks, we were thus able to
- 18 get a bird's-eye view as to the goings on
- in terms of the competition region by
- 20 region and, in fact, the total picture.

### 19. PAGE 9:21 TO 10:05 (RUNNING 00:00:25.668)

- Now, I want to take a quick look
- 22 at things in terms of the 2000 through
- 23 2010. And before that, say, back then in
- the '90s, because these new distribution
- channels had yet to come in full-fledged,
- 00010:01 CHANG HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
  - 02 back then, the traditional outlets,
  - 03 traditional marketplaces, were still our
  - 04 bread and butter, namely, the agencies
  - 05 with whom we were under contract.

### 20. PAGE 10:06 TO 10:11 (RUNNING 00:00:13.965)

- 06 But starting around the early
- 07 aughts, as I said, with the advent of the
- 08 new distribution channels, which were just
- taking off like crazy, the traditional
  market structure basically started
- 10 market structure basically started
  11 crumbling.
- 11 crumbling.

### 21. PAGE 10:12 TO 10:19 (RUNNING 00:00:18.051)

- 12 So by the point in time when we
- had effectively garnered up to 70 percent
- 14 of the market share, as I said, no
- 15 longer -- the competition was no longer 16 important to us. What was important for
- important to us. What was important for us was to come up with the appropriate
- 18 strategies to deal with those particular
- 19 channels, in fact.

### 22. PAGE 10:20 TO 11:19 (RUNNING 00:01:07.120)

```
The point that you should keep
      21
            in mind is the fact that we had
      22
            encountered these hither to un -- hither
            to, you know --
      23
      24
                      THE INTERPRETER: Strike.
      25
                      We had encountered these new
                Α.
00011:01
         CHANG - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
            distribution channel companies run by
      03
            major concerns, something that we had not
      04
            encountered before that.
      05
                      And as you can well imagine,
      06
            between the distribution channels and the
      07
            manufacturers, it's going to be the
      0.8
            manufacturers who are always going to be
      09
            weaker in terms of the negotiating
      10
            positions. And indeed, sometimes we would
      11
            be quite perplexed about certain things.
      12
            And the undue pressures that sometimes get
      1.3
            put on us are, you know, quite, you know,
      14
            hard to talk about.
      15
                     But so as the number one leading
      16
            company, we always have had to strive
      17
            harder to find ways to respond to such
      18
            things more than the second or third guy.
      19
                Q.
                     Okay.
```

#### 23. PAGE 11:20 TO 11:25 (RUNNING 00:00:18.533)

- A. And to date, that remains our overall concern, and there has been no change, in fact, in that regard. But as of late, the online market has become even more dynamic, and that is sizing up to be a new issue that we need to deal with.
- 24. PAGE 15:13 TO 15:17 (RUNNING 00:00:16.559)
  - 13 Q. Mr. Chang, can you tell me
  - 14 whether you had any role in the process
  - 15 for deciding to raise the price of
  - 16 Nongshim's Ramen products in the Korean
  - 17 domestic market in 2008?

### 25. PAGE 15:20 TO 15:20 (RUNNING 00:00:01.511)

20 A. None whatsoever.

### 26. PAGE 37:07 TO 37:12 (RUNNING 00:00:12.435)

- O7 Q. Okay. I'm going to ask you to please take a look at Exhibit 114, and I
- 09 will just have a couple of questions for
- 10 you about it.
- 11 So when you're ready, let me
- 12 know.

### 27. PAGE 37:14 TO 37:15 (RUNNING 00:00:01.754)

14 Q. All right. Do you recognize this document?

### 28. PAGE 37:16 TO 37:17 (RUNNING 00:00:03.388)

- 16 A. Yes.
- 17 Q. Can you tell me what it is.

22

23

### **Min Sang Chang**

#### 29. PAGE 37:18 TO 37:23 (RUNNING 00:00:15.703) It seems to me to be a protocol 19 of examination at the -- on the part of 20 the KFTC. 21 Can you describe to me the Ο. 22 circumstances under which this document 23 was prepared. 30. PAGE 37:24 TO 37:24 (RUNNING 00:00:03.242) Α. Let me talk about that. 24 31. PAGE 37:25 TO 38:03 (RUNNING 00:00:07.331) So to my recollection, the day 00038:01 CHANG - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY 02 on which I went to testify as such, the weather was rather warm. It was hot. And 0.3 32. PAGE 38:04 TO 38:05 (RUNNING 00:00:04.429) I believe I arrived at the offices of the 05 KFTC at 8:30. And the examination -- the 33. PAGE 38:05 TO 38:09 (RUNNING 00:00:13.522) KFTC at 8:30. And the examination -- the 06 interrogation room happened to be on the 07 top floor of their building. And, again, the day was very hot, and the heat 09 radiating was immense. 34. PAGE 38:10 TO 38:11 (RUNNING 00:00:05.383) And as I recall, there was this 11 investigator, one female investigator. 35. PAGE 38:12 TO 38:13 (RUNNING 00:00:04.914) There was one desk, and there was a fan but facing towards her. Not even a bottle 13 36. PAGE 38:13 TO 38:14 (RUNNING 00:00:01.502) 13 but facing towards her. Not even a bottle of water. I was rather flabbergasted, 14 37. PAGE 38:14 TO 38:16 (RUNNING 00:00:04.607) of water. I was rather flabbergasted, frankly, such that I recall this quite 15 16 distinctly. And, if memory serves, I 38. PAGE 38:16 TO 38:18 (RUNNING 00:00:05.666) distinctly. And, if memory serves, I 17 believe I was accompanied by counsel that 18 39. PAGE 38:19 TO 38:19 (RUNNING 00:00:01.249) 19 So we go in together. And what 40. PAGE 38:19 TO 38:23 (RUNNING 00:00:20.608) 19 So we go in together. And what this investigator lady says to the 20 attorney is, "You may sit in the back of 21

CONFIDENTIAL page 5

this gentleman, but you don't say

anything." And upon that, this is what I

### 41. PAGE 38:23 TO 39:04 (RUNNING 00:00:13.654)

- anything." And upon that, this is what I was thinking: The fact that you have
- 25 counsel accompany you is, in fact, for you
- 00039:01 CHANG - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
  - 02 to be provided with legal advice from time
    - to time, as necessary, for you to confer 0.3
    - with said counsel. But from the get-go,
- 42. PAGE 39:04 TO 39:07 (RUNNING 00:00:09.865)
  - 04 with said counsel. But from the get-go,
  - she tells the attorney not to open his 0.5
  - 06 mouth, and I was just really -- really
  - perplexed with that.

### 43. PAGE 39:08 TO 39:10 (RUNNING 00:00:05.598)

- 0.8 And I recall distinctly, rather
- 09 distinctly, the very first word she
- 10 uttered to me. And what that was was

### 44. PAGE 39:10 TO 39:15 (RUNNING 00:00:14.787)

- 10 uttered to me. And what that was was
- 11 that, "Sir, this is the case for not just
- the person who came before you and you --12
- basically all of you -- depending on how 13
- 1 4 you testify, you may be subject to
- criminal prosecution." 15

### 45. PAGE 39:16 TO 39:18 (RUNNING 00:00:06.870)

- 16 And I believe the examination
- 17 went into the night, until about
- 8:00 p.m., if I recall correctly. And I 18

### 46. PAGE 39:18 TO 39:20 (RUNNING 00:00:04.967)

- 8:00 p.m., if I recall correctly. And I 18
- 19 don't think I got to take, you know, too
- many breaks, in fact. 20

### 47. PAGE 39:21 TO 39:23 (RUNNING 00:00:07.467)

- 21 Now, so I come here now.
- 22 is completely different from the
- 23 atmosphere while at the KFTC. And

### 48. PAGE 39:23 TO 40:17 (RUNNING 00:00:56.936)

- 23 atmosphere while at the KFTC. And
  - somewhere in the middle or maybe towards 24
- 25 the end -- I forget exactly. But at some
- CHANG HIGHLY CONFIDENTIAL ATTYS' EYES ONLY 00040:01
  - - 02 point, I say to the lady -- I say, "Look.
    - Why are you doing this? You have not a 0.3 04
    - shred of evidence. Why do you speak to us 05 as if we're criminals? Why do you talk to
    - us in this manner, accusing us, alleging 06
    - 07
    - collusion on our part, when we're clearly
    - 0.8 saying that we have not colluded?"
    - 09 And upon that, the investigator
    - says, "Look. The way things go nowadays 10
    - 11 on the parts of their KFTC or other
    - countries' similar bodies, just some 12
    - 13 supposition, some suggestion as to
    - 14 collusion is usually enough nowadays to
    - result in a conviction. That's the case 15 in the United States as well as Europe and

so forth." That's what she says.

### 49. PAGE 40:18 TO 40:20 (RUNNING 00:00:06.595)

- 18 Now I come here -- here's Madam 19 Reporter. There was nobody sitting down
- 20 taking notes like that.

### 50. PAGE 40:21 TO 40:25 (RUNNING 00:00:14.732)

- So there I was, in a very small
- stuffy confined room, small desk, the 22
- 23 female investigator there, me here, and my
- 24 attorney somewhere in the corner over
- 25 there. And every now and then, this guy,

### 51. PAGE 40:25 TO 41:02 (RUNNING 00:00:04.729)

- there. And every now and then, this guy, 00041:01 CHANG - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
  - a male investigator, would come and go. 02

#### 52. PAGE 41:03 TO 41:05 (RUNNING 00:00:04.376)

- Sometimes, you know, he'd drop off some
- documents or whatever, that sort of a
- 05 deal.

### 53. PAGE 41:06 TO 41:09 (RUNNING 00:00:07.666)

- Now, so think about this. We're
- 07 not too keen -- we folks are not too keen
- on legal matters. And our attorney is told to shut up. And the other thing is 08
- 09

### 54. PAGE 41:09 TO 41:13 (RUNNING 00:00:14.645)

- told to shut up. And the other thing is 09
- it's, like, really, really intimidating -"Isn't this true," you know? Like, 10
- 11
- there's just -- they couldn't be more 12
- 13 intimidating than that. To say the least,

### 55. PAGE 41:13 TO 41:16 (RUNNING 00:00:09.380)

- intimidating than that. To say the least,
- 14 I was rather taken aback, quite
- 1.5 flabbergasted. And, you know, I recall
- that experience quite succinctly.

### 56. PAGE 41:17 TO 41:19 (RUNNING 00:00:06.599)

- 17 And so even as we were wrapping
- things up, here she was, asking me to read 18
- what she had jotted down, saying she 19

### 57. PAGE 41:19 TO 41:21 (RUNNING 00:00:05.013)

- what she had jotted down, saying she
- 20 needed to go home, rather, or right away,
- 21 and that it was late in the evening. She

### 58. PAGE 41:22 TO 41:25 (RUNNING 00:00:11.076)

- had in the meantime gone and changed into
- 23 a fresh set of clothes and said that she
- 24 needed to check out and go home soon, so,
- 25 "Please sign off on it."

### 59. PAGE 42:02 TO 42:06 (RUNNING 00:00:12.908)

- 02 And so to my recollection,
- 03 having begun at 8:30 a.m. and except for

- the one hour lunch break, we went until 8:00 p.m. without pretty much any break. So that was quite -- quite a long while.
- oo so chat was quite -- quite a long while

#### 60. PAGE 42:07 TO 42:09 (RUNNING 00:00:09.733)

- O7 Later on, in terms of what there was, I O8 saw that this was the only thing that
- 09 there was left. So that is what I'm able

#### 61. PAGE 42:09 TO 42:12 (RUNNING 00:00:09.421)

- 09 there was left. So that is what I'm able 10 to recollect in terms of what had happened
- 11 on that day when this protocol was
- 12 drafted.

# 62. PAGE 42:13 TO 42:17 (RUNNING 00:00:17.745)

- 13 And this isn't just something at
- 14 the level of being a little perplexed,
- 15 bamboozled; it goes way beyond that.
- 16 Q. Did you review the document
- 17 before you signed it?

#### 63. PAGE 42:18 TO 42:20 (RUNNING 00:00:06.762)

- 18 A. I really wasn't able to review
- 19 it fully. She kept saying that she wanted
- 20 to go home soon and rushed me.

#### 64. PAGE 62:07 TO 62:11 (RUNNING 00:00:16.704)

- 07 Q. Okay. Do you know where the
- 08 members of the research investigation team
- 09 might have gotten information as to the
- 10 revenue goals for Samyang, Yakult, or
- 11 Ottogi?

#### 65. PAGE 62:14 TO 63:05 (RUNNING 00:00:49.697)

- A. So I really don't know if this
- 15 is actually representative of information
- 16 that the distribution investigation team
- 17 collected. But when it comes to these
- 18 sorts of things, such as the revenue goal
- 19 performance and so forth, I wouldn't know
- 20 if these numbers are exact or what.
- 21 But in my mind, it is more than
- 22 possible for anybody to, say, kind of
- figure these things out by way of talking
- 24 to the agencies out there or by way of the
- distribution channel data, such as those CHANG HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
  - 02 made available by the POS and so forth,
  - 03 certainly, EDI. It is the kind of data
  - 04 that can be readily ascertained and, in
  - 05 fact, kind of put together.

#### 66. PAGE 63:06 TO 63:20 (RUNNING 00:00:32.611)

- Of So based upon my own experience
  Of of being out there in the marketplace,
  from what I recall, you call on these
- 09 little --
- 10 THE INTERPRETER: Strike.
- 11 A. -- you call on these stores,
- 12 like, at the start of a month, let's say
- on the 1st or the 2nd. Typically, you'll see these things just posted on one of

their walls. Basically, they'll have their own revenue goal for that month, their own respective revenue goals for each type of product, because they need to kind of refer to that in order to know what they're supposed to be shooting for.

#### 67. PAGE 63:21 TO 63:24 (RUNNING 00:00:06.448)

So -- and typically, they tell you, "Oh, you know, I'm doing 5 percent better than last month, 10 percent better than last month," things like that.

#### 68. PAGE 82:15 TO 82:22 (RUNNING 00:00:20.551)

- 1.5 My question is really fairly Q. 16 simple. 17 It's not whether you can think 18 of a reason why this was done, but simply do you know whether Nongshim employees 19 20 prepared reports on a regular basis 21 concerning these sales incentives being 22 offered by Samyang, Ottogi, and Yakult?
- 69. PAGE 82:24 TO 83:06 (RUNNING 00:00:26.424)
  - 24 Α. No. I have not been furnished 25 with reports to that effect on a regular 00083:01 CHANG - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY 02 basis. 03 Ο. Okay. Similarly, did Nongshim 0.4employees prepare reports on a regular basis concerning the Ramen sales targets 05 of Ottogi, Yakult, and Samyang? 06

## 70. PAGE 83:08 TO 83:17 (RUNNING 00:00:27.517)

NΑ So as you will hopefully recall, Α. 09 I've been telling you throughout that ever since the mid-'90s, the information -- any 10 11 information pertaining to the competition was no longer important to us. That is, 12 13 in fact, more so ever since the 2000s. 14 And so you ask if our people 15 regularly tracked anything like that; have there been reports that I've been 16 furnished with; no. The answer is no. 17

#### 71. PAGE 99:03 TO 99:05 (RUNNING 00:00:05.382)

Q. Does the company have a policy against using private emails for company business?

#### 72. PAGE 99:09 TO 99:16 (RUNNING 00:00:24.586)

09 There is no policy that forbids 10 that. However, when you look at the 11 company policies, there, the company 12 provides that information that is not 13 public or not to be made public shall be governed in -- along some very, very 14 15 strict guidelines. And that is disclosed 16 across many pages.

#### 73. PAGE 99:17 TO 99:19 (RUNNING 00:00:08.815)

17 Anyhow, so that -- going back, 18 so that is why the company embarked upon a

```
separate independent investigation of its
```

#### 74. PAGE 99:20 TO 99:22 (RUNNING 00:00:06.795)

- 20 own. And the fact is nobody -- not one single individual -- was subject to any 21
- 22 censure or discipline.

#### 75. PAGE 147:08 TO 147:10 (RUNNING 00:00:05.365)

- Okay. Can you tell me briefly η 9 what the purpose of the Ramen conference
- 10 is, briefly.

#### 76. PAGE 147:11 TO 147:14 (RUNNING 00:00:09.767)

- 11 So firstly, South Korea
- 12 basically works on a value-added tax
- 13 system. They have a VAT of 10 percent
- added on to the price of the product. And 14

#### 77. PAGE 147:15 TO 147:20 (RUNNING 00:00:13.466)

- 1.5 effectively, the sellers of products
- 16 pre --
- 17 THE INTERPRETER: Sorry.
- 18 Strike.
- -- charge ahead of time this 10 19 Α.
- 20 percent VAT tax from the consumers.

#### 78. PAGE 147:21 TO 148:03 (RUNNING 00:00:18.306)

- 21 Now, you can see how, if a
- 22 company sells 100 units of whatever and
- 23 yet reports to the Korean tax authorities
- 24 that they sold only 90, then they get to
- 25 make away with, you know, X times 10
- 00148:01 CHANG HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
  - percent, and so, you know, there is room 02
  - 0.3 for tax abuse.

#### 79. PAGE 148:04 TO 148:09 (RUNNING 00:00:13.711)

- And so there is going to be a
- 0.5 tax receipt that needs to be exchanged as
- 06 between the seller of a certain product
- 07 and a particular purchaser of certain said
- 0.8 product who, in turn, turns around and
- sells to the consumers.

#### 80. PAGE 148:10 TO 148:17 (RUNNING 00:00:29.055)

- 1 0 And so between the years of 2003
- 11 to 2010, roughly, because -- to the extent
- these tax receipts were not completely
- 13 being provided or received and so forth,
- 14 the tax authorities basically felt that
- 1.5 there was a lot of shenanigans going on in
- 16 terms of how sellers of product were
- 17 basically pocketing the VAT taxes.

## 81. PAGE 148:18 TO 148:20 (RUNNING 00:00:06.605)

- 18 So the idea thus was to come up
- 19
- with this sort of a conference. I will call it a conference too myself. And the 20

## 82. PAGE 148:20 TO 148:25 (RUNNING 00:00:15.762)

- call it a conference too myself. And the
- idea underlying that was to basically 21
- 22 educate people so as to ensure that both

- the seller as well as the buyer of product 23 would faithfully issue and receive these 24 25 tax receipts. And if there be any 83. PAGE 148:25 TO 149:04 (RUNNING 00:00:09.537) tax receipts. And if there be any 00149:01 CHANG - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY 02 problems in that regard, we would go out into those locales and, basically, educate 0.3 them. So that is the purpose for which 84. PAGE 149:04 TO 149:16 (RUNNING 00:00:38.295) 0.4them. So that is the purpose for which 05 the conference was begun. 06 Now, secondly -- and I happen to 07 share in this opinion, as do a number of others, I will tell you. So 0.8 09 notwithstanding the first purpose for 10 which was started, a lot of people kind of 11 figured that maybe this was begun so as to 12 essentially provide some post-retirement 13 employment to former Korean tax authority 14 members, whether they leave upon reaching the age of 65 or just, you know, leave in 15 the interim. 85. PAGE 149:17 TO 149:20 (RUNNING 00:00:11.535) 17 So the way the conference was 18 set up was there was a secretariat general 19 that was organized first as part of this
- 86. PAGE 149:20 TO 149:23 (RUNNING 00:00:14.919)
  - 20 conference. And the secretary general for

conference. And the secretary general for

- 21 said secretariat was a former Korean tax
- 22 authority man. And it was under his
- 23 auspices that things were to be run. So

## 87. PAGE 149:23 TO 150:05 (RUNNING 00:00:14.088)

- 23 auspices that things were to be run. So
- 24 it's not that we picked who was going to
- come; it was the Korean tax authority
- 00150:01 CHANG HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
  - 02 themselves who indicated who was going to
    - 0.3

20

- $\cap 4$ Did the companies second
- employees to serve on the secretariat? 0.5

#### 88. PAGE 150:06 TO 150:07 (RUNNING 00:00:02.475)

- 06 Let me talk about that. So
- 07 underneath the secretariat -- so you kind

## 89. PAGE 150:07 TO 150:11 (RUNNING 00:00:12.980)

- underneath the secretariat -- so you kind
- of beat me to it before I was able to 0.8
- address it. But sure enough, basically,
- 10 attached to the secretariat, each company
- was to second a man to serve there.

## 90. PAGE 150:12 TO 150:16 (RUNNING 00:00:15.727)

- 12 Now, what -- what I need to
- 13 stress here is the fact that the
- organization was set up at the behest of

- the Korean tax authority, not because we, the companies, wanted to have that. One
- 91. PAGE 150:16 TO 150:18 (RUNNING 00:00:05.252)
  - 16 the companies, wanted to have that. One
  - 17 way or another, by hook or crook, we end
  - 18 up each seconding a man to serve there.
- 92. PAGE 150:19 TO 150:23 (RUNNING 00:00:11.065)
  - In the meantime, Binggrae, who
  - 20 had the smallest market share, said, "We
  - 21 just cannot afford to second a person
  - 22 there. Instead, we'll pitch in in terms
  - of the expenses." Ottogi says, "Well, we
- 93. PAGE 150:23 TO 150:25 (RUNNING 00:00:05.923)
  - of the expenses." Ottogi says, "Well, we
  - 24 can't send a full-time employee. We're
  - 25 going to send a part-timer."
- 94. PAGE 151:02 TO 151:04 (RUNNING 00:00:08.125)
  - 02 And as for us, at first, what we
  - 03 did was we sent somebody there who was
  - 04 looking at imminent retirement. And then
- 95. PAGE 151:04 TO 151:10 (RUNNING 00:00:16.849)
  - 04 looking at imminent retirement. And then
  - 05 after that person, in fact, retired, we
  - 06 basically called somebody out of
  - 07 retirement and hired back the person with
  - 08 an annual salary and everything and,
  - 09 basically, hired -- had that person attend
  - 10 that basically on a contract basis. Now,
- 96. PAGE 151:10 TO 151:15 (RUNNING 00:00:12.481)
  - 10 that basically on a contract basis. Now,
  - 11 with each of those seconded personnel
  - 12 being paid by their respective companies,
  - 13 they are there working for the
  - 14 secretariat, conducting work for the
  - 15 secretariat.
- 97. PAGE 151:16 TO 151:20 (RUNNING 00:00:12.268)
  - Now, then there are the people
  - 17 who were on dispatch from each of the
  - 18 companies, handling work for the
  - 19 respective companies, and among them would
  - 20 be --
- 98. PAGE 152:02 TO 152:06 (RUNNING 00:00:10.064)
  - 02 Going back.
  - 03 A. Among them would be a person
  - 04 serving as an assistant administrator for
  - 05 tax consideration purposes.
  - 06 Q. Okay.
- 99. PAGE 152:07 TO 152:11 (RUNNING 00:00:19.166)
  - 07 A. So with each company having an
  - 08 assistant administrator as such, on top of
  - 09 that echelon would be, say, the respective
  - 10 companies' head of sales HQ, who would be
  - 11 serving as executives of this conference.

#### 100. PAGE 152:12 TO 152:19 (RUNNING 00:00:20.876) So to speak in terms of 13 expenses, there would be the remuneration for the general -- secretary general, as 14 1.5 we discussed, the salary for the one 16 female employee who would be there, the office lease-related cost, and other 17 18 ancillary costs having to do with training 19 and education. And those costs were 101. PAGE 152:19 TO 153:02 (RUNNING 00:00:29.134) 19 and education. And those costs were 20 basically prorated for each company based upon their respective market share. 21 22 Okay. Let me stop you. 23 All right. Do you know an 24 individual named Chan-Oong Kim? 25 The translation that I have is 00153:01 CHANG - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY C-H-A-N - O-O-N-G K-I-M. 102. PAGE 153:03 TO 153:06 (RUNNING 00:00:08.699) With what company? Our company? 03 Α. 04 Q. Yes. 0.5 Α. Kim what? 06 Chan-Oong. Q. 103. PAGE 153:07 TO 153:09 (RUNNING 00:00:07.434) 07 Oh, yeah. So that individual, at that time, was serving as our 0.8 administrator for tax purposes. And 104. PAGE 153:09 TO 153:13 (RUNNING 00:00:12.482) administrator for tax purposes. And 10 typically, these assistant administrators 11 would be individuals at the team level who 12 would be handling tax matters in their own 13 company. And mind you, these sorts of 105. PAGE 153:13 TO 153:20 (RUNNING 00:00:16.574)

- company. And mind you, these sorts of 14 conferences -- you know, it's not just -they're not --15 THE INTERPRETER: Strike. 16 17 It's not just there for Ramen.
- But throughout the whole country of South 18 19 Korea, you'll see about 30 different types
- of conferences for various sectors. For 20

#### 106. PAGE 153:20 TO 153:23 (RUNNING 00:00:07.674)

13

- 20 of conferences for various sectors. For instance, you'll see such for not just 21
- 22 Ramen but milk, ice cream, drinks,
- 23 cookies -- a whole slew of them. And

## 107. PAGE 153:23 TO 154:03 (RUNNING 00:00:08.987)

- cookies -- a whole slew of them. And
- 24 there would be one for the Samsung
- 2.5 Electronics-type things and just anything
- 00154:01 CHANG HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
  - 02 having to do with consumer-related
    - 0.3 products.

#### 108. PAGE 166:25 TO 167:08 (RUNNING 00:00:24.304)

```
Okay. So let me just ask a
00167:01 CHANG - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
            quick series of questions here.
      0.3
                      During the two years that you
      04
            participated in the Ramen conference, do
      0.5
            you recall any discussion of price
      06
            increases between yourself on behalf of
      07
            Nongshim and the representatives of any of
      08
            your competitors?
```

#### 109. PAGE 167:09 TO 167:17 (RUNNING 00:00:22.613)

```
09
           Α.
                  So as I mentioned earlier, the
10
      people who would attend the Ramen
11
       conference would be the respective
       companies' salespeople, which was the case
12
13
       for me too.
14
                  Now, I cannot quite speak about
      the competition. But when it comes to price increases, I don't know about those
1.5
17
      things. And so just to further drive home
```

#### 110. PAGE 167:17 TO 168:05 (RUNNING 00:00:34.572)

```
things. And so just to further drive home
     18
           the point, I am in the dark as much as
     19
           anybody else when it comes to any
      20
           prospective Ramen price increase. And
      21
           having gone to the conference on at least
      22
           two occasions, you know, upon getting
      23
           there, I --
     24
                      THE INTERPRETER: Strike.
      25
                      -- I saw that it's not the sort
               Α.
00168:01
         CHANG - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
           of place where you talk about those
      02
      0.3
            things.
     0.4
               Q.
                      Okay. So is the answer to my
            question "no"?
      05
```

#### 111. PAGE 168:06 TO 168:06 (RUNNING 00:00:00.840)

06 A. That is correct.

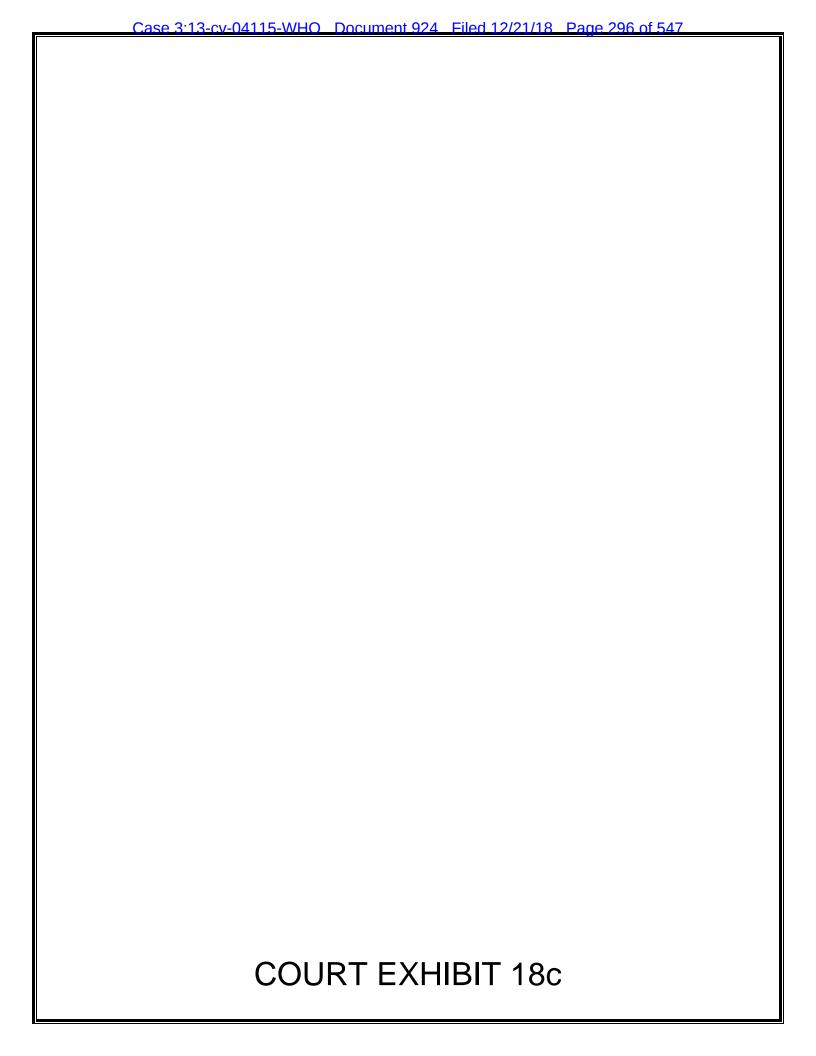
## 112. PAGE 170:18 TO 170:24 (RUNNING 00:00:19.308)

```
18 Q. So as you sit here today, are
19 you aware of any information that would
20 suggest to you that the question of price
21 increases in the Ramen noodle market
22 domestically was ever discussed at any of
23 the meetings involving the Ramen
24 conference at any level?
```

#### 113. PAGE 170:25 TO 170:25 (RUNNING 00:00:02.027)

25 A. I am not, none whatsoever.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:26:18.335)



# Chang, Min Sang (Vol. 01) - 03/25/2016

1 CLIP (RUNNING 00:01:00.489)



## CHANGMINSANG-0325R

4 SEGMENTS (RUNNING 00:01:00.489)



# 1. PAGE 75:09 TO 75:11 (RUNNING 00:00:14.982)

- 09 Q. Do you recall during what period 10 Nongshim Korea was using an AC Nielsen 11 subscription?
- 2. PAGE 75:12 TO 75:20 (RUNNING 00:00:28.680)
  - 12 Α. As far as Link Aztec, we 13 subscribed to their services starting in 14 2008. Now, as for AC Nielsen Korea, if 15 memory serves, it was starting in the mid-'80s that we subscribed to their 16 17 services until a certain point in time, 18 and then we stopped. And then starting in 19 2009, we started subscribing to them 2.0 again.
- 3. PAGE 75:21 TO 75:23 (RUNNING 00:00:07.703)
  - Q. Do you remember when you stopped your Nielsen subscription after you had had it in the mid-'80s?
- 4. PAGE 75:24 TO 76:02 (RUNNING 00:00:09.124)
  - A. So I don't exactly recall, but I
    25 wonder if that wasn't the end of the '90s,
    00076:01
    02 maybe early aughts.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:01:00.489)

# Chang, Min Sang (Vol. 02) - 03/28/2016

1 CLIP (RUNNING 00:00:16.546)



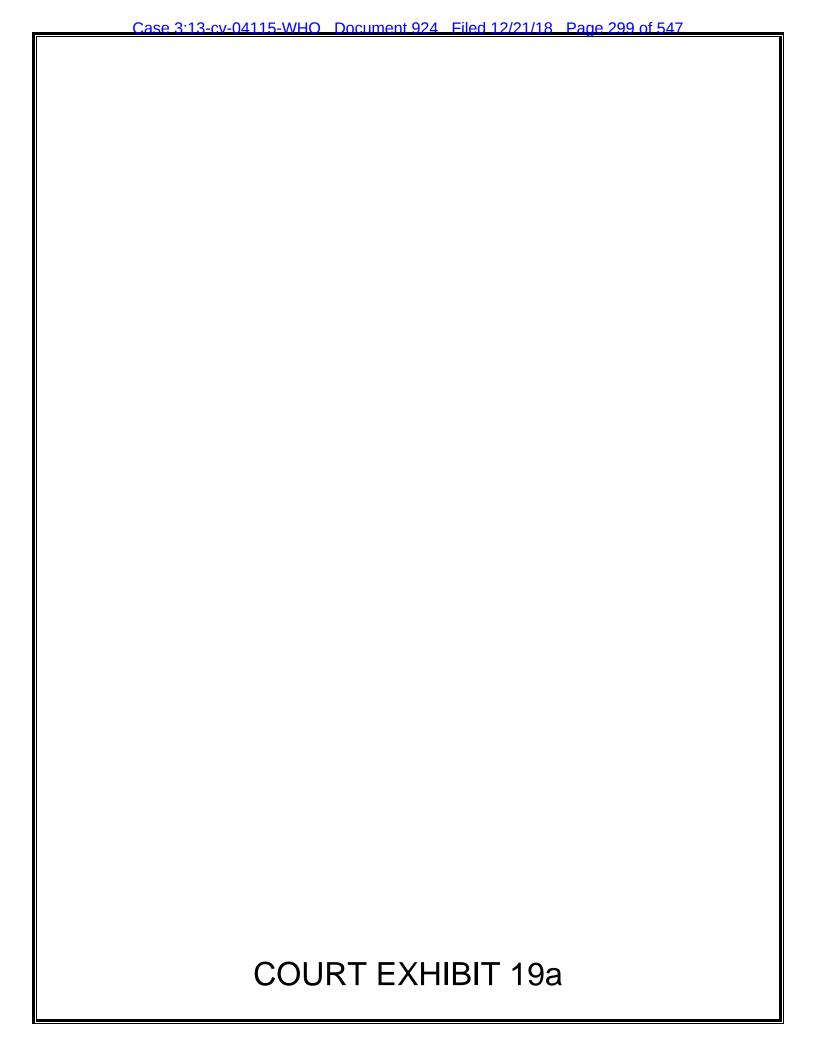
CHANGMINSANG-0328R

2 SEGMENTS (RUNNING 00:00:16.546)



- 1. PAGE 13:06 TO 13:09 (RUNNING 00:00:08.722)
  - O6 Q. Okay. Can you tell me, sir, the names of the individuals who were present
  - 08 with you when you were preparing for your
  - 09 deposition testimony with counsel.
- 2. PAGE 13:22 TO 13:23 (RUNNING 00:00:07.824)
  - 22 A. That was Mr. Hyun-Gyoon Choi and
  - Yeo Won Yoon.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:00:16.546)



# Lee, Jae Chan (Vol. 01) - 03/30/2016

1 CLIP (RUNNING 00:16:44.394)

## LEEJAECHAN-0330

#### 78 SEGMENTS (RUNNING 00:16:44.394)



#### 1. PAGE 5:07 TO 5:16 (RUNNING 00:00:09.380)

```
07 ALBERT
                KIM,
          the interpreter, having first
80
09
            been duly sworn by Sharon Lengel,
10
            the Notary Public, interpreted
11
           the testimony as follows:
12 JAE CHAN LEE,
13
           having first been duly sworn by
            Sharon Lengel, the Notary Public,
14
15
            was examined and testified as
16
            follows:
```

#### 2. PAGE 5:12 TO 5:16 (RUNNING 00:00:01.777)

```
12 JAE CHAN LEE,
13 having first been duly sworn by
14 Sharon Lengel, the Notary Public,
15 was examined and testified as
16 follows:
```

#### 3. PAGE 7:03 TO 7:04 (RUNNING 00:00:01.629)

```
03 Q. Okay. Where do you currently 04 work?
```

# 4. PAGE 7:05 TO 7:06 (RUNNING 00:00:04.335)

```
05 A. I currently work for Nongshim 06 Korea.
```

#### 5. PAGE 7:07 TO 7:08 (RUNNING 00:00:02.431)

```
07 Q. Okay. And how long have you 08 worked for Nongshim Korea?
```

#### 6. PAGE 7:09 TO 7:14 (RUNNING 00:00:17.909)

```
O9 A. So I came on-board with the company in 1996, and there was a brief hiatus when I was not with the company.
And briefly, I had worked in the United States. And presently, I work for Nongshim Korea.
```

#### 7. PAGE 7:15 TO 7:16 (RUNNING 00:00:03.560)

```
15 Q. During what time period did you 16 work in the United States?
```

#### 8. PAGE 7:17 TO 7:19 (RUNNING 00:00:11.577)

```
17 A. So that was from
18 January 1, 2010, through August
19 the 31st, 2014.
```

#### 9. PAGE 7:20 TO 7:21 (RUNNING 00:00:04.511)

```
20 Q. Tell me what you did when you 21 started with Nongshim Korea in 1996.
```

#### 10. PAGE 7:22 TO 8:04 (RUNNING 00:00:24.638)

- So within Nongshim Korea, there Α.
- 23 is an arm of the company that is tasked
- 24 with overseas export-related sales. And
- 25 then there is an arm of the company that
- 00008:01
  - 02 provides support unto said sales team.
  - 03 And I came on-board with the sales support
  - team, as it were. 04

#### 11. PAGE 8:05 TO 8:06 (RUNNING 00:00:02.385)

- Q. How long were you with the sales
- support team?

#### 12. PAGE 8:07 TO 8:09 (RUNNING 00:00:11.587)

- 07 It seems to me that that runs Α.
- from the time when I came on-board all the
- 09 way through about spring of 2008, I think.

#### 13. PAGE 8:10 TO 8:12 (RUNNING 00:00:08.826)

- And from 2008 until you left to Q.
- 11 go to Nongshim America in 2010, what did
- 12 you do?

#### 14. PAGE 8:13 TO 8:19 (RUNNING 00:00:23.405)

- So as you recall, just a moment Α.
- ago, I told you that whereas in the 14
- company, there is, on the one hand, a 15
- sales support team, and then there is the
- 17 sales team proper. So in 2008, I moved
- over to the sales team proper and was 18
- 19 tasked with handling U.S.-oriented sales.

#### 15. PAGE 30:21 TO 30:24 (RUNNING 00:00:18.091)

- 21 Who would make the decision on Q.
- 22 whether to increase the price of a Ramen
- 23 noodle product intended for the export
- 24 market?

#### 16. PAGE 31:04 TO 31:21 (RUNNING 00:00:58.591)

- So in terms of -- in terms of
- who is the final authority, who basically 05
- gets to say yea or nay as to the raising 07 of price for export-bound products, that
- 80 is something that is specified within
- company regulations. Ultimately, the buck falls on the CEO. He is the designee in 09
- 10
- terms of the final decisionmaking 11
- 12 authority.
- 13 Now, as to the question of
- whether to raise or not, that is something 14
- 15 that devolves upon the actual head of
- said, say, arm of the company, exports, in 16
- 17 this regard. And the person who's in 18
- charge of exports, in an overall sense, 19 will basically consider those things that
- I've talked about -- profitability, et 2.0
- cetera, the trends, and make a decision --21

## 17. PAGE 31:22 TO 31:25 (RUNNING 00:00:09.646)

- THE INTERPRETER: Strike.
- 23 -- a recommendation of a sort to

```
the CEO. And the CEO, if he deems it fit,
2.4
25
     then will approve.
```

#### 18. PAGE 32:02 TO 32:06 (RUNNING 00:00:20.185)

- Do you know whether there was Ο. 0.3 any sort of formal document that would, in the normal course, be signed off on by the Λ4 05 head of -- the export sales and by the CEO 06 prior to implementing a price change?
- 19. PAGE 32:07 TO 32:13 (RUNNING 00:00:13.953)
  - 07 THE INTERPRETER: Quick 0.8 adjustment as to the very last part, Λ9 by the interpreter. 10 "And he will make a recommendation of a sort to the CEO 11 for the CEO's approval." 12

Now the question.

#### 20. PAGE 32:14 TO 32:20 (RUNNING 00:00:17.353)

13

So when you ask that, do you 15 mean to ask if there exists an actual document on which the approval gets granted, meaning, something that seeks an 17 18 approval on, or are you asking as to any 19 company policies or regulations that 2.0 govern those sorts of things?

#### 21. PAGE 32:22 TO 33:04 (RUNNING 00:00:29.658)

Yes, indeed. So although you Α. 23 would figure that there is going to be 24 some prior coordination and whatnot, ultimately, the decision as to an increase 25 00033:01 02 as to price is something that takes place 03 via paperwork. It is going to be by way of an approval granted in writing. 04

#### 22. PAGE 33:05 TO 33:07 (RUNNING 00:00:12.104)

And do you know whose signatures 06 or chops or approvals you would find on 07 that document?

#### 23. PAGE 33:10 TO 34:05 (RUNNING 00:00:56.729)

02

0.3

Well, as I said, the final 10 11 decisionmaking authority happens to be the CEO, to my understanding. But if you're 12 13 asking as to anybody else who might be 14 included as part of the approval chain, if 15 you will, sometimes it could be just one person, the head of the export arm of the 16 17 company. He might basically approve a 18 certain idea and pass it up to the CEO, or 19 there might be an actual hands-on person 20 involved somewhere. You know, what I'm 21 thinking is, depending on the case, there could be three levels, five levels 22 23 involved. And I think the best way -- the 2.4 proper way to answer this is, essentially, 25 00034:01 everybody who was -- who had a role in the

respective, say, approval instance would

```
04
              be found on such a document. I think
         05
              that's the right way to put it.
24. PAGE 36:15 TO 36:20 (RUNNING 00:00:12.207)
         15
                  Q.
                        Mr. Lee, I'm going to show you
         16
              what's been labeled as Exhibit 121.
        17
                         I'd ask you to take a moment to
              look at it, and when you have had a
         18
              moment, let me know, and I've got a couple
              of questions for you about it.
         20
25. PAGE 46:04 TO 46:06 (RUNNING 00:00:08.698)
                  Q.
                        Do you see the series of boxes
              that is at the top right-hand side of the
         05
         06
              page?
26. PAGE 46:07 TO 46:07 (RUNNING 00:00:01.705)
         07
                  Α.
                         Yes.
27. PAGE 46:08 TO 46:08 (RUNNING 00:00:01.759)
                  Ο.
                         Can you tell me what those are.
28. PAGE 46:09 TO 46:13 (RUNNING 00:00:18.176)
         09
                         Certainly. Now, at this moment,
              I fail to recall each individual's
         10
              respective, say, title at that time. But
              essentially, these were bosses under whom
         13
              I was serving at that time.
29. PAGE 46:14 TO 46:14 (RUNNING 00:00:05.402)
                  Q.
                         Are these personal seals?
30. PAGE 46:15 TO 46:17 (RUNNING 00:00:13.239)
         15
                         Indeed. I understand these to
              be each person's respective
              company-related chop.
         17
31. PAGE 46:18 TO 46:19 (RUNNING 00:00:13.291)
                        Okay. So what is the -- what is
              the title of the first box on the left?
32. PAGE 46:20 TO 46:20 (RUNNING 00:00:02.361)
                         "Inception."
                  Α.
33. PAGE 46:23 TO 46:24 (RUNNING 00:00:07.471)
                         Is that the business-related
              chop that you were using in April of 2008?
34. PAGE 46:25 TO 47:02 (RUNNING 00:00:04.717)
         25
                         Yes. That is how I recall
  00047:01
              things.
35. PAGE 47:03 TO 47:04 (RUNNING 00:00:03.508)
```

CONFIDENTIAL page 4

And what is the title of the

next box to the right?

"Review."

36. PAGE 47:05 TO 47:05 (RUNNING 00:00:02.300)

Α.

05

```
37. PAGE 47:06 TO 47:07 (RUNNING 00:00:07.802)
                         Do you know -- do you know whose
              company-related chop is underneath that?
38. PAGE 47:10 TO 47:10 (RUNNING 00:00:01.938)
         10
                  Α.
                         Yes, I do.
39. PAGE 47:11 TO 47:11 (RUNNING 00:00:01.466)
                   Ο.
                          And whose is it?
40. PAGE 47:12 TO 47:12 (RUNNING 00:00:05.500)
                          It reads "Hyun Sung Kim."
                   Α.
41. PAGE 47:13 TO 47:14 (RUNNING 00:00:05.545)
                         And do you recall what position
              Mr. Kim had in April of 2008?
42. PAGE 47:15 TO 47:15 (RUNNING 00:00:04.791)
                   Α.
                          I do not exactly recollect.
43. PAGE 48:13 TO 48:14 (RUNNING 00:00:03.136)
         13
                          Okay. What is the title of the
              third box from the left?
44. PAGE 48:15 TO 48:15 (RUNNING 00:00:01.488)
         15
                   Α.
                          "Review."
45. PAGE 48:16 TO 48:18 (RUNNING 00:00:06.219)
                   Q.
                         And do you recognize the
         17
              business-related chop in the box below
         18
              that?
46. PAGE 48:19 TO 48:19 (RUNNING 00:00:02.590)
                         Yes. I can tell. Yeah.
47. PAGE 48:20 TO 48:20 (RUNNING 00:00:01.032)
                   Q.
                          And whose is it?
48. PAGE 48:21 TO 48:21 (RUNNING 00:00:01.975)
                   Α.
                          Doo Ha Hong.
49. PAGE 48:22 TO 48:23 (RUNNING 00:00:08.413)
                         Do you recall what position Doo
                   Q.
              Ha Hong had in April of 2008?
50. PAGE 48:24 TO 49:02 (RUNNING 00:00:12.112)
                          I would believe he was then
         2.4
                   Α.
              serving as the overall person in charge of
         25
  00049:01
         02
              all of export.
51. PAGE 49:03 TO 49:04 (RUNNING 00:00:04.013)
                          Okay. And what is the title of
              the box on the far right?
52. PAGE 49:05 TO 49:05 (RUNNING 00:00:02.412)
```

Α.

"Approve."

```
53. PAGE 49:06 TO 49:08 (RUNNING 00:00:02.797)
                        And who --
                        THE INTERPRETER: Strike. Let's
        0.8
                  go with "Approval."
54. PAGE 49:09 TO 49:11 (RUNNING 00:00:04.603)
                        Okay. Do you recognize the
                  Ο.
        10
              business-related chop that is underneath
              that title?
        11
55. PAGE 49:12 TO 49:12 (RUNNING 00:00:02.168)
                  Α.
                        Yes. I can tell.
56. PAGE 49:13 TO 49:14 (RUNNING 00:00:02.590)
                        And whose business-related chop
        13
                  Ο.
        14
              is that?
57. PAGE 49:15 TO 49:15 (RUNNING 00:00:01.814)
                        It's Joon Park.
        15
                 Α.
58. PAGE 49:16 TO 49:17 (RUNNING 00:00:04.583)
                        And do you recall what position
              Joon Park held in April of 2008?
59. PAGE 49:20 TO 49:24 (RUNNING 00:00:26.089)
                        In part, I recall that he was
        21
              probably in charge of all of international
              or overseas sales. But I don't know what
        22
        23
              else he may have also been charged with
              handling in addition. And by that, I'm
        24
60. PAGE 49:25 TO 50:11 (RUNNING 00:00:34.646)
        25
              talking about how this time period is a
  00050:01
              certain time period during which there
        02
              were already these overseas-located
        03
        04
              entities.
        05
                        And so I think I'm generally
              correct about this gentleman being in
        06
        07
              charge of exports in an overall sense.
        0.8
              But as to what else and to what extent he
        09
              may have any other -- have had any other
        10
              responsibilities, that is not entirely
        11
              clear to me at this time.
61. PAGE 50:12 TO 50:13 (RUNNING 00:00:07.279)
                        Okay. Do you see the text lower
              down beside the Arabic Numeral 1?
62. PAGE 50:14 TO 50:14 (RUNNING 00:00:02.201)
                  Α.
                        Oh, yes. I see that.
```

to the right of the Arabic Numeral 1 say?

What does that text immediately

You're asking me to read aloud?

page 6

63. PAGE 50:15 TO 50:16 (RUNNING 00:00:05.905)

64. PAGE 50:17 TO 50:18 (RUNNING 00:00:03.409)

Is that --

17

CONFIDENTIAL

## 65. PAGE 50:19 TO 50:21 (RUNNING 00:00:04.732)

- 19 Q. Just -- yes. Just for now,
- 20 immediately what is to the right of the
- 21 Arabic numeral, that line?

#### 66. PAGE 50:24 TO 50:24 (RUNNING 00:00:09.013)

A. "Causes as to price increase."

#### 67. PAGE 50:25 TO 51:06 (RUNNING 00:00:09.605)

- Q. Okay. And what is the text in 00051:01

  02 the first -- I don't know whether you os would call it a bullet. But it's a dash here.
  - 05 What is the text on the first
  - 06 dash?

#### 68. PAGE 51:07 TO 51:09 (RUNNING 00:00:04.474)

- 07 A. You want me to read it aloud, do 08 you mean?
- 09 Q. Yes, please.

## 69. PAGE 51:10 TO 51:13 (RUNNING 00:00:29.926)

- 10 A. So it reads -- dash or hyphen --
- 11 whatever -- "Increase as to domestic
- 12 product price: Average of 11.3 percent
- 13 (increased or raised February 20th)."

#### 70. PAGE 51:14 TO 51:16 (RUNNING 00:00:04.605)

- 14 Q. Okay. And what is the text
- 15 after the second bullet or dash or
- 16 whatever?

## 71. PAGE 51:17 TO 51:23 (RUNNING 00:00:37.521)

- 17 A. So it reads "Rise in cost of raw
- 18 materials:"
- Then on the next line, it says,
- 20 "Flour 50 percent" with an upward facing
- 21 arrow, "Palm oil, 94" arrow facing
- 22 upwards, "Rice brand oil, 55 percent,"
- 23 arrow facing upward "(newspaper sources)."

#### 72. PAGE 51:24 TO 52:03 (RUNNING 00:00:15.891)

- Q. So is the import of the
- 25 parenthetical there that the percentage
- 00052:01
  - 02 increases that are shown are based on
  - 03 what's been reported in the newspaper?

#### 73. PAGE 52:04 TO 52:05 (RUNNING 00:00:12.712)

- 04 A. It would appear that the gist
- 05 there was based upon newspaper material.

#### 74. PAGE 157:04 TO 157:10 (RUNNING 00:00:25.419)

- 04 Q. During the time that you were
- 05 working on planning for Nongshim America,
- 06 do you recall whether there was any effort
- 07 to harmonize prices for your Ramen
- 08 products between those that were
- 09 manufactured in the United States and
- 10 those manufactured in Korea?

#### 75. PAGE 157:24 TO 158:02 (RUNNING 00:00:09.661)

```
24 A. Perhaps it's unclear to me as to 25 what is exactly meant by "to harmonize 00158:01  
02 prices" in that regard.
```

#### 76. PAGE 158:03 TO 158:07 (RUNNING 00:00:17.838)

```
Q. To reduce the disparity which
otherwise might exist between the prices
for various Ramen products that might
exist as a result of cost differences
between importation and local production.
```

#### 77. PAGE 158:11 TO 160:13 (RUNNING 00:02:54.795)

```
So you're asking in terms of
12
     products from Korea. But basically, it's
13
    more like this: As a matter of principle,
14
     that which you bring in from Korea ought
15
     to result in there being a profit, that
16
     the sale be profitable, from Korea's
17
    perspective.
18
               And we're not talking about
19
    manufacturing profits. We're talking
     about, at the end of the day, how there,
20
     as a matter of principle, ought to be
21
22
     ordinary income.
23
               Now, that said, depending on how
24
```

the practices actually go, things can be all different.

9.01
02
For instance, the following is
03 possible: When you talk about Sabal-myun,
04 a bowled product, there are various
05 varieties as to Sabal-myun, different
06 flavors, whether this one versus that one
07 and yet another one. The costs are all
08 different for these guys.
09
And so though they all have

10 different manufacturing costs, as such, 11 let's say -- you will recall that for certain items that don't sell too much in 12 13 the U.S., they -- Nongshim America sources 14 those types of products from Korea; right? 15 So let's say the U.S. produces 16 certain things locally. And so we're 17 selling five items. Four of them are U.S. made. One is from Korea. They all have 18 different cost structures now.

different cost structures now.

But to sell this, actually, you

want to basically have them all priced at
the same level, as a practical matter.

The reason is because even though they're all the same, they have different ingredients; and yet if you

00160:01

02 price them at \$5 here, \$6 there, then you 03 don't -- this is not considered a strategic pricing policy in view of the 04 0.5 consumers out there. Okay? 06 And so sometimes that is done. 07 Yes. But that's not because the one was manufactured in Korea and so forth. It's 0.8 09 really because if they are of the same

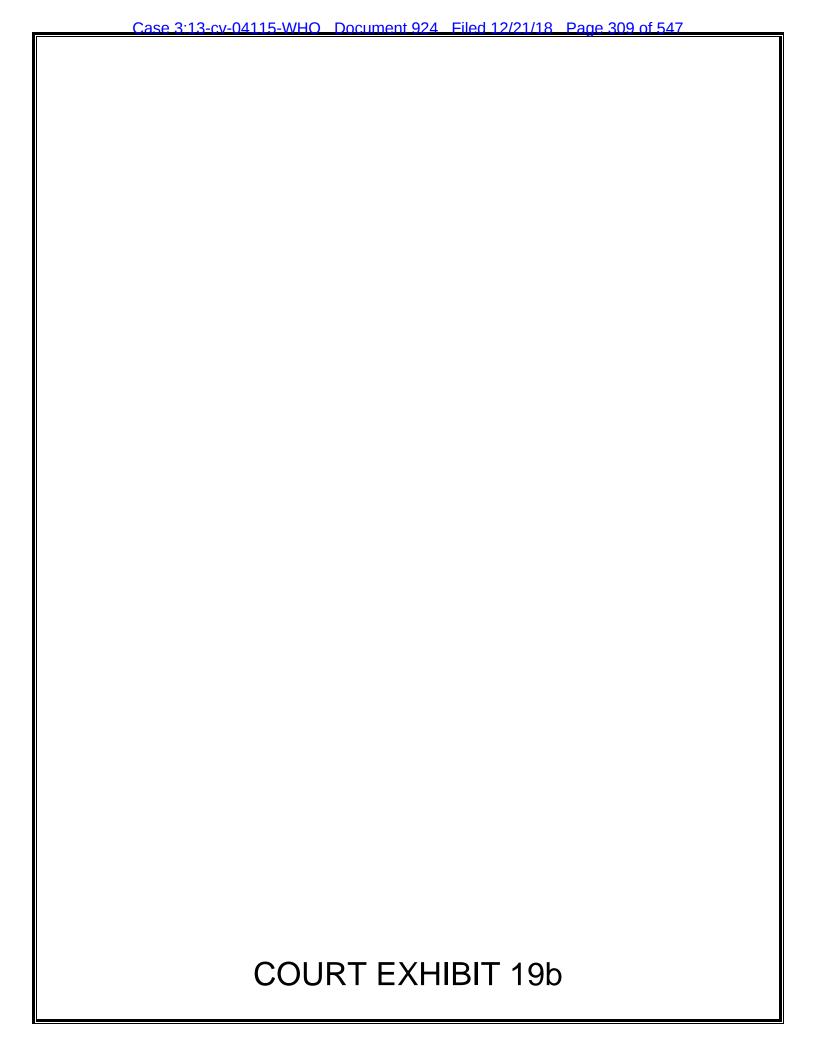
specification, and yet the manufacturing

- costs are all different, the thing is you still want to coincide all the pricing as 11
- 12
- 13 a matter of pricing practices.

## 78. PAGE 160:19 TO 160:24 (RUNNING 00:00:20.592)

- A. And so, yeah. My point was not that this isn't because the goods are, 19
- 20
- 21 let's say, from Korea. You know, if it's
- from Korea, then depending on the case,
- 23 there could be more profit. There could
- be less profit. So --

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:16:44.394)



## Jae Chan Lee

# Lee, Jae C. (Vol. 01) - 03/30/2016

2 CLIPS (RUNNING 00:05:17.075)

So what I'm trying to understand ...

#### JL-0330-0007923

#### 4 SEGMENTS (RUNNING 00:04:14.646)



#### 1. PAGE 79:23 TO 80:05 (RUNNING 00:00:27.849)

```
Q. So what I'm trying to understand
is how a approved price increase proposal
like the one that we see in Exhibit 121

LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
would be translated into a actual increase
in prices charged to your customer in the
North American market.

What steps had to be taken?
```

#### 2. PAGE 80:06 TO 82:13 (RUNNING 00:02:43.446)

```
So as I indicated previously,
      0.7
           first of all, this particular item was not
      0.8
           with respect to any particular region.
      09
           This was for all exports, in an overall
      10
           sense, to come up with a particular
      11
           quideline.
      12
                      Now, the U.S., for its purposes,
      13
           will have had its own existing price list.
           And the idea, of course, is to compare that against the guideline as per this.
      1.5
      16
           And whereas the guideline sets forth an
      17
           increase of 7.1 percent on average, when
      18
           they make that comparison, basically, when
      19
           they apply the 7.1 percent, because of the
      20
           amount below the decimal point, sometimes
      21
           you don't get a crisp sort of price
      22
           figure.
      23
                      Therefore, you tend to round
      24
           things up either by $0.05, $0.10, or
           $0.50, whatever. So the idea is that in
00081:01
          LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
           comparison to the stated 7.1 percentage
      02
      0.3
           point, sometimes they might have to -- and
           sometimes they might end up going over
      04
      05
           that. Sometimes they might -- going lower
      06
           than that, after adjustment.
      07
                     Anyhow, so they have their price
      0.8
           list. And once we make the suggestion to
      09
           them, to Nongshim America, it is almost
      10
           never the case that they just accept that
           as is and implement right away.
      11
      12
                     And I say that because though
      13
           they are a related company, the fact still
      14
           remains that they are a purchaser of
      1.5
           product from us. And what that means is
      16
           it requires a sort of a meeting of minds.
      17
           They need to accept and agree to what,
      18
           let's say, we're saying from here.
      19
                      Same thing with the domestic
      20
           side of things. You don't just get to,
      21
           say, take unilateral action just because
           you're the seller. You kind of need to
           have the buyer's agreement to a certain
      23
           extent.
```

#### Jae Chan Lee

```
And that's the way things go
00082:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
     02 even in the U.S. context. For instance,
          if they agree -- if the distribution
          channels don't agree, you might be looking
      04
     05
         at a long, drawn-out protracted, say,
      06
         battle of wills.
     0.7
                    So similarly, in the U.S.
      08
          context, say you offer this. It's going
     09
          to be some time before they actually
          accept it and, indeed, before there's
     10
          actual implementation. There's going to
      11
      12
          be some coordination required in the
          meantime.
      13
```

#### 3. PAGE 84:10 TO 84:17 (RUNNING 00:00:46.032)

```
Q. Okay. In 2008, when you were handling Nongshim Korea's sales to the U.S. market, do you recall whether you engaged in a process with employees of Nongshim America to implement some sort of price increase for Ramen noodle products resulting from the approval of price increase that we see in Exhibit 121?
```

#### 4. PAGE 84:21 TO 84:25 (RUNNING 00:00:17.319)

A. Well, I think -- well, I think I would -- rather, I would believe that a negotiation was probably conducted with the folks at Nongshim America after -- once we made this suggestion to them.

Okay. When we were talking ...

## JL-0330-0009002

## 2 SEGMENTS (RUNNING 00:01:02.429)



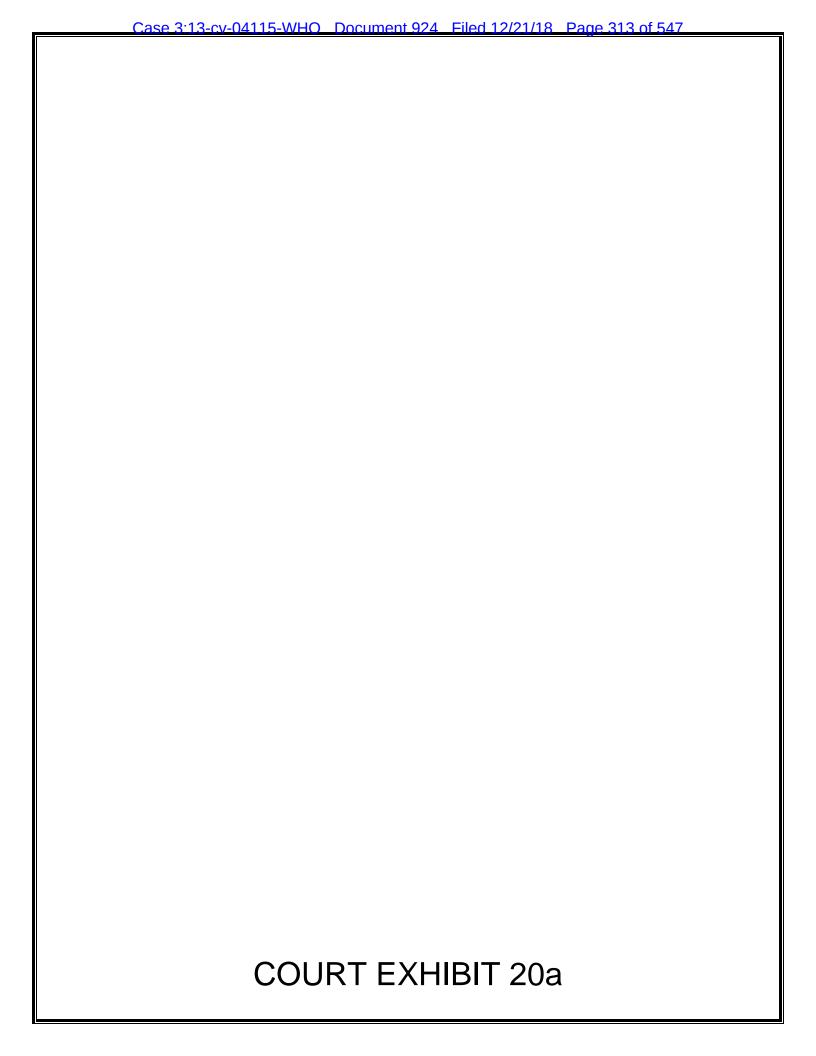
# 1. PAGE 90:02 TO 90:10 (RUNNING 00:00:38.717)

02	Q. Okay. When we were talking
03	earlier about the discussion that would
04	have occurred between Nongshim Korea and
05	Nongshim America to set the price list
06	after acceptance of the proposal and in
07	Exhibit 121, can you tell me whether the
8 0	price list that resulted from that
09	discussion required further signoff within
10	Nongshim Korea before it was finalized.

## 2. PAGE 91:04 TO 91:11 (RUNNING 00:00:23.712)

serves as a guide; right? A guideline. Now, as for any price level that goes beyond said guidelin level, that is something that gets decided by way of a negotiation between the team and the customer, based upon a discussion."	04	"Also I told you that that
107 level that goes beyond said guidelin 108 level, that is something that gets 109 decided by way of a negotiation 10 between the team and the customer,	05	serves as a guide; right? A
level, that is something that gets decided by way of a negotiation between the team and the customer,	06	guideline. Now, as for any price
09 decided by way of a negotiation 10 between the team and the customer,	07	level that goes beyond said guideline
10 between the team and the customer,	08	level, that is something that gets
· · · · · · · · · · · · · · · · · · ·	09	decided by way of a negotiation
11 based upon a discussion."	10	between the team and the customer,
	11	based upon a discussion."

TOTAL: 2 CLIPS FROM 1 DEPOSITIONS (RUNNING 00:05:17.075)



# Lee. Young Hoon (Vol. 01) - 03/30/2016

1 CLIP (RUNNING 00:20:38.144)

#### LEEYOUNG-0330

#### 110 SEGMENTS (RUNNING 00:20:38.144)



#### 1. PAGE 10:01 TO 10:06 (RUNNING 00:00:18.073)

- 00010:01 AERYONG KIM,
  02 was duly sworn to act as English/Korean interpreter.
  03
  04 YOUNG LEE,
  05 having been first duly sworn, was examined and
  06 testified as follows:
- 2. PAGE 11:15 TO 11:16 (RUNNING 00:00:03.832)
  - 15 Q All right. So you work currently at Nongshim 16 America, correct?
- 3. PAGE 11:17 TO 11:18 (RUNNING 00:00:03.199)
  - 17 A Yes, that's correct.
  - 18 Q Okay. And what is your role there?
- 4. PAGE 11:19 TO 11:21 (RUNNING 00:00:13.312)
  - 19 A I am engaged in the sales of -- sales in the
  - 20 region of the U.S. western district.
  - 21 Q Okay. And what is your formal job title?
- 5. PAGE 11:22 TO 11:24 (RUNNING 00:00:11.457)
  - 22 A My formal job title is general manager for
  - 23 the west coast region.
  - Q How many years have you held that title?
- 6. PAGE 11:25 TO 12:01 (RUNNING 00:00:06.526)
  - 25 A I think it has been about four years now. 00012:01 Q Okay. And what was your title before that?
- 7. PAGE 12:02 TO 12:04 (RUNNING 00:00:12.484)
  - 02 A I was the person in charge of the overall
  - 03 sales.
  - Q And how many years did you have that title?
- 8. PAGE 12:05 TO 12:08 (RUNNING 00:00:10.405)
  - 05 A I think I held that position for about five
  - 06 years.
  - 07 Q Okay. And did you have a position at
  - 08 Nongshim America before that?
- 9. PAGE 12:09 TO 12:11 (RUNNING 00:00:09.622)
  - 09 A Before that, I was just a manager.
  - 10 Q So how many years altogether have you been
  - 11 working for Nongshim America?
- 10. PAGE 12:12 TO 12:12 (RUNNING 00:00:03.616)
  - 12 A 15 years.
- 11. PAGE 27:06 TO 27:08 (RUNNING 00:00:09.207)
  - 06 Q On that note, how does the quality of

- 07 Nongshim ramen compare to the quality of Nissin 08 ramen?
- 12. PAGE 27:11 TO 27:13 (RUNNING 00:00:06.592)
  - THE WITNESS: It's far better.
  - BY MR. LINKH:
  - Can you tell me how it's far better? 13 Q
- 13. PAGE 27:14 TO 27:16 (RUNNING 00:00:28.691)
  - A Number one, we don't use MSG, and then we use
  - 15 goo-quality flour. And as for the starch that's
  - 16 used, we use good-quality starch. And as to other
- 14. PAGE 27:17 TO 27:19 (RUNNING 00:00:16.033)
  - 17 flavor ingredients, we are directly engaged in
  - 18 selection of those, which make a good quality of
  - 19 product.
- 15. PAGE 27:20 TO 27:21 (RUNNING 00:00:04.284)
  - And how does the quality of Nongshim ramen
  - 21 compare to the quality of Maruchan ramen?
- 16. PAGE 27:24 TO 28:05 (RUNNING 00:00:28.470)
  - THE WITNESS: Well, because one is made based
  - 25 on a low cost, so it is hard to compare the
  - 00028:01 qualities of the two.
    - 02 BY MR. LINKH:
    - 03
    - 03 Q When you say "one is made based on a low 04 cost," do you mean that Maruchan ramen is made at a
    - 05 lower cost than Nongshim ramen?
- 17. PAGE 28:06 TO 28:07 (RUNNING 00:00:09.625)
  - Yes, I'm referring to Maruchan's ramen, which
  - 07 targets its manufacturing on low cost.
- 18. PAGE 28:10 TO 28:12 (RUNNING 00:00:08.384)
  - Is Nongshim ramen more expensive than a
  - 11 similar-sized package or bowl of Nissin ramen or
  - 12 Maruchan ramen?
- 19. PAGE 28:14 TO 28:16 (RUNNING 00:00:18.221)
  - THE WITNESS: A high level ramen product of
  - 15 Nissin and Maruchan are of the similar price range
  - 16 as the price offered by Nongshim ramen.
- 20. PAGE 28:24 TO 28:25 (RUNNING 00:00:06.977)
  - Okay. Is Nongshim ramen's price at a premium
  - 25 to either Nissin or Maruchan's ramen?
- 21. PAGE 29:03 TO 29:04 (RUNNING 00:00:11.720)
  - THE WITNESS: The price level is similar to a
  - 04 premium brand product of Nissin and Maruchan.
- 22. PAGE 29:21 TO 29:22 (RUNNING 00:00:08.653)
  - All right, Mr. Lee. I'm going to eventually
  - 22 have you handed Exhibit 1007.
- 23. PAGE 29:25 TO 29:25 (RUNNING 00:00:02.535)
  - THE WITNESS: Yes.

## 24. PAGE 30:06 TO 30:08 (RUNNING 00:00:13.790)

- And can I point you to page 3 of the
- document. And there's a page number at the bottom
- 80 right-hand corner. You can see that.

#### 25. PAGE 30:09 TO 30:10 (RUNNING 00:00:09.633)

- And do you see the first -- it's not exactly
- 10 a bullet point, but it -- starting with "Currently"?

#### 26. PAGE 30:11 TO 30:11 (RUNNING 00:00:02.626)

11 Α Yes.

#### 27. PAGE 30:12 TO 30:21 (RUNNING 00:00:18.127)

- 12 And the second sentence says:
- 13 "However, Nong Shim's products
- have the great potential to further 14
- 15 penetrate the market because of
- their premium quality compared to 16
- 17 the competitors' low priced
- products, as well as the larger 18
- 19 serving size as compared to the
- 20 widely-distributed noodle cup in
- 21 competitive product lines."

#### 28. PAGE 30:22 TO 30:24 (RUNNING 00:00:04.554)

- Actually, I'm getting a little bit ahead of 23 Q
- 24 myself.

# 29. PAGE 30:25 TO 30:25 (RUNNING 00:00:02.189)

Are you familiar with the -- this document?

# 30. PAGE 31:01 TO 31:03 (RUNNING 00:00:04.148)

- 00031:01 Α Yes.
  - Okay. Did you have any role in creating this
  - 03 document?

# 31. PAGE 31:04 TO 31:05 (RUNNING 00:00:08.131)

- As to this document, I think I prepared it.
- 05 Q For what purpose did you prepare it?

#### 32. PAGE 31:06 TO 31:08 (RUNNING 00:00:13.566)

- Α I think in the 2004 time frame, this was
- 07 prepared at the time we were establishing our
- 08 business plans.

#### 33. PAGE 31:17 TO 31:18 (RUNNING 00:00:05.767)

- Where it says "premium quality compared to
- 18 the competitors' low priced products," can you tell

#### 34. PAGE 31:19 TO 31:19 (RUNNING 00:00:01.441)

19 me what that means?

## 35. PAGE 31:20 TO 32:02 (RUNNING 00:00:32.062)

- Like I explained earlier, the major products
- 21 made by Nissin and Maruchan are low-cost-based 22 products. So what this particular phrase is
- 23 referring to is that as compared to those types of
- 24 products by those companies, our product is of
- 25 better quality and of better price.
- When you say "better price," what do you mean 00032:01 Q

```
02 by that?
36. PAGE 32:03 TO 32:04 (RUNNING 00:00:14.168)
                    By that, I mean a more expensive price.
                    Okay. Is that still true today?
37. PAGE 32:05 TO 32:05 (RUNNING 00:00:02.719)
                A It is still true today.
38. PAGE 37:12 TO 37:13 (RUNNING 00:00:06.555)
                    Does Nongshim ramen taste different from
        13 Nissin ramen or Maruchan ramen?
39. PAGE 37:16 TO 37:21 (RUNNING 00:00:21.691)
                    THE WITNESS: Just like taste for all
        17 hamburgers different from each other, likewise for
        18 ramens, as well.
        19 BY MR. LINKH:
                   Does -- does Nongshim ramen have a different
        20
        21
            flavor than Nissin -- Nissin ramen?
40. PAGE 37:23 TO 37:25 (RUNNING 00:00:05.990)
                    THE WITNESS: It is different.
        24
            BY MR. LINKH:
                    Can you describe the differences?
        25
                Q
41. PAGE 38:02 TO 38:08 (RUNNING 00:00:32.289)
        02 THE WITNESS: Our major product -- we can say 03 Shin ramen would be our major product. It is
        04 spice -- it has a hot -- hot taste, and that is a
        05 representative product made by us.
        06 BY MR. LINKH:
               Q So Shin ramen has a hotter taste or flavor
        08 compared to Nissin ramen?
42. PAGE 38:11 TO 38:15 (RUNNING 00:00:09.642)
        11
                    THE WITNESS: It would be fair to put it that
        12
            way.
        13 BY MR. LINKH:
        14
                    Does Shin ramen have a hotter taste or flavor
           than Maruchan ramen?
43. PAGE 38:18 TO 38:19 (RUNNING 00:00:03.502)
        18
                    THE WITNESS: It would be fair to put it that
        19 way.
44. PAGE 48:21 TO 48:21 (RUNNING 00:00:03.411)
                    All right. Turning back to page 5, which
45. PAGE 48:22 TO 49:04 (RUNNING 00:00:33.294)
        22 you're looking at right now, the second name you
        23 mentioned, Mr. Hee Sup Nam, does he also go by the
        24 name Harrison Nam?
        25
                Α
                    Yes.
```

00049:01

0.3

13

0

Α

04 Nongshim America? 46. PAGE 49:13 TO 49:13 (RUNNING 00:00:02.511)

No, he does not.

CONFIDENTIAL page 4

Does he still work at Nongshim America?

MR. LINKH: Do you want me to re- --

Okay. Do you know when he stopped working at

#### 47. PAGE 49:16 TO 49:17 (RUNNING 00:00:05.866)

- 16 Q Do you know when Mr. Nam stopped working at
- 17 Nongshim America?

#### 48. PAGE 49:19 TO 49:19 (RUNNING 00:00:04.797)

- 19 THE WITNESS: I think maybe 2008 or 2009.
- 49. PAGE 84:19 TO 84:21 (RUNNING 00:00:13.411)
  - 19 Q When Nongshim America sells products that
  - 20 were manufactured in Korea, does Nongshim America
  - 21 purchase those products from Nongshim Korea?
- 50. PAGE 84:22 TO 84:24 (RUNNING 00:00:08.987)
  - 22 A Yes.
  - 23 Q And when Nongshim America purchases those
  - 24 products, does it pay the factory price?
- 51. PAGE 85:02 TO 85:02 (RUNNING 00:00:00.996)
  - 02 THE WITNESS: No.
- 52. PAGE 85:04 TO 85:05 (RUNNING 00:00:07.261)
  - 04 Q Okay. What price does Nongshim America pay
  - 05 for products that were manufactured in Korea?
- 53. PAGE 85:06 TO 85:08 (RUNNING 00:00:06.473)
  - 06 A Export price.
  - 07 Q Okay. How does an export price differ from a
  - 08 factory price?
- 54. PAGE 85:11 TO 85:11 (RUNNING 00:00:01.163)
  - 11 THE WITNESS: I don't know for sure.
- 55. PAGE 85:13 TO 85:14 (RUNNING 00:00:06.575)
  - 13 Q Okay. Is the export price something that is
  - 14 quoted to you by Nongshim Korea?
- 56. PAGE 85:15 TO 85:18 (RUNNING 00:00:13.070)
  - 15 A Yes, that's correct.
  - 16 Q Does Nongshim Korea ever negotiate with
  - 17 Nongshim America or vice versa over the export
  - 18 price?
- 57. PAGE 85:19 TO 85:23 (RUNNING 00:00:24.693)
  - 19 A Yes, such negotiation is done, generally
  - 20 speaking.
  - 21 Q On average, do you have an estimate about how
  - 22 much such negotiations can reduce the original
  - 23 export price?
- 58. PAGE 85:25 TO 86:01 (RUNNING 00:00:08.104)
  - 25 THE WITNESS: I think that will vary  $00086\!:\!01$  depending on the case.
- 59. PAGE 86:03 TO 86:05 (RUNNING 00:00:05.551)
  - 03 Q Could such negotiations ever reduce the
  - 04 original quoted export price by more than
  - 05 20 percent?
- 60. PAGE 86:07 TO 86:07 (RUNNING 00:00:03.997)
  - 07 THE WITNESS: Not as much as 20 percent.

#### 61. PAGE 86:09 TO 86:10 (RUNNING 00:00:05.354)

- 09 Q Could negotiations ever reduce the original
- 10 quoted export price by more than 5 percent?

#### 62. PAGE 86:12 TO 86:12 (RUNNING 00:00:02.933)

- 12 THE WITNESS: I don't quite recall.
- 63. PAGE 86:14 TO 86:16 (RUNNING 00:00:04.133)
  - 14 O Okay. Could -- could negotiations ever
  - 15 reduce the original quoted export price by more than
  - 16 10 percent?

#### 64. PAGE 86:18 TO 86:19 (RUNNING 00:00:02.105)

- 18 THE WITNESS: Not that I can precisely
- 19 recall.

#### 65. PAGE 86:21 TO 86:23 (RUNNING 00:00:10.781)

- 21 Q Okay. So is it safe to say that negotiations
- 22 would never reduce the original quoted export price
- 23 by more than 10 percent?

#### 66. PAGE 87:01 TO 87:01 (RUNNING 00:00:02.793)

00087:01 THE WITNESS: I think so.

## 67. PAGE 87:03 TO 87:04 (RUNNING 00:00:06.817)

- 03 Q What kind of factors might influence the
- 04 successfulness of a negotiation?

# 68. PAGE 87:06 TO 87:07 (RUNNING 00:00:08.344)

- 06 THE WITNESS: The biggest factor would be
- 07 currency exchange rate.

#### 69. PAGE 87:24 TO 88:02 (RUNNING 00:00:19.829)

- 24 Would you able -- be able to get more
- 25 leverage in a negotiation if in the first instance,
- 00088:01 you could get a lot of won for \$1 or, in the second
  - 02 instance, if you could get fewer won for \$1?

#### 70. PAGE 88:11 TO 88:13 (RUNNING 00:00:15.986)

- 11 THE WITNESS: We'll be get- -- you'll be able
- 12 to get more leverage when the dollar is stronger --
- 13 actually, no. When the dollar is weak.

#### 71. PAGE 88:15 TO 88:19 (RUNNING 00:00:11.473)

- 15 Q Okay.
- 16 A When the dollar value is weak.
- 17 Q Do you know what factors go into the
- 18 determination of the export price quoted by Nongshim
- 19 Korea?

#### 72. PAGE 88:20 TO 88:20 (RUNNING 00:00:01.714)

- 20 A I don't know.
- 73. PAGE 89:04 TO 89:06 (RUNNING 00:00:15.505)
  - 04 Q Does Nongshim Korea ever break down the
  - 05 export price by cost of goods sold or manufacturing
  - 06 costs or profit or other components like that?

## 74. PAGE 89:07 TO 89:11 (RUNNING 00:00:20.419)

07 A Although it -- it does not actually provide

- 08 such itemization, as I can recall, it used to
- 09 provide the overall reasons of the price increase.

  10 Q Okay. And can you give me some examples
- Q Okay. And can you give me some examples
- 11 about what those reasons would be?

#### 75. PAGE 89:12 TO 89:16 (RUNNING 00:00:30.691)

- For instance, if the gas fuel price increases
- 13 worldwide, then that will be one of the reasons. If
- 14 the raw material costs, such as oil or flour prices
- 15 increase, that will actually have -- play into
- 16 factors.

#### 76. PAGE 89:12 TO 89:19 (RUNNING 00:00:48.442)

- For instance, if the gas fuel price increases
- 13 worldwide, then that will be one of the reasons. If
- the raw material costs, such as oil or flour prices
- 15 increase, that will actually have -- play into
- 16 factors.
- 17 Q Do you know for Nongshim Korea or for -- for
- 18 products manufactured in Nongshim Korea where
- 19 Nongshim Korea gets its flour?

#### 77. PAGE 89:20 TO 89:23 (RUNNING 00:00:16.035)

- From local companies.
- 21 0 And is the flour for those products
- manufactured in Korea grown from wheat that is grown 22
- 23 in Korea?

#### 78. PAGE 89:25 TO 90:01 (RUNNING 00:00:07.765)

THE WITNESS: It's my understanding that 00090:01 mostly, those are imported.

## 79. PAGE 90:03 TO 90:05 (RUNNING 00:00:15.136)

- And do you know where the wheat that 0
- 04 constitutes the flour for products that are made in
- 05 Korea comes from?

## 80. PAGE 90:06 TO 90:09 (RUNNING 00:00:21.754)

- A For the most part, I understand they come
- 07 from Australia and the U.S.
- Q Does any flour come from wheat grown in
- 09 Korea?

#### 81. PAGE 90:12 TO 90:12 (RUNNING 00:00:01.353)

THE WITNESS: I don't know. 12

# 82. PAGE 90:14 TO 90:16 (RUNNING 00:00:16.336)

- Okay. Does Nongshim Korea ever provide a
- 15 figure explaining the amount of profit that it will
- 16 make that part of the export price?

#### 83. PAGE 90:19 TO 90:23 (RUNNING 00:00:11.737)

- 19 THE WITNESS: I don't think he ever did.
- 20 MR. LINKH: Okay.
- 21 THE REPORTER: "I don't think" what?
- THE INTERPRETER: "It" -- "it ever did." 2.2
- 23 Nongshim Korea, "it."

#### 84. PAGE 90:25 TO 91:01 (RUNNING 00:00:03.207)

Is value-added tax ever included in the 0 00091:01 export price?

#### 85. PAGE 91:02 TO 91:05 (RUNNING 00:00:13.051)

- 02 A To my understanding, value-added tax is not
- 03 included in it.
- 04 Q Are shipping costs ever included in the
- 05 export price?

#### 86. PAGE 91:06 TO 91:07 (RUNNING 00:00:09.540)

- 06 A It's my understanding that a shipping price
- 07 was separately calculated.

#### 87. PAGE 91:19 TO 91:22 (RUNNING 00:00:09.077)

- 19 Q Okay. And when you said "cost," does cost
- 20 include things like value-added tax and the cost to
- 21 actually ship the stuff from Korea to the United
- 22 States?

#### 88. PAGE 91:23 TO 91:23 (RUNNING 00:00:01.051)

- 23 A No.
- 89. PAGE 91:24 TO 91:24 (RUNNING 00:00:03.167)
  - Q What do you consider costs to mean?

#### 90. PAGE 91:25 TO 92:02 (RUNNING 00:00:32.010)

- 25 A Ocean freight, the freight cost paid to the
- 00092:01 shipping company, and -- and tax would be included,
  - 02 and customs clearance fee and delivery cost.

#### 91. PAGE 92:03 TO 92:04 (RUNNING 00:00:04.001)

- Q You also mentioned other operating expenses.
- 04 Can you tell me what those might be?

## 92. PAGE 92:05 TO 92:07 (RUNNING 00:00:23.023)

- ${\tt 05} \qquad {\tt A} \qquad {\tt Cost involved in maintaining the office space}$
- 06 and labor costs for the manpower working in the
- 07 sales and management fields and things like that.

## 93. PAGE 92:08 TO 92:08 (RUNNING 00:00:02.601)

- ${\tt Q} \quad {\tt And} \ {\tt can} \ {\tt you} \ {\tt tell} \ {\tt me} \ {\tt how} \ {\tt you} \ {\tt calculate} \ {\tt profit}.$
- 94. PAGE 92:09 TO 92:12 (RUNNING 00:00:24.596)
  - 09 A Profit is generated by adding 3 to 5 percent
  - 10 on top of all those various costs.
  - 11 Q Can you tell me how profit varies from 3 to
  - 12 5 percent, what factors might go into that?

#### 95. PAGE 92:13 TO 92:16 (RUNNING 00:00:16.371)

- 13 A That is our target profit that we pursued to
- 14 earn.
- 15 Q Does it differ depending on the type of
- 16 product purchased?

#### 96. PAGE 92:17 TO 92:19 (RUNNING 00:00:11.746)

- 17 A It slightly varies per each product.
- 18 Q Are there certain products which command more
- 19 of a profit than other products?

#### 97. PAGE 92:20 TO 92:20 (RUNNING 00:00:04.839)

20 A No, that's not the case.

#### 98. PAGE 93:07 TO 93:08 (RUNNING 00:00:10.096)

- When I was using the term "profit," what do 08 you take that term to refer -- to mean?
- 99. PAGE 93:09 TO 93:09 (RUNNING 00:00:07.712)
  - A I take that to mean gross profit.
- 100. PAGE 93:10 TO 93:12 (RUNNING 00:00:09.305)
  - Okay. And when you say "gross profit,"
  - 11 that's different from net profit?
  - Yeah, it is different. Α

#### 101. PAGE 93:13 TO 93:14 (RUNNING 00:00:04.865)

- Can you tell me what -- what would constitute
- 14 net profit for Nongshim America?
- 102. PAGE 93:19 TO 93:21 (RUNNING 00:00:11.582)
  - THE WITNESS: When we say "net profit," we
  - 20 mean before tax figure. That includes sales
  - 21 expenses.

#### 103. PAGE 93:23 TO 93:23 (RUNNING 00:00:02.282)

- And how would that differ from gross profit? 23 0
- 104. PAGE 93:24 TO 94:03 (RUNNING 00:00:35.761)
  - When we say "gross profit," we refer to
  - 25 profit that is earned immediately from COGS. And
  - 00094:01 when we say "net profit," net profit is a profit
    - 02 that is a gross profit less general expenses and 03 sales expenses deducted.

#### 105. PAGE 94:05 TO 94:06 (RUNNING 00:00:02.536)

- 05 THE INTERPRETER: COGS, cost of goods sold,
- 06 yeah.

## 106. PAGE 94:08 TO 94:10 (RUNNING 00:00:20.159)

- And when you were referring to the profit in
- 09 the 3 to 5 percent, were you referring to gross
- 10 profit or net profit?

# 107. PAGE 94:11 TO 94:11 (RUNNING 00:00:01.095)

Net profit. Α

#### 108. PAGE 99:01 TO 99:04 (RUNNING 00:00:17.712)

- And how do you get to the -- can you just 00099:01
  - 02 briefly explain to me how you get to the price that
  - os you sell to customers irom the Capell 1.

    you just walk me through that a little bit. you sell to customers from the export price. Can

#### 109. PAGE 99:05 TO 99:07 (RUNNING 00:00:04.673)

- MR. GRASSER: And just to clarify, by
- 06 customers, you mean direct customers?
- MR. LINKH: Correct, yes.

#### 110. PAGE 99:08 TO 99:12 (RUNNING 00:00:39.983)

- THE WITNESS: On top of the export price,
- 09 logistics-related costs would be added on to it and
- 10 then duty fees and custom clearance fees. And on
- 11 top of all those, approximately 20 percent margin is
- 12 added to arrive at the sales price.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:20:38.144)

# Lee. Young Hoon (Vol. 02) - 03/31/2016

1 CLIP (RUNNING 00:18:22.897)

LEEYOUNG-0331

#### 96 SEGMENTS (RUNNING 00:18:22.897)



- 1. PAGE 159:08 TO 159:10 (RUNNING 00:00:05.866)
  - I'm going to introduce another exhibit. I
  - 09 think we're at Exhibit Number 1010; is that correct?
  - 10 Okay.
- 2. PAGE 160:12 TO 160:13 (RUNNING 00:00:06.750)
  - Mr. Lee, do you see a quote from you
  - 13 mentioned on that -- on that article?
- 3. PAGE 160:14 TO 160:15 (RUNNING 00:00:04.276)
  - Α Yes, I do.
  - Yeah. Can you just read that for me, please.
- 4. PAGE 161:18 TO 161:25 (RUNNING 00:00:31.112)
  - THE WITNESS: "Manager named
  - Yong-hoon Lee of Nongshim America 19
  - 20 stated that prices of ramen import
  - product in Korea have increased 21
  - 6.5 percent on average and,
  - 23 therefore, we have decided to
  - 24 increase the prices for ramen by
  - 8 to 9 percent beginning in April."
- 5. PAGE 162:02 TO 162:04 (RUNNING 00:00:10.707)
  - 02 Do you recall speaking with anybody at The
  - 03 Korea Times in February of 2004 about price 04 increases of Nongshim America products?
- 6. PAGE 162:05 TO 162:09 (RUNNING 00:00:13.185)
  - Α No, I do not.
  - Do you have any reason to believe that you
  - 07 didn't speak with a reporter in around February of
  - 08 2004 concerning the information stated in the
  - 09 article?
- 7. PAGE 162:10 TO 162:13 (RUNNING 00:00:08.462)
  - 10
  - Is there any reason to believe that this
  - 12 quote was inaccurately attributed to you by The
  - 13 Korea Times?
- 8. PAGE 162:14 TO 162:14 (RUNNING 00:00:02.015)
  - 14 No, there is not.
- 9. PAGE 168:20 TO 168:20 (RUNNING 00:00:07.668)
  - MR. LINKH: I'm going to introduce Exhibit
- 10. PAGE 168:21 TO 168:22 (RUNNING 00:00:07.491)
  - 21 1012, and this is a document Bates-numbered
  - 22 NSA0190674.

# 11. PAGE 169:10 TO 169:11 (RUNNING 00:00:04.867)

- 10 Q Okay. And is this also a similar price 11 increase notice that was sent out to customers?
- 12. PAGE 169:13 TO 169:14 (RUNNING 00:00:06.095)
  - 13 THE WITNESS: Yes, it would be fair to put it 14 that way.
- 13. PAGE 170:01 TO 170:02 (RUNNING 00:00:03.926)
  - 00170:01 Q Did you have any role in the drafting of this
- 14. PAGE 170:03 TO 170:05 (RUNNING 00:00:11.125)
  - 03 A Although I don't have the specific
  - 04 recollection at the moment, I think I would have had
  - 05 some role.
- 15. PAGE 170:09 TO 170:17 (RUNNING 00:00:25.968)
  - 09 Q Do you see the --
  - 10 A In it.
  - 11 Q -- fourth paragraph? It states:
  - 12 "From the continuous of a rise in
  - 13 petroleum and infuriation of
  - 14 economic has made our Nong Shim
  - America's production cost increased.
  - Therefore we are forced to increase
  - 17 our price."
- 16. PAGE 170:18 TO 170:19 (RUNNING 00:00:02.949)
  - Do you know what infuriation of economic
  - 19 means?
- 17. PAGE 170:20 TO 170:21 (RUNNING 00:00:16.124)
  - 20  $\,$  A  $\,$  I think this was probably intended to be 21 inflation, not infuriation.
- 18. PAGE 171:03 TO 171:04 (RUNNING 00:00:04.254)
  - 03 Q And this document is dated March 14, 2007, 04 correct?
- 19. PAGE 171:05 TO 171:10 (RUNNING 00:00:17.426)
  - 05 A Yes --
  - 06 Q Okay.
  - 07 A -- that's correct.
  - 08 Q And do you -- do you know who decided to
  - 09 include those reasons for the price increase in that
  - 10 paragraph?
- 20. PAGE 171:13 TO 171:14 (RUNNING 00:00:07.470)
  - 13 THE WITNESS: Mostly, this type of decisions 14 are made by myself.
- 21. PAGE 171:20 TO 171:22 (RUNNING 00:00:05.655)
  - 20 Q Okay. And where do you get this information
  - 21 about, in this case, the rise of petroleum and
  - 22 economic inflation?
- 22. PAGE 171:25 TO 172:03 (RUNNING 00:00:11.262)
  - THE WITNESS: That, I don't recall.
  - 00172:01 BY MR. LINKH:
    - 02 Q Were you the one at Nongshim America that had

03 the ultimate decision about making price increases?

#### 23. PAGE 172:05 TO 172:08 (RUNNING 00:00:08.003)

- 05 THE WITNESS: Yes.
- 06 BY MR. LINKH:
- Q Okay. Did you do that in consultation with 07
- 08 President Hong in 2007?

#### 24. PAGE 172:09 TO 172:11 (RUNNING 00:00:09.577)

- A Although I don't have the recollection at the
- 10 moment, I think I would have consulted that with
- 11 him.

#### 25. PAGE 172:19 TO 172:20 (RUNNING 00:00:07.821)

- Did you make a decision to increase prices in
- 20 consultation with anyone at Nongshim Korea in 2007?

#### 26. PAGE 172:21 TO 172:22 (RUNNING 00:00:09.076)

- We do not make decisions in -- in
- 22 consultation with anyone in Korea.

### 27. PAGE 173:08 TO 173:09 (RUNNING 00:00:05.097)

- And would you make those decisions in
- 09 consultation with others at Nongshim America?

#### 28. PAGE 173:11 TO 173:19 (RUNNING 00:00:36.979)

- THE WITNESS: If there were any subordinate
- 12 people working under me, I think I would have worked 13 along with them towards making decisions, but
- 14 nonetheless, I would have been the one who initiated
- 15 making those decisions.
- 16 BY MR. LINKH:
- 17 Q And if you were working with subordinates on
- 18 this issue, what kind of topics would you
- 19 communicate with them about?

#### 29. PAGE 173:22 TO 174:03 (RUNNING 00:00:26.531)

- THE WITNESS: In such a case, I would have
- 23 worked with them regarding creating basic data and
- 24 doing simulation work.
- 25 BY MR. LINKH:
- 00174:01  $\ensuremath{\mathsf{Q}}$   $\,$  And when you say "creating basic data and
  - 02 doing simulation work," can you just tell me a 03 little bit about what that means?

### 30. PAGE 174:04 TO 174:06 (RUNNING 00:00:17.121)

- 04 A When I say "basic data," I'm referring to collecting or pulling out COGS information related
- 06 to our company's products from our internal system.

#### 31. PAGE 174:07 TO 174:12 (RUNNING 00:00:28.075)

- When I say simulation, I'm referring to
- 08 simulation job that calculates the overall net
- 09 profit the company would make in the event there is
- 10 a price increase per product.
- Q When you refer to "our internal system," are
- 12 you referring to the ERP system?

# 32. PAGE 174:13 TO 174:21 (RUNNING 00:00:32.027)

- Yes, that's right. 13 Α
- 14 0 And I think I'm getting in my mind how the
- 15 simulation works, but is -- is this one of these

- 16 programs where you would plug in how many units you
- 17 want to sell and plug in how much the units would
- 18 cost to produce and then plug in the price that you
- 19 would hope to get for these units, and then that
- 20 would -- if you plug in all these inputs, that would
- 21 give you a projected profit?

#### 33. PAGE 174:24 TO 175:01 (RUNNING 00:00:11.864)

- THE WITNESS: There will be the general
- 25 format in which the simulation would be done, but
- 00175:01 there is no program used.

#### 34. PAGE 195:13 TO 195:14 (RUNNING 00:00:06.815)

- You -- now, you worked at Nongshim America
- 14 since 2001, correct?

#### 35. PAGE 195:15 TO 195:17 (RUNNING 00:00:09.261)

- 15 No, since 2000.
- Oh, since 2000. I'm sorry. 16
- Where did you work before 2000?

#### 36. PAGE 195:18 TO 195:19 (RUNNING 00:00:06.439)

- 18 I was in Korea.
- Did you ever work for Nongshim Korea?

#### 37. PAGE 195:20 TO 195:21 (RUNNING 00:00:05.323)

- Yes, I did. Α
- How long were you employed in Nongshim Korea?

#### 38. PAGE 195:22 TO 195:24 (RUNNING 00:00:16.290)

- Α From July 1991 to December 1999.
- 23 0 And what were your roles when you were in
- 24 Nongshim Korea?

# 39. PAGE 195:25 TO 196:03 (RUNNING 00:00:15.864)

- Right before I left the company in 1999, I 25 Α 00196:01 was engaged in planning.
- 02 Did you work with Jun Rak Lee while you were
  - 03 in Nongshim Korea?

### 40. PAGE 196:04 TO 196:05 (RUNNING 00:00:15.083)

- I don't know who that is, Jun Rak Lee.
- J-u-n, R-a-k, L-e-e. 05

# 41. PAGE 196:06 TO 196:07 (RUNNING 00:00:08.054)

- This is the first time hearing that name.
- Okay. I may -- I may be confused. 07

# 42. PAGE 196:08 TO 196:09 (RUNNING 00:00:04.154)

- When you say you were engaged in planning,
- 09 can you tell me a little bit about what that means?

#### 43. PAGE 196:10 TO 196:16 (RUNNING 00:00:40.514)

- Well, I did not partake any particular role 10
- And prior to that time point, I had been with 11 then.
- 12 a different team, and I had just returned. And at
- 13 the time I returned back, I did not have -- have any
- 14 position or role to carry out. So I knew a team
- 15 named "Planning Team" was created to be engaged in doing export-related planning work.

#### 44. PAGE 197:03 TO 197:04 (RUNNING 00:00:09.662)

- 03 THE WITNESS: I was in the process of 04 preparing towards a planning job then.
- 45. PAGE 197:06 TO 197:07 (RUNNING 00:00:04.822)
  - Of Q Can you tell me what the planning team did O7 while you were on the planning team?
- 46. PAGE 197:08 TO 197:10 (RUNNING 00:00:08.523)
  - 08 A I was the sole member of that team.
  - 09 Q Oh, okay. So I won't ask you who else was on
  - 10 that team.

#### 47. PAGE 197:11 TO 197:16 (RUNNING 00:00:17.410)

- 11 A So there wasn't specifically anything that
- 12 was carried out by that team. I was preparing
- 13 towards the planning work.
- 14 Q Okay. Can you tell me about what some of
- 15 your job duties were as preparing toward the
- 16 planning work?

#### 48. PAGE 197:17 TO 197:17 (RUNNING 00:00:02.596)

17 A I don't recall.

#### 49. PAGE 198:06 TO 198:08 (RUNNING 00:00:11.501)

- Q As -- as your role as the sole member of the
- 07 planning team, did your job duties concern the
- 08 determination of pricing for products sold in Korea?

#### 50. PAGE 198:09 TO 198:09 (RUNNING 00:00:01.774)

09 A No.

### 51. PAGE 198:10 TO 198:13 (RUNNING 00:00:16.360)

- 10 Q While you were working for Nongshim Korea,
- 11 did your job duties ever concern the determination
- 12 of pricing for products sold either in the Korean
- 13 market or for the export market?

### 52. PAGE 198:14 TO 198:16 (RUNNING 00:00:10.452)

- 14 A I did not carry out any such job duties back
- 15 at the time, because I was hierarchically a low
- 16 position.

# 53. PAGE 198:17 TO 198:17 (RUNNING 00:00:03.566)

- 17 Q Since you have been employed -- strike that.
- 54. PAGE 198:18 TO 198:19 (RUNNING 00:00:03.189)
  - 18 Can you give me all your positions at
  - 19 Nongshim Korea?

#### 55. PAGE 198:20 TO 198:21 (RUNNING 00:00:08.568)

- 20 A I -- I was charged with handling documents
- 21 within the export team, and I served as sales

### 56. PAGE 198:22 TO 198:22 (RUNNING 00:00:11.178)

22 assistant for the regions of Middle East and Canada.

#### 57. PAGE 198:23 TO 199:01 (RUNNING 00:00:17.374)

- 23 And I was charged with the work of system
- 24 development under one-year period for approximately

```
25\, nine months within a project team called "Nice 00199:01 Team."
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### 58. PAGE 199:02 TO 199:02 (RUNNING 00:00:06.658)

- And I returned back to the export team, at
- 59. PAGE 199:03 TO 199:03 (RUNNING 00:00:06.747)
  - 03 which time I created a team called "Planning Team."
- 60. PAGE 199:04 TO 199:05 (RUNNING 00:00:10.728)
  - 04 And for approximately four to five months after that
  - 05 happened, I was dispatched to the U.S.
- 61. PAGE 199:06 TO 199:09 (RUNNING 00:00:10.185)
  - I think I probably assumed this, but while
  - 07 you were working for Nongshim Korea, you lived in
  - 08 Korea, and while you were working for Nongshim
  - 09 America, you lived in America?
- 62. PAGE 199:10 TO 199:13 (RUNNING 00:00:14.459)
  - 10 Α Yes, correct.
  - 11 Q I just want to go through some of those roles
  - 12 briefly. I -- I think you said you were handling
  - 13 documents for the export team.
- 63. PAGE 199:14 TO 199:15 (RUNNING 00:00:03.030)
  - Α
  - 15 Was that your first role at Nongshim Korea?
- 64. PAGE 199:16 TO 199:18 (RUNNING 00:00:04.925)
  - 16 Α Yes.
  - 17 Okay. And when you say "handling documents," 0
  - 18 what do you mean?
- 65. PAGE 199:19 TO 199:20 (RUNNING 00:00:07.818)
  - All export was done by way of letter of
  - 20 credit based. So handling documents related to
- 66. PAGE 199:21 TO 199:25 (RUNNING 00:00:26.700)

  - 21 export matters means that after a letter of credit 22 is opened, I was involved in bringing the letter of
  - 23 credit to the relevant corresponding bank for
  - 24 negotiation of the document in order to collect the
  - 25 payment.
- 67. PAGE 200:01 TO 200:02 (RUNNING 00:00:04.091)
  - The export team, do you know if that's now 02 called the overseas sales team?
- 68. PAGE 200:04 TO 200:04 (RUNNING 00:00:02.290)
  - THE WITNESS: Yes, that's correct.
- 69. PAGE 202:18 TO 202:20 (RUNNING 00:00:06.511)
  - MR. LINKH: Okay. I'm going to introduce
  - 19 as -- a document that was previously marked as
  - 20 Exhibit 108. And I also have a certified
- 70. PAGE 202:21 TO 202:22 (RUNNING 00:00:08.942)
  - 21 translation, but for some reason they're not
  - 22 stapled. Let me just staple them real quick. And

#### 71. PAGE 202:23 TO 202:23 (RUNNING 00:00:05.806)

23 the translation was provided as Exhibit 108T.

#### 72. PAGE 202:24 TO 202:24 (RUNNING 00:00:02.340)

Q Mr. Lee, do you recognize this document?

#### 73. PAGE 202:25 TO 203:01 (RUNNING 00:00:06.517)

```
25 A Yes. 00203:01 Q Okay. Can you tell me what this document is?
```

### 74. PAGE 203:02 TO 203:08 (RUNNING 00:00:22.370)

```
O2 A In the subject field, it says, "Information of related to domestic price" --
O4 THE INTERPRETER: Withdrawn.
O5 THE WITNESS: -- "domestically sold products of unit price for increase."
O7 BY MR. LINKH:
O8 Q Okay. And do you know who Won-Joon Lee is?
```

#### 75. PAGE 203:09 TO 203:10 (RUNNING 00:00:03.503)

```
09 A Yes, I do.
10 Q And can you tell me who he is?
```

#### 76. PAGE 203:11 TO 203:13 (RUNNING 00:00:19.645)

```
11 A He is a member of the international or
12 overseas sales department in Korea, who's junior to
13 me.
```

#### 77. PAGE 203:14 TO 203:15 (RUNNING 00:00:05.179)

```
14 Q Okay. Do you see how there's a 1 and a 2 in 15 the middle of that document? And right --
```

### 78. PAGE 203:16 TO 203:18 (RUNNING 00:00:05.564)

```
16 A Yes.
17 Q -- right after that, there is a -- there's a
18 paragraph?
```

# 79. PAGE 203:19 TO 203:21 (RUNNING 00:00:04.945)

```
19 A Yes. 20 Q Can you read me the first sentence in that 21 paragraph.
```

# 80. PAGE 204:19 TO 204:25 (RUNNING 00:00:43.223)

```
19 THE WITNESS: "According to the
20 price increase of domestic products,
21 the price for exported products will
22 be separately determined and worked
23 on. I will send out related
24 information to you around the early
25 part or around the middle of March."
```

#### 81. PAGE 206:16 TO 206:18 (RUNNING 00:00:12.742)

```
16 Q Okay. And is it your understanding from this
17 e-mail that the price of the export product was not
18 yet decided at the time the e-mail was written?
```

# 82. PAGE 206:20 TO 206:20 (RUNNING 00:00:01.698)

```
20 THE WITNESS: Yes.
```

# 83. PAGE 206:22 TO 206:25 (RUNNING 00:00:13.604)

- Okay. And is it your understanding that the
- 23 price of the export product would be determined 24 based -- be determined according to the price of the
- 25 products in Korea?

#### 84. PAGE 207:03 TO 207:06 (RUNNING 00:00:21.011)

- THE WITNESS: What it says is that such price
- 04 increase would consider the price increase in Korea
- 05 as referenced, but this says that it will be
- 06 separately calculated.

### 85. PAGE 227:07 TO 227:13 (RUNNING 00:00:22.176)

- MR. LINKH: Okay. I would like to designate
- 08 another exhibit and mark another exhibit. This is
- 09 116, right?
- 10 THE REPORTER: 1016.
- 11 MR. LINKH: 1016, yes.
- 1016 is an e-mail string dated -- an e-mail 12
- 13 string Bates-numbered NSA0246494.

#### 86. PAGE 227:17 TO 227:20 (RUNNING 00:00:10.582)

- And I know there's a lot there and it's a
- 18 long string, but I'd specifically like just to turn
- 19 to you -- to turn you to the second page, in the
- 20 bottom of the second page.

### 87. PAGE 227:21 TO 227:22 (RUNNING 00:00:05.382)

- And do you see how there is -- on that
- 22 string, there is an e-mail from you to Krith Roth

#### 88. PAGE 227:23 TO 227:23 (RUNNING 00:00:02.618)

23 dated March 13th, 2007?

#### 89. PAGE 227:24 TO 228:03 (RUNNING 00:00:12.626)

- 24 Α Yes.
- 25 And it states:
- 00228:01 "In Korea, our company already
  - 02 increased prices from March 1, 2007.
  - And it was announced on the public."

#### 90. PAGE 228:04 TO 228:05 (RUNNING 00:00:02.842)

- 04 Δ Yes.
- Can you tell me what that means?

### 91. PAGE 228:06 TO 228:12 (RUNNING 00:00:35.667)

- The content of this e-mail dated March 13th,
- 07 2007 is that I'm informing Mr. Roth of anticipated
- price increase in the month of March, from March. 0.8
- 09 And do you see on the third line, it says:
- 10 "And NSA accepts the NSF's price
- increase by 6 percent from 11
- March 2007"? 12

# 92. PAGE 228:13 TO 228:16 (RUNNING 00:00:16.101)

- Did Nongshim America ever have the option not 14 Q
- 15 to accept a price increase from NSF or accept less
- 16 of a price increase than Nongshim Foods offered?

#### 93. PAGE 228:17 TO 228:20 (RUNNING 00:00:13.253)

- It did not, to my understanding.
- 18 So there was never any negotiation between
- 19 Nongshim America and Nongshim Foods about the amount
- 20 of the price increase?

### 94. PAGE 228:21 TO 228:25 (RUNNING 00:00:13.640)

- There wasn't, as far as I can recall.
- And below that, do you see: 22
- 23
- "Therefore, we have to our increase" -- "increase our prices as 24
- 25 soon as possible"?

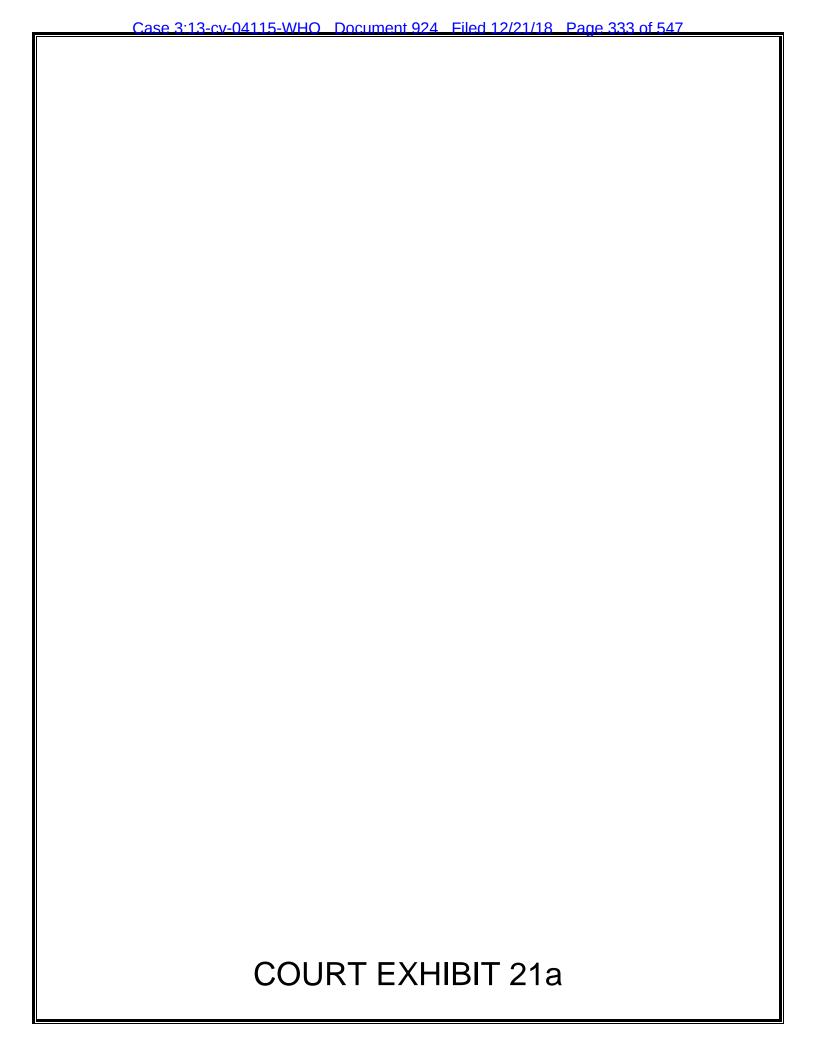
# 95. PAGE 229:01 TO 229:05 (RUNNING 00:00:21.099)

- 00229:01
  - 02 Was it Nongshim America's practice to Q
  - increase prices to customers soon after either 03
  - 04 Nongshim Korea or Nongshim Foods increased the
  - 05 prices of products that it sold to Nongshim America?

### 96. PAGE 229:06 TO 229:06 (RUNNING 00:00:04.084)

For the most part, it was.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:18:22.897)



# Lee, Jae Hee (Vol. 02) - 04/28/2016

1 CLIP (RUNNING 00:03:16.579)

LEEJAEHEE-0428

#### 23 SEGMENTS (RUNNING 00:03:16.579)



- 1. PAGE 7:23 TO 8:04 (RUNNING 00:00:17.443)
  - 23 (Aeryong C. Kim was duly sworn as the
    24 English/Korean interpreter.)
    25
    00008:01 JAE HEE LEE,
    02 having been first duly sworn through
    03 the interpreter, was examined and
    04 testified as follows:
- 2. PAGE 10:04 TO 10:05 (RUNNING 00:00:03.214)
  - 04 Q. Could you tell me who your current 05 employer is.
- 3. PAGE 10:06 TO 10:06 (RUNNING 00:00:02.202)
  - 06 A. Korea Daily.
- 4. PAGE 10:07 TO 10:08 (RUNNING 00:00:02.473)
  - 07 Q. And how long have you been with Korea 08 Daily?
- 5. PAGE 10:09 TO 10:09 (RUNNING 00:00:06.953)
  - 09 A. For about 11 or 12 years. Since 2004.
- 6. PAGE 10:10 TO 10:10 (RUNNING 00:00:02.188)
  - 10 Q. And what do you do with the Korean Daily?
- 7. PAGE 10:11 TO 10:11 (RUNNING 00:00:02.880)
  - 11 A. I work as a reporter there.
- 8. PAGE 13:08 TO 13:10 (RUNNING 00:00:08.962)
  - 08 Q. Does Korean Daily have a policy or 09 procedure for its reporters' preparation of news 10 articles?
- 9. PAGE 13:11 TO 13:11 (RUNNING 00:00:01.325)
  - MR. LEE: Asking as to 2005?
- 10. PAGE 13:13 TO 13:13 (RUNNING 00:00:01.975)
  - 13 Q. 2005 to 2010.
- 11. PAGE 13:14 TO 13:15 (RUNNING 00:00:09.239)
  - 14 A. With respect to making decisions on the 15 article items?
- 12. PAGE 13:16 TO 13:19 (RUNNING 00:00:09.764)
  - 16 Q. With respect to making -- with -- strike 17 that. 18 With respect to investigation and drafting 19 the article.

### 13. PAGE 13:25 TO 14:04 (RUNNING 00:00:31.004)

- A. Items to be included in an article, that
- 00014:01 gets decided upon pursuant to needs of the readers.

  02 And as far as what the reporters have to prepare

  - 03 towards that is the newspaper company, my employer,
  - 04 sets out guideline for the reporters.

#### 14. PAGE 14:05 TO 14:06 (RUNNING 00:00:02.925)

- Q. What are those guidelines for the
- 06 reporters?

#### 15. PAGE 14:07 TO 14:09 (RUNNING 00:00:13.125)

- A. For the items you are to write for an
- article, as a reporter you have to maintain
- 09 objectivity and a fairness.

#### 16. PAGE 14:10 TO 14:10 (RUNNING 00:00:00.783)

- Q. Anything else?
- 17. PAGE 14:11 TO 14:13 (RUNNING 00:00:17.062)
  - A. These type of things are kind of obvious
  - 12 to us reporters, so I don't know what specifically
  - 13 you are asking about here.

#### 18. PAGE 14:14 TO 14:15 (RUNNING 00:00:07.460)

- Q. Okay. When you write an article, will you
- 15 sometimes interview people for the article?

#### 19. PAGE 14:16 TO 14:16 (RUNNING 00:00:00.662)

A. Yes. 16

# 20. PAGE 14:17 TO 14:18 (RUNNING 00:00:05.059)

- Q. In the articles that you write, will you
- at times use quotation marks?

# 21. PAGE 14:19 TO 14:19 (RUNNING 00:00:00.768)

19 A. Yes.

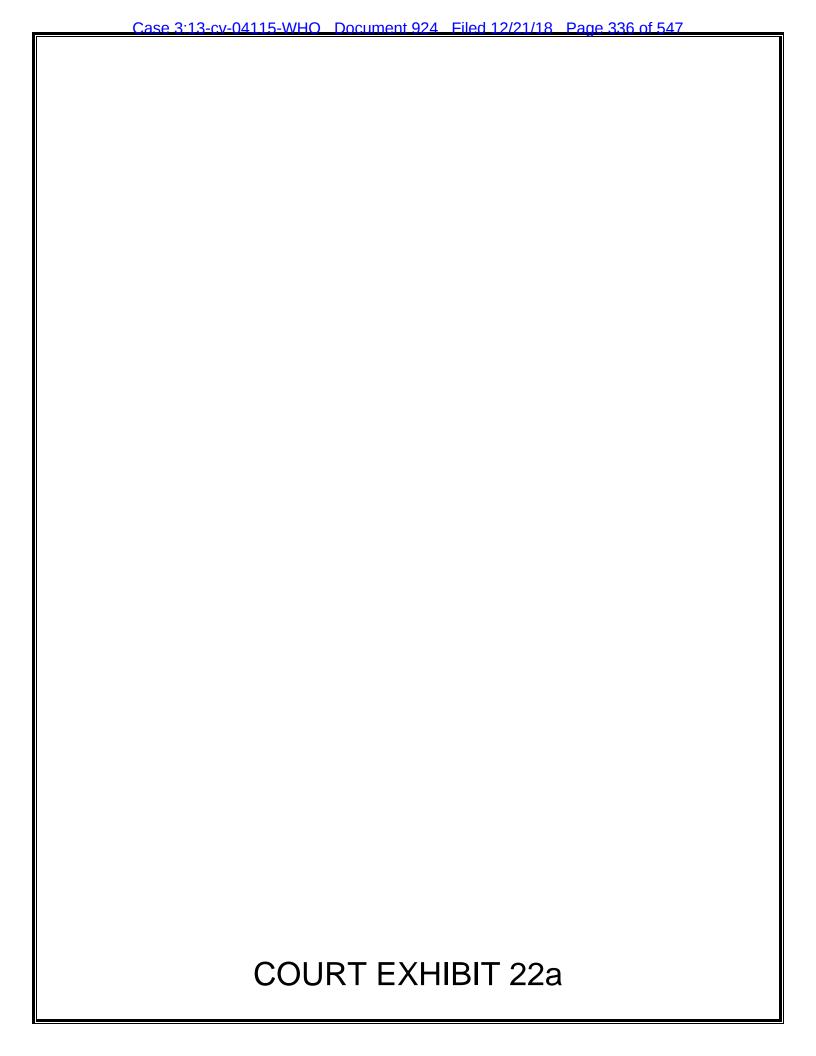
### 22. PAGE 14:20 TO 14:23 (RUNNING 00:00:13.055)

- Q. When you use quotation marks in your
- 21 articles, are you paraphrasing what the interviewee
- 22 has said or are you providing word for word what the 23 interviewee has said?

#### 23. PAGE 14:24 TO 15:04 (RUNNING 00:00:36.058)

- A. Generally speaking and typically, we are 24
- 25 to write word for words at times of conveying the
- 00015:01 quotation marks of the interviewees. However,
  - 02 whenever the interviewee is using any inappropriate
  - 03 words, such as slangs, and in such a case we would
  - 04 change that to a proper expression.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:03:16.579)



# Roth, Krith (Vol. 01) - 04/20/2016

1 CLIP (RUNNING 00:02:39.803)

KRITHROTH-0420

#### 10 SEGMENTS (RUNNING 00:02:39.803)



#### 1. PAGE 8:17 TO 8:19 (RUNNING 00:00:07.874)

- 17 KRITH ROTH, 18 having been first duly sworn, was examined and 19 testified as follows:
- 2. PAGE 10:04 TO 10:12 (RUNNING 00:00:24.315)
  - So, Mr. Roth, what is your current position 05 at Nongshim America? 06 Currently, I am in sales. 07 Do you have a formal job title? Q 80 A General manager. 09 0 Can you tell me what you do as a general 10 manager at Nongshim America. Develop sales to mainstream customer or 11 12 non-Asian customer.
- 3. PAGE 10:15 TO 10:15 (RUNNING 00:00:01.784)
  - 15 THE WITNESS: Non-Asian customer.
- 4. PAGE 43:24 TO 44:08 (RUNNING 00:00:52.184)
  - Q Okay. When you explained to customers the reasons for the price increases, what information did you cite to for those reasons to your customers?

    A Only if customer asks, and informations, what was given to me, I passed forward to the customer.

    Q What type of information would be given to you?

    A As an example, as it's stated on here, cost of wheat, oils and so forth.

    Q Did you ever receive specific numbers or
- 5. PAGE 44:09 TO 44:10 (RUNNING 00:00:05.766)
  - 09 spreadsheets about what those price increases were? 10  $\,$  A  $\,$  No.
- 6. PAGE 44:11 TO 44:15 (RUNNING 00:00:15.077)
  - 11 Q Was the information about the cost of 12 wheels -- I'm sorry, cost of wheat, oils and so 13 forth ever provided to you without you asking for 14 it? 15 A No.
- 7. PAGE 44:23 TO 44:25 (RUNNING 00:00:06.587)
  - Q Sure. Do you know what the term "cost of 24 goods sold" means?

    That's an accounting term, I believe.
- 8. PAGE 45:01 TO 45:02 (RUNNING 00:00:12.269)
  - 00045:01 Q If I'm using it to mean the costs for a 02 company to make that product, have you ever received

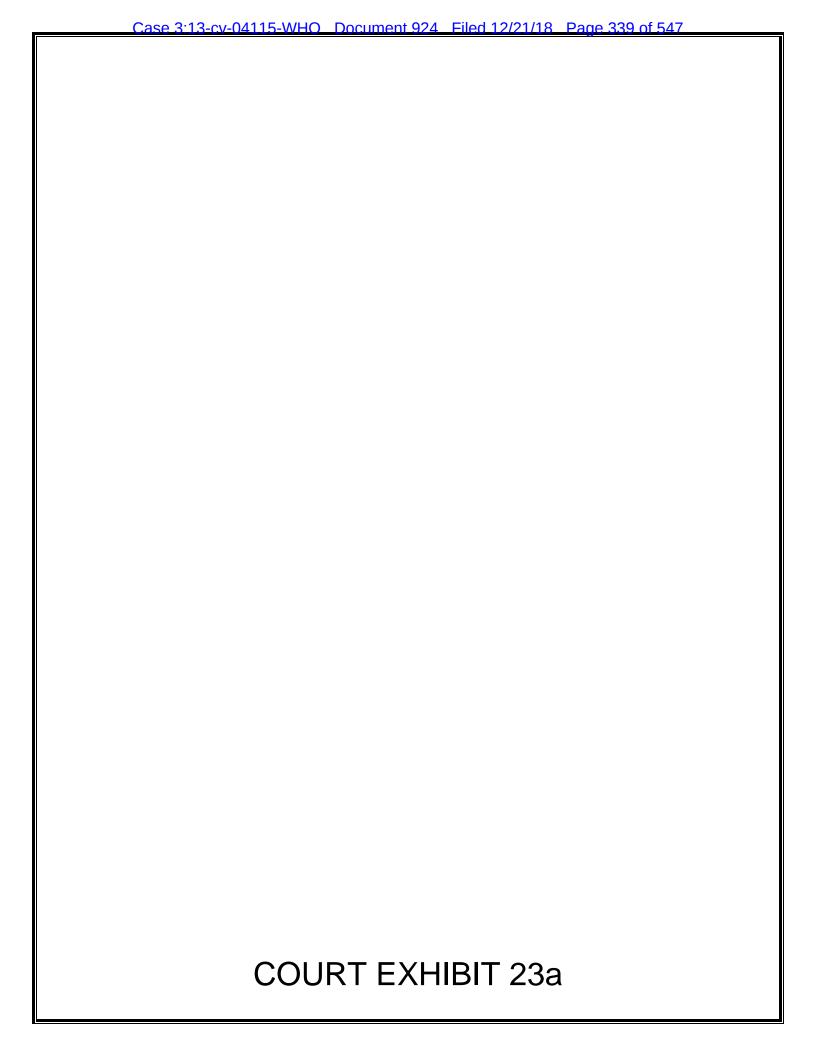
#### 9. PAGE 45:03 TO 45:04 (RUNNING 00:00:09.651)

```
03 any type of written information about that? 04 \, A \, No.
```

# 10. PAGE 45:05 TO 45:14 (RUNNING 00:00:24.296)

```
Q
          Did you ever receive any specific figures
06
   about the price increase of wheat flour?
07
      Α
          Did you ever receive any specific figures
80
      Q
09 about the price increase of edible oils?
10
11
      Q
         Did you ever receive any specific figures
12 about the price increase of packaging of noodle
13 products?
14
      A No.
```

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:02:39.803)



# Kim. Sun Ho (Vol. 01) - 04/15/2016

1 CLIP (RUNNING 00:01:55.844)

# KIMSUNHO-0415

2.1

#### 11 SEGMENTS (RUNNING 00:01:55.844)



#### 1. PAGE 7:16 TO 7:21 (RUNNING 00:00:19.270)

AERYONG KIM, 17 was duly sworn to act as English/Korean interpreter. 18 SUNHO KIM, 19 20 having been first duly sworn, was examined and

testified as follows:

- 2. PAGE 8:25 TO 9:01 (RUNNING 00:00:03.265)
  - Mr. Kim, what's your role at Nongshim 00009:01 America?
- 3. PAGE 9:02 TO 9:03 (RUNNING 00:00:10.234)
  - I am R&D manager and am in charge with 03 product development.
- 4. PAGE 9:04 TO 9:05 (RUNNING 00:00:06.047)
  - And as R&D manager, what do you -- what are 05 some of your job responsibilities?
- 5. PAGE 9:06 TO 9:09 (RUNNING 00:00:23.999)
  - My responsibilities entail developing new
  - 07 products such as ramen product and also reinforcing
  - 08 and working on the existing products such as Shin
  - 09 ramen, which is our major product.
- 6. PAGE 14:05 TO 14:07 (RUNNING 00:00:08.641)
  - And does Shin ramen sold in Korea have any
  - 06 ingredient differences than Shin ramen sold in the
  - 07 United States?
- 7. PAGE 14:08 TO 14:08 (RUNNING 00:00:01.102)
  - 0.8 Α Yes.
- 8. PAGE 18:13 TO 18:14 (RUNNING 00:00:02.917)
  - Can you tell me how the tastes of ingredients 14 are different?
- 9. PAGE 18:15 TO 18:17 (RUNNING 00:00:27.137)
  - If the material is different, the ingredient
  - 16 tastes different, and the goal of our company is to
  - 17 have the product produce similar tastes.
- 10. PAGE 18:18 TO 18:21 (RUNNING 00:00:12.395)
  - When you say "have the product produce
  - 19 similar tastes," are you talking about having Shin
  - 20 ramen that's produced in America having a similar 21 taste as Shin ramen that's produced in Korea?
- 11. PAGE 18:22 TO 18:22 (RUNNING 00:00:00.837)
  - 22 A Yes.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:01:55.844)

	Case 3:13-cv-04115-WHO	Document 924	Filed 12/21/18	Page 342 of 547	
	0011		IDIT 0.4		
COURT EXHIBIT 24a					

# Kim. Sunny (Vol. 01) - 04/21/2016

1 CLIP (RUNNING 00:15:06.276)

#### SUNNYKIM-0421

#### 38 SEGMENTS (RUNNING 00:15:06.276)



#### 1. PAGE 8:15 TO 8:17 (RUNNING 00:00:10.185)

- 15 SUNNY KIM, having been first duly sworn, was 16 examined and testified as follows: 17
- 2. PAGE 10:11 TO 10:15 (RUNNING 00:00:11.126)
  - Q. So where are you currently employed?
  - A. 12 Nongshim America.
  - 13 And how long have you been with Nongshim
  - 14 America?
  - A. 22 years. 15

#### 3. PAGE 43:11 TO 43:14 (RUNNING 00:00:15.485)

- Q. Okay. Let me show you what's been
- 12 previously labeled in this litigation as
- 13 Exhibit 1013. If you take a second to look at that
- 14 and tell me whether you recall seeing it before.

#### 4. PAGE 43:15 TO 43:17 (RUNNING 00:00:06.235)

- A. Yes. I see.
- 16
- Q. You do?
  A. I wrote that. 17

### 5. PAGE 44:07 TO 44:15 (RUNNING 00:00:25.678)

- Did you have a standard practice with
- 08 respect to notifying your customers when there was
- going to be a price increase? 09
- A. Did we have a standard practice? We just 10
- 11 notified our customer when we became aware and
- 12 there's a certain date set just -- let them know as
- 13 soon as we can.
- Q. And was there a particular form that you
- 15 would use?

#### 6. PAGE 44:18 TO 44:20 (RUNNING 00:00:07.056)

- THE WITNESS: This, like, I just kind of
- 19 wrote it on -- on a company. It wasn't really a
- 20 formal --

### 7. PAGE 44:22 TO 44:25 (RUNNING 00:00:09.775)

- Q. Okay.
- A. But I mean, you know, it's -- we would 23
- 24 kind of use -- we could probably use, you know, same
- 25 form to all the customers, I guess.

#### 8. PAGE 45:06 TO 45:12 (RUNNING 00:00:23.446)

- 06 Q. In the first paragraph you indicate that:
- "As is true throughout the industry, 07
- ΛR the demand and cost of raw materials are
- 09 sharply rising in all areas and we must
- 10 reluctantly adjust our pricing."
- 11 Do you recall what information you used

12 when you were writing that?

# 9. PAGE 45:19 TO 46:05 (RUNNING 00:00:47.240)

- THE WITNESS: What information I used to 20 write that? Had any, you know, data or anything. I
- think, if anything, it would have been like from a
- translation from a Korean announcement. 2.2
- 23 Or when we are -- you know, as a sales,
- 24 people in sales, you know, when we get a price
- 25 increase, we would generally say raw material costs
- 00046:01 went up in general. So then that's kind of the 02 explanation to the customer, just try to -- you
  - 02 explanation to the customer, just try to -- you 03 know, say it in a nice way. I didn't have any,

  - 04 like, specific, like, information or anything, you
  - 05 know, or breakdown or something like that.

### 10. PAGE 46:08 TO 46:10 (RUNNING 00:00:10.445)

- Would you have been provided with some
- 09 explanation to pass on to customers concerning the
- 10 reason for the price increase?

#### 11. PAGE 46:13 TO 46:21 (RUNNING 00:00:28.672)

- THE WITNESS: I can't really remember, but
- 14 I -- I must have, you know -- that's kind of the
- 15 typical, you know -- because we ask -- because our
- customers don't like price increases, obviously, so
- 17 there's, you know, as a salesman always ask, you
- 18 know, well, why price increase?
- 19 Well, because raw material, everything
- 20 have to go up. Okay. We will try to say that to
- 21 our customer. That's just kind of how it's been.

### 12. PAGE 50:20 TO 50:25 (RUNNING 00:00:12.153)

- 2.0 Q. So you had a price increase in July of
- 21 2007. Right?
- 22 A. Um-hum.
- Q. And in the normal course, would you have 23
- 24 applied that price increase to all of your customers
- 25 in the same way?

#### 13. PAGE 51:03 TO 51:06 (RUNNING 00:00:13.084)

- THE WITNESS: If we have -- if -- it's a
- 04 direction, company direction, if we have something
- 05 like that, we are supposed to give it to all the
- 06 customers. Yeah. I notify them.

### 14. PAGE 51:08 TO 52:04 (RUNNING 00:01:13.213)

- NΑ Q. So would it be unusual, in your
- 09 experience, that you would make a -- an exception
- for a particular customer? 10
- A. Right. That's not a common thing. It 11
- would be a usual -- like special exception if there 12
- 13 is a reason, something like that, with the customer. 14
- Like -- like this one, sometimes, like,
- 15 mainstream customers when we just start, they have
- 16 to -- they have kind of like a vendor agreement 17 where you have to maintain the price for, you know,
- 18 certain period of time. Something like that.
- Then even if, you know, we have some 19
- 20 change, we just have to wait until that time passes
- or something to make adjustments, just in commonly,
- 22 in general.
- 23 So I'm thinking that's probably what

24 happened with that Amazon customer that time because 25 we -- in this -- just kind of reminding -- she was 00052:01 the buyer and I'm just kind of reminding her, 02 remember we started, that's why we are keeping, and 03 now we just have to -- that's -- that's what it 04 means.

# 15. PAGE 59:23 TO 60:05 (RUNNING 00:00:24.865)

Q. I'm showing you what's been labeled as
24 Exhibit 1049. I will represent to you that this is
25 a document that was produced to us by Nongshim
00060:01 America through discovery Bates stamped number
02 NSA0018215. And the metadata that accompanied the
03 document indicated that it came from your custodial
04 file.

Do you recognize the document?

#### 16. PAGE 60:06 TO 60:07 (RUNNING 00:00:03.094)

06  $\,$  A. Looks like the spec sheet and a price 07 list.

#### 17. PAGE 60:25 TO 61:09 (RUNNING 00:00:17.923)

Q. So this -- this isn't a purely internal document.

A. No. It has just spec and the price and the terms. This would be like something we would give to the customer.

Q. Okay. So, for example, when you were announcing a price increase, you might attach a list like this to it.

A. Right.

Q. Okay. Now, I notice that a number of the

# 18. PAGE 61:10 TO 61:19 (RUNNING 00:00:54.565)

prices for different products are the same. So bowl
noodle hot and spicy, bowl noodle kim chi, bowl
noodle shin, spicy shrimp, spicy chicken, all are
showing a price of \$5.34 cost per case.

Do you see that?

A. Yes.

Q. Is it, in your experience working for
Nongshim America, fairly common that you would have
prices for similarly sized ramen products -- sized

# 19. PAGE 61:23 TO 62:03 (RUNNING 00:00:15.625)

23 THE WITNESS: Like this case, those bowl
24 noodle with -- the same bowl noodle with different
25 flavors, they are the same price. That's true today
00062:01 too. That's for convenience, you know, to the
02 customers too. Just different flavors, same thing
03 kind of.

19 and packaged ramen products be same?

### 20. PAGE 62:11 TO 63:02 (RUNNING 00:00:57.385)

Q. I'm showing you what's been labeled as
Exhibit 1050, and I will represent to you that this
document -- there was a document produced to
plaintiffs by Nongshim America Bates stamp number
NSA0015298. It was produced in the form of an Excel
spreadsheet that had two tabs. The first tab has
been reproduced in this exhibit and it was labeled
TX.

I didn't reproduce the second tab only

```
20 because I don't have any questions with respect to
        21 the second tab of information.
                       I will further represent to you that the
        22
        23 document metadata indicated that it came from your
        24 custodial file.
        25
                      With that by way of background, do you
  00063:01 \, recognize the information on this -- in this
        02 document?
21. PAGE 63:07 TO 63:08 (RUNNING 00:00:04.025)
                       THE WITNESS: This just looks like a price
        08 list. Yeah.
22. PAGE 63:10 TO 63:23 (RUNNING 00:00:45.285)
        10 Q. So in -- on the second page of the 11 document, first page that actually has text on it,
            you see the column on the left, it has package
        13 noodle followed by container noodle.
                   A. Yes.
        15
                   Q. And then followed by snack. Do you see
        16 that?
        17
                   Q. Okay. Then the next column over, we have
        18
        19 a breakdown between prices -- between NSF and NSK.
        20
                       Do you see that?
        21
                   A. Yes.
                   Q. And can you tell me what those A. Nongshim Foods, Nongshim Korea.
                      And can you tell me what those refer to?
        22
        23
23. PAGE 63:25 TO 64:04 (RUNNING 00:00:19.810)
                       What is Nongshim Foods?
                  A. Nongshim America now. It's same company.
  00064:01
        02 This -- I -- this would be -- distinguishing
        03 Nongshim -- so U.S.-made product -- import product
        04 probably, that's what we were trying to distinguish.
24. PAGE 64:21 TO 64:22 (RUNNING 00:00:06.938)
                   Q. Okay. And then NSK is a reference to
        22 Nongshim Korea, the parent company in -- in Korea?
25. PAGE 64:25 TO 65:02 (RUNNING 00:00:07.086)
                       THE WITNESS: This NSK just refers to
  00065:01 Korea-made product. Nongshim Korea-made product,
        02 American-made product.
26. PAGE 65:04 TO 65:17 (RUNNING 00:00:40.537)
                   Q.
                      Okay.
        0.5
                   A. Yeah.
        06
                   Q. So if you take a look at the very first
        07
            item on the first page there -- I'm sorry, I'm going
            to butcher this pronunciation --
        0.8
        Λ9
                   A. Neoguri.
        10
                   Q. Neoguri? So you have got 120 -- is the
        11 spec indicating 120-gram package, 20 packages?
        12
                   A. Yes.
        13
                      Okay. And what is CBM?
                   Q.
                   A. Cubic meter.
        14
                   Q. Ah. Okay. And the price on that is
        15
            $9.10. Right?
        16
                   A. Yes.
27. PAGE 65:20 TO 65:20 (RUNNING 00:00:02.684)
```

CONFIDENTIAL page 4

THE WITNESS: That's what it says, 9.10.

#### 28. PAGE 65:22 TO 67:02 (RUNNING 00:01:41.069)

```
Q. Do you know whether that would be $9.10
      23
         for the 20 120-gram packages? Is that what that's
      24
         referring to?
      25
                A. Sorry.
00066:01
                Q. The spec says 120 grams times 20. So
      02 would $9.10 be the price for 20 pack -- the 20 pack
      03 of 120-gram Neoguri noodles?
      04
                A. Right.
                Q. Okay.
      05
                A. Yeah.
      06
      07
                Q. Now, if you go down to the very first item
      08 that shown under the NSK category for packaged
      09 noodles, we have Neoguri mild. Right?
      10
               Α.
                   Um-hum.
                Q. That's also 120 grams times 20. And the
      11
      12 price on that is also $9.10.
      13
                   Do you see that?
      14
                A. Yes.
      15
                Q. Do you know whether the cost to produce --
      16
        for NSF to produce the Neoguri hot noodle was
      17 different than the cost that NSA paid for the
      18 Neoguri mild that it imported from NS -- Nongshim
      19 Korea?
               A. I wouldn't know that information.
      20
      21
                Q.
                   Okay.
               A.
      2.2
                   Yeah.
      23
                Q. In your experience, was it normal for
      24 Nongshim America to price its similarly sized
      25 Neoguri packaged noodles the same regardless of
00067:01 whether they were coming from Korea or the Nongshim 02 America factory?
```

### 29. PAGE 67:05 TO 67:06 (RUNNING 00:00:03.332)

05  $\,$  THE WITNESS: Are you talking about that 06 Neoguri item specifically or --

# 30. PAGE 67:08 TO 67:25 (RUNNING 00:00:52.785)

```
80
         Ο.
             Just as -- as an example.
09
         Α.
             Depends on the item.
         Q.
10
             I'm sorry. We can't talk over each other.
11
         A. Oh, sorry.
12
         Q. Sorry, go ahead.
13
         A. It depends on the item. Meaning our --
14
   our noodle packages are pretty much similar sizes.
15
   That doesn't mean they are all the same price.
16 So --
17
         Q. What factors would -- would tend to make
18
  it more likely that they would be priced the same?
         A. Like the bowl noodle price you asked me
19
   earlier, like Neoguri had -- Neoguri mild is really
20
   same product, just different kind of flavor. So I
21
22 must -- you know, I'm thinking that's probably why
23 it's same price. But, you know, not -- not because
24 it's packaged noodle, but because it's same flavor
```

#### 31. PAGE 71:09 TO 71:12 (RUNNING 00:00:13.864)

```
09 Q. Okay. During your time with Nongshim
10 America, have you from time to time worked with
11 people who have been seconded to the company from
12 Nongshim Korea?
```

25 or same -- same product, just different flavor.

#### 32. PAGE 71:14 TO 71:15 (RUNNING 00:00:03.224)

- THE WITNESS: What's "seconded"? What
- 15 does that mean?

#### 33. PAGE 71:18 TO 71:20 (RUNNING 00:00:07.955)

- Q. Okay. Did you ever work with anyone who
- was employed by Nongshim Korea essentially on loan 19
- 2.0 to Nongshim America?

#### 34. PAGE 71:22 TO 71:23 (RUNNING 00:00:04.776)

- THE WITNESS: Who was Nongshim Korea
- 23 employee that worked at Nongshim America?

# 35. PAGE 71:25 TO 72:06 (RUNNING 00:00:16.838)

- 25 Q. Um-hum.
- 00072:01
- A. A lot of them. Q. Can you give me some names, people that 02
  - 03 you know who are -- who were Nongshim Korea
  - 04 employees who were -- who were, you know,
  - 05 essentially like serving a tour of duty, if you
  - 06 will, at Nongshim America?

### 36. PAGE 72:08 TO 72:14 (RUNNING 00:00:27.045)

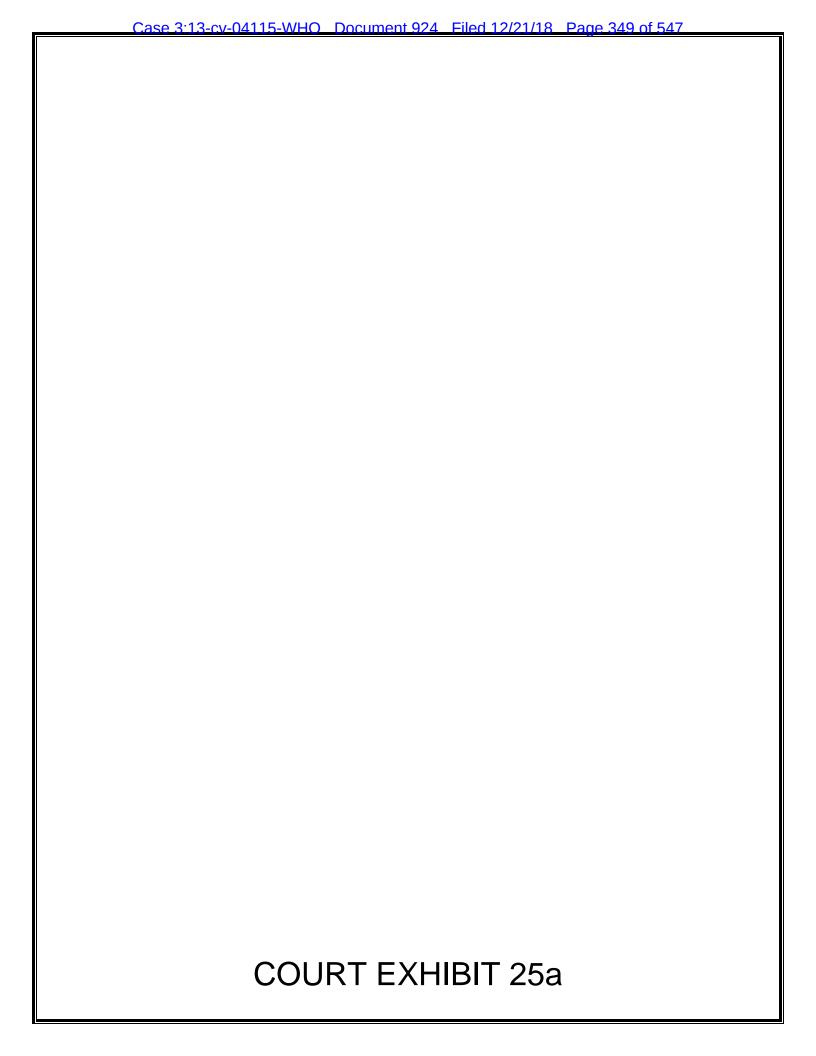
- NΑ THE WITNESS: Just whoever that was that
- 09 came from Korea. Other than -- like, I was hired
- locally so I'm -- the opposite of, I guess, what you
- 11 are asking as American employee. But, like,
- 12 Mr. Lee, most of our other managers, they were first
- 13 hired in Korea and then they were just reassigned to
- 14 come here to work.

#### 37. PAGE 75:24 TO 76:17 (RUNNING 00:01:00.219)

- Q. Okay. Several times during your time as
- 25 a -- in sales for Nongshim America, the price of the
- 00076:01 Nongshim America ramen products have increased.
  - 02 Right?
    - 0.3
    - 0.4 Q. Do you know whether the company ever tried
    - 05 to determine what the effect of those price
  - 06 increases was on the price that retail customers
  - 07 were paying for its products?
  - 80
  - A. Studied effects of, I don't know. Q. Okay. Do you know whether retail prices 09
  - 10 for your ramen products go up when your wholesale
  - 11 prices go up?
  - 12 A. When our -- when we raised our price to
  - the customers, generally the market selling price to  $% \left( 1\right) =\left( 1\right) \left( 1\right)$ 13
  - 14 the consumers, the retail selling price, usually
  - 15 goes up too.
  - 16 Q. Does it usually go up by the same
  - 17 percentage?

### 38. PAGE 76:20 TO 77:01 (RUNNING 00:00:21.554)

- THE WITNESS: I can't say, but similarly I
- 21 would -- I would assume. I haven't really, you
- 22 know, calculated to make sure it's the same
- 23 percentage, but I would assume that it's, you 24 know -- their cost increase I'm sure they are
- 25 passing down is kind of what I speculate, yeah. But 00077:01 it does -- it did go up over time in the retail.



# Hong, Kang Sik (Vol. 01) - 05/21/2016

1 CLIP (RUNNING 00:03:46.095)

# HONGKANGSIK-0521

#### 24 SEGMENTS (RUNNING 00:03:46.095)



- 1. PAGE 8:15 TO 8:18 (RUNNING 00:00:16.360)
  - 15 (Albert Kim was duly sworn as the
  - 16 English/Korean interpreter.)
  - 17
  - 18 KANG SIK HONG,
- 2. PAGE 8:19 TO 8:20 (RUNNING 00:00:01.191)
  - 19 having been administered an oath, was examined and
  - 20 testified as follows:
- 3. PAGE 15:18 TO 15:20 (RUNNING 00:00:06.290)
  - 18 Q And then after you graduated from the
  - 19 University of Houston with your MBA degree, what did
  - 20 you do?
- 4. PAGE 15:21 TO 15:22 (RUNNING 00:00:08.235)
  - 21 A Thereafter I embarked upon my studies
  - 22 involving accounting.
- 5. PAGE 15:25 TO 16:01 (RUNNING 00:00:05.589)
  - 25 Q Were you achieving a particular -- seeking to 00016:01 achieve a particular degree?
- 6. PAGE 16:02 TO 16:02 (RUNNING 00:00:03.759)
  - 02 A Yes, a degree in accounting.
- 7. PAGE 16:03 TO 16:03 (RUNNING 00:00:01.497)
  - 03 Q But you didn't actually achieve that?
- 8. PAGE 16:04 TO 16:06 (RUNNING 00:00:10.292)
  - 04 A Right. I had practically completed the
  - 05 course work, but I did not ultimately obtain the
  - 06 degree.
- 9. PAGE 16:07 TO 16:08 (RUNNING 00:00:03.887)
  - ${\tt Q}$  And what did you do instead of completing
  - 08 your degree?
- 10. PAGE 16:09 TO 16:10 (RUNNING 00:00:05.523)
  - 09 A So it was around that time I came on board
  - 10 with Ottogi.
- 11. PAGE 16:18 TO 16:19 (RUNNING 00:00:03.671)
  - 18 Q First you mentioned Ottogi. Are you talking
  - 19 about Ottogi America?
- 12. PAGE 16:20 TO 16:21 (RUNNING 00:00:06.798)
  - 20 A Yes. I was hired by Ottogi America, Inc.,
  - 21 here in the United States.

### 13. PAGE 22:23 TO 22:23 (RUNNING 00:00:01.961)

When did you first have a job title?

#### 14. PAGE 22:24 TO 23:07 (RUNNING 00:00:33.493)

- To let you know, that's a bit nebulous, if
- 25 you will, because really the company was rather
- 00023:01 small, and it's not like, you know, things were too 02 clear as to when anybody was given a formal job
  - clear as to when anybody was given a formal job
  - 03 title. But in my case I think sometime around the
  - 04 middle of maybe 2006 or so, they started calling me
  - 05 manager. But, again, it's not like I was given a
  - 06 title on a certain day of a certain month or
  - 07 anything.

#### 15. PAGE 23:15 TO 23:16 (RUNNING 00:00:04.519)

- So was there a time when your job duties
- 16 changed?

#### 16. PAGE 23:17 TO 23:25 (RUNNING 00:00:39.155)

- So, again, I wouldn't know as to any specific 17
- 18 date or time frame, but I'm wondering here if it was
- in the '08 or '09 time frame. But, anyhow,
- 20 basically there came a time when I began basically
- 21 handling the placement of purchase orders vis-`-vis
- 22 Korea upon an assessment as to the level of
- 23 inventory, and if it seems that we might be running
- 24 short, I would do that. Yeah, so that is the sort
- 25 of change that I would say eventually came about.

#### 17. PAGE 24:04 TO 24:06 (RUNNING 00:00:09.696)

- Have you ever heard the term "export price"
- 05 before in relation to Ottogi's purchases of
- 06 products, Ottogi America?

### 18. PAGE 24:07 TO 24:07 (RUNNING 00:00:05.847)

Α Yes, I have heard as to "export price."

#### 19. PAGE 24:08 TO 24:09 (RUNNING 00:00:03.880)

- And what does export price refer to you in
- your business with Ottogi America?

#### 20. PAGE 24:10 TO 24:11 (RUNNING 00:00:09.394)

- So that is in reference to the price at which
- 11 Ottogi in Korea sells goods to Ottogi America.

# 21. PAGE 105:21 TO 105:25 (RUNNING 00:00:15.123)

- And then after you became involved in
- 22 pricing-related matters, you seem to recall that
- prices were raised by Ottogi Korea to Ottogi America
- 23 prices were raised by Ott 24 on at least one occasion.
- Do you remember that?

# 22. PAGE 106:01 TO 106:03 (RUNNING 00:00:12.891)

- 00106:01 Yeah, I think I recall something about them
  - 02 asking for -- or notifying us that they were going
  - 03 to increase the price they were charging us.

# 23. PAGE 107:02 TO 107:04 (RUNNING 00:00:08.713)

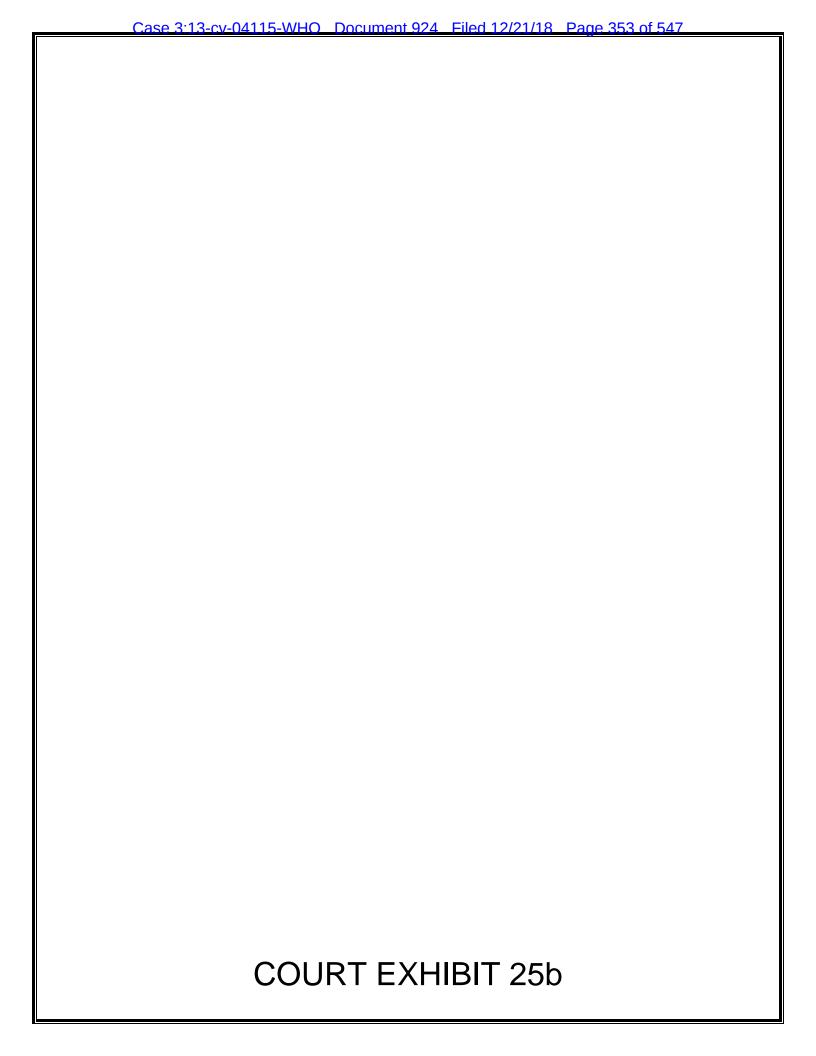
- So your recollection is that we were talking
- 03 about Ottogi Korea asking permission to raise the

04 price to Ottogi America?

# 24. PAGE 107:07 TO 107:09 (RUNNING 00:00:08.331)

- 07 THE WITNESS: No, they would notify us. They 08 don't seek permission from us. They don't require
- 09 permission from us.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:03:46.095)



# Ottogi



# Hong, Kang S. (Vol. 01) - 05/21/2016

1 CLIP (RUNNING 00:00:33.408)



🖺 Kang Sik Hong 11-13-18

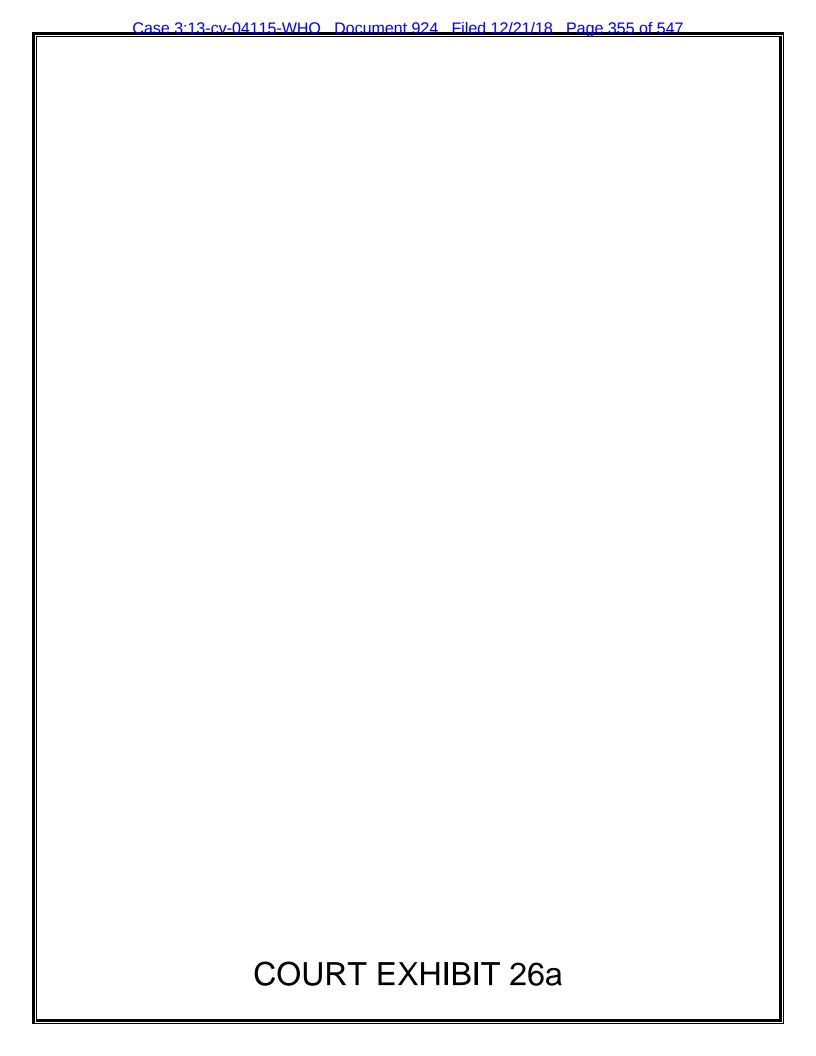
#### KANGSIKHONG

### 5 SEGMENTS (RUNNING 00:00:33.408)



- 1. PAGE 17:25 TO 18:01 (RUNNING 00:00:04.753)
  - Did you have to interview with anyone from 00018:01 Ottogi Korea to get your job?
- 2. PAGE 18:02 TO 18:04 (RUNNING 00:00:03.070)
  - 02 No. 03 Q Did you have an interview before you got
- 3. PAGE 18:05 TO 18:06 (RUNNING 00:00:03.710)
  - 05 Yes. Not with Korea, but with America here, 06 yes.
- 4. PAGE 24:12 TO 24:13 (RUNNING 00:00:03.456)
  - Have you ever heard of the term "choolgo 13 price"? C-H-O-O-L-G-O.
- 5. PAGE 24:14 TO 24:19 (RUNNING 00:00:18.419)
  - A Well, so I'm not sure if I'm entirely
  - 15 familiar with what is meant by choolgo price, but
  - 16 the price I was having to deal with is something
  - 17 coming from Korea, again, and I wonder if it was CIP 18 or CIF or something. Anyway, that's what I dealt 19 with.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:00:33.408)



# Choi, Min Hwan (Vol. 01) - 04/08/2016

1 CLIP (RUNNING 00:00:50.407)

<u>CHOIMINHWAN-0408</u> 14 SEGMENTS (RUNNING 00:00:50.407)

# 1. PAGE 5:13 TO 5:18 (RUNNING 00:00:18.743)

- 13 A L B E R T K I M,

  14 the interpreter, having first

  15 been duly sworn by Sharon Lengel,

  16 the Notary Public, interpreted

  17 the testimony as follows:

  18 M I N H W A N C H O I,
- 2. PAGE 5:19 TO 5:22 (RUNNING 00:00:02.347)
  - 19 having first been duly sworn by 20 Sharon Lengel, the Notary Public, 21 was examined and testified as 22 follows:
- 3. PAGE 16:09 TO 16:09 (RUNNING 00:00:01.322)
  - 09 You work for Ottogi Korea?
- 4. PAGE 16:10 TO 16:10 (RUNNING 00:00:01.639)
  - 10 A. That is correct.
- 5. PAGE 17:06 TO 17:07 (RUNNING 00:00:03.141)
  - 06 Q. Do you work for Ottogi
    07 Corporation?
- 6. PAGE 17:08 TO 17:08 (RUNNING 00:00:01.441)
  - 08 A. Yes. That's correct.
- 7. PAGE 17:09 TO 17:10 (RUNNING 00:00:03.397)
  - 09 Q. And I will refer to them as 10 Ottogi Korea during today's deposition.
- 8. PAGE 17:11 TO 17:11 (RUNNING 00:00:02.078)
  - 11 A. All right. I understand.
- 9. PAGE 17:12 TO 17:13 (RUNNING 00:00:01.988)
  - 12 Q. How long have you been working 13 for Ottogi Korea?
- 10. PAGE 17:14 TO 17:14 (RUNNING 00:00:03.029)
  - 14 A. This is my 11th year.
- 11. PAGE 18:12 TO 18:13 (RUNNING 00:00:02.807)
  - 12 Q. What did you do at Ottogi Korea 13 when you first started?
- 12. PAGE 18:17 TO 18:18 (RUNNING 00:00:02.192)
  - 17 A. I worked in the overseas sales 18 division.

# 13. PAGE 18:19 TO 18:21 (RUNNING 00:00:04.909)

```
19 Q. And that is the same -- and you
20 still are in overseas sales today; is that
21 correct?
```

# 14. PAGE 18:22 TO 18:22 (RUNNING 00:00:01.374)

22 A. Yes.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:00:50.407)

# Choi. Min Hwan (Vol. 01) - 04/18/2016

1 CLIP (RUNNING 00:04:42.106)

# CHOIMINHWAN-0418

#### 17 SEGMENTS (RUNNING 00:04:42.106)



# 1. PAGE 26:23 TO 26:25 (RUNNING 00:00:10.856)

- Q. Is there a minimum time period
- 24 in which Ottogi Korea will give Ottogi
- 25 America of a price increase?

#### 2. PAGE 27:02 TO 27:06 (RUNNING 00:00:16.752)

- 02 A. So typically, Ottogi America
- 03 too, in turn, on its part, will have to
- 04 notify its customers. So in order to
- 05 facilitate that, we give them at least a
- 06 month's time.

#### 3. PAGE 27:07 TO 27:10 (RUNNING 00:00:17.275)

- 07 Q. Okay. Does Ottogi Korea ever
- 08 notify Ottogi America of a price increase
- 09 before it has obtained internal approval
- 10 for the price increase?

#### 4. PAGE 27:11 TO 27:12 (RUNNING 00:00:05.018)

- 11 A. No. There never has been
- 12 anything like that.

# 5. PAGE 27:13 TO 27:16 (RUNNING 00:00:09.767)

- 13 Q. Has Ottogi Korea ever notified
- 14 Ottogi America of a price decrease before
- 15 it's obtained internal approval for the
- 16 price decrease?

# 6. PAGE 27:17 TO 27:18 (RUNNING 00:00:04.758)

- 17 A. Neither has there been anything
- 18 like that either.

# 7. PAGE 75:13 TO 75:16 (RUNNING 00:00:16.881)

- 13 Q. At any time between 2005 and
- 14 2010, did Ottogi Korea ever commission a
- 15 market survey or a report relating to the
- 16 United States market for Korean Ramen?

### 8. PAGE 75:17 TO 76:11 (RUNNING 00:01:01.101)

- 17 A. No. We have not done anything
- 18 like that. But there is something like
- 19 this: Shortly before the founding of
- 20 Ottogi America -- and I recall this as
- 21 being perhaps around the April-of-2000
- 22 timeframe -- we from Korea dispatched a
- 23 Task Force Team, a TFT, so as to look into
- the local market dynamics and get an idea as to what the consumer price was.

00076:01

- 02 And that was basically something
- 03 that was reported back to the Overseas
- 04 Business Division and shared within. And

KoreanNoodles 05 that was basically in order to ascertain 06 what might be an appropriate margin on the 07 part of Ottogi America, also so that we, NΑ for our part, from Ottogi Korea, would be 09 able to gain an understanding as to at 10 what price we could afford to supply product at. 11 9. PAGE 76:12 TO 76:17 (RUNNING 00:00:08.796) 12 MS. YU: Interpreter, did he say "2000" or --13 THE INTERPRETER: The 14 interpreter said "2005." If he 15 goofed, then apologies. But he 16 17 thought he said 2005. 10. PAGE 76:23 TO 76:25 (RUNNING 00:00:11.749) 23 Was the result of the task form 24 team's work reflected in a written 25 document? 11. PAGE 77:02 TO 77:06 (RUNNING 00:00:16.744) 02 So I don't know if there exists 03 anything in writing to such effect. But at least as much was reported back to the 05 Overseas Business Division, based upon what I was told by my predecessors. 06

#### 12. PAGE 77:07 TO 77:08 (RUNNING 00:00:06.333)

- Do you know what employees
- constituted the Task Force Team? 0.8

### 13. PAGE 77:09 TO 77:11 (RUNNING 00:00:08.257)

- It was comprised of Mr. Kisoo Α.
- 10 Jeong, and the other two individuals have
- 11 since left the company.

### 14. PAGE 77:12 TO 77:13 (RUNNING 00:00:02.958)

- And what were the other two
- individuals' names? 13

# 15. PAGE 77:14 TO 77:14 (RUNNING 00:00:11.186)

Α. Dong Soo Lim and Soon Sik Choi.

#### 16. PAGE 77:15 TO 77:18 (RUNNING 00:00:13.911)

- 15 Do you know what conclusions the
- Task Force Team drew about the consumer 16
- 17 price and the appropriate margin for
- Ottogi America? 18

#### 17. PAGE 77:21 TO 78:14 (RUNNING 00:00:59.764)

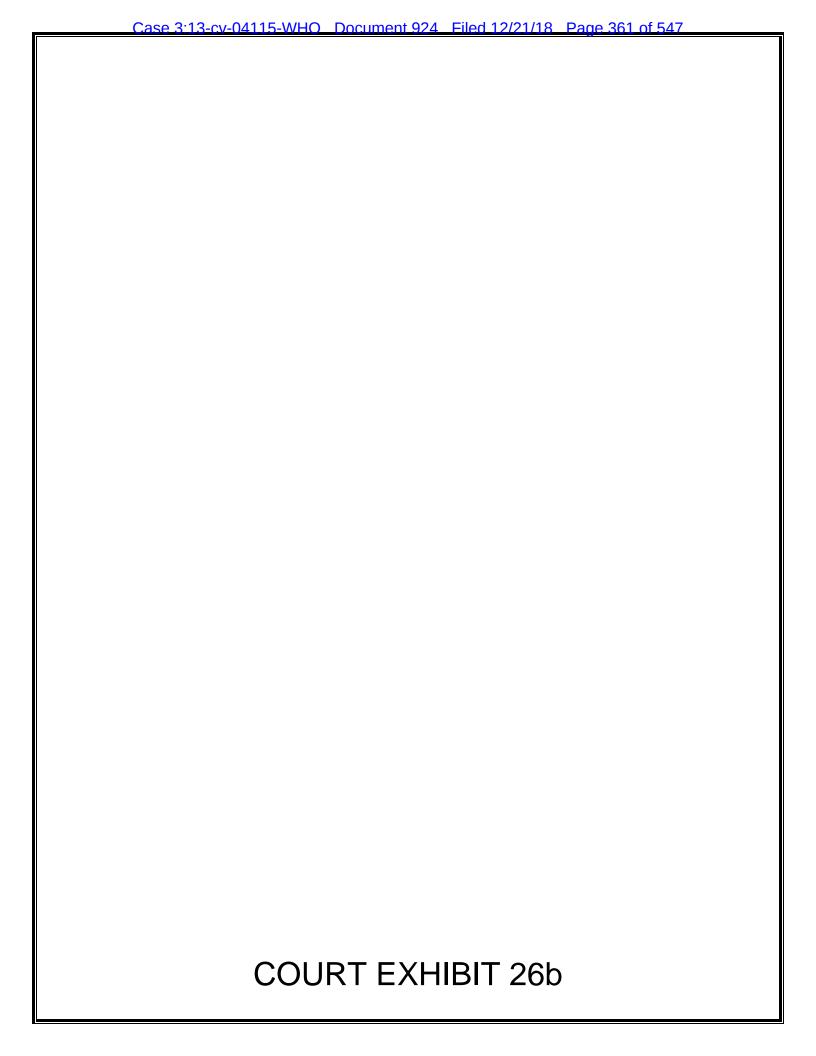
- So as a matter of fact, my
- 22 understanding is that the team decided to
- 23 stay the course in terms of the existing
- 24 consumer price. And with that as the
- backdrop, they mulled over as to what 25

00078:01

- 02 would be the appropriate margin for Ottogi
  - 03 America.
- 04 And my understanding further is
- 05 that they basically decided to go lower --
- hold -- to shoot for something that was

- 07 about 10 to 20 percent lower than the
- 08 third party's rate. And this is, mind
- 09 you, just a guideline. They wanted to
- 10 shoot for something a little lower by 10
- 11 to 20 percent. And ultimately, my
- 12 understanding is they went about deciding
- 13 on the appropriate margin on an
- 14 item-by-item basis.

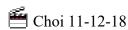
TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:04:42.106)





# Choi, Min H. (Vol. 01) - 04/08/2016

1 CLIP (RUNNING 00:02:26.273)



### MHC1

### 16 SEGMENTS (RUNNING 00:02:26.273)



# 1. PAGE 18:23 TO 19:02 (RUNNING 00:00:09.416)

- 23 During your 11 years with
- Ottogi, have you been involved in any 24
- 25 other divisions or parts of Ottogi Korea 00019:01 CHOI - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
- other than overseas sales?

### 2. PAGE 19:03 TO 19:03 (RUNNING 00:00:01.279)

03 Α. No, sir.

### 3. PAGE 23:16 TO 23:19 (RUNNING 00:00:17.989)

- So, Mr. Choi, tell me all about
- what types of jobs that you did at Ottogi 17
- 18 Korea  $\operatorname{\mathsf{--}}$  every job that you had at Ottogi
- 19 Korea before you became a manager in 2009.

#### 4. PAGE 23:20 TO 23:23 (RUNNING 00:00:10.841)

- 20 So after coming on-board with Α.
- 21
- the company, I was an associate. I was tasked with handling exports to Southeast 22
- 23 Asia. And then briefly, for about six

# 5. PAGE 23:23 TO 23:24 (RUNNING 00:00:08.404)

- 23 Asia. And then briefly, for about six
- months, I was assigned to handle Europe. 24

### 6. PAGE 23:25 TO 24:02 (RUNNING 00:00:03.855)

- And starting in 2008, I was put in charge CHOI - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY 00024:01
  - 02 of handling --

### 7. PAGE 24:04 TO 24:05 (RUNNING 00:00:02.763)

- 0.4-- I was tasked with handling Α.
- China. And then sometime towards the end

### 8. PAGE 24:05 TO 24:07 (RUNNING 00:00:11.546)

- 05 China. And then sometime towards the end
- of 2009, I was assigned to be the hands-on
- 07 person to handle Ottogi America, Inc.

### 9. PAGE 27:02 TO 27:03 (RUNNING 00:00:06.398)

- Does Ottogi Korea export Korean
- 0.3 Ramen product to Ottogi America?

#### 10. PAGE 27:04 TO 27:04 (RUNNING 00:00:02.137)

Α. Let me sort this out.

### 11. PAGE 27:05 TO 27:08 (RUNNING 00:00:16.004)

- 0.5 Ottogi Korea, the head office
- 0.6 here, sells or exports to Ottogi America
- Ramen as made in Korea for American

08 purposes.

# 12. PAGE 27:18 TO 27:21 (RUNNING 00:00:09.670)

- 18 Q. Do part of your job
- 19 responsibilities have to do with the
- 20 exporting of Korean Ramen from Korea --
- 21 Ottogi Korea to Ottogi America?

#### 13. PAGE 27:22 TO 27:23 (RUNNING 00:00:04.588)

- 22 A. Yes. I am charged with those
- 23 export duties.

#### 14. PAGE 39:04 TO 39:07 (RUNNING 00:00:21.482)

- 04 Q. Mr. Choi, you stated that your
- 05 unit sets the export price for Ottogi
- O6 America for export Korean Ramen products
- 07 to Ottogi America; am I correct?

# 15. PAGE 39:08 TO 39:12 (RUNNING 00:00:15.745)

- 08 A. Yes. That is correct.
- 09 Q. And you are the one who's been
- 10 tasked to set the price of these export --
- 11 exported Korean Ramen products to Ottogi
- 12 America; correct?

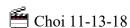
### 16. PAGE 39:13 TO 39:14 (RUNNING 00:00:04.156)

- 13 A. As far as the setting of it is
- 14 concerned, yes, that is me.



# Choi, Min H. (Vol. 01) - 04/18/2016

1 CLIP (RUNNING 00:02:50.154)



#### MHC2

### 14 SEGMENTS (RUNNING 00:02:50.154)



# 1. PAGE 19:08 TO 19:12 (RUNNING 00:00:21.916)

- 08 Q. So with respect to the document 09 preservation period within your Business
- 10 Division, does that mean that all
- 11 documents more than three years old are
- 12 destroyed?

# 2. PAGE 19:13 TO 19:18 (RUNNING 00:00:19.564)

- 13 A. Yes. That is how things have
- 14 been done.
- 15 Q. For how long has it been the
- 16 document preservation policy within your
- 17 business division to destroy all documents
- 18 more than three years old?

#### 3. PAGE 19:19 TO 19:22 (RUNNING 00:00:09.031)

- 19 A. My thinking in that regard is I
- 20 think that's been ever since our unit was
- 21 set up.
- 22 Q. And when was your unit set up?

# 4. PAGE 19:23 TO 19:25 (RUNNING 00:00:06.048)

- 23 A. I'm not exactly sure if I can
- 24 recall, but I think it was something
- 25 before the year 2000.

### 5. PAGE 27:19 TO 27:23 (RUNNING 00:00:18.521)

- 19 Q. Before 2005, did Ottogi Korea
- 20 ever notify anyone of a price increase for
- 21 Korean Ramen to be sold in the U.S. other
- 22 than Samjin, Korean Farms, and Rhee
- 23 Brothers?

### 6. PAGE 27:24 TO 28:05 (RUNNING 00:00:19.252)

- 24 A. No. The company has never sent
- 25 out any notification to parties other than
- 00028:01 CHOI HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
  - 02 those.
  - 03 Q. Has Ottogi Korea ever notified
  - 04 the press of price increases of Korean
  - 05 Ramen product destined for the U.S.?

# 7. PAGE 28:06 TO 28:06 (RUNNING 00:00:01.385)

06 A. No.

### 8. PAGE 28:25 TO 29:05 (RUNNING 00:00:14.378)

- 25 Q. What other -- what business
- 00029:01 CHOI HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
  - 02 divisions other than the Overseas Sales
  - 03 Division have responsibilities with
  - 04 respect to exporting product to the
  - 05 United States?

# 9. PAGE 29:06 TO 29:09 (RUNNING 00:00:11.227)

- 06 Export is dealt with only by the Overseas Sales Division.
- 08 Q. So there's --
- 09 Overseas Business Division. Α.

### 10. PAGE 29:10 TO 29:13 (RUNNING 00:00:13.243)

- 10 Q. Okay. So no other business
- division has any responsibilities with 11
- respect to Ottogi Korea's selling Ramen 12
- 13 product into the United States?

#### 11. PAGE 29:14 TO 29:15 (RUNNING 00:00:04.656)

- A. By "responsibilities," you mean such duties? That's correct.
- 15

#### 12. PAGE 57:14 TO 57:17 (RUNNING 00:00:13.437)

- Q. 14 Have you personally ever heard
- 15 of any Ottogi employee communicating with
- Ottogi's competitors in the Korean Ramen 16
- 17 market?

# 13. PAGE 57:18 TO 57:22 (RUNNING 00:00:15.762)

- 18 No, I have not.
- Have you ever seen any document Q.
- 20 that reflects communications that Ottogi
- 21 have -- that Ottogi has had with its
- competitors in the Korean Ramen market?

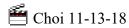
# 14. PAGE 57:25 TO 57:25 (RUNNING 00:00:01.734)

25 A. I have not.



# Choi, Min H. (Vol. 01) - 04/19/2016

1 CLIP (RUNNING 00:00:32.021)



MHC3

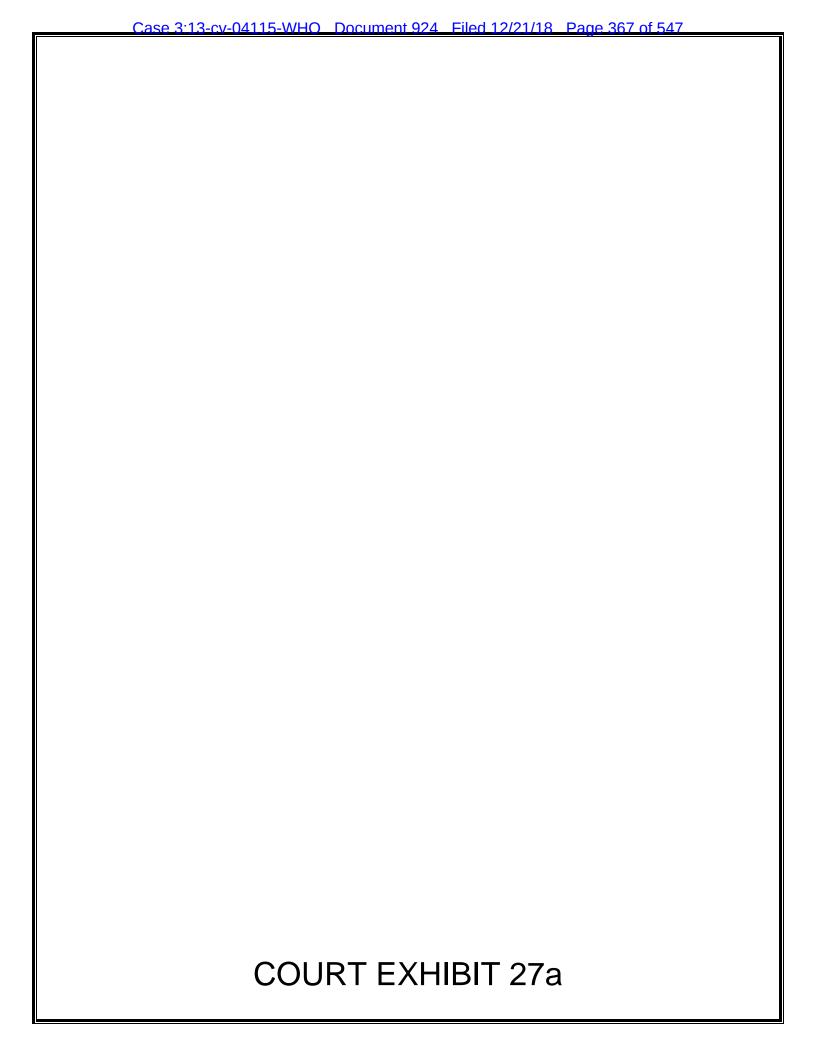
### 3 SEGMENTS (RUNNING 00:00:32.021)



# 1. PAGE 27:22 TO 27:25 (RUNNING 00:00:17.196)

- Q. Did the overseas affairs team
  have any input with respect to new product
  pricing of Ramen product destined for the
  U.S.?
- 2. PAGE 28:02 TO 28:07 (RUNNING 00:00:13.024)
  - O2 A. The overseas affairs team did
    O3 not involve itself.
    O4 Q. And did the overseas affairs
    O5 team have any input with respect to
    O6 raising the price of Ramen product
    O7 destined for the U.S.?
- 3. PAGE 28:08 TO 28:08 (RUNNING 00:00:01.801)
  - 08 A. They have not.

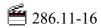
TOTAL: 3 CLIPS FROM 3 DEPOSITIONS (RUNNING 00:05:48.448)





# Mangum, Russell (Vol. 01) - 09/22/2017

1 CLIP (RUNNING 00:00:16.051)



RM04

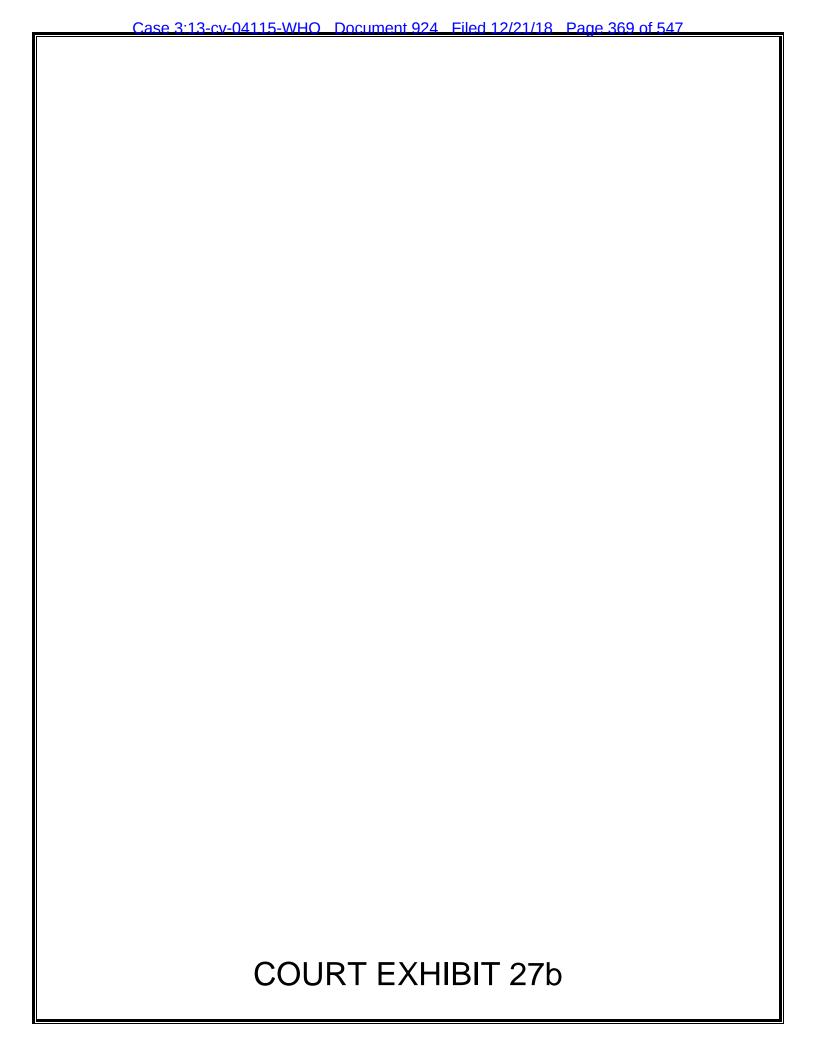
### 1 SEGMENT (RUNNING 00:00:16.051)



# 1. PAGE 286:11 TO 286:16 (RUNNING 00:00:16.051)

11 Q Sorry. But you're not aware of monitoring
12 through enforcement through the exchange of
13 competitive information with respect to prices
14 charged in the U.S., correct?
15 A I believe that's correct, not about
16 interaction that's happening just in the U.S.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:00:16.051)





# Mangum, Russell (Vol. 01) - 09/22/2017

1 CLIP (RUNNING 00:00:15.351)



RM15

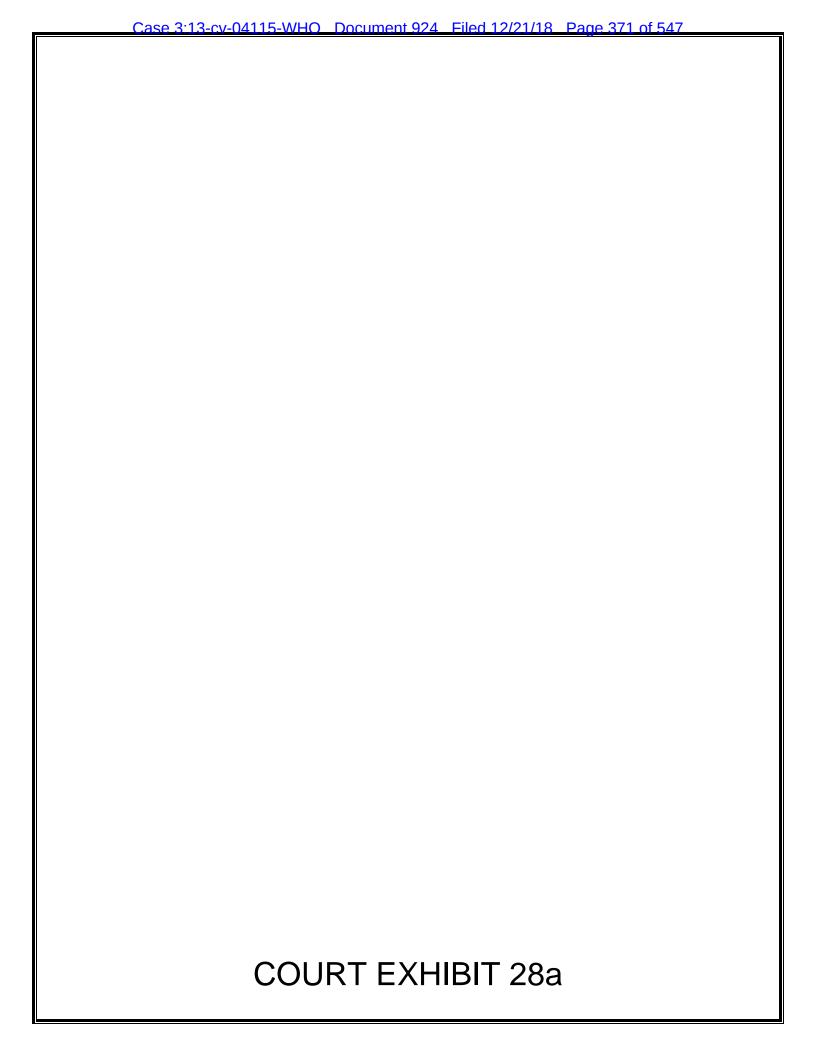
### 1 SEGMENT (RUNNING 00:00:15.351)



# 1. PAGE 114:02 TO 114:07 (RUNNING 00:00:15.351)

 ${\tt Q}$   $\,$  Let me strike it. Have you done any analysis if you took all of Korean ramen suppliers together 03 04 whether they would have sufficient market share to increase prices in an instant packaged noodle ramen 05 product to supracompetitive levels? 07 I have not undertaken that analysis.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:00:15.351)



# Ham. Young Wook (Vol. 01) - 03/09/2016

1 CLIP (RUNNING 00:03:56.016)

HAMYOUNGWOOK-0309

34 SEGMENTS (RUNNING 00:03:56.016)



- 1. PAGE 8:23 TO 9:01 (RUNNING 00:00:13.361)
  - 23 ALBERT KIM,
  - 24 was duly sworn to act as English/Korean interpreter.

25

00009:01 YOUNG WOOK HAM,

- 2. PAGE 9:02 TO 9:03 (RUNNING 00:00:01.693)
  - 02 having been first duly sworn, was examined and 03 testified as follows:
- 3. PAGE 12:20 TO 12:21 (RUNNING 00:00:07.041)
  - 20 Q When were you first employed by Ottogi
  - 21 America?
- 4. PAGE 12:22 TO 12:23 (RUNNING 00:00:05.478)
  - 22 A I recall that as being in, say, September of 23 2009.
- 5. PAGE 12:24 TO 12:25 (RUNNING 00:00:04.489)
  - Q And were you employed by someone else before September of 2009?
- 6. PAGE 13:01 TO 13:01 (RUNNING 00:00:01.766)

00013:01 A Yes, that's correct.

- 7. PAGE 13:02 TO 13:02 (RUNNING 00:00:01.392)
  - 02 Q And by whom were you employed?
- 8. PAGE 13:03 TO 13:04 (RUNNING 00:00:05.082)
  - 03 A So prior to coming on board with Ottogi
  - 04 America, I used to work for a newspaper company.
- 9. PAGE 13:05 TO 13:06 (RUNNING 00:00:02.805)
  - O5 Q And what was the name of the newspaper O6 company?
- 10. PAGE 13:07 TO 13:07 (RUNNING 00:00:04.124)
  - 07 A It's called The Korea Times.
- 11. PAGE 13:08 TO 13:09 (RUNNING 00:00:05.075)
  - 08 Q In what city did you work for The Korean 09 Times?
- 12. PAGE 13:13 TO 13:14 (RUNNING 00:00:07.580)
  - 13 A So the city in which that company is located 14 is Oakland, California.
- 13. PAGE 22:01 TO 22:02 (RUNNING 00:00:07.640)
  - 00022:01 Q When you first joined Ottogi America, what 02 was your job?

# 14. PAGE 22:03 TO 22:05 (RUNNING 00:00:10.689)

- 03 A Well, if you're asking as to my title as of
- 04 when I first came on board, that I do not quite
- 05 recall.

### 15. PAGE 22:06 TO 22:07 (RUNNING 00:00:05.646)

- 06 Q What were your job responsibilities when you
- 07 first joined Ottogi America?

#### 16. PAGE 22:08 TO 22:13 (RUNNING 00:00:21.992)

- 08 A I would say that the kind of work I first
- 09 conducted when I first came on board with the
- 10 company was to basically see to it that the
- 11 packaging and what have you as to Ottogi products
- 12 were appropriate for the respect of locality --
- 13 locale.

#### 17. PAGE 25:15 TO 25:17 (RUNNING 00:00:15.196)

- 15 Q Could we just run through your different job
- 16 responsibilities from the year 2009 to the present,
- 17 and then we can talk about exactly what you did.

#### 18. PAGE 25:18 TO 26:01 (RUNNING 00:00:31.809)

- 18 A So with respect to the work I first performed
- 19 after coming on board -- you know, that I've already
- 20 told you about, so you know that.
- 21 And thereafter, I began learning the ropes in
- 22 terms of the affairs pertaining to purchase orders.
- 23 And I also have gained some experience in terms of
- 24 sales. And when I say "sales," I'm talking about
- 25 calling on, say, Los Angeles area-based clientele of 00026:01 ours.

### 19. PAGE 26:02 TO 26:03 (RUNNING 00:00:05.678)

- 02 Q When did you first begin learning about
- 03 Ottogi America's purchase orders?

#### 20. PAGE 26:04 TO 26:05 (RUNNING 00:00:06.759)

- 04 A Now, this may or may not be exact, but I'm
- 05 thinking perhaps beginning around 2010.

### 21. PAGE 53:20 TO 53:21 (RUNNING 00:00:03.667)

- 20 Q Are -- are you related to any employee of
- 21 Ottogi Korea?

# 22. PAGE 53:22 TO 53:22 (RUNNING 00:00:02.048)

- 22 A Yes, that's right.
- 23. PAGE 53:23 TO 53:23 (RUNNING 00:00:02.273)
  - 23 Q And who are you related to?

### 24. PAGE 53:24 TO 53:25 (RUNNING 00:00:10.415)

- 24 A I'm cousins with the, say, present chairman
- 25 of Ottogi's parent company.

## 25. PAGE 54:01 TO 54:02 (RUNNING 00:00:03.123)

00054:01  $\,$  Q  $\,$  And are you related to any employee of Ottogi 02  $\,$  America?

### 26. PAGE 54:03 TO 54:03 (RUNNING 00:00:01.622)

03 A Yes, I am.

# 27. PAGE 54:04 TO 54:05 (RUNNING 00:00:03.069)

 ${\tt O4} \qquad {\tt Q} \qquad {\tt And} \ {\tt to} \ {\tt whom} \ {\tt are} \ {\tt you} \ {\tt related} \ {\tt at} \ {\tt Ottogi} \ {\tt O5} \qquad {\tt America?}$ 

### 28. PAGE 54:06 TO 54:08 (RUNNING 00:00:12.456)

06 A I'm also cousins with the present president 07 of the -- the Ottogi America entity, whose name is 08 Young Jae Hahm.

### 29. PAGE 54:09 TO 54:10 (RUNNING 00:00:05.336)

09 Q And what's the name of the present chairman 10 of Ottogi's parent company?

#### 30. PAGE 54:11 TO 54:11 (RUNNING 00:00:05.485)

11 A That would be Young Joon Hahm.

#### 31. PAGE 54:12 TO 54:13 (RUNNING 00:00:07.425)

12 Q Are you related to any other employee of 13 either Ottogi America or Ottogi Korea?

#### 32. PAGE 54:14 TO 54:14 (RUNNING 00:00:04.230)

14 A No, I'm not, not to my understanding.

#### 33. PAGE 54:15 TO 54:16 (RUNNING 00:00:07.603)

15 Q And is Mr. Young Jae Hahm related to 16 Mr. Young Joon Hahm?

# 34. PAGE 54:17 TO 54:17 (RUNNING 00:00:01.969)

17 A Yes, likewise, they're cousins.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:03:56.016)

# Ham, Young Wook (Vol. 02) - 03/10/2016

1 CLIP (RUNNING 00:01:28.300)

### HAMYOUNGWOOK-0310

### 5 SEGMENTS (RUNNING 00:01:28.300)



# 1. PAGE 147:03 TO 147:04 (RUNNING 00:00:08.518)

Q Do you remember asking Ottogi Korea for a list of new products in the year 2009?

### 2. PAGE 147:05 TO 147:06 (RUNNING 00:00:13.148)

05 A I don't have an actual recollection, but it is 06 possible. May I just further elaborate on this.

#### 3. PAGE 147:08 TO 147:15 (RUNNING 00:00:38.845)

- 08 A Ever since coming on board with the company in
- 09 2009 through I would say the 2014 time frame, I would
- 10 safely estimate the number of e-mails that Mr. Choi and
- 11 I had exchanged to probably number in, oh, I don't know,
- 12 in excess of 10,000 e-mails. And so it goes without
- 13 saying I think it's rather unrealistic for me to try to
- 14 recollect things from the early part of those years, in
- 15 fact.

### 4. PAGE 147:16 TO 147:17 (RUNNING 00:00:09.350)

16 Q Do you know why you requested a list of new 17 products from Mr. Choi?

## 5. PAGE 147:20 TO 147:23 (RUNNING 00:00:18.439)

- THE WITNESS: Well, seeing as how every now and
- 21 then for update purposes I would make this type of a
- 22 request of Korea concerning product-related information,
- 23 given that I think this too is entirely possible.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:01:28.300)

Case 3:1	13-cv-04115-WHO	Document 924	Filed 12/21/18	Page 376 of 547		
	0011	<b></b>				
COURT EXHIBIT 28b						



# Ham, Young W. (Vol. 01) - 03/09/2016

1 CLIP (RUNNING 00:00:33.560)



🖺 Young Wook Ham 11-13-18

#### YOUNGWOOKHAM1

#### 7 SEGMENTS (RUNNING 00:00:33.560)



- 1. PAGE 14:20 TO 14:21 (RUNNING 00:00:04.544)
  - Did you have a job before you worked for The 21 Korea Times?
- 2. PAGE 14:22 TO 14:23 (RUNNING 00:00:03.089)
  - Yes, I did. Α
  - 23 And by whom were you employed? Q
- 3. PAGE 14:24 TO 15:02 (RUNNING 00:00:10.069)
  - I worked for a Korean broadcast company, a
  - 25 broadcast station.
  - 00015:01 Q What was the name of the Korean broadcast 02 station?
- 4. PAGE 15:03 TO 15:04 (RUNNING 00:00:05.056)
  - It's called KEMS.
  - 04 And where is KEMS located?
- 5. PAGE 15:05 TO 15:07 (RUNNING 00:00:06.771)
  - Right now, I don't recall the exact name of
  - 06 the city, but as I recall, it was in the San Jose
  - 07 vicinity.
- 6. PAGE 15:08 TO 15:08 (RUNNING 00:00:02.794)
  - And what was your position at KEMS?
- 7. PAGE 15:09 TO 15:09 (RUNNING 00:00:01.237)
  - 09 A I was a PD. PD.



# Ham, Young W. (Vol. 02) - 03/10/2016

1 CLIP (RUNNING 00:01:05.253)



Young Wook Ham 11-14-18

#### YOUNGWOOKHAM2

### 5 SEGMENTS (RUNNING 00:01:05.253)

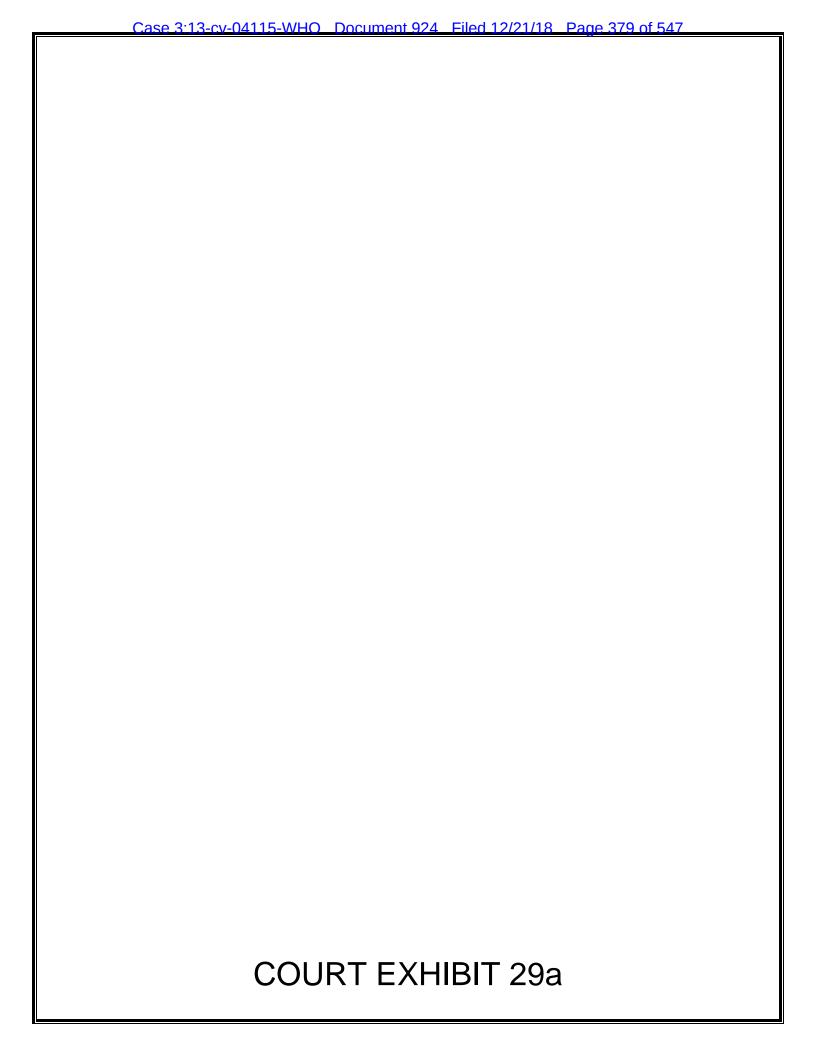


# 1. PAGE 147:25 TO 148:02 (RUNNING 00:00:13.215)

- 25 Q I guess what I'm getting at was -- is there a 00148:01 specific business purpose that you can recall for which 02 you would ask Mr. Choi for a list of new product?
- 2. PAGE 148:05 TO 148:07 (RUNNING 00:00:11.200)
  - THE WITNESS: Well, normally such an, say, inquiry or request might be made for purposes of updating product information.
- 3. PAGE 149:01 TO 149:03 (RUNNING 00:00:14.741)
  - 00149:01 Q And what would you personally do with the 02 attached list of products that Ottogi Korea exports to 03 Ottogi America?
- 4. PAGE 149:04 TO 149:10 (RUNNING 00:00:24.381)
  - A To speak in terms of any work that would make
    use of this kind of information in this particular file,
    I would say that mostly it would be in terms of purchase
    orders.

    Q And when you refer to purchase orders, you mean
    purchase orders that Ottogi America would send to Ottogi
    Korea?
- 5. PAGE 149:11 TO 149:11 (RUNNING 00:00:01.716)
  - 11 A That is right.

TOTAL: 2 CLIPS FROM 2 DEPOSITIONS (RUNNING 00:01:38.813)



# Ku, Bangwan (Vol. 01) - 04/05/2016

1 CLIP (RUNNING 00:00:59.142)

# **KUBANGWAN-0405**

### 14 SEGMENTS (RUNNING 00:00:59.142)



#### 1. PAGE 5:12 TO 5:16 (RUNNING 00:00:11.765)

- 12 A L B E R T K I M,
  13 the interpreter, having first
  14 been duly sworn by Sharon Lengel,
  15 the Notary Public, interpreted
  16 the testimony as follows:
- 2. PAGE 5:17 TO 5:21 (RUNNING 00:00:01.184)
  - 17 BANGWAN KU,
    18 having first been duly sworn by
    19 Sharon Lengel, the Notary Public,
    20 was examined and testified as
    21 follows:
- 3. PAGE 6:25 TO 7:02 (RUNNING 00:00:03.066)
  - Q. Okay. Sir, by whom are you 00007:01 02 currently employed?
- 4. PAGE 7:03 TO 7:04 (RUNNING 00:00:04.570)
  - 03 A. That would be Ottogi Corporation 04 Limited.
- 5. PAGE 7:05 TO 7:06 (RUNNING 00:00:03.957)
  - 05 Q. And how long have you been
    06 employed by Ottogi Corporation Limited?
- 6. PAGE 7:07 TO 7:07 (RUNNING 00:00:04.035)
  - 07 A. It's been 16 years.
- 7. PAGE 7:08 TO 7:09 (RUNNING 00:00:05.065)
  - 08 Q. And what was the first position 09 you held at Ottogi Corporation Limited?
- 8. PAGE 7:10 TO 7:10 (RUNNING 00:00:01.972)
  - 10 A. I was an associate.
- 9. PAGE 7:11 TO 7:12 (RUNNING 00:00:04.492)
  - 11 Q. And were you an associate in a 12 particular department or division?
- 10. PAGE 7:13 TO 7:14 (RUNNING 00:00:04.239)
  - 13 A. You're talking about where I 14 belonged to in the company?
- 11. PAGE 7:15 TO 7:15 (RUNNING 00:00:00.767)
  - 15 Q. Exactly.
- 12. PAGE 7:16 TO 7:17 (RUNNING 00:00:06.237)
  - 16 A. Yes. I served within a unit in 17 the company.

- 13. PAGE 7:18 TO 7:18 (RUNNING 00:00:02.235)
  - 18 Q. What was the name of the unit?
- 14. PAGE 7:19 TO 7:20 (RUNNING 00:00:05.558)
  - 19 A. It was the sales planning 20 office.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:00:59.142)

# Ku. Bangwan (Vol. 03) - 04/07/2016

1 CLIP (RUNNING 00:18:25.709)

## **KUBANGWAN-0407**

### 81 SEGMENTS (RUNNING 00:18:25.709)



- 1. PAGE 79:15 TO 79:16 (RUNNING 00:00:02.383)
  - 15 Q. Can you tell me what Exhibit 146 16 is.
- 2. PAGE 79:17 TO 79:20 (RUNNING 00:00:12.877)
  - 17 A. So this appears to be something
  - 18 that we submitted to the KFTC in response
  - 19 to a request by them to submit something
  - 20 in writing.
- 3. PAGE 79:21 TO 79:23 (RUNNING 00:00:16.247)
  - Q. Can you tell me what the page
  - 22 that ends in the Bates Nos. 5205 is
  - 23 intended to depict.
- 4. PAGE 79:24 TO 80:12 (RUNNING 00:00:56.459)
  - 24 A. So what this entails are the
    - 25 details from the year 2001 and on,
  - 00080:01
    - 02 concerning the raising of the price of
    - 03 Ramen in terms of, firstly, the number of
    - 04 items to be affected, the number of items
    - 05 for which the prices were raised, and the
    - 06 average increase as to the price, taking
    - 07 into -- taking into consideration the
    - 08 discount rate and the ultimate resultant,
      09 say, applicable rate, seen as a matter of
    - 10 percentage. And it further entails the
    - 11 list of individuals who participated in
    - 12 the matter.
- 5. PAGE 80:13 TO 80:15 (RUNNING 00:00:12.913)
  - 13 Q. Did you assist in the
  - 14 preparation of the page ending in 5205 of
  - 15 Exhibit 146?
- 6. PAGE 80:16 TO 80:16 (RUNNING 00:00:03.490)
  - 16 A. Did I prepare this, do you mean?
- 7. PAGE 80:17 TO 80:19 (RUNNING 00:00:06.319)
  - 17 Q. Yes
  - 18 A. My recollection is that I did,
  - 19 yes.
- 8. PAGE 82:18 TO 82:19 (RUNNING 00:00:09.801)
  - 18 Q. In the year 2010, was there a
  - 19 price increase or a price decrease?
- 9. PAGE 82:20 TO 82:20 (RUNNING 00:00:03.430)
  - 20 A. There had been a price decrease.

# 10. PAGE 82:21 TO 82:22 (RUNNING 00:00:08.478)

- Q. What was the date of approval of the price decrease in the year 2010?
- 11. PAGE 82:23 TO 82:24 (RUNNING 00:00:13.044)
  - A. It had been decided on February the 3rd of 2010.
- 12. PAGE 82:25 TO 83:02 (RUNNING 00:00:04.702)
  - Q. What was the purpose of the 00083:01
    - 02 price decrease in the year 2010?
- 13. PAGE 83:03 TO 83:05 (RUNNING 00:00:09.493)
  - 03 A. When you ask in terms of the
  - 04 purpose, what precisely are you trying to
  - 05 find out?
- 14. PAGE 83:06 TO 83:07 (RUNNING 00:00:06.132)
  - 06 Q. Why did Ottogi lower the price
  - 07 of Korean Ramen product in the year 2010?
- 15. PAGE 83:08 TO 83:21 (RUNNING 00:01:06.612)
  - 08 A. So sometime towards the end of
  - 09 January of 2010, we underwent an
  - 10 investigation by the KFTC. And my
  - 11 recollection is that, basically, what
  - 12 those people at the KFTC were saying is,
  - 13 "Hey, folks, how come none of you folks in
  - 14 the Ramen sector are lowering your prices,
  - in view of how there had been a price reduction as to your raw materials?"
  - 17 And this wasn't necessarily
  - 18 around February. But it was sort of
  - 19 something that preceded that. But anyway,
  - 20 so as you can see, they were kind of
  - 21 putting pressure on us, and so that's why.
- 16. PAGE 83:22 TO 83:24 (RUNNING 00:00:08.711)
  - 22 Q. Is that the only reason why
  - 23 Ottogi decreased the price of Ramen in the
  - 24 year 2010?

#### 17. PAGE 83:25 TO 84:23 (RUNNING 00:01:12.992)

- 25 A. So if the truth be known, on
- 00084:01
  - 02 that occasion in 2010, the only thing that
  - 03 had risen in price -- the only thing that
  - 04 had, in fact, fallen in price was flour.
  - 05 All else, such as utilities -- and we're
  - 06 speaking mostly in terms of electricity
  - 07 and the fuel costs -- water, et cetera, et
  - 08 cetera -- you know, they hadn't budged.
  - 09 And -- and so internally, there
  - 10 had been some past occasion in which we
  - 11 didn't -- we felt like we didn't really
  - 12 get to raise things to a sufficient level.
  - 13 And so come this occasion, we were just
  - 14 sort of staying the course without
  - 15 lowering the cost. But then the KFTC guys
  - 16 were asking, "Hey, how come you guys
  - 17 aren't reducing your price, in view of how

```
18
             the raw materials had gone down?"
        19
                        So on account of that, because
             of the pressures put on us, we basically
        20
        21
             lowered -- reduced the price of our Ramen.
        22
             I would say that that's really the biggest
             reason, the only reason.
18. PAGE 85:03 TO 85:04 (RUNNING 00:00:02.265)
                        THE INTERPRETER: "That is the
                 biggest reason."
        04
19. PAGE 85:06 TO 85:08 (RUNNING 00:00:12.303)
                        What Ottogi employee
        07
             specifically was told to decrease the
        80
             price of Ramen in the year 2010?
20. PAGE 85:11 TO 85:18 (RUNNING 00:00:23.451)
                        To my recollection, I think it
             was basically my departmental head and
        12
        13
             I --
                        THE INTERPRETER: Strike.
        14
        15
                        -- my departmental head who had
             undergone the investigation at that time
        17
             and I. We got to hear that. We were told
        18
             that.
21. PAGE 85:19 TO 85:22 (RUNNING 00:00:11.133)
        19
                       Tell me everything you can about
        20
             this discussion where the KFTC told Ottogi
        21
             to lower its price of Korean Ramen product
        2.2
             in the year 2010.
22. PAGE 85:23 TO 86:15 (RUNNING 00:00:50.043)
                        So in that year, they came out
                 Α.
        24
             in the typical fashion that they came out
        25
             in on other occasions, and they basically
  00086:01
        02
             started citing the monopoly regulations
        03
             and so forth and went about their
             investigation.
        04
        05
                       And about an hour into the
        06
             matter, that's when they began talking
        07
             about, "Hey, how come, in view of the fact
             that the price of flour had fallen, you
        NΑ
        09
             guys are not reducing your price? We're a
        10
             little curious," they said.
                        So seeing as how they kept on
        11
        12
             saying that, that is when we began
        13
             thinking, Oh, so these guys want us to
        14
             reduce the price of Ramen. And -- well,
        15
             yeah. That's it.
23. PAGE 86:16 TO 86:17 (RUNNING 00:00:04.840)
                        Do you recall what date in the
        16
             year 2010 this conversation occurred?
24. PAGE 86:18 TO 86:24 (RUNNING 00:00:20.671)
                        So it's generally the end of
        18
        19
             January in 2010. And I am not sure if I
        20
             recall the specific date, but I think we
             could just speak in terms of it being the
        21
             30th or thereabouts. But I don't recall
        23
             the specific date without looking at some
```

```
24 relevant documents.
```

### 25. PAGE 87:13 TO 87:16 (RUNNING 00:00:11.191)

- 13 Q. And just so the record's clear,
- 14 what was the name of your department head
- in January of 2010 that attended this
- 16 meeting with you?

#### 26. PAGE 87:17 TO 87:17 (RUNNING 00:00:03.616)

17 A. Mr. Young Hyun Doh.

#### 27. PAGE 87:18 TO 87:20 (RUNNING 00:00:09.576)

- 18 Q. Was anybody else in the room
- 19 besides you, Mr. Doh, and the KFTC
- 20 employee whose name you don't recall?

### 28. PAGE 87:21 TO 88:10 (RUNNING 00:00:34.967)

- 21 A. I don't think you should assume
- 22 necessarily that this took place in a
- 23 particular room, or certainly not in one
- 24 spot, because, as I said, these people
- 25 kept on sort of saying, "Hey, look. We're

#### 00088:01

- 02 really curious. How come you guys aren't
- 03 lowering your prices? How come? Why
- 04 not?"
- 05 And they would say that, say, at
- 06 my spot, when going through my computer,
- 07 they'd say that in the conference room and
- 08 so forth, you know, continually saying,
- 09 "We're a little curious here." So it
- 10 wasn't necessarily in one location.

### 29. PAGE 88:11 TO 88:15 (RUNNING 00:00:13.150)

- 11 Q. Do you recall anyone else being
- 12 present besides you and Mr. Doh when
- 13 the -- when any KFTC employee suggested
- 14 that Ottogi lower its prices in the year
- 15 2010?

### 30. PAGE 88:16 TO 88:20 (RUNNING 00:00:19.427)

- 16 A. It's not like anybody was
- 17 present in the sense of participating.
- 18 But, you know, there were people within
- 19 our department, just around us, so to say.
- 20 That's the sort of situation.

### 31. PAGE 88:21 TO 88:24 (RUNNING 00:00:12.766)

- 21 Q. As you sit here today, do you
- 22 know anyone else that heard the KFTC
- 23 suggest to Ottogi that it lower the price
- of Korean Ramen product in the year 2010?

### 32. PAGE 88:25 TO 89:09 (RUNNING 00:00:22.368)

- 25 A. Well, the thing about that is,
- 00089:01
  - 02 it's not like those other individuals were
  - 03 undergoing this investigation themselves,
  - 04 so there's no telling if they'd heard
  - 05 things. I suppose they might have heard
  - 06 things, but it's possible that they might
  - 07 have -- may have since forgotten about
  - 08 that. But at the least, they were close

```
09 enough. They were nearby.
```

### 33. PAGE 89:10 TO 89:11 (RUNNING 00:00:02.507)

- 10 Q. What did you do when you heard 11 this?
- 34. PAGE 89:12 TO 89:22 (RUNNING 00:00:35.333)
  - 12 A. So when I first heard that, I
  - 13 don't believe I really caught on to what
  - 14 was going on. I didn't know how to take
  - 15 it. But seeing as how the man kept
  - 16 repeating himself over and over again, I
  - 17 think there comes a point when a normal
  - 18 person starts getting the picture. So I
  - 19 guess, towards the afternoon hours, at one
  - 20 point in time, we basically said, Okay.
  - 21 We might basically look into the
  - 22 possibility of reducing price.

#### 35. PAGE 89:23 TO 89:25 (RUNNING 00:00:10.970)

- Q. Did you write a email to anyone
- 24 about the KFTC suggesting that Ottogi
- 25 lower its price in the year 2010?

### 36. PAGE 90:02 TO 90:09 (RUNNING 00:00:25.001)

- 02 A. I'm thinking that there was no
- 03 email. In fact, everything happened
- 04 basically on that very day. I'm talking
- 05 about starting with that, you know,
- 06 discussion all the way through a decision
- 07 certain that there will be, in fact, a
- 08 reduction. So I don't think -- no, there
- 09 was no email.

#### 37. PAGE 91:13 TO 91:14 (RUNNING 00:00:06.149)

- 13 Q. Did the KFTC visit Ottogi's
- 14 premises in the year 2008?

#### 38. PAGE 91:15 TO 91:16 (RUNNING 00:00:04.245)

- 15 A. Yes. They had also come by in
- 16 2008.

## 39. PAGE 91:17 TO 91:19 (RUNNING 00:00:06.503)

- 17 Q. Does Ottogi know the exact date
- 18  $\,$  when the KFTC visited its premises in the
- 19 year 2008?

# 40. PAGE 91:20 TO 92:02 (RUNNING 00:00:19.948)

- 20 A. So I'm thinking that this was, I
- 21 think, probably in June. In fact, I am
- thinking it was on the 3rd of June that year in 2008. And the reason why I say
- 24 that is because I looked into that, as
- 25 part of, you know, my work here in this
- 00092:01
  - 02 matter.

### 41. PAGE 92:22 TO 92:25 (RUNNING 00:00:07.594)

- Q. The very first time that the
- 23 KFTC visited, which I believe you've said
- 24 is 2008, tell me what happened on that
- 25 visit

#### 42. PAGE 93:02 TO 93:09 (RUNNING 00:00:40.755)

- 02 A. So the first thing they did when
- 03 they came a calling, they closed all the
- 04 doors. Then they unplugged all the
- 05 shredders. And after that, they said,
- 06 "Now, starting from this point on, nobody
- 07 gets to leave." And then they looked for
- 08 the department or departments that are
- 09 responsible for handling price.

# 43. PAGE 93:10 TO 93:10 (RUNNING 00:00:01.443)

10 Q. Did -- what did they do next?

#### 44. PAGE 93:11 TO 93:19 (RUNNING 00:00:29.873)

- 11 A. And then they showed some sort
- 12 of an official document to us, saying
- 13 that, pursuant to such and such statutes
- 14 having to do with the monopoly regulation
- 15 and whatnot, they said they are now
- 16 commencing an investigation into possible
- 17 violations under such law and started
- 18 sifting through our documents and going
- 19 through our computers.

#### 45. PAGE 93:20 TO 93:21 (RUNNING 00:00:03.483)

- 20 Q. In what departments did they go
- 21 through documents?

### 46. PAGE 93:22 TO 94:04 (RUNNING 00:00:23.668)

- 22 A. Well, so basically, since it was
- 23 our department that handled price-related
- 24 matters, I told you that they asked as to
- 25 which department was responsible for that.
- 00094:01
  - 02 So they were basically led to us, and they
  - 03 basically started talking to, well, all of
  - 04 us there.

### 47. PAGE 94:05 TO 94:06 (RUNNING 00:00:03.917)

- 05 Q. When you say "us," do you mean
- 06 the sales planning department?

## 48. PAGE 94:07 TO 94:13 (RUNNING 00:00:24.707)

- 07 A. That's right. So initially,
- 08 they basically dealt with everybody in the
- 09 unit, and then, over the course of some
- 10 time, they eventually started dealing
- 11 mostly with the actual hands-on person
- 12 with respect to price and the head of the
- 13 department.

### 49. PAGE 94:14 TO 94:17 (RUNNING 00:00:04.152)

- Q. And, again, when you say "the
- 15 department, " you're talking about the
- 16 sales planning department; is that
- 17 correct?

### 50. PAGE 94:18 TO 94:18 (RUNNING 00:00:01.941)

18 A. Yes. That's correct.

### 51. PAGE 94:19 TO 94:20 (RUNNING 00:00:02.637)

- 19 Q. Did the KFTC visit any other
- 20 departments?

### 52. PAGE 94:21 TO 95:04 (RUNNING 00:00:18.774)

- 21 A. I mean, yes, basically, they'd
- 22 kind of, you know, stop by or pop -- pop
- 23 in and out. But it wasn't really in the
- 24 sense of conducting an investigation. It
- $25\,$  was really just to kind of see what kind 00095:01
- 0000
  - 02 of documents there may or may not be. It
  - 03 was just kind of, like, a quick
  - 04 swing-through.

#### 53. PAGE 106:10 TO 106:12 (RUNNING 00:00:05.492)

- 10 Q. And can you tell me when you've
- 11 familiarized yourself with Exhibit 147,
- 12 please.

### 54. PAGE 106:19 TO 106:20 (RUNNING 00:00:03.100)

- 19 Q. What is the first page of
- 20 Exhibit 147?

#### 55. PAGE 106:21 TO 106:25 (RUNNING 00:00:20.936)

- 21 A. So this is a -- an inception
- 22 document -- a request for approval
- 23 document, a poomeui document -- that we
- obtained the CEO's approval on, concerning
- 25 the idea of reducing the price of Ramen.

# 56. PAGE 107:02 TO 107:03 (RUNNING 00:00:04.992)

- 02 Q. And do you see the CEO's
- 03 approval anywhere on Exhibit 147?

### 57. PAGE 107:04 TO 107:05 (RUNNING 00:00:05.515)

- 04 A. I'm sorry. Do you mean the list
- 05 of those who approved it or what?

## 58. PAGE 107:06 TO 107:07 (RUNNING 00:00:07.804)

- 06 O. Is the CEO's -- is Ottogi CEO
- 07 approval reflected on Exhibit 147?

## 59. PAGE 107:08 TO 107:08 (RUNNING 00:00:01.916)

08 A. Yes.

### 60. PAGE 107:09 TO 107:09 (RUNNING 00:00:01.409)

09 Q. And in which box?

# 61. PAGE 107:10 TO 107:11 (RUNNING 00:00:09.657)

- 10 A. The right-most box within the
- 11 first, say, table.

### 62. PAGE 107:12 TO 107:15 (RUNNING 00:00:15.525)

- 12 Q. Is this the document that you
- 13 just mentioned that reflects the decision
- 14 to lower the price in the year 2010 of
- 15 Korean Ramen?

### 63. PAGE 107:16 TO 107:16 (RUNNING 00:00:02.294)

16 A. Yes. That's correct.

### 64. PAGE 107:17 TO 107:18 (RUNNING 00:00:07.501)

- 17 Q. Can you tell me what Exhibit 147
- 18 says directly below the second box.

#### 65. PAGE 107:19 TO 108:02 (RUNNING 00:00:42.363)

- 19 A. "In view of the reduction in
- 20 imported raw and sub-material costs, such
- 21 as flour, et cetera, and a drop in the
- 22 foreign exchange rate, the desire to
- 23 institute a reduction of the choolgo price
- 24 and consumer price of Ramen varieties --
- 25 Ramen varieties, wherefore your approval
- 00108:01
  - 02 is kindly requested."

#### 66. PAGE 108:05 TO 108:07 (RUNNING 00:00:06.359)

- 05 Q. Can you tell me what this
- 06 document says next to the paragraph that
- 07 begins with the No. 1.

### 67. PAGE 108:08 TO 108:11 (RUNNING 00:00:26.009)

- 08 A. It reads, "Reduction of consumer
- 09 price concerning Ramen varieties based
- 10 upon a drop in the cost of raw and
- 11 sub-materials such as flour, et cetera."

### 68. PAGE 108:12 TO 108:12 (RUNNING 00:00:01.922)

12 Q. Did you prepare Exhibit 147?

# 69. PAGE 108:13 TO 108:14 (RUNNING 00:00:03.297)

- 13 A. Yes. This is something I
- 14 created.

### 70. PAGE 108:15 TO 108:16 (RUNNING 00:00:03.509)

- 15 Q. On what date did you prepare
- 16 Exhibit 147?

#### 71. PAGE 108:17 TO 108:18 (RUNNING 00:00:07.606)

- 17 A. According to the document, it is
- 18 shown to have been on February the 2nd.

### 72. PAGE 108:19 TO 108:20 (RUNNING 00:00:02.456)

- 19 Q. And that's the second line in
- 20 the second box; correct?

### 73. PAGE 108:21 TO 108:21 (RUNNING 00:00:01.912)

21 A. Yes. That's correct.

### 74. PAGE 108:22 TO 108:24 (RUNNING 00:00:09.461)

- Q. Does this -- does Exhibit 147
- 23 mention in any place that the KFTC asked
- 24 Ottogi to lower the price of Ramen?

### 75. PAGE 109:04 TO 109:05 (RUNNING 00:00:06.034)

- 04 A. No. There is no such gist on
- 05 this table.

#### 76. PAGE 109:06 TO 109:08 (RUNNING 00:00:06.330)

- Q. Is there any reason you didn't just say the KFTC told Ottogi to lower the
- 08 price of Ramen?

### 77. PAGE 109:11 TO 109:13 (RUNNING 00:00:12.634)

- 11 A. Sir, there is not one single
- 12 person in any corporate company in Korea
- 13 who can dare write something like that.

### 78. PAGE 109:14 TO 109:14 (RUNNING 00:00:01.132)

14 Q. Why not?

#### 79. PAGE 109:17 TO 109:23 (RUNNING 00:00:18.970)

- 17 A. Well, I mean, I don't know.
- 18 It's my view that I think you'd be
- 19 hard-pressed to come up with one single
- 20 company that has the guts to reflect
- 21 something to such effect that, Oh, it's
- 22 the government who's forcing us to reduce
- 23 the price.

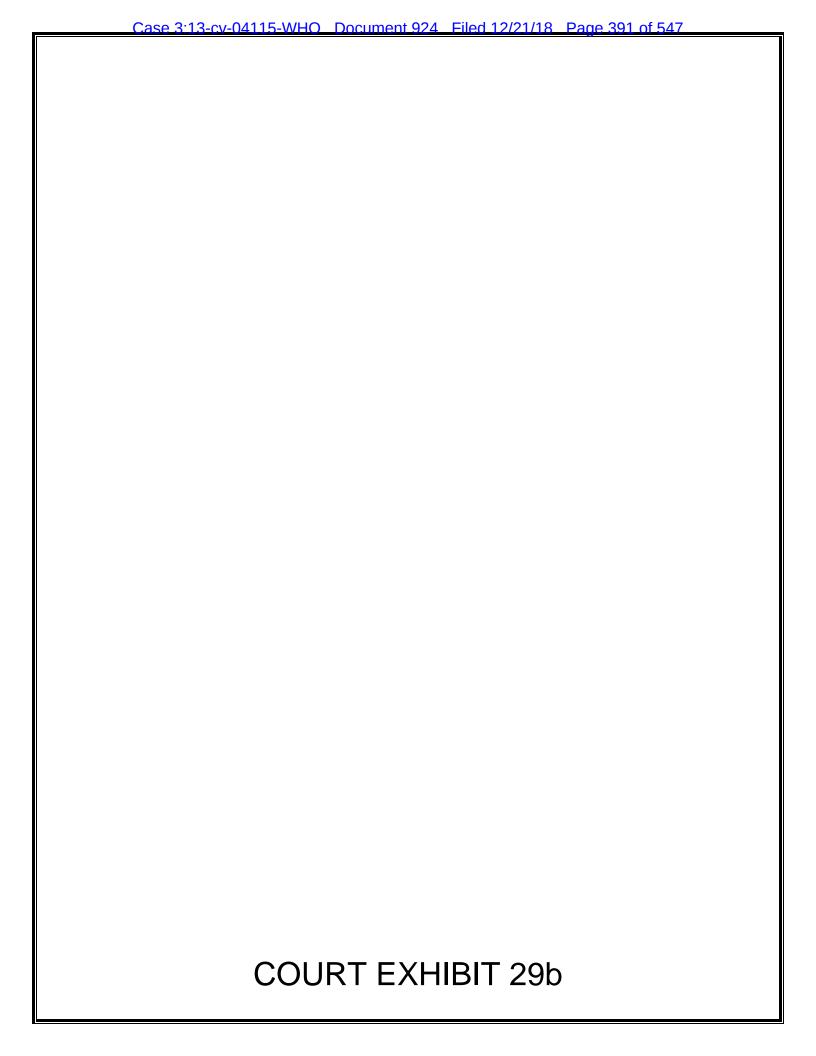
### 80. PAGE 109:24 TO 109:24 (RUNNING 00:00:01.267)

24 Q. Why?

# 81. PAGE 110:10 TO 110:20 (RUNNING 00:00:28.857)

- 10 A. Well, with due respect, I can
- 11 only give you the same answer. Basically,
- 12 again, I don't believe that you're going
- 13 to find any company, any person, who would
- 14 dare reflect in any of their documents,
- 15 "Hey, could you please grant us approval
- 16 on account of the fact that, say, the
- 17 National Tax Service or the KFTC is
- 18 putting pressure on us, so please grant
- 19 thy approval." I don't think you're going
- 20 to find that.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:18:25.709)





# Ku, Bangwan (Vol. 01) - 04/05/2016

1 CLIP (RUNNING 00:00:22.027)



**Bangwan Ku** 11-14-18

BK1

### 2 SEGMENTS (RUNNING 00:00:22.027)



- 1. PAGE 19:14 TO 19:18 (RUNNING 00:00:19.921)
  - Does the sales planning unit
  - 15 have any responsibilities for planning
  - with respect to the sale of Korean Ramen 16
  - product that will be exported to other 17
  - countries?
- 2. PAGE 19:19 TO 19:19 (RUNNING 00:00:02.106)
  - 19 A. No, not at all.



# Ku, Bangwan (Vol. 01) - 04/07/2016

1 CLIP (RUNNING 00:02:31.638)



Bangwan Ku 11-14-18

BK3

#### 9 SEGMENTS (RUNNING 00:02:31.638)



# 1. PAGE 95:05 TO 95:06 (RUNNING 00:00:05.153)

- O5 Q. What employees of the sales O6 planning department did they speak with?
- 2. PAGE 95:07 TO 95:10 (RUNNING 00:00:09.703)
  - O7 A. It was mostly with me and the
    O8 head of our unit, Mr. Young Hyun Doh.
    O9 Q. Do you know any other employees
    that they spoke with?
- 3. PAGE 95:11 TO 95:17 (RUNNING 00:00:22.695)
  - 11 A. Well, yeah. I mean, as I said,
    12 they'd -- they were going through
    13 everybody's computers and cabinetries.
    14 And so basically, everybody did end up
    15 talking with them.
    16 Q. What specifically did they do
    17 with employees' computers?
- 4. PAGE 95:18 TO 95:21 (RUNNING 00:00:14.608)
  - 18 A. The computers belonging to our 19 people, the team members; yeah? 20 Q. How did they examine employees' 21 computers?

### 5. PAGE 95:22 TO 96:08 (RUNNING 00:00:27.746)

- 22 Α. Well, since, at the time, when 23 they were going through other people's 24 computers, they were also going through my 25 own computer, so I really don't exactly 00096:01 KU - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY know as to what they may have been doing 02 03 in terms of other people's computers. But 0.4 what seemed to be the case to me was that 0.5 they were using the search function in Windows to plug in some, say, search words 07 to look for certain things. That's how it 0.8 seemed to me.
- 6. PAGE 97:23 TO 97:24 (RUNNING 00:00:06.995)
  - Q. Did the KFTC take any documents when they left Ottogi's presence?

## 7. PAGE 97:25 TO 98:03 (RUNNING 00:00:04.931)

25 A. Yes. They did take documents.
00098:01 KU - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
02 Q. What types of documents did the
03 KFTC take?

### 8. PAGE 98:04 TO 98:15 (RUNNING 00:00:31.488)

A. So what I'm thinking is that they basically took back with them certain things about our revenue, our revenue

07 performance figures, certain contracts or 80 agreements with our customers, certain 09 work-related reports having to do with 10 such things as the task force team that was set up for the purposes of upgrading 11 12 our computer system, et cetera, et cetera. 13 Q. Do you recall any other 14 categories of documents that the KFTC took with them? 15

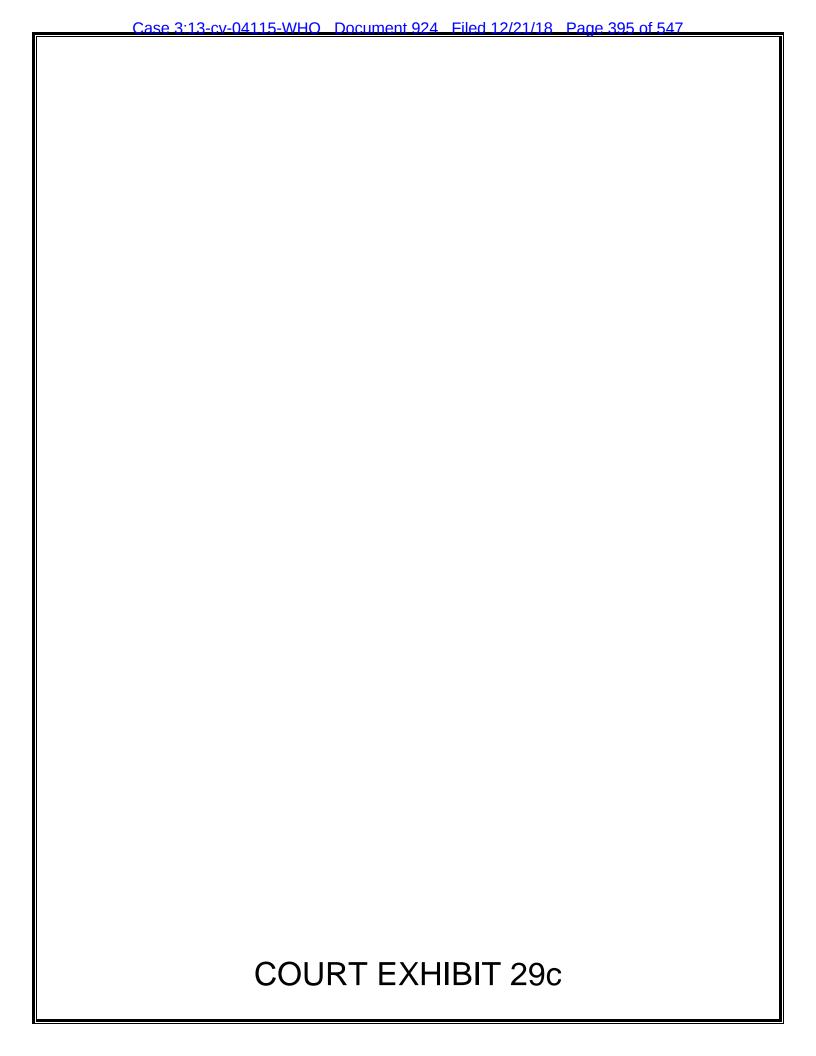
## 9. PAGE 98:16 TO 98:24 (RUNNING 00:00:28.319)

24

16 Well, so I'm thinking that they 17 also took back with them those 18 work-related communiquis that we send to our branches, you know, basically things 19 20 that had been printed out, and also such 21 work-related communiquis used for the 22 purposes of notifying the release of new 23 products, things like that. I think it

was mostly work-related communiquis.

TOTAL: 2 CLIPS FROM 2 DEPOSITIONS (RUNNING 00:02:53.665)



# Ku. Bangwan (Vol. 04) - 04/08/2016

1 CLIP (RUNNING 00:02:49.022)



# KUBANGWAN-0407R

### 19 SEGMENTS (RUNNING 00:02:49.022)



#### 1. PAGE 84:08 TO 84:09 (RUNNING 00:00:03.258)

- All right, sir. So take a look 09 at 148. We discussed it yesterday.
- 2. PAGE 84:10 TO 84:13 (RUNNING 00:00:14.216)
  - 10 Yes. I have looked at it.
  - All right. And your email 11 Ο.
  - 12 address at Ottogi is sky --
  - 13 sky@ottogi.co.kr; is that correct?

### 3. PAGE 84:14 TO 84:14 (RUNNING 00:00:02.304)

- Α. Yes. That is correct.
- 4. PAGE 84:23 TO 85:02 (RUNNING 00:00:10.478)
  - Sir, do you know if the -- the
  - 24 email that has been marked as Exhibit 148
  - 25 could still be accessed by you on your
  - 00085:01
    - 02 email?

# 5. PAGE 85:09 TO 85:10 (RUNNING 00:00:06.274)

- Yes. It's correct as to being
- 10 my email address.

#### 6. PAGE 85:11 TO 85:14 (RUNNING 00:00:09.181)

- 11 Q. Right. But can you still access 12 the email? Like, if you were to go back
- 13 to your computer after the deposition
- 14 today, could you pull this email up?

### 7. PAGE 85:15 TO 85:18 (RUNNING 00:00:09.680)

- Well, you know, since there
- 16 isn't anything that I've erased, you
- 17 know -- and it's correct as being my
- 18 present email address. So --

#### 8. PAGE 85:19 TO 85:21 (RUNNING 00:00:11.229)

- All right. So tell me, from
- June 3, 2008, have you deleted any emails off of your computer?

#### 9. PAGE 85:22 TO 85:25 (RUNNING 00:00:12.241)

- Starting in 2008? Yeah. If the 22 Α.
- 23 overall capacity tends to overflow, then
- 24 there are certain things I have deleted.
- 25 Yeah.

### 10. PAGE 86:02 TO 86:04 (RUNNING 00:00:04.486)

- All right. And what sort of
- 03 things have you deleted since June of

04 2008?

### 11. PAGE 86:07 TO 86:08 (RUNNING 00:00:07.424)

- 07 A. There's just too many things. I 08 can't recall them specifically one by one.
- 12. PAGE 86:09 TO 86:11 (RUNNING 00:00:04.728)
  - 09 Q. Have you deleted any emails that
  - 10 concern the pricing of Korean Ramen
  - 11 products?

#### 13. PAGE 86:12 TO 86:14 (RUNNING 00:00:09.611)

- 12 A. So the time criteria is what in
- 13 terms of any deletion? When are we
- 14 talking about?

#### 14. PAGE 86:15 TO 86:15 (RUNNING 00:00:01.697)

15 O. June 3, 2008.

### 15. PAGE 86:16 TO 86:19 (RUNNING 00:00:11.651)

- 16 A. What I mean is any potential
- 17 deletion on my part -- when are we talking
- 18 about? 2009? 2010? When are we talking
- 19 about?

#### 16. PAGE 86:20 TO 86:20 (RUNNING 00:00:02.894)

Q. At any point after June 3, 2008.

# 17. PAGE 86:21 TO 86:21 (RUNNING 00:00:03.536)

21 A. Oh, yeah, I have.

# 18. PAGE 90:06 TO 90:09 (RUNNING 00:00:15.821)

- 06 Q. So my question is this: To your
- 07 knowledge, sir, did anyone on the
- 08 marketing team delete documents after the
- 09 KFTC visited on June 3, 2008?

# 19. PAGE 90:12 TO 90:23 (RUNNING 00:00:28.313)

- 12 A. Well, if they did, if anybody
- 13 did, it's not something I would
- 14 necessarily know about, because that's
- 15 within the marketing team.
- 16 But more importantly, after
- 17 they'd come by, it's not like the KFTC
- 18 folks had instructed us not to delete
- 19 anything. And so I think it's entirely
- 20 possible that such could have taken place.
- 21 I mean, I myself have deleted things, and
- 22 just, you know, I think that's entirely
- 23 possible within the company.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:02:49.022)

	Case 3:13-cv-04115-WHO	Document 924	Filed 12/21/18	Page 398 of 547	
	COLL	RT EXH	IRIT 30a	1	
COURT EXHIBIT 30a					

# Lee. Hosuk (Vol. 01) - 03/07/2016

1 CLIP (RUNNING 00:02:33.589)

LEEHOSUK-0307

### 22 SEGMENTS (RUNNING 00:02:33.589)



1. PAGE 9:01 TO 9:04 (RUNNING 00:00:16.785)

00009:01 ALBERT KIM,
02 was duly sworn to act as English/Korean interpreter.
03
04 HOSUK LEE,

2. PAGE 9:05 TO 9:06 (RUNNING 00:00:01.378)

05 having been first duly sworn, was examined and 06 testified as follows:

3. PAGE 10:05 TO 10:05 (RUNNING 00:00:01.458)

05 Q Now, are you currently employed?

4. PAGE 10:06 TO 10:06 (RUNNING 00:00:01.633)

06 A Yes, I am.

5. PAGE 10:07 TO 10:07 (RUNNING 00:00:01.065)

07 Q And who is your employer?

6. PAGE 10:08 TO 10:08 (RUNNING 00:00:03.166)

08 A That would be Ottogi America.

7. PAGE 10:09 TO 10:09 (RUNNING 00:00:02.239)

09 Q How long have you been with Ottogi America?

8. PAGE 10:10 TO 10:10 (RUNNING 00:00:01.757)

10 A Eight years.

9. PAGE 13:18 TO 13:19 (RUNNING 00:00:08.193)

18 Q Okay. Mr. Lee, when you began working for 19 Ottogi Korea in 2007, what was your position?

10. PAGE 13:20 TO 13:21 (RUNNING 00:00:05.222)

20 A My position? Well, I was just a lay 21 associate.

11. PAGE 13:22 TO 13:22 (RUNNING 00:00:02.496)

22 Q What were your job duties as a lay associate?

12. PAGE 13:23 TO 13:23 (RUNNING 00:00:01.882)

23 A Sales.

13. PAGE 13:24 TO 14:01 (RUNNING 00:00:07.290)

Q And what were your duties in sales? What is 25 it that you did while you were working for Ottogi 00014:01 Korea in sales?

14. PAGE 14:06 TO 14:07 (RUNNING 00:00:08.913)

 $\,$  06  $\,$  So that entails the sale of our products to 07 parties with whom we transact business.

#### 15. PAGE 27:14 TO 27:15 (RUNNING 00:00:05.758)

- Okay. How is it that you became dispatched 15 from Ottogi Korea?
- 16. PAGE 27:16 TO 27:18 (RUNNING 00:00:13.245)
  - Well, at that time, I guess I heard as to how
  - 17 they needed somebody to handle sales in the U.S.,
  - and ultimately, I was assigned to fill that.

#### 17. PAGE 41:22 TO 41:23 (RUNNING 00:00:06.216)

- Were you a manager in sales in March of 2008
- 23 when you began there?

# 18. PAGE 42:01 TO 42:05 (RUNNING 00:00:21.841)

- 00042:01 THE WITNESS: So -- well, in terms of the way

  - 02 I was referred to, at first it was just Mr. Lee. 03 And, of course, you know, there came a time when I
  - 04 went through a promotion, and ultimately, I became a
  - 05 manager within sales.

#### 19. PAGE 42:07 TO 42:09 (RUNNING 00:00:08.445)

- So the job duties that you have today are not
- 08 the job duties exactly that you had when you started
- 09 in March of 2008; is that correct?

# 20. PAGE 42:14 TO 42:18 (RUNNING 00:00:16.759)

- THE WITNESS: Well, basically, I'm still
- 15 conducting sales. And given the passage of time,
- 16 although it's certainly possible that there could
- 17 have been some changes over time, I basically still 18 conduct sales.

# 21. PAGE 94:18 TO 94:19 (RUNNING 00:00:06.252)

- Do you know what the business relationship is
- 19 between Ottogi Korea and Ottogi America?

# 22. PAGE 94:23 TO 94:25 (RUNNING 00:00:11.596)

- 23 THE WITNESS: As far as my understanding
- 24 goes, we bring over product from Ottogi Korea and 25 sell it here.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:02:33.589)

# Lee, Hosuk (Vol. 02) - 03/08/2016

1 CLIP (RUNNING 00:08:35.855)

LEEHOSUK-0308

#### 47 SEGMENTS (RUNNING 00:08:35.855)



- 1. PAGE 207:23 TO 207:24 (RUNNING 00:00:05.188)
  - Ottogi Korea sells product -- sells Korean 24 ramen to Ottogi America; is that correct?
- 2. PAGE 207:25 TO 207:25 (RUNNING 00:00:02.177)
  - 25 Α Yes, that's correct.
- 3. PAGE 208:01 TO 208:02 (RUNNING 00:00:07.165)
  - Ottogi Am- -- Ottogi Korea sells to Ottogi 02 America the ramen at a certain price, correct?
- 4. PAGE 208:03 TO 208:05 (RUNNING 00:00:12.557)
  - Well, this notion of a certain price, that's
  - 04 a little you know what, but, you know, there's a
  - 05 particular price.
- 5. PAGE 208:06 TO 208:06 (RUNNING 00:00:00.837)
  - There's a price.
- 6. PAGE 208:07 TO 208:07 (RUNNING 00:00:01.736)
  - Yeah, yeah, yeah. Α
- 7. PAGE 208:08 TO 208:10 (RUNNING 00:00:07.161)

  - O8 Q Okay. The question is, do you know how O9 Ottogi Korea sets that price? Establishes that
  - 10 price, try.
- 8. PAGE 208:13 TO 208:13 (RUNNING 00:00:01.639)
  - THE WITNESS: I don't know.
- 9. PAGE 208:15 TO 208:17 (RUNNING 00:00:10.310)
  - Do you know how Ottogi America establishes
  - 16 and sets -- or sets its price of Korean ramen
  - product to its customers? 17
- 10. PAGE 208:19 TO 208:20 (RUNNING 00:00:07.930)
  - THE WITNESS: Well, I'll tell you only to the
  - 20 extent I have an understanding.
- 11. PAGE 208:21 TO 209:14 (RUNNING 00:01:27.355)
  - So when going about setting the price of --
  - 22 the price as to certain products, what takes place
  - 23 is we gather -- and by we, I'm talking about us
  - 24 within sales, mostly, that is, and we basically have
  - 25 a discussion saying that with this item, it seems 00209:01 that maybe yea much is appropriate. And that's how
    - 02 things go.
      - 0.3 And -- and after we arrive at a particular
    - 04 price level, that gets proffered to the ultimate
    - 05 decision-making authority, who is our -- the -- our
    - 06 president, the president of our company.

- Now, said gentleman will look at that price,
- 08 and, of course, you know, he will also take into
- 09 consideration the price at which the goods are
- 10 brought in from Korea, right? And makes some sort
- 11 of a decision one way or another as to whether this
- 12 is okay or not okay or this is appropriate or not
- appropriate and, you know, make some sort of a final decision.

#### 12. PAGE 213:15 TO 213:17 (RUNNING 00:00:16.293)

- Now, you testified that in -- in establishing
- 16 the price, at some point in time, the president
- 17 authorizes a price for products, correct?

#### 13. PAGE 213:18 TO 213:18 (RUNNING 00:00:01.741)

Yes, that's correct.

#### 14. PAGE 213:19 TO 213:20 (RUNNING 00:00:07.469)

- And the price would be for each individual
- 20 product that you're selling to your customers?

#### 15. PAGE 213:21 TO 213:23 (RUNNING 00:00:08.529)

- Α What? The price involved in terms of the
- determination of the pricing that we've been talking
- 23 about?

#### 16. PAGE 213:24 TO 213:25 (RUNNING 00:00:03.819)

- The price that -- the price that the
- 25 president has authorized the products to be sold at.

#### 17. PAGE 214:03 TO 214:07 (RUNNING 00:00:26.836)

- THE WITNESS: Well, sir, my understanding is
- 04 that the price for which the approval has been 05 granted by the head of the company is different from
- 06 the price that is being negotiated by -- in between 07 us and the clientele. So what are you getting at?

#### 18. PAGE 214:09 TO 214:09 (RUNNING 00:00:01.655)

Well, how's that price different?

### 19. PAGE 214:10 TO 214:13 (RUNNING 00:00:22.471)

- Well, as goes pricing, you figure there's got
- 11 to be some sort of a reference price or base price.
- 12 We, for our part, call that regular price,
- 13 quote/unquote.

# 20. PAGE 216:04 TO 216:05 (RUNNING 00:00:12.484)

- Now, with regard to the regular price, are
- 05 price lists created by Ottogi America?

# 21. PAGE 216:07 TO 216:12 (RUNNING 00:00:26.466)

- THE WITNESS: Well, the notion of price list
- 08 to me is suggestive of there being only price
- 09 listed. Rather than that, what we have is something
- 10 called an order list on which you would find, say, 11 the name of the product, the price and so forth and
- 12 so on. And that is what we have.

# 22. PAGE 216:17 TO 216:17 (RUNNING 00:00:02.537)

How's the order list created?

#### 23. PAGE 217:01 TO 217:06 (RUNNING 00:00:29.344)

- So within our system in the company, our 00217:01
  - 02 IT -- I'll just call it the system, okay? There is 03 a certain tab, maybe a function, if you will, via

  - 04 which you get to output things, print things out.
  - 05 And at the press of a button, you basically get to
  - 06 generate the order list for each day at will.

# 24. PAGE 217:07 TO 217:08 (RUNNING 00:00:05.412)

- So the order list is particular to each
- 08 customer; am I saying that correctly?

#### 25. PAGE 217:11 TO 217:14 (RUNNING 00:00:17.929)

- THE WITNESS: Although I've not seen anybody
- 12 else's order list, at least the order lists as used
- 13 within our unit -- within sales, that is, there is
- 14 only one kind to my understanding.

#### 26. PAGE 228:21 TO 228:22 (RUNNING 00:00:11.733)

- Good afternoon, Mr. Lee. I'm handing you a
- 22 document that is marked as Exhibit 71 -- 81.

#### 27. PAGE 231:09 TO 231:15 (RUNNING 00:00:22.383)

- 09 I'd like to direct your attention now to the
- 10 document in front of you. In the upper left-hand
- 11 corner, there's -- below the -- in -- in the upper 12 left-hand corner, can you read what it -- strike
- 13 that.
- In the upper left-hand corner is a logo for
- 15 Ottogi, correct?

### 28. PAGE 231:16 TO 231:16 (RUNNING 00:00:01.850)

- Α Yes, that's correct.
- 29. PAGE 231:17 TO 231:19 (RUNNING 00:00:09.532)
  - And above that, it says "Daily Report OA
  - 18 9/13/10." And then it's an Excel file.
  - Do you see that?

# 30. PAGE 231:20 TO 231:20 (RUNNING 00:00:01.732)

- Yes, I'm looking at it. Α
- 31. PAGE 231:21 TO 231:23 (RUNNING 00:00:04.578)
  - Okay. And below and to the right of the
  - 22 logo, it says "Order List."
  - Do you see that?

#### 32. PAGE 231:24 TO 231:24 (RUNNING 00:00:01.593)

- 24 Α Yes.
- 33. PAGE 231:25 TO 232:02 (RUNNING 00:00:12.772)
  - Okay. Now, prior to lunch and then as well 00232:01 yesterday, you testified to an order list that you 02 use when you go out to see the clients, correct?
- 34. PAGE 232:03 TO 232:03 (RUNNING 00:00:01.576)
  - Yes, that's correct. Α
- 35. PAGE 232:04 TO 232:04 (RUNNING 00:00:02.122)
  - Is this the type of order list that you use?

#### 36. PAGE 232:05 TO 232:06 (RUNNING 00:00:09.830)

- Yes. Prior to that change as to our system, this is what we used to use.
- 37. PAGE 232:07 TO 232:09 (RUNNING 00:00:06.403)
  - Okay. So this -- this document -- this type
  - 08 of document is what you used prior to the 2015
  - change in the system, correct?
- 38. PAGE 232:10 TO 232:10 (RUNNING 00:00:01.440)
  - That is correct. 10 Α
- 39. PAGE 234:08 TO 234:09 (RUNNING 00:00:08.450)
  - Does this order list show the regular price
  - 09 that you testified to earlier?
- 40. PAGE 234:10 TO 234:13 (RUNNING 00:00:13.528)
  - So we're talking about in terms of this order
  - 11 list, right? So this category called "Each Price,"
  - 12 that is what I was referring to as being the regular
  - price.
- 41. PAGE 234:14 TO 234:14 (RUNNING 00:00:02.340)
  - And what is the market price? 0
- 42. PAGE 234:15 TO 234:19 (RUNNING 00:00:22.563)
  - So what this "Market Price" column represents
  - 16 is basically each store, each proprietor tends to
  - 17 add about 30 percent of a margin on top of the 18 regular price. So we figure that it probably

  - 19 amounts to about yea much.
- 43. PAGE 235:07 TO 235:08 (RUNNING 00:00:06.505)
  - And you -- you take this with you when you go
  - 08 to see your client, your customer, correct?
- 44. PAGE 235:09 TO 235:11 (RUNNING 00:00:04.300)
  - 09 Α Yes.
  - 10 And how do you use this at the customer's
  - 11 business?
- 45. PAGE 235:12 TO 235:15 (RUNNING 00:00:22.621)
  - So I look around the premises of the market.
  - 13 And if I deem there to be some items that need to
  - 14 have an order placed for, then I would notate the
  - 15 necessary quantities in the "Quantity" column.
- 46. PAGE 236:25 TO 237:01 (RUNNING 00:00:06.835)
  - And then after you fill this in and -- you 00237:01 review it with the grocery manager, the customer?
- 47. PAGE 237:02 TO 237:05 (RUNNING 00:00:14.129)
  - Yeah, if per chance -- well, I mean, yes, of
  - 03 course. It's subject to further confirmation,
  - 04 because the guy doesn't want to end up with
  - 05 quantities that he didn't seek to, you know, obtain.

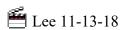
TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:08:35.855)

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# Lee, Hosuk (Vol. 02) - 03/08/2016

1 CLIP (RUNNING 00:02:49.463)



#### **HOSUKLEE2**

# 16 SEGMENTS (RUNNING 00:02:49.463)



- 1. PAGE 215:12 TO 215:14 (RUNNING 00:00:06.454)
  - 12 Q Is -- if your customer gets -- is offered a 13 discount, is that a discount off of the regular
  - 14 price?
- 2. PAGE 215:17 TO 215:17 (RUNNING 00:00:01.287)
  - 17 THE WITNESS: Yes.
- 3. PAGE 215:19 TO 215:21 (RUNNING 00:00:05.948)
  - 19 Q And could you tell me about the discounts
  - 20 that are offered to your customers. What kinds of
  - 21 discounts are available?
- 4. PAGE 215:22 TO 215:23 (RUNNING 00:00:07.533)
  - 22 A Well, it's literally just such a -- you know,
  - 23 a reduction by so much off of the regular price.
- 5. PAGE 216:01 TO 216:02 (RUNNING 00:00:05.998)
  - 00216:01 Is that reduction come about based upon a 02 negotiation between you and the customer?
- 6. PAGE 216:03 TO 216:03 (RUNNING 00:00:01.910)
  - 03 A Yes.
- 7. PAGE 221:07 TO 221:11 (RUNNING 00:00:16.184)
  - 07 Q Okay. And you have your clients, somebody --
  - 08 other salesman has his clients, some other salesmen
  - 09 or saleswomen have their clients.
  - 10 Do they all have the same -- do you all have
  - 11 the same order list?
- 8. PAGE 221:14 TO 221:15 (RUNNING 00:00:02.832)
  - 14 THE WITNESS: No, that probably is not the 15 case.
- 9. PAGE 237:08 TO 237:10 (RUNNING 00:00:07.553)
  - O8 After the grocery manager or the customer
  - 09 accepts the quantities that you put down, what
  - 10 happens next?
- 10. PAGE 237:11 TO 237:17 (RUNNING 00:00:25.912)
  - 11 A And then -- well, I'd say in terms of
  - 12 pricing, the grocery manager on occasion might say,
  - 13 say for this item I'll allow it at such-and-such
  - 14 price for us. You know, sometimes there are
  - 15 requests like that.
  - 16 Q So you negotiate with the grocery manager the
  - 17 regular price?
- 11. PAGE 237:18 TO 237:20 (RUNNING 00:00:07.740)
  - 18 A Well, it wouldn't be the regular price in

- 19 that regard. It would be so much of a discount off
- 20 of the regular price that we talk about.

# 12. PAGE 242:17 TO 242:20 (RUNNING 00:00:11.377)

- Q And when you say you've seen it, are you --
- 18 this -- are you aware whether Ottogi Korea has ever
- 19 suggested a manufacturer's suggested retail price on
- 20 their products?

### 13. PAGE 242:24 TO 243:08 (RUNNING 00:00:30.097)

- THE WITNESS: I understand you continue to
- 25 ask in terms of, quote, manufacturer's suggested
- 01 retail price, close quote. The thing is we, Ottogi 02 America, are not in the manufacturing business. 00243:01

  - 03 Ottogi Korea is the manufacturer. So when you ask
  - 04 that question, are you asking if Ottogi Korea has
  - 05 ever suggested to us what shall be a suggested
  - retail price? What -- what are you asking about?
  - 07 BY MR. ALBERT:
  - Q Yes, that -- that's -- yes.

# 14. PAGE 243:09 TO 243:13 (RUNNING 00:00:22.549)

- 09 A Oh, if that's what you're asking about, then
- 10 insofar as my understanding goes, sir, Korea, you
- 11 know, it's beyond them as to at what price and of
- 12 however much quantity we sell to the customers here.
- 13 That -- they -- that's none of their business.

### 15. PAGE 243:14 TO 243:17 (RUNNING 00:00:11.826)

- Q So is the answer no, that you've never seen
- 15 Ottogi Korea suggest to Ottogi America a
- 16 manufacturer's suggested retail price that the
- 17 products be sold at?

# 16. PAGE 243:18 TO 243:19 (RUNNING 00:00:04.263)

- That is correct. My recollection is that I
- 19 have never come across anything like that.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:02:49.463)

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# Lee, Seung Yub (Vol. 01) - 05/19/2016

1 CLIP (RUNNING 00:09:32.192)

LEESEUNGYUB-0519 79 SEGMENTS (RUNNING 00:09:32.192)

### 1. PAGE 7:13 TO 7:16 (RUNNING 00:00:14.994)

- 13 (Albert Kim was duly sworn as the 14 English/Korean interpreter.) 15 16 SEUNG YUB LEE,
- 2. PAGE 7:17 TO 7:19 (RUNNING 00:00:01.700)
  - having been first duly sworn through the interpreter, was examined and
  - 19 testified as follows:
- 3. PAGE 23:10 TO 23:11 (RUNNING 00:00:05.154)
  - 10 Q. So do you know which Ottogi entity you 11 started working for?
- 4. PAGE 23:12 TO 23:13 (RUNNING 00:00:06.907)
  - 12 A. So among what I referenced was Korea 13 Ottogi, Ottogi Korea.
- 5. PAGE 23:14 TO 23:15 (RUNNING 00:00:04.241)
  - 14 Q. Trying to do the math. You started 15 working for Ottogi Korea in the late '90s?
- 6. PAGE 23:16 TO 23:16 (RUNNING 00:00:01.691)
  - 16 A. Yes.
- 7. PAGE 23:17 TO 23:18 (RUNNING 00:00:02.166)
  - 17 Q. Do you remember -- could you give me a 18 year?
- 8. PAGE 23:19 TO 23:20 (RUNNING 00:00:09.568)
  - 19 A. My recollection is that it was either 20 towards the end of '97 or beginning of '98.
- 9. PAGE 25:05 TO 25:06 (RUNNING 00:00:05.402)
  - What was your first job when you started working for Ottogi Korea?
- 10. PAGE 25:08 TO 25:13 (RUNNING 00:00:14.117)
  - O8 THE WITNESS: Do you mean to ask as to the O9 unit to which I belonged or -10 BY MR. RUF:
    11 Q. Sure. You can give me your job title to 12 start and then I will ask you questions about what
- 13 your duties were.11. PAGE 25:14 TO 25:15 (RUNNING 00:00:05.163)
  - 14 A. All right. So I was within the marketing 15 office.

#### 12. PAGE 25:16 TO 25:17 (RUNNING 00:00:02.455)

- 16 Q. And within the marketing office what was 17 your title?
- 13. PAGE 25:18 TO 25:19 (RUNNING 00:00:06.950)
  - 18 A. I was the person in charge within the
  - 19 marketing office.
- 14. PAGE 26:10 TO 26:12 (RUNNING 00:00:10.019)
  - 10 Q. And so during what period did you continue
  - 11 working as the person in charge of the marketing
  - 12 office?
- 15. PAGE 26:13 TO 26:18 (RUNNING 00:00:23.616)
  - 13 A. So even that a moment ago I wasn't
  - 14 entirely certain about those earlier dates. I said
  - 15 that I was at the other company through the end of
  - 16 '97 or beginning of '98, so inexact as that was, I
  - 17 basically was in this position for about five years
  - 18 thereafter.
- 16. PAGE 26:19 TO 26:20 (RUNNING 00:00:03.502)
  - 19 Q. So was it around 2003 when your job
  - 20 changed?
- 17. PAGE 26:21 TO 26:24 (RUNNING 00:00:14.374)
  - 21 A. Right. Again, I'm not entirely keen on
  - 22 dates and what have you, but approximately five
  - 23 years thereafter I would switch over to some other
  - 24 unit.
- 18. PAGE 27:09 TO 27:09 (RUNNING 00:00:01.034)
  - 09 How did your job change?
- 19. PAGE 27:10 TO 27:10 (RUNNING 00:00:05.488)
  - 10 A. So I was assigned to the sales arm.
- 20. PAGE 27:11 TO 27:11 (RUNNING 00:00:01.272)
  - 11 Q. What was your title?
- 21. PAGE 27:12 TO 27:12 (RUNNING 00:00:06.758)
  - 12 A. I was the head of the business division.
- 22. PAGE 27:13 TO 27:14 (RUNNING 00:00:03.816)
  - Q. And could you describe some of your job
  - 14 duties that you can recall?
- 23. PAGE 27:15 TO 27:17 (RUNNING 00:00:09.076)
  - 15 A. My job duties once I became the head of
  - 16 the business division, do you mean?
  - 17 Q. Yes.
- 24. PAGE 27:18 TO 27:22 (RUNNING 00:00:17.405)
  - 18 A. So basically I was responsible for
  - 19 overseeing and supervising the activities on the
  - 20 part of the sales folks who belonged to the
  - 21 particular sales-related business division that I
  - 22 was heading up at that time.

#### 25. PAGE 27:23 TO 27:25 (RUNNING 00:00:11.275)

- Q. When you say particular sales-related
- 24 business division you were heading up, what was the
- particular sales-related business division?

#### 26. PAGE 28:01 TO 28:01 (RUNNING 00:00:04.225)

A. It was business division 4. 00028:01

### 27. PAGE 28:02 TO 28:03 (RUNNING 00:00:03.685)

- Q. And did business division 4 specialize in certain products?
- 28. PAGE 28:04 TO 28:05 (RUNNING 00:00:02.741)
  - A. Yes.
  - 05 Q. Which ones?

#### 29. PAGE 28:06 TO 28:12 (RUNNING 00:00:31.848)

- A. My work entailed basically military sales
- 07 or military provisions, and it also entailed
- 08 basically the manufacture of certain products and
- the provision of the same to the likes of KFC and
- 10 McDonald's and whatever have you. Basically
- 11 U.S.-type entities who were branching off into
- 12 Korea. That's mostly what I did.

# 30. PAGE 35:21 TO 35:23 (RUNNING 00:00:14.652)

- Q. How did your job change after you were
- 22 working for the sales team -- I'm sorry, business
- 23 division 4, when -- and when did that change occur?

#### 31. PAGE 35:24 TO 36:03 (RUNNING 00:00:14.965)

- A. So as in the previous instance, again I'm
- 25 not too keen on the -- you know, the time frame in
- 00036:01 terms of the year, but I wonder if I didn't serve 02 within five years or so within the marketing office

  - 03 before things changed.

### 32. PAGE 36:04 TO 36:05 (RUNNING 00:00:08.005)

- Ο. So do you think around 2008 things 0.5 changed?
- 33. PAGE 36:06 TO 36:06 (RUNNING 00:00:01.915)
  - A. 2008?

### 34. PAGE 36:07 TO 36:07 (RUNNING 00:00:03.498)

Q. Yes. I'm adding five years to 2003.

### 35. PAGE 36:08 TO 36:10 (RUNNING 00:00:10.052)

- A. Perhaps I'm a little confused here. Were
- 09 you possibly asking me as to when I moved over to
- 10 business division 4?

### 36. PAGE 36:11 TO 36:15 (RUNNING 00:00:19.547)

- Q. No. I'm -- I'm trying to understand all
- 12 of the jobs you had at Ottogi. And so my question,
- 13 and maybe I have asked it in a convoluted way, is 14 just what was the -- what was your next job title at
- 15 Ottogi after being head of business division 4?

# 37. PAGE 36:16 TO 36:17 (RUNNING 00:00:03.994)

- A. Oh, so after business division 4.
- 17 Q. Correct.

#### 38. PAGE 36:18 TO 36:23 (RUNNING 00:00:12.251)

- 18 MS. YU: I assume Ottogi Korea?
- 19 MR. RUF: Well, no. I'm not limiting it.
- 20 Some Ottogi entity.
- Q. I assume you had some job within Ottogi.
- 22 I don't know if it's for Korea or what. You tell
- 23 me.

# 39. PAGE 36:24 TO 36:25 (RUNNING 00:00:10.887)

- 24 A. So after serving within business division
- 25 4, I was assigned to Ottogi America.

#### 40. PAGE 37:01 TO 37:02 (RUNNING 00:00:03.259)

- 00037:01 Q. And do you remember when that change 02 occurred?
- 41. PAGE 37:03 TO 37:06 (RUNNING 00:00:13.702)
  - 03 A. As you yourself stated, I think it was
  - 04 perhaps around the 2008 time frame. It may or may
  - 05 not be actually, but that's what I'm kind of
  - 06 thinking.

#### 42. PAGE 37:07 TO 37:08 (RUNNING 00:00:10.192)

- 07 Q. And when you took the new position at
- 08 Ottogi America, what was your job title?
- 43. PAGE 37:09 TO 37:10 (RUNNING 00:00:04.342)
  - 09 A. I was the head of the entity. I was the 10 president.
- 44. PAGE 38:02 TO 38:03 (RUNNING 00:00:04.334)
  - 02 Q. Was there a board of directors when you 03 came over to Ottoqi America?
- 45. PAGE 38:04 TO 38:05 (RUNNING 00:00:05.823)
  - 04 A. Yes. At least to my understanding there 05 was.
- 46. PAGE 38:06 TO 38:07 (RUNNING 00:00:02.674)
  - 06 Q. Do you recall having a position on the 07 board of directors?
- 47. PAGE 38:08 TO 38:08 (RUNNING 00:00:02.684)
  - 08 A. Yes.
- 48. PAGE 38:09 TO 38:09 (RUNNING 00:00:01.289)
  - 09 Q. What was that position?
- 49. PAGE 38:10 TO 38:11 (RUNNING 00:00:03.539)
  - 10 A. We are talking about Ottogi America.
  - 11 Right?
- 50. PAGE 38:12 TO 38:17 (RUNNING 00:00:13.726)
  - 12 Q. According to you, yes. I believe that's
  - 13 correct.
  - 14 A. Yes.

- Q. So the question is what was -- did you 15
- 16 have a formal position on the board of directors of
- 17 Ottogi America?

#### 51. PAGE 38:18 TO 38:20 (RUNNING 00:00:12.218)

- 18 A. Well, I'm not sure about that. All I 19 know, all I knew, was that I was assigned here as
- 20 the president.

#### 52. PAGE 38:21 TO 38:22 (RUNNING 00:00:03.269)

- Q. Do you recall attending any board
- 22 meetings?

#### 53. PAGE 38:23 TO 38:23 (RUNNING 00:00:05.116)

- A. I have attended meetings of the board.
- 54. PAGE 38:24 TO 38:25 (RUNNING 00:00:04.056)
  - Q. And do you believe you served on the board
  - 25 as well as a board member?

#### 55. PAGE 39:01 TO 39:01 (RUNNING 00:00:01.428)

00039:01 A. Yes.

# 56. PAGE 39:02 TO 39:03 (RUNNING 00:00:04.108)

- Do you know who the chairman of the board
- 03 was in 2008 when you started?
- 57. PAGE 39:04 TO 39:06 (RUNNING 00:00:11.989)
  - A. Well, to my understanding, I don't know
  - 05 that there was a chairman, so to say, of the board.
  - 06 If there was, I'm not too sure.

### 58. PAGE 40:09 TO 40:10 (RUNNING 00:00:16.125)

- Q. Do you recall in any way asking or
- 10 advocating that you take on this new job in America?
- 59. PAGE 40:11 TO 40:11 (RUNNING 00:00:04.885)
  - A. No, I do not recall anything such effect.
- 60. PAGE 40:12 TO 40:12 (RUNNING 00:00:03.061)
  - Q. You were just assigned to this new job?
- 61. PAGE 40:13 TO 40:13 (RUNNING 00:00:01.747)
  - A. Right.
- 62. PAGE 40:14 TO 40:15 (RUNNING 00:00:03.168)
  - 14 Q. And who -- who made that decision, to your
  - 15 knowledge?

# 63. PAGE 40:16 TO 40:16 (RUNNING 00:00:02.294)

- A. I don't quite know. 16
- 64. PAGE 40:17 TO 40:18 (RUNNING 00:00:07.692)
  - Q. Who was the president of Ottogi Korea when
  - 18 you were assigned to Ottogi America?
- 65. PAGE 40:19 TO 40:20 (RUNNING 00:00:06.592)
  - A. I apologize, I don't have an exact
  - 20 recollection.

### 66. PAGE 40:21 TO 40:22 (RUNNING 00:00:08.936)

- Q. What is the -- what was the purpose of
- 22 Ottogi America when you arrived in 2008?

#### 67. PAGE 40:25 TO 41:05 (RUNNING 00:00:16.538)

- THE WITNESS: As I related to you just a
- 00041:01 moment ago, when I came over here I came with the understanding that I was to basically be in charge

  - 03 of the overall management of Ottogi America as a
  - 04 company that I was to basically supervise and
  - 05 control its affairs.

# 68. PAGE 41:07 TO 41:09 (RUNNING 00:00:07.208)

- Q. My question is, why does Ottogi America
- 08 exist? What purpose does it have within the Ottogi
- 09 corporation?

#### 69. PAGE 41:12 TO 41:13 (RUNNING 00:00:03.163)

- THE WITNESS: As for that I don't quite
- 13 know.

# 70. PAGE 41:15 TO 41:16 (RUNNING 00:00:09.287)

- Q. Do you understand that Ottogi America was
- 16 created at some point in the mid-2000 time frame?

# 71. PAGE 41:17 TO 41:17 (RUNNING 00:00:01.546)

17 A. Yes.

#### 72. PAGE 41:18 TO 41:18 (RUNNING 00:00:01.540)

Q. Do you know why it was created?

# 73. PAGE 41:19 TO 41:20 (RUNNING 00:00:07.748)

- A. You asked me just a moment ago about that.
- 20 I don't quite know.

# 74. PAGE 41:21 TO 41:23 (RUNNING 00:00:09.027)

- Q. Fair enough. Before Ottogi America was
- 22 created, Ottogi sold products in the United States.
- 23 Correct?

### 75. PAGE 41:25 TO 42:01 (RUNNING 00:00:02.025)

THE WITNESS: It's not something I know 00042:01 about.

# 76. PAGE 54:18 TO 54:19 (RUNNING 00:00:07.393)

- Q. Who set the price at which Ottogi America
- 19 bought ramen from Ottogi Korea?

### 77. PAGE 54:22 TO 54:23 (RUNNING 00:00:08.875)

- THE WITNESS: Well, I don't think I ought
- 23 to speculate, so I don't know what to tell you.

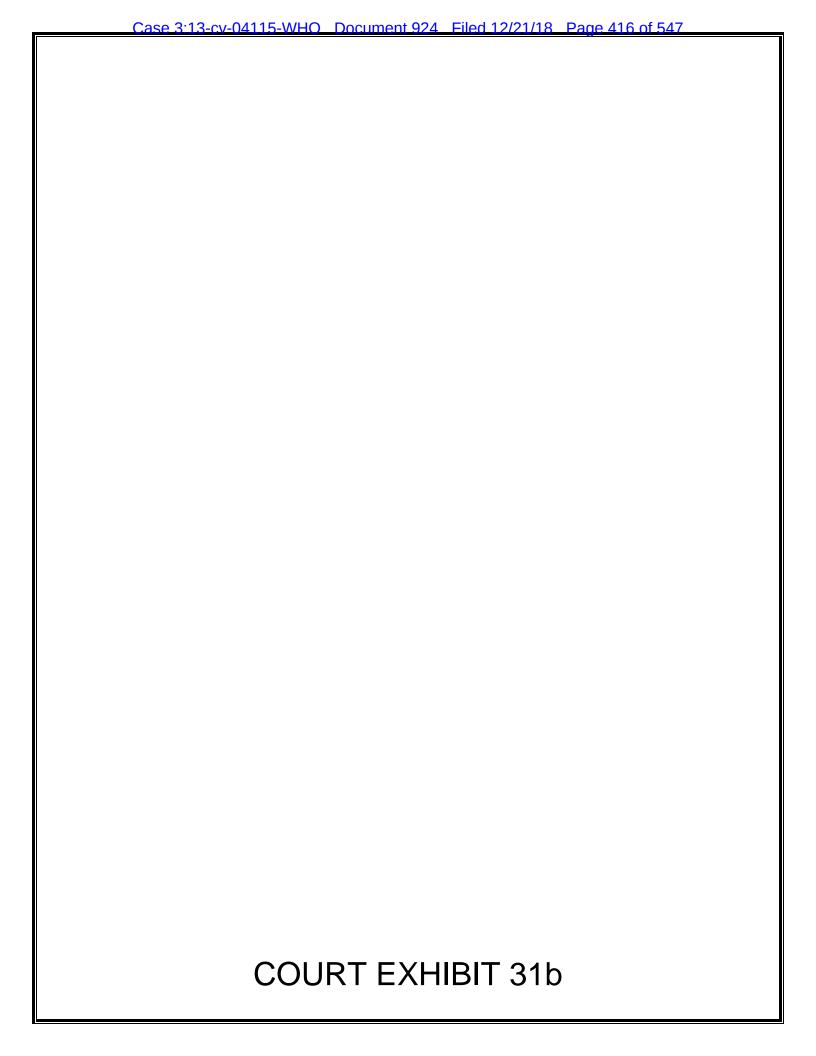
# 78. PAGE 54:25 TO 55:01 (RUNNING 00:00:03.415)

Q. So you would be required to speculate. 00055:01 You don't know the answer to that.

### 79. PAGE 55:02 TO 55:02 (RUNNING 00:00:01.771)

02 A. Right.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:09:32.192)





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1 CLIP (RUNNING 00:23:07.453)



🗂 Seung Yub Lee 11-14-18

### SEUNGYUBLEE

# 98 SEGMENTS (RUNNING 00:23:07.453)



- 1. PAGE 17:14 TO 17:14 (RUNNING 00:00:01.806)
  - Q. Where did you go to college?
- 2. PAGE 17:15 TO 17:15 (RUNNING 00:00:03.960)
  - A. I'm a graduate of Hanyang, H-A-N-Y-A-N-G.
- 3. PAGE 18:01 TO 18:01 (RUNNING 00:00:02.892)
  - Q. What was your first job after college? 00018:01
- 4. PAGE 18:02 TO 18:06 (RUNNING 00:00:18.611)
  - A. My first job after graduation was actually
  - 03 this one-year period during which I was actually
  - helping out with my mother's business and it was
  - thereafter that I was hired on with a company.
  - 06 Q. What was your mother's business?
- 5. PAGE 18:07 TO 18:08 (RUNNING 00:00:01.515)
  - Α. The type of business, you mean?
  - 0.8 Q. Yes.
- 6. PAGE 18:09 TO 18:11 (RUNNING 00:00:07.239)
  - A. Well, she had a billiards hall.
  - And then after that you said you were 10
  - 11 hired by a company?
- 7. PAGE 18:12 TO 18:13 (RUNNING 00:00:01.356)
  - Yes.
  - Q. Which company? 13
- 8. PAGE 18:14 TO 18:15 (RUNNING 00:00:08.791)
  - A. I worked for Korea A. C. Nielsen.
  - Q. And what did Korea A. C. Nielsen do?
- 9. PAGE 18:16 TO 18:21 (RUNNING 00:00:22.091)
  - A. So they were a company that conducts
  - 17 basically public opinion and marketing surveys.
  - Q. I know that company in the United States
  - 19 with respect to their ratings for television
  - 20 programs. Were you involved in TV or all sorts of 21 things?
- 10. PAGE 18:22 TO 19:04 (RUNNING 00:00:28.052)
  - 22 A. I actually did not involve myself at all
  - 23 in terms of TV ratings. What I did work on was in
  - terms of surveys and investigations concerning
  - 25 retail outlets. Basically I would take a look at
  - 00019:01 the results thus obtained and conduct analysis and
    - 02 basically write up presentations.
    - 03 Q. Who were the customers for the work that
    - 04 you were doing?

### 11. PAGE 19:05 TO 19:09 (RUNNING 00:00:13.586)

- A. So by "customers" do you mean of A. C.
- 06 Nielsen's or customers of mine, the ones I was
- 07 dealing with?
- Q. The end users of that information would --0.8
- 09 what I assume would be customers of A. C. Nielsen.

# 12. PAGE 19:10 TO 19:12 (RUNNING 00:00:06.771)

- A. All right. In that case let me see if I
- 11 can just enumerate a few of those customers as come 12 to mind. There was, for instance, Dongsuh Foods,

#### 13. PAGE 19:12 TO 19:13 (RUNNING 00:00:06.244)

- 12 to mind. There was, for instance, Dongsuh Foods,
- 13 D-O-N-G-S-U-H. P&G.

#### 14. PAGE 19:13 TO 19:14 (RUNNING 00:00:02.774)

- 13 D-O-N-G-S-U-H. P&G.
- Q. Proctor & Gamble?

#### 15. PAGE 19:15 TO 19:15 (RUNNING 00:00:06.801)

A. Proctor & Gamble, yes. Nestle. And Cheil

# 16. PAGE 19:15 TO 19:16 (RUNNING 00:00:07.532)

- A. Proctor & Gamble, yes. Nestle. And Cheil
- 16 Foods. C-H-E-I-L. And also Daesang, D-A-E-S-A-N-G.

#### 17. PAGE 19:16 TO 19:16 (RUNNING 00:00:03.751)

16 Foods. C-H-E-I-L. And also Daesang, D-A-E-S-A-N-G.

#### 18. PAGE 19:17 TO 19:17 (RUNNING 00:00:04.815)

17 And Pacific -- Pacific Amorean.

# 19. PAGE 19:18 TO 19:20 (RUNNING 00:00:07.742)

- And additionally I believe there were
- 19 maybe a couple, three pharmaceutical companies and
- 20 the names escape me at the moment.

# 20. PAGE 20:04 TO 20:04 (RUNNING 00:00:05.719)

Q. Did you do any work for Ottogi?

# 21. PAGE 20:05 TO 20:06 (RUNNING 00:00:02.266)

- 05 Yes.
- 06 Q. How about Samyang?

#### 22. PAGE 20:07 TO 20:07 (RUNNING 00:00:01.281)

A. I don't quite know. No, I did not.

# 23. PAGE 20:07 TO 20:08 (RUNNING 00:00:02.904)

- A. I don't quite know. No, I did not.
- Q. How about Nongshim?

# 24. PAGE 20:09 TO 20:10 (RUNNING 00:00:01.993)

- η 9 A. Don't know.
- 10 Paldo? Ο.

# 25. PAGE 20:11 TO 20:13 (RUNNING 00:00:03.550)

- A. I don't know.
- 12 Q. Do you remember what work you did for

13 Ottogi?

# 26. PAGE 20:14 TO 20:15 (RUNNING 00:00:02.756)

- A. Yes. 14
- Q. Can you tell me what it was? 15

#### 27. PAGE 20:16 TO 20:22 (RUNNING 00:00:35.808)

- A. So I made presentations to Ottogi based
- 17 upon material that was analyzed after it was
- 18 gathered. And the subject products subject to such
- 19 analysis included mayonnaise, ketchup, et cetera, et
- 20 cetera, and a number of other things as I recall.
- Q. You were looking at the position of the
- 22 Ottogi products in the competitive marketplace?

#### 28. PAGE 20:24 TO 20:25 (RUNNING 00:00:03.932)

- THE WITNESS: I don't quite understand as
- 25 to what you mean by this positioning.

# 29. PAGE 21:02 TO 21:03 (RUNNING 00:00:05.136)

- Q. What -- what kind of information did you
- 03 give Ottogi regarding, for example, ketchup?

#### 30. PAGE 21:04 TO 21:11 (RUNNING 00:00:29.313)

- A. Okay. For instance, I provided them with
- 05 information on the overall sales-related market
- 06 share, the market share in terms of their inventory,
- 07 the handling rate in terms of AC, the handling rate
- 08 in terms of SC. The state of display, et cetera, et
- 09 cetera. Basically things like that are what come to
- 10 mind in terms of what I provided them with.
- Q. Can you explain the terms AC and SC. 11

# 31. PAGE 21:12 TO 21:21 (RUNNING 00:00:34.278)

- A. So what is meant by the SC handling rate
- 13 is, for instance -- let us speak in terms of the
- 14 retail level. If -- this is just a supposition. If
- 15 there should happen to be let's say 10,000 retail
- 16 stores out there, basically the question regarding
- how many of those retail stores happen to handle 18 Ottogi's ketchup product is what this SC handling
- 19 rate amounts to. It's a certain factor by which you
- 20 look at those things.
- 21 Q. And then how about AC?

# 32. PAGE 21:22 TO 22:06 (RUNNING 00:00:36.278)

- A. So staying with my hypothetical of the
- 23 10,000 or so retail stores, you would figure that
- 24 these are all different in terms of the relative 25 sizes and therefore the relative amounts of business
- 00022:01 that they handle. So you want to separate these in
  - 02 terms of the big guys, the middle guys and the
  - 03 smaller guys, and you basically give them -- give an
  - added weight, a weighted average, that is, and you look at the overall extent of the handling and that
  - 06 is what is referenced as the AC handling rate.

# 33. PAGE 22:10 TO 22:11 (RUNNING 00:00:05.234)

- Do you recall doing any work with respect
- 11 to ramen products when you worked for A. C. Nielsen?

# 34. PAGE 22:12 TO 22:13 (RUNNING 00:00:01.984)

- A. Yes.
- Q. What do you remember?

#### 35. PAGE 22:14 TO 22:18 (RUNNING 00:00:14.355)

- A. So in addition to ketchup and mayo, Ottogi
- 15 also had subscribed to information pertaining to
- And did you do AC and SC types of analysis 17
- 18 for them with respect to their ramen?

### 36. PAGE 22:19 TO 22:22 (RUNNING 00:00:06.966)

- 19 A. Yes, I have some recollection to such
- 20 effect.
- 21 Q. And what was your next job after A. C.
- 22 Nielsen?

### 37. PAGE 22:23 TO 22:23 (RUNNING 00:00:01.874)

A. Then I worked for Ottogi.

#### 38. PAGE 23:21 TO 23:22 (RUNNING 00:00:05.388)

- Q. Do you remember why you decided to leave
- 22 A. C. Nielsen and go to Ottogi Korea?

# 39. PAGE 23:23 TO 24:10 (RUNNING 00:00:50.496)

- 23 A. So as I reflect, back then I think I felt
- 24 that never having had the opportunity to work for or 25 within a manufacturing company, perhaps I at some
- 00024:01 point in time started feeling like I was sort of
  - 02 lacking and that things went wanting in terms of my
    - 03 ability to more effectively analyze certain
    - 0.4 materials.
    - 05 And perhaps it dawned on me that gaining
    - 06 some experience with a manufacturer, it might prove
    - 07 helpful going forward. And as such, I think I let
    - 08 it be known to the folks at Ottogi that I would
    - 09 perhaps desire to maybe work for a manufacturing
    - 10 company and I think that is what gave rise to this.

### 40. PAGE 33:21 TO 33:25 (RUNNING 00:00:19.412)

- Q. Do you recall when you were working in the 21
- 22 marketing office in '98 to 2003, keeping abreast of
- 23 the or being aware of or trying to get information
- 24 about the price -- the prices at which products of
- 25 ramen competitors were sold?

### 41. PAGE 34:01 TO 34:03 (RUNNING 00:00:04.923)

- A. Again, the price at which product gets 02 sold or --
  - Q. Sold. Retail. 03

#### 42. PAGE 34:04 TO 34:06 (RUNNING 00:00:07.008)

- A. But do you mean the price at which the
- 0.5 retail shops would sell products to consumers?
- Q. Yes.

# 43. PAGE 34:07 TO 34:12 (RUNNING 00:00:19.071)

- 07 A. Yes.
- 0.8 Q. And do you remember taking any efforts to
- 09 find out what price the ramen competitors, and by
- 10 "ramen competitors" I'm talking about Samyang,
- 11 Nongshim and Paldo, sold their products to their

12 distributors, that is their choolgo price?

# 44. PAGE 34:13 TO 34:15 (RUNNING 00:00:10.967)

- 13 A. Well, I didn't.
- Q. Did you instruct any of your subordinates
- 15 to try and get that information?

# 45. PAGE 34:16 TO 34:20 (RUNNING 00:00:17.750)

- 16 A. No. I actually have not instructed them
- 17 to do anything like that, but I on the other hand,
- 18 do recall coming across certain things that they
- 19 reflect in written reports as to things that they
- 20 had ascertained while out there in the, say, shops.

### 46. PAGE 35:04 TO 35:07 (RUNNING 00:00:13.398)

- 04 Q. It was important for the marketing office
- 05 to be knowledgeable about the actions and pricing of
- 06 its competitors with respect to all products.
- 07 Correct?

# 47. PAGE 35:09 TO 35:18 (RUNNING 00:00:33.306)

- 09 THE WITNESS: Well, really, I think you
- 10 really want to say that anything and everything
- 11 having to do with promoting sales for our products
- 12 would figure into our considerations as opposed to
- 13 things about the competition. I'm basically not in
- 14 agreement with your premise there.
- 15 BY MR. RUF:
- Q. Well, you certainly -- among the things
- 17 that you were interested in in the marketing office
- 18 was competition. Correct?

# 48. PAGE 35:19 TO 35:20 (RUNNING 00:00:07.802)

- 19 A. Well, to say that we weren't interested in
- 20 the competition might seem to be a stretch.

### 49. PAGE 39:07 TO 39:08 (RUNNING 00:00:05.104)

- 07 Q. Do you recall how often you would attend
- 08 board meetings of Ottogi America?

# 50. PAGE 39:09 TO 39:13 (RUNNING 00:00:16.850)

- 09 A. To my recollection I wonder if it wasn't
- 10 about once a year.
- 11 Q. And so what were your job duties when you
- 12 took over the position of president of Ottogi
- 13 America?

# 51. PAGE 39:15 TO 39:17 (RUNNING 00:00:06.208)

- 15 THE WITNESS: So I was the one in control
- 16 of the overall management of Ottogi America's
- 17 affairs.

# 52. PAGE 43:17 TO 43:20 (RUNNING 00:00:23.770)

- Q. So please inform me of the process by
- 18 which Ottogi ramen gets to the shelves in a store in
- 19 Los Angeles based on your experience at Ottogi
- 20 America.

# 53. PAGE 43:21 TO 44:01 (RUNNING 00:00:17.766)

- 21 A. Oh, there really isn't much of a process
- 22 to it really. Basically product gets imported from
- 23 Korea and our sales guys basically sell such

- 24 products to L.A.-based markets and those markets in 25 turn sell to consumers as far as my understanding
- 00044:01 goes.

# 54. PAGE 44:14 TO 44:18 (RUNNING 00:00:14.411)

- 14 strike that. Sounded like from your answer that you
- 15 were giving me a particular answer with respect to
- 16 Los Angeles, which sounds to me like, depending on
- the place you are talking about, you might sell
- 18 differently. Is that true?

#### 55. PAGE 44:19 TO 44:23 (RUNNING 00:00:10.952)

- 19
- A. Yes. Q. So sometimes you sell directly to 20
- 21 retailers and sometimes you sell through
- 22 distributors who themselves then sell to the
- 23 retailers in the United States?

### 56. PAGE 44:24 TO 44:24 (RUNNING 00:00:01.112)

24 A. Yes.

# 57. PAGE 47:07 TO 47:10 (RUNNING 00:00:22.029)

- Q. Have you ever during the time you worked
- 08 for either Ottogi Korea or Ottogi America, have you
- 09 had interactions with any employees of Samyang,
- 10 Nongshim or Paldo regarding prices?

#### 58. PAGE 47:11 TO 47:12 (RUNNING 00:00:04.385)

- 11 A. No.
- Q. How about on any other subject?

# 59. PAGE 47:13 TO 47:13 (RUNNING 00:00:01.650)

13 A. No.

#### 60. PAGE 48:25 TO 49:03 (RUNNING 00:00:15.907)

- Q. When you were working at Ottogi Korea, did
- 00049:01 you have any knowledge of how ramen prices, that is
  - O2 choolgo ramen prices, for the domestic market were 03 set?

# 61. PAGE 49:04 TO 49:07 (RUNNING 00:00:04.047)

- A. As to how it got set?
- 0.5 Q. Yes.
- A. How they went about setting it? 06
- Ο. Yes.

### 62. PAGE 49:08 TO 49:12 (RUNNING 00:00:11.058)

- 0.8 A. I don't quite know as to how that gets
- 09 set.
- Q. And I am talking about the time when you 10
- 11 were working in Ottogi Korea up until you came to
- 12 America in 2008. Do you understand that?

### 63. PAGE 49:13 TO 49:20 (RUNNING 00:00:32.621)

- 13 A. Well, throughout my entire career with
- 14 Ottogi anywhere, I have never involved myself in the
- setting of the choolgo price. So, you know, I don't
- 16 know how that's done.
- Q. Do you believe that Ottogi Korea or
- 18 employees from Ottogi Korea entered into agreements
- 19 with other companies in Korea to coordinate pricing 20 for ramen?

# 64. PAGE 49:21 TO 50:07 (RUNNING 00:00:46.474)

- A. I don't know.
- Q. We talked about how, and correct me if 22
- 23 there are other ways, but we have talked about two
- 24 ways that Ottogi America sells -- I want to be
- 25 particular -- ramen to retailers in the United 00050:01 States. And my understanding is that the two ways
- - 02 are either Ottogi America sells directly to a
  - 03 retailer or Ottogi America sells through a 0.4
  - distributor who then sells to the retailer.
  - 05  $\,$  My question is, are the prices that Ottogi 06 America sell -- sells its products for different in

  - 07 those two situations?

#### 65. PAGE 50:08 TO 50:08 (RUNNING 00:00:01.620)

A. They are different. 0.8

#### 66. PAGE 51:11 TO 51:13 (RUNNING 00:00:17.698)

- Q. Does Ottogi America sell its ramen
- products to different distributors at different
- prices or is there a single price for distributors?

### 67. PAGE 51:14 TO 51:16 (RUNNING 00:00:07.832)

- A. They are different.
- Q. And who has the authority to establish 15
- those differences?

#### 68. PAGE 51:17 TO 51:22 (RUNNING 00:00:14.939)

- 17 A. The final authority was with me.
- Q. So you would say I agree that we will sell 18
- 19 ramen to this distributor for this amount of money
- 20 and sell ramen to a different distributor for some
- 21 different amount of money, you would actually make 22 those decisions?

# 69. PAGE 52:07 TO 52:17 (RUNNING 00:00:27.919)

- THE WITNESS: So I guess if you will
- 08 understand the fact that I was trying to tell you
- 09 that basically the buck stops with me. Okay. So
- 10 I'm the final guy who is accountable for things, but
- 11 in terms of the actual prices as specifically
- charged, those would be up to the sales personnel
- 13 who would conduct their sales activities as such.
- 14 BY MR. RUF:
- 15 Q. Can you tell me some of the factors that
- 16 would go into why one distributor would get a
- 17 different price than another?

# 70. PAGE 52:18 TO 53:05 (RUNNING 00:00:50.185)

- 18 A. So if you are talking about a more
- 19 remotely located region, then obviously there are
- going to be different freight charges involved.
- 21 That's one reason.
- 22 And if perchance there is a certain new
- 23 entity out there, then until they basically get
- 24 truly situated, we in general try to support them
- 25 actively by helping them place a greater deal of
- 00053:01 emphasis or weight on our products.
  - 02 Also with some existing parties out there,
    - 03 obviously there might be an existing history with
  - 04 the company. So those things also come into play 05 from what I understand.

### 71. PAGE 70:13 TO 70:15 (RUNNING 00:00:12.171)

- Q. Do you know the term that was used in
- 14 Ottogi America to refer to the cost at which
- 15 products were purchased from Ottogi Korea?

### 72. PAGE 70:16 TO 70:20 (RUNNING 00:00:20.598)

- A. Well, typically people speak in terms of
- 17 the, you know, price at which you get to obtain
- 18 product from Ottogi Korea. That's how they put it.
- O. So you are not familiar with import prices
- 20 being a way to describe the same thing.

#### 73. PAGE 70:21 TO 70:22 (RUNNING 00:00:07.520)

- A. Import price -- well, yeah, you normally
- 22 refer to it as import price too. Yeah.

#### 74. PAGE 79:11 TO 79:15 (RUNNING 00:00:21.779)

- 11 Q. Okay. And just to be clear, in your
- 12 understanding who -- what person, if any, who works
- 13 at Ottogi America was responsible for setting the
- 14 prices at which Ottogi America sold its product and
- 15 particularly ramen?

#### 75. PAGE 79:16 TO 79:21 (RUNNING 00:00:18.321)

- A. Did you ask me who within Ottogi
- 17 determines the price at which goods get sold to
- 18 Ottogi America?
- Q. No. The prior -- who at Ottogi America
- 20 determines the price at which it sells its products
- 21 to Ottogi America's customers?

# 76. PAGE 79:22 TO 80:03 (RUNNING 00:00:29.847)

- A. Oh. So what the deal is, and this is not
- 23 just with respect to the ultimate sales price, but
- 24 everything, basically the buck stops with the head
- 25 of the company. But as a matter -- matter of actual
- 00080:01 practice, the sale price is set -- determined, 02 rather, by the actual sales associate handling
  - rather, by the actual sales associate handling the
  - 03 transaction.

# 77. PAGE 81:17 TO 81:20 (RUNNING 00:00:12.694)

- Q. Are you familiar with the concept of
- 18 discretion as in a salesperson having the discretion
- 19 to choose prices at which he or she sells Ottogi
- 20 America products?

### 78. PAGE 81:21 TO 82:04 (RUNNING 00:00:35.742)

- A. Well, yes. So what I am able to recall
- 22 is, let's say this date here, which reads April the
- 23 25th, 2008, seeing as of around this point in time, 24 basically during this period of time pretty much all
- 25 the setting of the price was done by the respective
- 00082:01 sales personnel.
  - - Q. And they had discretion to choose the 02
    - 03 price that they saw fit to sell the product for.
    - 04 Correct?

# 79. PAGE 82:05 TO 82:08 (RUNNING 00:00:07.823)

- 05 A. Yes.
- Q. And you said at this time. Does that 06
- 07 suggest that there was a different time when the
- 08 situation was different?

### 80. PAGE 82:09 TO 83:06 (RUNNING 00:01:41.942)

- A. Well, since you ask, basically whereas it 10 was thus the sales personnel who would pretty much determine the appropriate supply price vis-a-vis 12 whichever customer account in question might happen to be there, I think there came a time way later, I don't know exactly when, but way later, and I don't 15 know if this was around the end of 2010 or sometime 16 in 2011, but I guess there was a certain sense or impression that maybe the salespeople were arriving 17 18 at such decisions or conclusions a little too easily, maybe too liberally. 19 20 And I think it was the admin outside of 21 the company that chose to, say, raise some 22 discussions about any potential drawbacks of that 23 sort of a system. And that maybe it ought not to be 2.4 such in terms of how the sales guys would determine 25 the supply price. 00083:01 But anyway, so, there were some talks in 02 that regard, and, you know, as I recall, basically 03 there were even some talks about maybe trying to bring in some sort of a price-related system, but I
- 81. PAGE 88:19 TO 88:20 (RUNNING 00:00:04.843)
  - 19 Did Ottogi America pay bonuses to its 20 employees?

05 don't recall offhand as to what came of it. But 06 there was something like that, is my point.

- 82. PAGE 88:21 TO 88:22 (RUNNING 00:00:04.653)
  - A. I have some recollection of paying out 22 something like that.
- 83. PAGE 89:04 TO 89:06 (RUNNING 00:00:03.414)
  - Q. And how about more generally then? What 05 were the circumstances under which the company paid 06 bonuses?
- 84. PAGE 89:07 TO 89:16 (RUNNING 00:00:41.371)
  - A. So during my tenure, I recall having paid 08 out some bonus on some occasion during such point in 09 time when the organization was able to attain its 10 overall goal, whatever it was, during that given 11 year in terms of the target set for that year and 12 also based upon my determination that maybe the 13 teamwork amongst our personnel took place in a very 14 heartfelt fashion. 15 Q. And who is -- who would establish yearly 16 the target for that year?
- 85. PAGE 89:17 TO 89:19 (RUNNING 00:00:05.523)
  - 17
  - A. I would do that. Q. Did you do that in consultation with
  - 19 Ottogi Korea?
- 86. PAGE 89:20 TO 89:22 (RUNNING 00:00:06.466)
  - Α. That is not the case.
  - Did you do that in consultation with your 21 Q.
  - 22 board of directors?
- 87. PAGE 89:23 TO 90:07 (RUNNING 00:00:36.264)
  - A. So you will recall earlier that I told you
  - 24 the board meeting would be held maybe once a year

- 25 and on such an occasion, I would basically furnish a
- 00090:01 report to the board saying that we have these
  - 02 targets set for the given year. And along with that
  - 03 I would say we will endeavor to do our best to
  - 04 achieve those things, and so I recall engaging the
  - 05 board in that regard in discussion.
  - 06 Q. And it was solely your decision as to what
  - 07 that target would be?

#### 88. PAGE 90:08 TO 90:16 (RUNNING 00:00:40.133)

- 08 A. Well, so ultimately it was I who would go
- 09 out setting of those targets but -- and to the
- 10 extent I would basically seek advice from those
- 11 around me as to the circumstances and also basically
- 12 pay heed to the opinions and feedback of our
- 13 esteemed sales personnel, basically I would take
- 14 into consideration, this, that and such.
- 15 Q. Did any employee or director of Ottogi
- 16 Korea have input into your targets each year?

### 89. PAGE 90:18 TO 90:22 (RUNNING 00:00:06.625)

- 18 THE WITNESS: No. There wasn't anything
- 19 like that.
- 20 BY MR. RUF:
- 21 Q. While you were president of Ottogi
- 22 America, did you have a boss?

### 90. PAGE 90:23 TO 91:01 (RUNNING 00:00:10.427)

- 23 A. No. It was not possible for there to be
- 24 any particular boss to me.
- Q. Was there anyone to whom you reported who 00091:01 was senior to you?

# 91. PAGE 91:02 TO 91:03 (RUNNING 00:00:03.164)

- 02 A. As I recall, no, there wasn't anything
- 03 like that.

# 92. PAGE 91:08 TO 91:12 (RUNNING 00:00:13.036)

- 08 Q. Is it your belief that if one were to look
- 09 at an organizational chart while you were president
- 10 of Ottogi America, that your position as president
- 11 of Ottogi America would be at the same level as the
- 12 president of Ottogi Korea?

# 93. PAGE 91:23 TO 92:01 (RUNNING 00:00:11.394)

- A. Yeah. Basically what I'm getting at, ours
- 24 is a separate freestanding legal entity, so, you
- 25 know, it's not like we have ever contemplated what
- 00092:01 you are asking about anyway, so --

### 94. PAGE 92:05 TO 92:05 (RUNNING 00:00:04.051)

05 Q. Wasn't Ottogi Korea your parent company?

#### 95. PAGE 92:06 TO 92:08 (RUNNING 00:00:06.916)

- 06 A. It was, yeah.
- 07 Q. And ultimately Ottogi Korea could control
- 08 what happened at Ottogi America. Correct?

### 96. PAGE 92:09 TO 92:10 (RUNNING 00:00:03.399)

- 09 A. I don't quite know because I have never
- 10 been controlled.

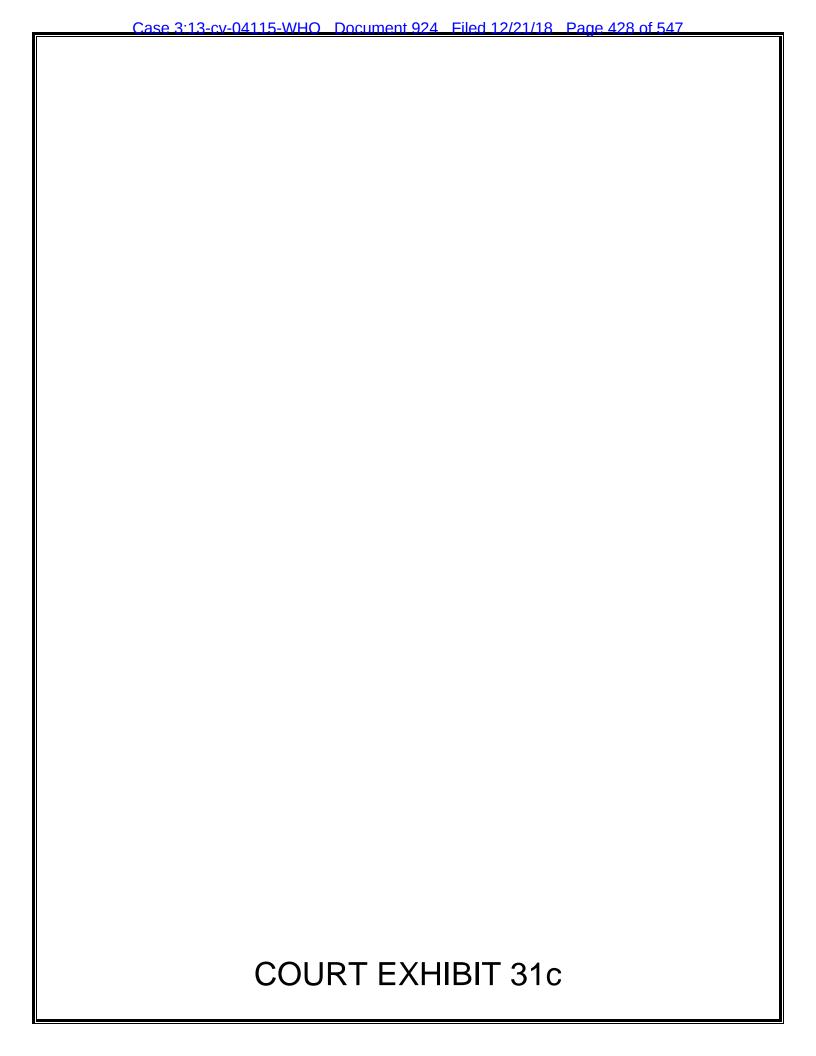
# 97. PAGE 101:11 TO 101:14 (RUNNING 00:00:18.832)

- 11 Q. Just to be clear, the process by which
- 12 Ottogi America set the prices of the ramen it sold
- 13 in America was to allow the salespeople to make that
- 14 decision. Correct?

# 98. PAGE 101:15 TO 101:15 (RUNNING 00:00:02.491)

15 A. Yes. That's the way it was.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:23:07.453)



# Lee, Seung Yub (Vol. 01) - 05/19/2016

1 CLIP (RUNNING 00:00:26.793)



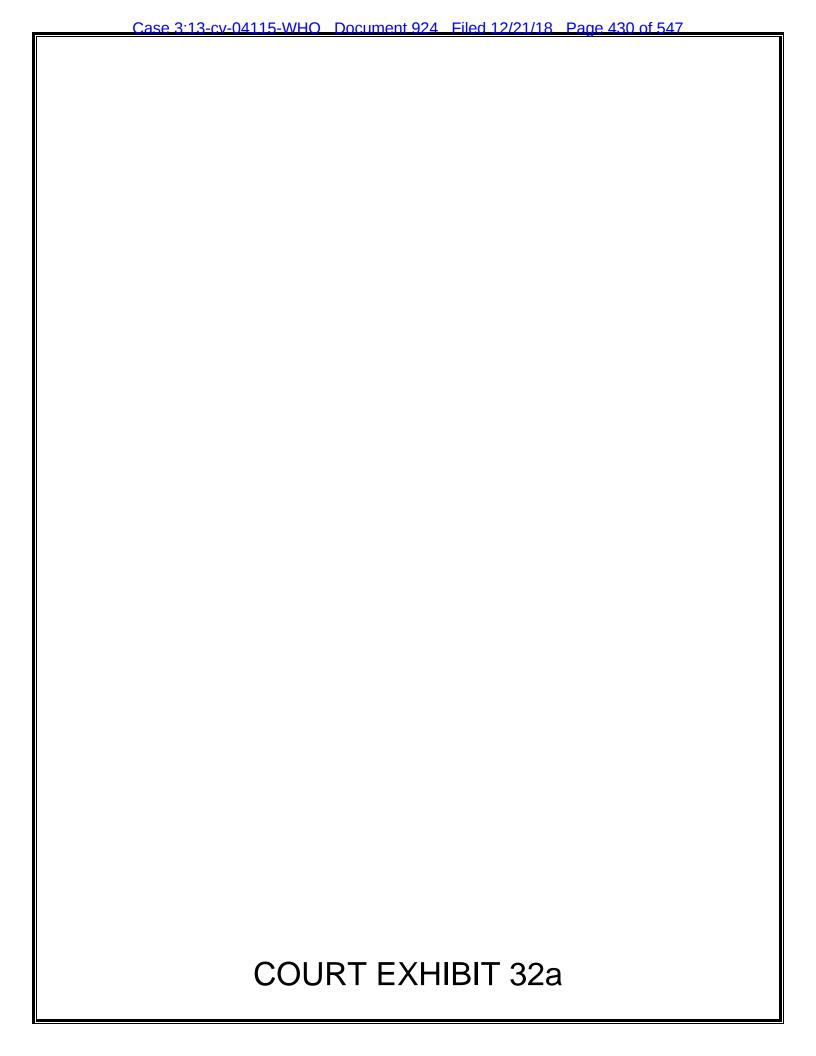
### LEESEUNGYUB-0519R

### 6 SEGMENTS (RUNNING 00:00:26.793)



- 1. PAGE 92:11 TO 92:13 (RUNNING 00:00:09.508)
  - 11 Q. If -- well, you were hired as president of
  - 12 Ottogi America by someone with authority to do so at
  - 13 Ottogi Korea. Correct?
- 2. PAGE 92:14 TO 92:14 (RUNNING 00:00:01.138)
  - 14 A. Yes.
- 3. PAGE 93:16 TO 93:17 (RUNNING 00:00:04.500)
  - 16 Q. Do you know who owned Ottogi America while 17 you worked there?
- 4. PAGE 93:18 TO 93:18 (RUNNING 00:00:02.384)
  - 18 A. That, I don't know.
- 5. PAGE 93:19 TO 93:21 (RUNNING 00:00:07.612)
  - 19 Q. You earlier used the expression that the
  - 20 buck stops with me or stopped with you. Do you
  - 21 remember using that expression?
- 6. PAGE 93:22 TO 93:22 (RUNNING 00:00:01.651)
  - 22 A. Yes.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:00:26.793)



# Lim. Dong-Soo (Vol. 01) - 02/14/2018

1 CLIP (RUNNING 00:02:55.745)

LIMDONGSOO-0214

#### 16 SEGMENTS (RUNNING 00:02:55.745)



#### 1. PAGE 9:05 TO 9:11 (RUNNING 00:00:21.571)

- 05 HYESUN LEE and HYON RO,
  - 06 having been administered an oath, served as
  - 07 interpreters in the following deposition:
  - 08
  - 09 DONG-SOO LIM,
  - 10 having been administered an oath, was examined and
  - 11 testified as follows:

### 2. PAGE 12:08 TO 12:09 (RUNNING 00:00:05.109)

- 08 Q You work for Ottogi America presently. What
- 09 do you do at Ottogi America?

#### 3. PAGE 12:11 TO 12:12 (RUNNING 00:00:07.957)

- 11 THE WITNESS: What I do, I work in sales
- 12 team.

#### 4. PAGE 12:14 TO 12:14 (RUNNING 00:00:06.912)

- 14 Q What office do you work at, the location?
- 5. PAGE 12:15 TO 12:15 (RUNNING 00:00:06.006)
  - 15 A It's Ottogi America located in Gardena.

### 6. PAGE 12:16 TO 12:18 (RUNNING 00:00:08.605)

- 16 Q Now, as I understand, you previously worked
- 17 at Ottogi America and then left and then returned,
- 18 correct?

#### 7. PAGE 12:19 TO 12:19 (RUNNING 00:00:02.817)

19 A Yes, that's correct.

# 8. PAGE 12:20 TO 12:20 (RUNNING 00:00:01.799)

Q And when did you return?

# 9. PAGE 12:21 TO 12:21 (RUNNING 00:00:04.635)

21 A My return to Ottogi America?

# 10. PAGE 12:22 TO 12:22 (RUNNING 00:00:01.048)

22 O Yes.

### 11. PAGE 12:23 TO 12:23 (RUNNING 00:00:05.137)

23 A Around October 2017.

#### 12. PAGE 23:25 TO 24:01 (RUNNING 00:00:06.142)

Q After the staff employee in sales position, 00024:01 what was the next title that you had?

#### 13. PAGE 24:02 TO 24:07 (RUNNING 00:00:21.018)

- 02 MS. YU: We have --
- 03 INTERPRETER RO: Section chief?

```
MS. YU: It's not section chief. That's manager.

THE WITNESS: I was an account manager.

MS. YU: That is not account manager.
```

#### 14. PAGE 24:10 TO 24:15 (RUNNING 00:00:14.972)

```
MS. YU: Can we go off the record for a second? There's a set of translated terms that the parties agreed to when describing these positions.

So let's go off the record for a few seconds.

THE VIDEOGRAPHER: Going off the record at 11:10 a.m.
```

#### 15. PAGE 24:17 TO 25:08 (RUNNING 00:00:58.924)

```
17
                 THE VIDEOGRAPHER: Going back on the record
      18
          at 11:14 a.m.
                  INTERPRETER LEE: Interpreter would like to
      19
          make a correction on her previous rendition. She
      20
      21
           wants to change "staff employee" to "associate."
      2.2
          That's according to the stipulated terms.
      23
                 MR. ALBERT: Okay. Anything else? Are we
      24
          caught up?
      25
                 MS. YU: "And I believe I was an account
00025:01
          manager" needs to be corrected as well.
      02
                  INTERPRETER LEE: Right.
                 MR. ALBERT: Why don't we just -- for the
      03
      04
           record and so it's clear and so that we have a clean
      0.5
           record, let me ask this.
           BY MR. ALBERT:
      06
      07
              Q In 1999 you started out at Ottogi as an
      0.8
           associate; is that correct?
```

# 16. PAGE 25:08 TO 25:09 (RUNNING 00:00:03.093)

```
08 associate; is that correct?
09 A Yes.
```

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:02:55.745)

## KoreanNoodles

# Lim, Dong-Soo (Vol. 02) - 03/05/2018 [2829599]

1 CLIP (RUNNING 00:01:18.890)

#### LIMDONGSOO-0305

### 9 SEGMENTS (RUNNING 00:01:18.890)



### 1. PAGE 119:01 TO 119:07 (RUNNING 00:00:20.382)

- 00119:01 HYESUN LEE,
  02 having been administered an oath, served as
  03 interpreter in the following deposition:
  04
  05 DONG-SOO LIM,
  06 having been administered an oath, was examined and
  07 testified as follows:
- 2. PAGE 119:17 TO 119:19 (RUNNING 00:00:10.822)
  - 17 Q Between the years 2005 and 2009, you were 18 employed as a sales associate at Ottogi America, 19 correct?
- 3. PAGE 119:20 TO 119:20 (RUNNING 00:00:02.387)
  - 20 A Yes, that's correct.
- 4. PAGE 177:13 TO 177:14 (RUNNING 00:00:06.769)
  - 13 Q Mr. Lim, did you negotiate the prices with 14 your customers during the period 2005 to 2009?
- 5. PAGE 177:15 TO 177:15 (RUNNING 00:00:02.389)
  - 15 A Yes.
- 6. PAGE 181:13 TO 181:15 (RUNNING 00:00:09.097)
  - 13 Q In your negotiations with customers, was 14 there a level below which you were not permitted to 15 go?
- 7. PAGE 181:16 TO 181:16 (RUNNING 00:00:03.617)
  - 16 A Yes, of course.
- 8. PAGE 181:17 TO 181:17 (RUNNING 00:00:02.941)
  - 17 Q And how was that determined?
- 9. PAGE 181:18 TO 181:20 (RUNNING 00:00:20.486)
  - 18 A It was our sales policy that we cannot go
  - 19 below the total cost at which Ottogi America
  - 20 imported the products.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:01:18.890)

Case 3:1	13-cv-04115-WHO	Document 924	Filed 12/21/18	Page 434 of 547			
	COU	<b>RT EXH</b>	IBIT 33a	ì			

# Ottogi



# **Ackerberg, Daniel (Vol. 01) - 09/25/2017**

3 CLIPS (RUNNING 00:01:06.928)



DA01

## 2 SEGMENTS (RUNNING 00:00:28.654)



## 1. PAGE 44:01 TO 44:06 (RUNNING 00:00:23.754)

- 00044:01 Q. (By Ms. Brass) Okay. Did you or -- well,
  02 we'll start with you. Did you speak with Dr. Mangum in
  03 between the preparation of your class certification
  04 report, the report that is Exhibit 4, and today while
  05 preparing your report or your rebuttal report or for
  06 this deposition?
- 2. PAGE 44:08 TO 44:09 (RUNNING 00:00:04.900)
  - 08 THE WITNESS: I don't believe I spoke to 09 Dr. Mangum personally.

# Ottogi



# **Ackerberg, Daniel (Vol. 01) - 09/25/2017**

3 CLIPS (RUNNING 00:01:06.928)



**137.10-137.15** 

DA16

## 2 SEGMENTS (RUNNING 00:00:15.016)



- 1. PAGE 137:10 TO 137:12 (RUNNING 00:00:09.242)
  - So did you check your conclusion of formulaic 11 price linkages with prices between Ottogi Korean and
  - 12 Ottogi America?
- 2. PAGE 137:14 TO 137:15 (RUNNING 00:00:05.774)
  - 14 THE WITNESS: So -- did I? I don't 15 believe so.

# Ottogi



# **Ackerberg, Daniel (Vol. 01) - 09/25/2017**

3 CLIPS (RUNNING 00:01:06.928)



DA22

## 1 SEGMENT (RUNNING 00:00:23.258)



- 1. PAGE 188:09 TO 188:15 (RUNNING 00:00:23.258)
  - Does the data that you looked at reflect
  - 10 promotions that individual stores may have been
  - 11 receiving from suppliers?
  - A. It depends. I mean, a lot of this data they
  - were reporting the price that they purchased this product for, and it's sometimes unclear whether that actually had discounts on it.

TOTAL: 3 CLIPS FROM 1 DEPOSITIONS (RUNNING 00:01:06.928)

	Case 3:1	13-cv-04115-WHO	Document 924	Filed 12/21/18	Page 438 of 547			
		COLL	<b>RT FXH</b>	IRIT 342	1			
	COURT EXHIBIT 34a							
1								

## KoreanNoodles

# Kim, Bo-Gyoo (Vol. 01) - 04/01/2016

1 CLIP (RUNNING 00:02:33.008)

Why is it that the -- you must ...

### BK-0401-0002125

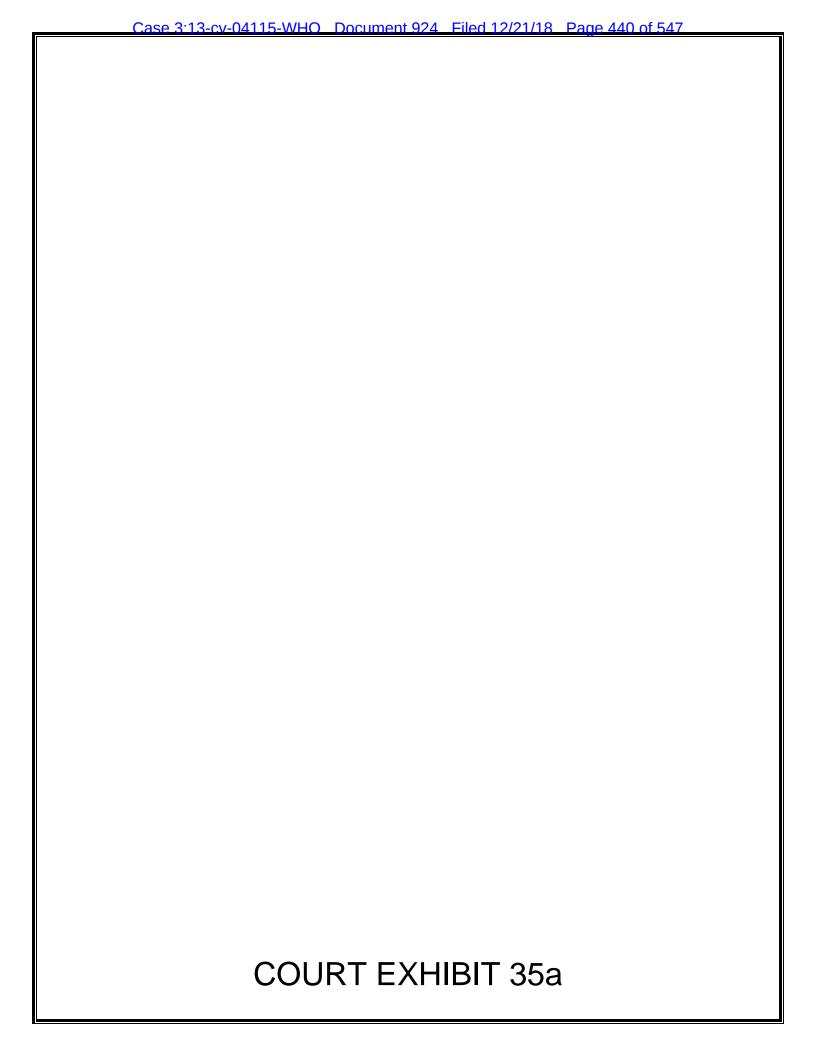
### 1 SEGMENT (RUNNING 00:02:33.008)



### 1. PAGE 21:25 TO 22:25 (RUNNING 00:02:33.008)

```
Q.
                     Why is it that the -- you must
00022:01
      02
           necessarily go through negotiations with
           the government and get approval from the
      03
      04
           government for price increases of Ramen
      05
           product?
      06
               Α.
                     Firstly, I think there is
      07
           certainly no doubt at this point in time
      80
           that any and all price changes were done
      Λ9
           only upon receiving the government's
      10
           approval, as was borne out by the rulings
      11
           by the Korean Supreme Court and the High
      12
           Court, concerning what was the KFTC
      13
           investigation, concerning collusion
      14
           allegations.
      15
                     Now, although I have not
      16
          personally conducted those sorts of
      17
           price-related negotiations, those who did
      18
           have told me, in ordering me to prepare
      19
           the underlying materials for those types
           of things, that basically, you know, from
      20
           what I know and have seen, basically,
      21
      22
           these changes and/or, say, increases were
      23
           based upon such materials. And so that is
           why I think it is the planning team that
      24
      25
           is responsible for the conduct of such.
```

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:02:33.008)



# Lee, Joong R. (Vol. 01) - 03/21/2016

1 CLIP (RUNNING 00:15:52.111)

Now, in your last role as an ...

### PLAY -0321-FINAL5

### 44 SEGMENTS (RUNNING 00:15:52.111)



### 1. PAGE 5:19 TO 5:23 (RUNNING 00:00:18.224)

```
19 J O O N G R A K L E E,
20 having first been duly sworn by
21 Sharon Lengel, the Notary Public,
22 was examined and testified as
23 follows:
```

### 2. PAGE 10:13 TO 10:16 (RUNNING 00:00:07.326)

```
Q. Okay. I just used the term
"Nongshim Korea." I was using that as
shorthand for "Nongshim Foods Co.
Limited."
```

### 3. PAGE 11:12 TO 11:17 (RUNNING 00:00:17.510)

```
12 A. So as somebody working for
13 Nongshim Co. Limited, I will be testifying
14 today.
15 Q. If I use the term "Nongshim
16 Korea" for the company Nongshim Co.
17 Limited, will that make sense?
```

### 4. PAGE 11:18 TO 11:22 (RUNNING 00:00:08.500)

```
18 A. You are saying that you will
19 refer to Nongshim Co. Limited as Nongshim
20 Korea; right?
21 Q. Correct.
22 A. I understand.
```

## 5. PAGE 15:05 TO 15:05 (RUNNING 00:00:01.513)

5 Q. What is your current job title?

### 6. PAGE 15:06 TO 15:10 (RUNNING 00:00:19.126)

```
A. I formally left the care of the company effective December 31, 2015, and since then, I've been serving as a consultant to the company, a full-time consultant.
```

### 7. PAGE 15:20 TO 16:04 (RUNNING 00:00:23.532)

```
20
                    I spent 33 years with the
          company ever since I originally came
      21
          on-board. So to date, basically, I've
      23
         come to become fairly familiar with
      24
          certain things in a number of areas. And
      25
          when the line-level folks make certain
00016:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
         requests for some help, I, within the
      02
      03
          extent of my understanding, provide some
      04
          consulting.
```

## 8. PAGE 17:12 TO 17:13 (RUNNING 00:00:03.020)

```
12 Q. Are you still a salaried
13 employee with Nongshim Korea?
```

10

11

Α.

# Joong Rak Lee

#### 9. PAGE 17:14 TO 17:18 (RUNNING 00:00:17.221) Well, the thing is I am not a lay employee if, by that. I served for -as an executive for something like ten 16 years. So I'm accorded the same treatment 17 18 and status as an executive. 10. PAGE 19:19 TO 19:21 (RUNNING 00:00:05.576) Now, in your last role as an Q. 20 executive, can you tell me what your job 21 title was. 11. PAGE 19:22 TO 19:22 (RUNNING 00:00:01.425) 22 Α. I was a vice president. 12. PAGE 26:21 TO 26:22 (RUNNING 00:00:02.239) But for how many years were you vice president? 22 13. PAGE 26:23 TO 26:24 (RUNNING 00:00:04.722) I served as vice president for 24 ten years from 2006 through 2015. 14. PAGE 26:25 TO 27:02 (RUNNING 00:00:02.595) And what was your job title Q. LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY 00027:01 before you were vice president? 02 15. PAGE 27:03 TO 27:03 (RUNNING 00:00:02.191) ΛZ Α. I was a senior manager. 16. PAGE 27:04 TO 27:05 (RUNNING 00:00:01.631) 0.4For how many years were you 0.5 senior manager? 17. PAGE 27:06 TO 27:09 (RUNNING 00:00:08.345) So I believe it was from -- and 07 this is not exact, but I'm thinking perhaps 2000 through about 2005 for a 09 period of about six years. 18. PAGE 27:23 TO 28:02 (RUNNING 00:00:10.974) 23 As either vice president or senior manager, was one of your duties 24 25 related to the determination of the price 00028:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY of Ramen sold by Nongshim Korea? 02 19. PAGE 28:05 TO 28:07 (RUNNING 00:00:09.223) 05 Well, my role did entail 06 reviewing and making a determination on price-related matters. 20. PAGE 28:08 TO 28:09 (RUNNING 00:00:02.721) 0.8 Q. Are you familiar with something called the planning team? 21. PAGE 28:10 TO 28:16 (RUNNING 00:00:20.410)

CONFIDENTIAL page 2

So ever since coming on-board

with the company in 1983 up until immediately before 2012, I was placed

- within the planning department and never 14 served anywhere else. So that is pretty much what I did my entire career, at least 15
- for those 28 years or so there.

## 22. PAGE 29:03 TO 29:06 (RUNNING 00:00:08.525)

- 03 And is one of the functions of Q. 04 the planning team related to the 0.5 determination of Ramen price for Ramen
- sold by Nongshim Korea?

## 23. PAGE 29:09 TO 29:22 (RUNNING 00:00:53.590)

09 As part of planning work, these Α. aspects having to do with goals and 10 11 performance and such happen to be 12 important aspects. And as I mentioned earlier, as part of that or, for those 13 reasons, I also participated in the review 14 of pricing and such. 15 16 And, in particular, I also held external-oriented -- external 17 affairs-oriented duties, especially in 18 19 terms of dealing with the government. would, to that extent, prepare materials 20 and, if necessary, go in and actually 22 provide explanations on things.

### 24. PAGE 33:14 TO 33:15 (RUNNING 00:00:02.963)

- Ο. Are you familiar with the
- 1.5 overseas sales team?

### 25. PAGE 33:18 TO 34:03 (RUNNING 00:00:28.895)

19 perspective, the revenue from the export 20 side of things amounts to only something 21 like 5 to 7 percent. And, as such, I, 22 from my perspective within planning, did 23 not place too much emphasis on

As seen from an overall-company

- overseas-type matters. Basically, the
- 2.5 international team went about setting up 00034:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
- 02 their own strategies and such on their
  - 03 own.

### 26. PAGE 34:21 TO 34:22 (RUNNING 00:00:02.665)

21 And were you ever a leader of 22 the planning team?

## 27. PAGE 34:23 TO 35:06 (RUNNING 00:00:21.838)

- 23 Well, ever since coming on-board with the company back in '83, I was 24
- serving in the planning team. And in
- 00035:01 LEE HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
  - 2000, I was made the team leader. And in
  - 2006, I was the executive in charge of 03
  - 0.4said team. So in a way, I served in a
  - 05 leadership position within planning
  - 06 throughout.

### 28. PAGE 40:12 TO 40:16 (RUNNING 00:00:09.268)

- When did Nongshim Korea first
- 13 become aware that the KFTC may have been
- investigating Nongshim Korea with respect

```
15 to the pricing of certain of Nongshim
16 Korea's products?
```

#### 29. PAGE 40:19 TO 41:18 (RUNNING 00:01:22.749)

Prior to them coming out to 20 investigate, we had no idea. We didn't even anticipate anything like that. And 21 22 if memory serves, this would be around 23 2008, which coincides with the launching of the new government under President Lee 2.5 Myung Bak and -- Lee Myung Bak. And the 00041:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY significance of that has to do with how 03 the Lee government had made known its 0.4 desire to stabilize the prices of certain 05 goods. 06 And, in fact, there was this 07 expression, the "MB pricing," as to 08 certain products that they designated 09 shall fall under the government's eye in 10 that regard, which included Ramen. And 11 these were basically items, merchandise, 12 over which the government had thus 13 promulgated its will that they shall keep 14 a close eye over. 15 And so at first, when they came 16 out to investigate, we were thinking that 17 maybe it was on such account, because of 18 that, at least at first.

## 30. PAGE 41:19 TO 42:17 (RUNNING 00:01:16.981)

19 Just to further elaborate on 20 that, when we would raise the price as to our products, we would always do so in 22 consultation with this one particular 23 government office that is charged with 24 controlling prices on certain goods. We 25 would seek their prior approval for any 00042:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY 02 price increases. 03 In comparison to them, the 04 KFTC's objectives have to do not with the 05 controlling or stabilization of price, per se, but rather to encourage competition 06 07 within the marketplace, which, of course, 0.8 is the underlying, say, theme of 09 capitalism. We understand that. 10 But -- so when this investigation first came about, we were 11 rather perplexed. And, in fact, there 13 were certain news reports in the press 14 about how perhaps was this something that the MB Blue House had ordered the KFTC to 15 16 undertake, you know, things like that in 17 the press.

### 31. PAGE 42:18 TO 42:20 (RUNNING 00:00:04.675)

18 Q. I'm just a little unfamiliar 19 with the term "MB Blue House." 20 Can you tell me what that is.

## 32. PAGE 42:21 TO 42:22 (RUNNING 00:00:05.200)

21 A. That's in reference to then 22 president Lee Myung Bak, M.B.

### 33. PAGE 42:23 TO 43:03 (RUNNING 00:00:15.999)

```
So as I said, the government
had, in fact, set aside a number of
products, saying these are subject to
LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
government stabilization control efforts;
hence, MB price control items.
```

#### 34. PAGE 47:25 TO 48:03 (RUNNING 00:00:09.829)

```
Q. Was there ever an attempt by 00048:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY 02 Nongshim Korea to determine which documents were taken by the KFTC?
```

#### 35. PAGE 48:04 TO 49:08 (RUNNING 00:01:48.464)

```
It was apparent to me that,
      0.5
           seeing as I was the one who worked on
      06
           obtaining government approval, indeed,
      07
           since I was the one who prepared documents
     0.8
           relating to such, apparently, they were
           targeting mostly me. And I recall lodging
     10
           some vehement complaints.
      11
                     In fact, when I was haled in,
      12
           and subject to their investigation, I
     13
           asked them as to what kind of documents
     14
           they had taken, what kind of documents
      15
           they may be talking about, and, thus,
           registered complaints.
      16
      17
                    And this is around 2008, as I
      18
           recall. The interrogation room was sort
           of closed; no windows. Two of them were
     19
           there. There was this table with sort of
      20
      21
           a -- a divider of a sort; no water. I was
          there for five hours. And they would say
      22
      23
          if I didn't provide a truthful answer, in
      24
           view of whatever documents, then they're
           just not going to leave me alone.
      25
00049:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
                    And whereas there have been two
      02
      03
          statements -- one was a statement; the
      04
           other one was a protocol of examination --
           at least the one from 2008, I was forced
      05
      06
           to sign without even getting to look at
      0.7
               The overall atmosphere was rather
           intimidating, to say the least.
```

### 36. PAGE 49:09 TO 50:05 (RUNNING 00:01:11.309)

```
09
               And -- and, I guess, on account
10
     of me being an executive, they decided to
     take on a very insulting sort of approach
11
     to me. They were dealing with me in a
12
     sort of a derogatory way so as to make me
13
14
     feel bad.
               And I kept indicating to them
1.5
     that ever since 20\overline{00}, we had always and
16
17
     only raised prices upon being granted
     government approval beforehand, that, as
18
19
     such, we were not at fault in any way,
2.0
     that we had internal documents proving
     such, that it was all pursuant to
21
     consultation with the government.
22
23
               And yet these fellows were
     clearly not going to have any of it
24
    because I wasn't giving them the right
```

00050:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
02 answer that they wanted to hear. And at
03 that time, because we didn't -- because we
04 knew that we didn't make any mistakes, we
05 had not had counsel present.

### 37. PAGE 50:06 TO 50:14 (RUNNING 00:00:30.834)

06 And following that, there were 07 still a number of occasions when we had 0.8 these encounters. And we, of course, 09 continued to provide them with 1 0 documentation as to this prior government approval. And ultimately, these 11 12 individuals too were able to confirm as much on their own by way of the respective 13 14 government bodies.

### 38. PAGE 50:24 TO 51:02 (RUNNING 00:00:08.535)

But anyhow, based upon that, we, 25 at that point -- point in time, figured 00051:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY 02 that the matter had been -- had concluded.

### 39. PAGE 61:20 TO 61:24 (RUNNING 00:00:29.005)

Q. Before 2010, when you're saying
that the investigation was restarted, were
you aware that the KFTC was looking to
investigate collusion between the Ramen
companies about the price of Ramen?

### 40. PAGE 62:03 TO 64:04 (RUNNING 00:02:41.835)

0.3 The Korean Fair Trade Α. 04 Commission, as -- as part of its duties, 0.5 keeping an eye out -- well, their main 06 role is to encourage competition within the marketplace. It's across many 07 different sectors. They also deal with 0.8 09 certain things about representations or advertising, truth in advertising, and 10 11 such. They also deal with certain aspects 12 having to do with subcontractors and so 13 forth. And indeed, they also deal with 14 cartel-related sorts of things. 15 So when they were initially 16 investigating things with respect to our 17 company, we figured it could be anything. 18 And regarding our company's raising of 19 prices every now and then, if and when we 20 did that, that would be something that the 21 two gentlemen, the CEO and the EVP, plus I 22 would undertake, because this was a very important thing. We were working with the government. And -- but never was there 23 24 any occasion for us to, you know, consult 25 00063:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY 02 other companies or do anything in that 03 regard. 04 For us, this -- the most 0.5 pressing business at hand was working with 06 the government authorities. And perhaps 07 it was on account of that that it was kind 0.8 of -- we were kind of late on the uptake 09 in terms of these sorts of things. 10 And, in fact, so come 2010, the 11 KFTC starts anew with a new investigation.

And mind you, at this point in time, there 1.3 is a slight price drop, a price reduction on our part. But we hear certain rumors 14 15 about how the KFTC is pressing for leniency or they're trying to cajole 16 17 people into certain things. 18 And it was then that it became 19 apparent to us that they were -- they had 20 embarked upon investigations as to a 21 putative cartel. 22 This was kind of like -- almost like a novel because it was clear to us 23 24 that they had drummed up these things. 25 They made things up. And they were now 00064:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY embarking upon some vendetta. And this 02 03 was something that worried us a great deal 04 at this time.

#### 41. PAGE 72:10 TO 72:12 (RUNNING 00:00:06.308)

10 MR. LINKH: All right. I would 11 like to introduce an exhibit. It was 12 previously marked as Exhibit 99.

### 42. PAGE 73:07 TO 73:08 (RUNNING 00:00:05.825)

07 Q. Can you tell me what date this 08 document seems to be dated.

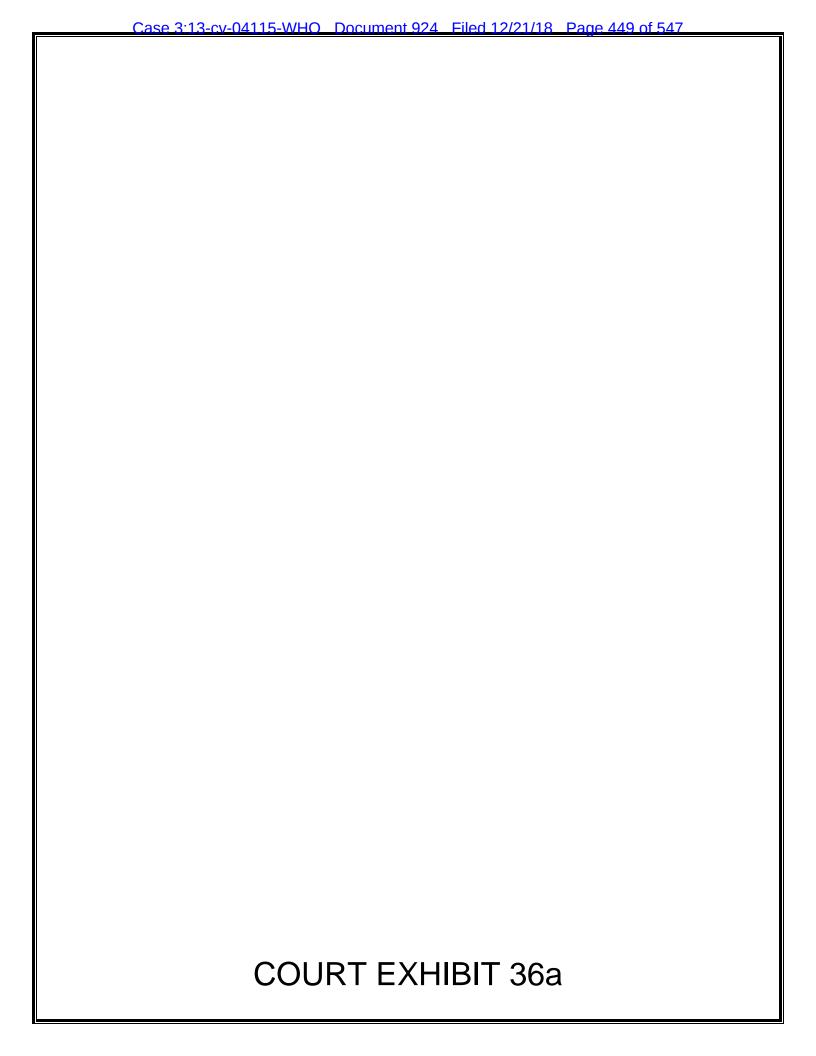
#### 43. PAGE 73:20 TO 73:25 (RUNNING 00:00:18.614)

- A. As I look at this, what I do recall is the fact that it was on June the 3rd, 2008, when the KFTC investigators visited the company. And as I look at this, this says "June the 27th," which, by
- 25 the way, this is the first time I'm seeing

## 44. PAGE 74:02 TO 74:02 (RUNNING 00:00:00.181)

02 this particular document.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:15:52.111)



# Lee, Joong R. (Vol. 01) - 03/22/2016

1 CLIP (RUNNING 00:47:21.996)

Did Nongshim Korea suffer any ...

### PLAY -0322-FINAL3

### 50 SEGMENTS (RUNNING 00:47:21.996)



## 1. PAGE 4:14 TO 4:18 (RUNNING 00:00:05.872)

```
14 JOONG RAK LEE,
15 having previously been duly sworn
16 by Sharon Lengel, the Notary
17 Public, was examined and
18 testified as follows:
```

### 2. PAGE 4:24 TO 5:02 (RUNNING 00:00:12.460)

```
Q. Can you tell me how Nongshim

Solution 25 Korea decides to increase the prices of

O0005:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY

the Ramen it sells.
```

### 3. PAGE 5:16 TO 7:09 (RUNNING 00:02:15.141)

```
So to briefly relate to you the
      17
           internal process via which the company
      18
           would review or evaluate whether or not to
      19
           raise prices and ultimately decide to do
      20
           so, we would do so first of all only with
      21
           respect to the domestic Korean market.
      22
                    And the process are as follows:
      23
           Basically, there is the internal, say,
      24
          review process that our department would
           undergo. And that would be based upon
00006:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
           government-oriented material. And to the
      0.3
           extent we would need to obtain approval
           from the government, we would also be
      0.4
      0.5
           referencing such material. This is a
      06
           quick synopsis.
      07
                    And just to entail to you the
      0.8
           process via which the government would
           grant us approval, going back, South Korea
      09
           went -- or Korea went through the Korean War. And the years ensuing are
      10
      11
      12
           characterized by rapid economic growth and
      13
           years of military dictatorships.
      14
                     And to a certain extent, Korea
      15
           did become a democratic country, but the
      16
           government nonetheless kind of tightly
      17
           controlled things when it came to economic
      18
           growth and the stabilization as to prices.
           And the price of these sorts of items fall
      19
      20
           under those efforts to control prices.
      21
                     Now, prior to the year 2000 -- I
      22
           should say, actually, during the '90s --
           before the '90s, basically, a lot of
      23
           companies, including Ramen companies, all
      24
      25
           went in and basically had to obtain
00007:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
           approval if and when it was necessary to
      0.3
           raise the prices.
                     Following the '90s, basically,
      04
           the government would summon the most
           representative company among them, that
```

- is, the company with the largest market
- 0.8 share, and grant approval on an exemplary
- 09 basis.

### 4. PAGE 7:10 TO 7:17 (RUNNING 00:00:24.300)

- 1 0 And it so happens that the arm 11
- of the government that is responsible for
- 12 controlling prices, it used to be the
- Ministry of Economic Planning. And at one 13
- 14 time or another, it was also known as the
- 1.5 Finance and Economics Ministry. And now
- 16 it is called the Ministry of
- 17 Planning/Finance.

### 5. PAGE 7:21 TO 7:22 (RUNNING 00:00:05.104)

- And within the ministry, Α.
- 22 presently, there is a --

### 6. PAGE 8:03 TO 8:25 (RUNNING 00:01:09.892)

- 03 -- there is a Bureau of Economic Α. 04 Policy, underneath which there are four to
- five departments. And the most important 05
- one of them is the Department of Price 06
- 07 Policy.
- ΛR And so basically, what our
- 09 company would have to do would be to
- 10 explain to them the present situation and
- what kind of phenomena are out there that 11
- 12 compel us to want to seek a price increase 1.3 and how that might impact the bottom line
- 14 as for us.
- 1.5 And this, mind you, comes after
- 16 the company internally takes a look at how
- 17 and if -- if and how there are other ways
- 18 through management innovations and what
- 19 have you that we could somehow absorb
- certain impacts internally. If all else 20
- 21 fails, then we end up saying to the
- government, "We are going to need to kind 22
- 23 of cover things by yea much" and thus
- 24 basically submit some material to that
- effect.

### 7. PAGE 9:19 TO 9:24 (RUNNING 00:00:20.151)

- 19 Now, starting around 2008, this
- 20 matter was no longer limited to the
- 21 Ministry of Planning and Finance, because
- even in the overall food sector, the 22
- 23 Ministry of Agriculture and Food started
- 24 applying price controls.

## 8. PAGE 9:25 TO 10:13 (RUNNING 00:01:14.834)

- And, as such, at that time, just 00010:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
  - to recite some names of individuals with 0.2
  - 0.3
  - whom we would be in contact, there was the
  - head of the bureau, Chang Beom Lee, and 04
  - team leader, In Hong Yeo, who is actually 05
  - presently the deputy minister of the 06
  - 07 Ministry of Food. And there was also an
  - 08 officer by the name of Jae Gab Lee. And
  - 09 on the part of the Ministry of Planning
  - and Finance, there was a Bureau Chief, 10
  - Cheol Gao Park, and the deputy head, Jong 11

```
Hwa Lee, and an investigator by the name
13
     of In Young Park.
```

#### 9. PAGE 10:14 TO 11:07 (RUNNING 00:00:57.243)

```
And now, more recently, with
          respect to the 2011 price increase by us,
      1.5
          on that occasion, instead of seeking the
      16
      17
           approval from the Ministry of Planning and
          Finance first, we sought to obtain
     18
          approval from the Ministry of Agriculture
     19
     20
           and Food, who then, in turn, consulted
           with the Ministry of Planning and Finance
     21
      22
          during the deputy secretary -
                     THE INTERPRETER: Strike.
     23
     24
                     -- the conference of the deputy
      25
          secretaries for price stabilization.
00011:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
                    And then, in turn, with the
      02
          Ministry of Planning and Finance granting
      0.4
           their approval, that ultimately was kicked
      0.5
           upstairs to the Blue House. That is the
      06
           approval process that we undertook on that
      07
           occasion.
```

### 10. PAGE 11:08 TO 12:12 (RUNNING 00:01:31.865)

NΑ

```
So on that occasion, when we
      09
           were obtaining the approval from the
      10
           Ministry of Agriculture and Food, we
      11
           submitted certain materials, which was
           scrutinized by their internal experts and
      12
      13
           also by a certain research entity that is
      14
           subordinate to the Ministry of Agriculture
      15
           and Food, whose members basically pored
      16
           over all our material to verify the
      17
           details.
      18
                     And whereas, typically, when we
      19
           would obtain government approval, it would
           be -- it would consume about three months
      20
           before there was any final decision. But
      21
           here, when going through the Ministry of
      22
      23
           Agriculture and Food, it took us nine
      24
           months.
      25
                     And also among the decisions
00012:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
           that they would make would be when to have
      ΛZ
           this price increase become effective as
      0.4
           part of the overall price control policy
      0.5
           on the part of the government.
      06
                     And by that, I'm talking about
      07
           how whereas they monitor prices and such
      0.8
           things within the marketplace on a monthly
      09
           basis, they would come to a certain
      10
           decision as to when might be the
      11
           appropriate time to effectuate such a
      12
           price change.
```

### 11. PAGE 12:13 TO 14:09 (RUNNING 00:02:39.461)

```
13
               And briefly to relate to you the
14
     individuals with whom we interfaced in
15
     obtaining approval and such, first of all,
16
     there was this individual named Beom Kook
17
     Kwak, who now serves as the president of
18
     KDIC, Korea Depository Insurance
19
     Corporation.
20
               There was a manager-level
```

```
individual who was in charge of the
      22
           Department of Food Policies, namely,
          Myeong Cheol Choi, and an
      23
           investigator-level individual named Hyeong
      25
           Sik Kim. So together with those
00013:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
           individuals, we worked on the matter for
      02
      0.3
           nine months and obtained final approval.
      0.4
                     And, as I said, the approval
      05
           would entail such things as the timeframe
      0.6
          for the implementation, a certain day in
          certain month, the items subject to this
      0.8
          price increase, the suggested consumer
          price per individual item, the rate of
      09
           increase as a matter of percentage of the
      10
     11
           choolgo price, the absolute actual amount
           that thus gets raised, and so forth. This
     12
     13
           was all part of the ultimate decision.
      14
                     Now, lastly, there was this
           thing about how to inform the press, the
      15
     16
           media, about this price increase. And so
     17
           what we would do is we would create some
     18
           PR-related material and take it in to the
     19
           ministry. And the food -- Agriculture and
     20
           Food Ministry would take a look at it, and
      21
           they would basically approve what we would
     22
           say, or otherwise, they would say, "This
     23
           is the way you're going to break this."
     24
                     And so then upon being granted
      25
          approval in that regard, we would bring it
00014:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
          back and provide that to our PR team, and
      03
           they would deal with the press, as
      04
           necessary.
      05
                     So to recap, there were
      06
          basically four aspects to these approvals;
      07
           namely, it has to do with the timing --
           the items, the rate of increase, and the
      0.8
           amount as increased, plus PR aspects.
```

## 12. PAGE 14:10 TO 16:04 (RUNNING 00:02:47.762)

```
10
                     And then came September of 2008.
      11
           Basically, I'm talking about the Lehman
      12
           Brothers incident that took place around
      13
           the end of 2007 that basically became a
           worldwide financial global crisis, upon
      1.5
           which prices, the cost of raw materials,
     16
           skyrocketed.
      17
                     And now, this round, we were
           dealing with a minister-level individual
      18
      19
           named Jin Sik Yoon, who was the first
      20
           minister within the Blue House,
           responsible for the economy.
     21
     22
                    And our then CEO, Mr. Wook Son,
           says, "Look. I've got an appointment with
     23
     24
          Minister Yoon. You guys need to prepare
      25
          material. You come with me."
00015:01
          LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
                     And so he took me. And there, I
      02
           basically put on a presentation before
      03
      04
          Minister Yoon. I explained to the parties
      05
           there as to why we found it necessary to
      06
           raise prices in spite of our best efforts
     07
           to bring about a company wide innovation.
     0.8
                    And mind you, this Mr. Son of
      09
           ours was a long-time Samsung man, known
```

```
for his efforts at innovation within the
      10
      11
           company. And, basically, of all the
           factors that gave rise to that justified
      12
           our having to raise our prices, we were
      13
           settling for just 50 percent of what was
      14
      15
           necessary.
      16
                     And so aside from Minister Yoon,
      17
           just to talk in terms of the parties who
      18
           were present, there was a administrative
      19
           officer by the name of Hyeong Il Lee.
      20
                     And so needless to say, these
      21
           were very complex and difficult processes
      22
           that we were having to go through to
      23
           obtain the approval of the government.
      24
                     For our company, this was a very
      25
           serious and difficult matter. It's not
00016:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
           the thing you get to or want to discuss
      0.3
           with any other company out there. This
           was something very important for us.
```

### 13. PAGE 16:05 TO 16:21 (RUNNING 00:00:56.234)

05 Needless to say, this was 06 something that was -- this was something 0.7 important for the company. And should the -- should this kind of information 0.8 somehow be breached, if somehow there's a 09 10 leak, then everything would come to a 11 stop. 12 And, as such, the only people 13 who were privy to this were Mr. Son 14 himself and Mr. Sang Yoon Lee, our CEO, 15 and Mr. Jong Seock Yoo, our EVP, who was 16 my boss, and, of course, myself. So it 17 was basically just those three 18 individuals, aside from myself, who were privy to this kind of information in these 19 20 efforts of ours in dealing with the 21 government.

### 14. PAGE 16:22 TO 18:03 (RUNNING 00:02:11.250)

```
Now, of late, the Ministry of
      23
           Planning and Finance set up a price
           control HQ named the Consumer -- Council
      24
      25
           of Consumer Associations for price control
          LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
00017:01
      02
           purposes.
      03
                     And I recall, as such, going in
      0.4
           and providing an explanation sometime in
      0.5
           the spring of 2009 to Messrs. Cheon Ju
      06
           Kim, who is the head of said council,
      07
           Jeong Soo Lee, who was the Secretary
           General there, Young Joo Kim, the head of
      0.8
      09
           the price control HQ.
      10
                     And they, in turn, would turn
      11
           around and provide their own analysis and
      12
           take on things to the Ministry of Finance
      13
           and -- Planning and Finance in making
      14
           certain recommendations concerning price
      1.5
           controls. So this is another way to say
      16
           that the government has conducted price
      17
           control in various ways.
      18
                     So we would deal with the
           government itself, the government, per se.
      19
      20
           We would deal with certain lower-echelon
```

```
21 entities within government. We would also
22 deal with certain either professional or
23 dedicated entities under their auspices.
24 And the point is that the
25 Country of South Korea has exercised a
00018:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
02 very deliberate and systematic approach to
03 controlling prices over the years.
```

### 15. PAGE 18:04 TO 18:13 (RUNNING 00:00:35.917)

 $\cap 4$ And also during 2008, aside from 05 the main bodies of the government, even 06 the KFDA basically started demanding that 0.7 we account for certain price-related 08 aspects, all as part of their price 09 stabilization policies. So having been 10 summoned, I recall going in there on two occasions and providing an explanation to 11 12 a certain manager by the name of Jae Yong 13 Tiee.

## 16. PAGE 18:14 TO 19:24 (RUNNING 00:02:02.663)

```
14
                     And as I related to you
           previously, there was this meeting amongst
      15
           deputy ministers from various departments
      16
      17
           within the South Korean government having
           to do with price stabilization.
      18
      19
                     And I recall there being a
      20
           bureau head of the Department of Food at
     21
          one time or another saying, "Either don't
           allow a price increase as to Ramen
      22
     23
          products or allow only for a minimum price
      24
          increase."
      25
                     And upon hearing something like
00019:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
          that, I thought that, Okay. So this is
      0.3
           going to take quite some while.
      0.4
                    And the fact of the matter is
      0.5
          one cannot effectuate a price increase in
     0.6
           the absence of government approval,
      07
          because that immediately impacts your very
           existence as a company, your ability to
      0.8
     09
           conduct sound management, your ability to,
      10
          in fact, make ongoing investments.
                     So as such, the issue of whether
      11
     12
           or not to increase price, this is always a
     13
          very difficult matter, for which reason
     14
          you necessarily must obtain government
           approval. It's to the point where the
     15
           company saw fit to have a dedicated
           person, sort of an expert in these
     17
     18
          matters, namely, yours truly.
                    And, basically, I, from the
      19
      20
          perspective of planning, would prepare for
      21
           these sorts of things. I would make
      22
           reports to my higher-ups. I would
     23
           sometimes, as necessary, provide
           explanations, as I've previously entailed.
```

### 17. PAGE 19:25 TO 20:15 (RUNNING 00:00:37.151)

```
25 And this whole process, the kind 00020:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY 02 of work involved, is something that would 03 require as to -- would require me to go 04 and appear before these government
```

```
officials on 10 to 20 occasions, maybe 30
0.5
06
     occasions.
07
               And on each occasion, on the
08
     short end, we're talking about maybe
     30 minutes; on the long side, maybe three
09
10
     to four hours, during which, if they so
     required, I would provide an explanation.
11
     In addition to the rough information that
12
13
     we'd provided, I would give them a
14
     detailed explanation as to things and
     basically mutually consult.
1.5
```

#### 18. PAGE 20:16 TO 20:20 (RUNNING 00:00:20.490)

```
And I would submit to that it is
all of the foregoing that the Korean
Supreme Court, in its findings of fact and
determination on the law, basically came
to make its judgment.
```

### 19. PAGE 20:21 TO 20:23 (RUNNING 00:00:08.603)

```
Q. Did Nongshim Korea ever increase prices before consulting with the government about the price increase?
```

#### 20. PAGE 21:02 TO 21:03 (RUNNING 00:00:04.150)

```
O2 A. To my recollection, I believe
O3 there to have been only one such occasion.
```

### 21. PAGE 21:04 TO 21:04 (RUNNING 00:00:03.000)

04 If I may just further elaborate.

## 22. PAGE 21:05 TO 21:05 (RUNNING 00:00:02.097)

05 This is something that happened in 2008.

### 23. PAGE 21:05 TO 23:08 (RUNNING 00:02:53.850)

```
0.5
           This is something that happened in 2008.
      06
           And as we've already discussed, this
           2007-through-2008 timeframe is when this
           global financial crisis came about. And
      0.8
      09
           it was on account of that that there was a
      10
           skyrocketing as to all the raw material
     11
           costs, from the cost of palm oil to starch
           to flour, even the green onions and so
      12
     13
           forth and so on.
                    And internal -- internally
     14
     15
          within the company, we had just taken
     16
           on -- we took on Mr. Son Wook -- Wook Son
           as our new CEO, Mr. Son being a long-time
     17
           Samsung man, known as the management
      18
           process innovator of South Korea.
     19
     20
                    And as things happened to be, he
      21
          had brought over with him a cadre of
      22
          Samsung executives. The atmosphere
      23
          prevailing within the company was -- oh,
      24
          it was rather subdued. And, basically,
           you weren't -- people couldn't quite say
      2.5
00022:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
          anything against the will of upper
      0.3
          management, as such. And, basically, he
      04
          did as he saw fit.
     05
                    And in the meantime, the price
     06
          of all these items were skyrocketing. And
          to make things worse, this was on the eve,
          as it were, of the MB, Lee Myung Bak,
```

```
09
           administration. And because of that, with
      10
           things remaining opaque as to who would
           ultimately become the new government
      11
      12
           discussion partner, our people didn't
      13
           quite know with whom to interface.
      14
                     And the government bureaucrats,
      15
           for their part, they were a little
      16
           lackadaisical in terms of things. They
      17
           were dragging their feet because,
      18
           ultimately, it becomes an issue of
           accountability.
      19
      20
                     And at some point in time,
      21
           Mr. Son says, "Okay. If this much is what
      22
           we need to obtain in terms of a price
           increase, let's say, 100 percent, then
      23
           we're going to shoot for only 50 percent
      24
      25
           of that. The rest of it we're going to
00023:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
          attain by way of internal innovations,"
      02
      03
           which meant there was this period of
      04
           restructuring, wherein which the wages
      0.5
           were frozen, both for executives as well
           as your lay employee. Effectively, the
      07
           company was in -- was running on an
      0.8
           emergency basis.
```

### 24. PAGE 23:09 TO 24:21 (RUNNING 00:02:05.936)

```
09
                      So just to quickly recap,
      10
           Mr. Son was somebody who had virtually no
      11
           understanding as to the dynamics affecting
      12
           the pricing of Ramen. And with him coming
           on-board, we basically no longer had these
      13
      14
           other gentlemen; namely, Vice Chairman,
      15
           Sang Yoon Lee, and EVP, Jong Seock Yoo,
      16
           who, for decades, had been interfacing,
      17
           quite well, I would say, with the
           government. So now everything was being
      18
      19
           run under the new helm of Mr. Son.
      20
                      And it was sometime thereafter
      21
           that the KFTC, as part of the MB price
      22
           control efforts, embarked upon its
      23
           investigation against our company,
      24
           Nongshim.
      25
                      And as part of that, as I told
00024:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
           you, I remember having to deal with the
      0.3
           Ministry of Planning and Finance, namely
           in terms of Cheol Gao Park, the Bureau
      04
           Chief, and the -- whatever the officer's
      0.5
      06
           name was, and also with the Ministry of
           Agriculture and Food products, more
      07
      08
           specifically in terms of the bureau chief,
      09
           Chang Beom Lee, and the manager, In Hong
           Yeo, who now is a deputy minister, as I
      10
      11
           told you.
      12
                      So having been summoned many
           times to appear before them, they basically said, "Look. Reduce your Ramen prices." "Reduce your Ramen prices," they
      13
      14
      15
           would tell me.
      16
      17
                      I recall that at least at a
           minimum of two to three occasions, I was
      18
      19
           haled to appear before the Ministry of
           Planning and Finance and probably three or
      20
           more times before the Food Department.
```

### 25. PAGE 24:22 TO 25:11 (RUNNING 00:00:42.022)

```
And so that you understand,
          Mr. Son was somebody who was an
      24
          experienced Samsung guy in terms of the
          exportation of electronic products, which
00025:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
          is a way to say that he had no
      02
          understanding about the domestic Ramen
      04
          space. He basically just didn't
      05
          understand things in terms of the
      06
           situation we were facing here on the eve
      0.7
          of the launching of a new government under
          a new president and how the price of
      0.8
      09
           everything was skyrocketing, such that
      10
           many, many Korean companies folded during
      11
           this period of time.
```

## 26. PAGE 29:03 TO 29:06 (RUNNING 00:00:09.811)

03 Q. Did Nongshim Korea suffer any punishment or penalty from the government when it raised prices in 2008 before 0.5 consulting the government? 06

### 27. PAGE 29:07 TO 31:11 (RUNNING 00:03:10.033)

07

```
I wouldn't say that there was
      08
            anything that impacted us in terms of
      09
            economic sanctions or anything.
      10
                      But as I alluded to during the
      11
            last hour, I was basically hauled in on
      12
            two or three occasions to the Ministry of
            Strategy and Finance, and I had to
      13
      14
            basically meet with the director general,
      15
            Cheol Gao Park, director of price
      16
            policies, Jong Hwa Lee, and the
           investigator, In Young Park, who basically put pressure on me, saying, "Reduce the prices. Reduce the prices."
      17
      18
      19
      20
                      And then I, of course, was
           hauled in on two occasions, as I recall,
      21
      22
            to the Ministry of Agriculture, Food, and
            Rural Affairs. And I, again, was told by the director general, Chang Beom Lee, Team
      23
      24
            Leader Yeo In -- In Hong Yeo, and
      25
00030:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
           Investigator Jae Gab Lee, again, to reduce
      0.3
            our prices.
      0.4
                       And on such occasions, when I
      05
            would be overseas on a business trip, one
      06
            of my subordinates -- team leader -- then
      07
            Team Leader Bo-Gyoo Kim went in to see
      80
            these folks in my stead where he was
      09
            subjected to the same kind of pressure.
      10
            So, as such, you do something without any
      11
            prior consultation with them; then they
      12
            immediately haul you in.
                       And, basically, at the end of
      13
            the day, it was then chairman, Mr. Wook
      15
            Son, who basically had to go in to the
      16
            Blue House where he dealt with the
      17
            ministerial level head of the economy,
      18
            Mr. Yoon, himself.
      19
                       And so leaving aside any legal
            aspects to this, essentially, we're talking about a loss of trust, you know,
      20
      21
            that you may have enjoyed with the
```

```
government. And when you're running a
     24
          business, this basically tends to impact
          you in terms of other regulatory aspects,
     25
00031:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
          such as in terms of the environment,
      02
      03
          labor, food safety-related aspects. We --
      04
          obviously, when you run a business, you
          tend to be -- you find yourself in a
      05
      06
          number of different sectors.
     07
                     So, as such, these sorts of
     0.8
          things tend to become something quite
      09
          worrisome. This is something that would
      10
          concern us, that did certain us a great
          deal, as such.
      11
```

### 28. PAGE 31:15 TO 32:16 (RUNNING 00:01:16.311)

```
1.5
              Α.
                     And as I previously explained to
      16
           you, there were certain discussions held
           at the vice ministerial level for a price
      17
      18
           controls. And there were also level --
      19
           working-level meetings for slightly
      20
           lower-echelon people, in which people from
      21
           other governmental bodies, such as the
      22
           KFTC, would also be in attendance.
      23
                     The point here is that if you
           are -- seem to be out of line, then it
      24
      25
          doesn't pan out too well for you.
00032:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
                    For instance, the Ministry of
      03
           Industry and Resources, at one time or
           another, said, "Don't" -- "You don't need
      \cap 4
           to print the price of goods on the
      0.5
           packaging." And then they say, "You
      06
      0.7
           should print it."
      0.8
                     But on some other occasion, they
      09
           say, "Print it, but you print the price
           before the price increase."
      10
      11
                     And, of course, if you don't
      12
           comply, they say -- they haul you in
      13
           and -- on so many occasions. They say,
           "How come you are not complying?" and "Are
      14
           you or are you not going to comply?" and
      1.5
      16
           so forth. That's it.
```

### 29. PAGE 32:17 TO 32:20 (RUNNING 00:00:12.716)

17 Q. Do you think that the KFTC 18 investigation in 2008 was a result of 19 Nongshim's failure to consult with the 20 government before the 2008 price increase?

### 30. PAGE 32:21 TO 36:09 (RUNNING 00:04:04.404)

```
21
                     You know, so all this basically
           happened right when Mr. Wook Son came
      22
      23
           on-board as our new CEO. Here he was,
           known as the evangelist for innovation
      24
      25
          within Korea, the Jack Welch of Korea, as
00033:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
          he was known, right then and there during
      03
          this 2007/2008 financial crisis.
      04
                     So out went our Sang Yoon Lee
      0.5
           and Jong Seock Yoo, and, essentially,
      06
           under the helm of a new sheriff in town,
      0.7
           who had nothing -- who knew nothing about
      0.8
           the Ramen space, basically, we were
           basically looking at a new Korean
```

```
government coming -- soon coming into
     10
     11
           place, as this was on the eve of the MB
           administration being sworn in.
     12
      13
                     And in view of the dire
     14
           circumstances, without any prior
     15
           consultation, just because things were so
           dire where every day counted, Mr. Son basically said, "Why don't we just try
     16
     17
      18
           raising it by 50 percent."
      19
                     And you should keep in mind the
           fact that the -- these investigations by
     20
           the KFTC wasn't just in terms of the Ramen
      21
      22
           space; it was also about cookies,
      23
           crackers, drinks, and so forth. The KFTC
      24
           embarked upon an industry-wide
      2.5
           investigation for all companies out there.
00034:01
         LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
                     And, yeah. We did figure that
      0.3
           it must be on account of our raising of
      04
           our prices that probably resulted in the
      05
           investigation.
                     But here in 2008, this is what
     06
      07
           we were thinking. Seeing as how we --
      0.8
           since 2001 and so forth, we would always
           obtain the government's prior approval,
     09
           and at this point in time, all the
      10
     11
           companies out there were raising their
     12
           prices in view of the financial crisis.
     13
                     You know, I was going in to
     14
           explain and be on the receiving end of the
      15
           pressure from the government authorities
     16
           to reduce our prices.
                     But I would go and appear before
     17
     18
           the KFDA, the Ministry of Strategy and
     19
           Finance, the Ministry of Agriculture,
     20
           Foods -- Food and Rural Affairs, and the
      21
           Blue House itself indeed.
     22
                    And ultimately, it was our
     23
           impression that these efforts on the part
           of the KFTC was all part of those efforts
      24
     2.5
          to exert downward pressure upon us.
00035:01
         LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
                     MS. KIM: Mr. Translator, I'd
               like to note that the translation at
      0.3
      0.4
               32:06, "raising it by 50 percent," I
               believe the witness said, "raising it
      0.5
      06
               by 50 percent of the cost of" -- I
      07
               mean, you don't have to translate
               this, obviously, but -- "50 percent of
     0.8
     09
               what they basically intended to
     10
               increase" --
                     MR. DOSKER: "Of increased
      11
      12
               cost."
     13
                     MS. KIM: Yeah. I forget what
               the Korean word is. But there was a
     14
      1.5
               Chinese sort of a Korean word that was
     16
               complex in there.
     17
                     THE INTERPRETER: Not 50 percent
      18
               of the entire product price is what
     19
               you're saying; right?
                     MS. KIM: Exactly.
     20
      21
                     THE INTERPRETER: Yes. I
      22
               understand, and I apologize for that.
               But I thought it was probably clear
      23
      24
               based upon context.
                     MR. LINKH: That's what I
     2.5
```

```
00036:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
02 assumed too.
03 MS. KIM: If you can look at --
04 THE INTERPRETER: This
05 interpreter cannot recall the actual
06 word or words used in conjunction with
07 that, if there were such. But anyway,
08 I think contextually, it should be
09 clear.
```

#### 31. PAGE 36:10 TO 36:15 (RUNNING 00:00:15.666)

```
MS. KIM: Okay. Thank you.

A. So if I may explain further, if
the absolute price we really needed to
increase our price by was, let's say, 100
Korean Won, then we raised it by only 50
Won.
```

#### 32. PAGE 36:24 TO 37:04 (RUNNING 00:00:16.665)

```
Q. When you talked to the
government before receiving approval for a
00037:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
price increase, did you ever receive
written -- written approval from the
government for that price increase?
```

### 33. PAGE 37:05 TO 38:07 (RUNNING 00:01:19.636)

```
05
                     So upon there being a government
      06
           approval, the granting of a government
      0.7
           approval, such things would entail the
      08
           date on which such an increase would be
      09
           effective, the month and the day. It
     10
           would also entail the particular items
     11
           subject to such an increase, the rate of
      12
           the increase, the absolute amount based
      13
          upon such rate. And so sometimes, there
      14
           would be something formal in terms of
      15
           writing, in terms of their notification,
           or they would tell us to come in, on which
     16
     17
           occasions they would explain things to us.
     18
                     But prior to all this, you
     19
           should keep in mind that they would have
           us -- have me bring in a bunch of material
      21
           which would undergo several revisions.
     22
          And ultimately, they would basically say,
      23
           "Okay. That is the way that it shall be
      24
          decided."
      25
                     But if you're asking in terms of
00038:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
          something formal at the end of the day,
      02
           there isn't anything like that separately
      0.3
      04
          because these things sort of constitute
           something confidential on the part of the
      0.5
           government. And so they don't want to
      07
           leave any paper trail in that regard.
```

## 34. PAGE 38:08 TO 40:10 (RUNNING 00:02:45.265)

```
O8 So along the same lines, we
O9 would engage in this process, if you will,
10 and conduct discussions mutually with
11 these government people. And they would,
12 from time to time, handle certain
13 directives, guidelines, if you will, about
14 the overall rules that pertain to the
15 Ramen space or other items and about the
```

```
16
           amount of any increase, the percentage of
           such, and so forth.
      17
      18
                    So there would be this ongoing
      19
           process, during which they would also
      20
           suggest what the consumer -- recommended
      21
           consumer price shall be, what the choolgo
      22
           price shall be and so forth.
      23
                    And at the end of the day, when
      24
           you engage in essentially the final
      25
           discussions, it is from that point on that
00039:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
          the Ministry of Food and -- Agriculture
      02
      0.3
           and Food and Rural Affairs would then
           consult with the Ministry of Strategy and
      04
      0.5
           Finance, and they would kick that up to
      06
           the Blue House. And this is this
           pan-governmental discussion body, if you
      07
      08
           will. And they basically decide effective
           when these price -- increased prices shall
      09
      10
           be applied and so forth.
      11
                     And as part of this, they also
      12
           provide some guidance as to what we need
      13
           to say in terms of the PR aspects for
      14
           public sentiment purposes. And what we
           typically would do is we would draft
      15
           something up on an A4-size page and take
      16
      17
           it in. And they would basically grant us
      18
           approval eventually on that.
      19
                    And we would say to the public
      20
           that on account of such and such issues,
      21
           we find it inevitable, but we have to
      22
           raise the prices and so forth due to the
      23
           impact upon our, say, cost and so forth.
      24
           We would also talk about what the
      25
           effective date of such an increase would
00040:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
          be and so forth.
      0.3
                    And the point here is that the
           government essentially finalizes those
      0.4
           things as part of their guidance.
      0.5
      06
                    Did the government compel a
      07
           specific price for which Ramen could be
      0.8
           increased, or was it a range of prices
      09
           that were acceptable, or was it something
      10
           else?
```

## 35. PAGE 40:13 TO 41:03 (RUNNING 00:00:50.478)

```
13
                     The way I look at that is this:
           If, on account of all the factors that
      14
      1.5
           gave rise to a necessary price increase --
           and that is, let's say, 100 percent, the
      16
      17
           government, for most of the part, would
           not allow that to be reflected. So it's
     18
     19
          not a range, so to say, with respect to
     20
           each item. They would basically say, "You
     21
          hold it at this line." That's the way
      22
          things went.
      23
                    When you say, "You hold it at
          this line," does that mean that the
     24
          government was telling you that prices
00041:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
          cannot be increased beyond a certain set
      0.3
           number?
```

### 36. PAGE 41:17 TO 41:17 (RUNNING 00:00:01.635)

17 A. Yes. That's right.

### 37. PAGE 41:23 TO 42:11 (RUNNING 00:00:37.488)

- 23 So that we're on the same page, Α. 24 it is the government that would set the 25 rate of increase and the absolute amount 00042:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY as increased thereby as to the choolgo price for each of these brands, each of 03 these items, in other words. Indeed, it 0.4 would be the government which would set 0.5 06 the consumer price with respect to 07 everything. 08 So, again, it's not a ceiling or a range concept but the actual price as Λ9
- 38. PAGE 49:10 TO 49:12 (RUNNING 00:00:09.604)

their approval.

10

11

10 If Nongshim chose to do so, 11 could Nongshim charge less than the price

set by the government in their granting of

- that was approved by the government?
- 39. PAGE 49:13 TO 49:14 (RUNNING 00:00:01.611)
  - 13 A. No, it couldn't.
  - 14 Q. Okay.

### 40. PAGE 49:15 TO 49:18 (RUNNING 00:00:17.705)

- 15 A. The reason for that is the
- 16 burden of -- in terms of the cost as to
- 17 the raw materials actually far exceeded
- 18 that. So it was such that in the

### 41. PAGE 49:18 TO 50:04 (RUNNING 00:00:35.819)

- 18 that. So it was such that in the
- 19 government eventually coming to some sort
- 20 of a decision to grant approval, they
- 21 would take several months in conducting
- 22 feasibility studies and taking a look at
- 23 what the nexus may be in terms of the
- 24 Consumer Price Index and to have
- 25 intradepartmental discussions amongst
- 00050:01 LEE HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
  - 02 themselves. And so whenever they would
  - 03 decide on a certain price for us, we would
  - 04 just abide by that.

## 42. PAGE 52:24 TO 53:02 (RUNNING 00:00:12.672)

- 24 What is the role of the planning 25 team in implementing a Ramen price
- 00053:01 LEE HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
  - 02 increase in Nongshim Korea?

## 43. PAGE 53:03 TO 53:08 (RUNNING 00:00:17.692)

- 03 A. So the planning team undertakes
- 04 the internal role of reviewing and
- 05 evaluating certain things ultimately for
- 06 the purposes of obtaining government
- 07 approval as to prospective price
- 08 increases.

### 44. PAGE 53:09 TO 54:22 (RUNNING 00:02:14.424)

```
And in concert -- in conjunction
      10
           with that, what the team does is to
           monitor the plan versus actual performance
      11
      12
           in terms of the company's domestic
      13
           management performance on a monthly basis.
      14
                     Part of that entails keeping a
      15
           close watch over any changes as to the
      16
           cost dynamic having to do with raw and
      17
           sub-materials that go into the making of a
           product and to keep a \operatorname{\mathsf{--}} keep tabs on the
      18
           overall cost trend -- management cost
      19
      20
           trend.
      21
                     We also analyze the factors in
           view of the actual performance and try to
      22
      23
           ascertain as to what kind of an impact or
      24
           effect it may have upon the company and,
      25
           as such, take a long and hard look at the
00054:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
           company's management performance. And
           ultimately, what we get to learn we try to
      0.3
      04
           reflect by way of seeking management
      0.5
           innovations across the board throughout
      06
           various regions -- realms of the company.
      07
           And we try our best to seek internal
      0.8
           improvements.
      09
                     And what we are not able to
      10
           attain in that regard, we basically try to
           come up with some sort of a plan as to a
      11
           price increase and typically come up with
      12
      1.3
           maybe three to four different proposals,
      14
           which, after we evaluate, we ultimately
      15
           make a certain recommendation to the CEO.
      16
                     And based upon mutual
      17
           consultation with the gentleman, we
      18
           eventually decide upon a certain, say,
      19
           direction in terms of how we shall go
      20
           about engaging the government and
      21
           convincing them. And then we go and meet
      22
           up with the government.
```

### 45. PAGE 54:23 TO 54:24 (RUNNING 00:00:05.331)

23 Q. How does the planning team come 24 up with a plan for a price increase?

## 46. PAGE 55:06 TO 55:13 (RUNNING 00:00:29.076)

06 So generally, the way it goes is 07 we first try to gain an understanding as 0.8 to what our certain controllable factors Λ9 in terms of the load against the company. 10 And we look at things in terms of each product and see at what price things would 11 prove feasible were we to increase the 12 13 price.

## 47. PAGE 55:14 TO 55:15 (RUNNING 00:00:04.334)

14 Q. Can you tell me what 15 controllable factors you look at.

## 48. PAGE 55:16 TO 56:08 (RUNNING 00:00:49.943)

16 A. So by that, I'm talking about 17 expending certain efforts to do better 18 with what we have already got going in 19 terms of, let's say, either cutting down

Case Clip(s) Detailed Report Friday, November 30, 2018, 4:59:10 PM

# Joong Rak Lee

on certain investments or seeking greater 21 efficiencies as to our expense -- cost and expenses, seeking out certain customers, 22 and if -- for certain things that we 23 24 import the raw materials for, maybe 25 seeking out a lower source for such. 00056:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY Basically, I'm trying to 02 describe seeking more -- better 03 04 efficiencies across the board, certain 0.5 things that we internally can make an effort to improve upon certain things. 0.7 That is what I mean by things that are 0.8 controllable, at least in part.

### 49. PAGE 56:09 TO 56:10 (RUNNING 00:00:05.176)

09 Q. How often does the planning team 10 come up with a plan for a price increase?

## 50. PAGE 56:11 TO 56:19 (RUNNING 00:00:31.053)

11 In the normal course of things, 12 we don't typically raise our prices. We 13 raise our prices if, and only if, there are certain costs impacting the company's 14 15 management, such as a rise as to 16 international prices for the raw materials or certain government policies or 17 statutes, such as those having to do with 18 19 the environment, which impact the company.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:47:21.996)

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1 CLIP (RUNNING 00:41:25.025)



### PLAY-0329-FINAL3

### 61 SEGMENTS (RUNNING 00:41:25.025)



### 1. PAGE 4:14 TO 4:18 (RUNNING 00:00:03.419)

```
14 J O O N G R A K L E E,
15 having previously been duly sworn
16 by Sharon Lengel, the Notary
17 Public, was examined and
18 testified as follows:
```

### 2. PAGE 6:04 TO 6:08 (RUNNING 00:00:09.499)

```
Q. Did you meet with any other
people other than counsel to prepare for
today's deposition -- to prepare for the
depositions that you are giving in this
case?
```

### 3. PAGE 6:09 TO 7:11 (RUNNING 00:01:22.129)

```
Α.
                     Indeed, to the extent that I am
      10
           to speak on behalf of the company as to
           certain events of the past, as preparing
      11
      12
           to testify about the matters pertaining to
      13
           the decisionmaking processes involving
           price increases, basically, I, as somebody
      14
      1.5
           who has been with the company since '83,
      16
           and I have been with the planning arm of
      17
           the company throughout all that time,
           basically, the core part of my duties
      18
      19
           basically being that area I spoke with --
      20
                     THE INTERPRETER: Strike.
      21
                     -- the two gentlemen -- EVP Jong
               Α.
      22
           Seock Yoo, and vice chairman, Sang Yoon
      23
           Lee, were the two gentlemen to whom I
      24
           reported throughout, basically, my career.
           So I am going to be testifying as to my
      25
00007:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
           own work experience and, of course, based
      02
      03
           upon my own professional understanding as
      0.4
           to things.
      0.5
                     But in order, again, to
      06
           basically reconfirm certain things that I
      0.7
           know about the relevant topics, I
           basically sought out and spoke again with
      0.8
      09
           Mr. Yoo whom I served for 30 years, who,
           by the way, has since left the care of the
      10
      11
           company.
```

### 4. PAGE 9:24 TO 10:05 (RUNNING 00:00:22.286)

```
Q. And just so that I'm clear,
because you're designated to speak on

10010:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
behalf of Nongshim Corporation on a number
of topics, the topic of the approval of
price increases is the only topic that you
discussed when you met with Mr. Yoo?
```

### 5. PAGE 10:09 TO 10:25 (RUNNING 00:00:48.947)

Right. Basically, it was the issue of the price increase that basically 10 11 has evidently become an issue here both 12 within Korea as well as without. And so I 13 sought -- I wanted to basically go over 14 with the gentleman as to the various 15 processes entailed in the increase and the 16 approval as to the price. 17 And, basically, it was the two 18 of us who, at all times, worked very 19 closely together on these matters. And to me, this is of some significant 20 importance. In fact, I feel that this is 21 22 a rather important issue. And so in order 23 to reconfirm my own understandings, I 24 basically sought him out and discussed 25 with him that aspect only.

#### 6. PAGE 12:09 TO 12:10 (RUNNING 00:00:07.696)

09 Q. And could you tell me how long 10 you met with Mr. Yoo that day.

### 7. PAGE 12:11 TO 12:18 (RUNNING 00:00:21.471)

- A. So we had coffee, and this was around the lunch hour. And here, you know, this is my old, dear boss, somebody whom I served for a long time, somebody who I don't get to see all that much anymore. So certainly, we had lunch together. And so I -- together, I think maybe we spent a good three hours or so.
- 8. PAGE 12:19 TO 12:21 (RUNNING 00:00:08.940)
  - 19 Q. And when you met with him for 20 that three hours or so, can you tell me 21 what it is that you discussed.

### 9. PAGE 12:24 TO 13:14 (RUNNING 00:00:36.867)

24 So basically, our discussion essentially entailed things about the 25 00013:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY decisionmaking process in re a price 0.3 increase within the company and that we 0.4 basically retraced how things -- how we 05 did things; "Didn't we do things this away?" for instance. And we also 06 07 discussed things about the process via 0.8 which we went about seeking the 09 government's approval and the methodology, 10 as such. And that's basically what we mostly discussed. But aside from that, I 11 basically said, "So how are you doing? How's life after retirement?" and things 12 13 like that. 14

# 10. PAGE 13:15 TO 13:17 (RUNNING 00:00:08.483)

15 Q. So what did you discuss about 16 the process of -- for approval of price 17 increases, specifically, for three hours?

## 11. PAGE 13:18 TO 15:07 (RUNNING 00:01:57.235)

18 A. It did last for three hours, but

```
the time we spent talking about the
      19
     20
          approval --
      21
                    THE INTERPRETER: Strike.
      22
                    -- the decisionmaking process
      23
           concerning price wasn't all that long,
     24
         from what I can recall.
     25
                     But to entail, we just kind of
00014:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
          retraced the internal decisionmaking
      03
           process in regard to price. And,
      0.4
          basically, those were hinged around
          certain movements in terms of the
      06
          management performance or the results
      07
          thereof.
      80
                     And to the extent certain, say,
     Λ9
           factors, as seen of late, having to do
     10
          with anything that might impact the
     11
           management costs and expenses tend to have
     12
           some impact on these -- and what -- by
      13
           that, what we're talking about is anything
     14
           that could potentially impact the
     1.5
          management performance going forward,
      16
          meaning, such as the profit structure and
      17
          et cetera.
     18
                     Basically, the first thing we
           would do, typically, would be to seek some
      19
           internal management improvements and
     20
     21
           innovations. And, basically, the idea
     22
          would be to see how much we could absorb
      23
          ourselves. And to the extent we felt that
      24
          such would not be feasible, then we would
      2.5
           try to come up with at least three
00015:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
          plans -- three plans, typically, in order
      03
          to deal with this. And then some
      04
           reporting would be made to the CEO, and if
      05
           the CEO grants us approval, then, and only
           then, would we contact the government to
      06
           begin negotiations.
```

## 12. PAGE 15:08 TO 17:09 (RUNNING 00:02:27.132)

08	Now, to quickly go through the
09	approval process on the part of the
10	government. We basically first present
11	them certain basic plans on our part. We
12	present them to the appropriate ministry
13	or the bureaus within the government, and
14	the government will take a look at these
15	documents that we submitted. They would
16	revise or amend as appropriate.
17	And, basically, they would
18	ultimately look into the appropriateness
19	and the reliability of certain things by
20	engaging their own experts. And they,
21	after scrutinizing it, as such, if they
22	believe that it is somewhat doable, then
23	they have to consider how that may
24	possibly impact what's called the price
25	index.
00016:01	LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
02	You see, there are very specific
03	price-related target numbers on the part
04	of the government. And it so happens that
05	Ramen, among the various food products, is
06	given the highest weight as to these
07	things as seen in terms of the goals. And

```
so they look at this from various
      09
           perspectives, including timing, including
      10
           the potential impact vis-`-vis the price
           indices. And if they deem it as still feasible, then they put that to an
      11
      12
           internal discussion among the various
      13
      14
           different ministries. And typically,
      15
           we're talking about the Ministry For
      16
           Strategic Planning and Economy and the
      17
           Ministry For Agriculture, Foods, and Rural
      18
           Affairs.
      19
                     Now, assuming they find
      20
           everything feasible, they would summon us
           to come by several times. And so via
      21
           those means, they ultimately present some
      22
      23
           guideline to us, along which lines we
      24
           basically draft things anew. And,
      25
           basically, that is put to the government's
00017:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
          final decisionmaking/approval process.
      0.3
                      Now, assuming the approval is
      0.4
           granted at the end of the day --
                      THE INTERPRETER: Strike.
      0.5
      06
                      Now -- and that is how we are
      07
           granted the ultimate government approval.
      08
           And it was concerning all of the foregoing
      09
           that Mr. Yoo and I discussed.
```

## 13. PAGE 22:09 TO 22:16 (RUNNING 00:00:28.280)

Q. Aside from discussing the
government's involvement in Nongshim
Korea's approval requests concerning the
pricing of Ramen products, I would like
you to tell me how did Nongshim Korea
determine -- how did Nongshim Korea decide
what the -- how to price Ramen products
from 2001 through 2010?

### 14. PAGE 22:21 TO 23:18 (RUNNING 00:00:56.409)

```
21
                     So as I previously discussed,
     22
          speaking with respect to the internal
      23
          decisionmaking processes, first of all,
          the first thing we do is to take a look at
      24
      25
          what's going on in terms of our
00023:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
          management -- managerial, rather,
      02
      03
          performance in terms of the trends, which
      04
          we closely try to monitor. If there seems
      05
          to be something awry, if there are any
      06
          anomalies, then we look into what may have
     07
          given rise to such.
     0.8
                    Now, typically, there are
      09
          certain factors, such as anything
      10
          impacting the cost as to the raw and
      11
           sub-materials; there may be certain
      12
           things, you know, in terms of the factory;
     13
           there may be certain things in terms of
     14
           R&D; there may be certain things in terms
     15
           of the government regulatory environment,
     16
           meaning, policy-driven sort of things,
           which tend to give rise to there being
      17
      18
           added cost loads, cost burdens.
```

## 15. PAGE 23:19 TO 24:02 (RUNNING 00:00:27.372)

19 So put another way, when looking

20 at the raw and sub-material costs, we try
21 to gain an understanding as to what is
22 happening in terms of the costs pertaining
23 to such things as flour, palm oil, starch,
24 and other raw and sub-material costs for
25 those materials that comprise basically
26 10024:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
27 10024:01 the soup flavorings.

### 16. PAGE 24:03 TO 24:15 (RUNNING 00:00:37.279)

NЗ And the reason why these factors  $\cap 4$ having to do with the material costs are 0.5 important is because to the extent we need 06 to basically work closely with the 07 government in order to obtain their approval, when it comes to certain things 0.8 09 in terms of the supply-and-demand type of 10 aspects that are more international-oriented and so forth, the 11 12 government tends to be accommodating, 13 whereas certain other aspects, the 14 government tends to want or insist that we 15 absorb certain cost factors.

### 17. PAGE 24:16 TO 24:21 (RUNNING 00:00:17.730)

Now, anyhow, we go through such a process in trying to ascertain what may have given rise to these various cost aspects. And then we try quantitatively to take a look at exactly how those factors tend to impact the bottom line.

#### 18. PAGE 24:22 TO 25:07 (RUNNING 00:00:29.864)

22 And once we get some sort of an 23 idea as to the potential or actual impact, 24 as such, then internally, we try to 25 respond to that by way of either, say, 00025:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY delaying new investments or trying to 02 streamline and make more efficient certain 04 cost implementations from a managerial perspective. We try to see if there is 0.5 any room or potential for us to further 06 07 automate our overall factory processes.

### 19. PAGE 25:08 TO 26:11 (RUNNING 00:01:17.613)

08 Now, based upon those 09 understandings, when we see that there are things that we are just not able to cover, 10 11 things -- certain factors that are beyond 12 our control, we try to ascertain the 13 overall extent of such and then try to 14 come up with certain responsive measures 15 as part of our overall looking into how to go about deciding on the pricing issue. 16 17 And as part of that, we come up with about three plans -- sometimes it's 18 more, by the way. But we try to come up 19 20 with three prospective plans and make reports unto the higher-ups as part of the 21 22 overall decisionmaking process. 23 Now, typically, when it comes to 24 price, what the government is interested in is not things at the box level or, you 00026:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY

```
know, package level of several items, but
0.3
     literally each Ramen item, because that is
04
    how they control the price index. And so
05
     we, within the management planning office,
06
     also basically price things at that level,
07
    meaning, each single item for both the
08
     suggested retail --
09
               THE INTERPRETER: Strike.
10
               -- suggested consumer price and
         Α.
11
     the choolgo price.
```

#### 20. PAGE 26:12 TO 27:02 (RUNNING 00:00:45.041)

```
12
                    And so basically, once those
     13
           things are prepared and sorted out in
           writing in the form of a report, I would
     14
      1.5
           basically take that and make a report to
      16
           my boss, Mr. Yoo, the then-EVP, as well as
      17
           the gentleman who's above him, who was
      18
           Mr. Sang Yoon Lee, then-CEO and vice
     19
           chairman.
     20
                     And so what I'd like to
      21
           emphasize here is that it was via such
      22
          decisionmaking processes and
      23
          methodologies, indeed, along these
     24
          criteria that we would go about handling
     25
         the issue of deciding on what shall be the
00027:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
          price.
```

### 21. PAGE 39:25 TO 40:11 (RUNNING 00:00:37.830)

```
Well, when I asked you earlier
00040:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
          how Nongshim Korea decides on how the
      02
           price of Ramen products are set from 2001
          through 2010, one of the factors that you
      0.4
          mentioned is that you'd look at the cost
      0.6
           of raw materials and sub-materials.
      07
                     And the questions that I'm
      0.8
          asking you are whether -- how do you look
           at the cost of raw materials and
     09
     10
           sub-materials? Do you receive reports on
      11
```

## 22. PAGE 40:15 TO 42:15 (RUNNING 00:02:01.820)

```
1.5
                      So speaking with respect to the
           2001 timeframe, typically, in dealing with
      16
           the issue of price, whereas it is
      17
      18
           absolutely necessary to obtain the
      19
           government's prior approval, for that, you
      20
           need to present appropriate reasons for
      21
           such.
      22
                      And whereas we continue to
      23
           monitor our monthly management
           performance, if we see, say, from the present such that, Oh, the price of flour
      2.5
00041:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
           is jumping, then we get to understand
      02
      0.3
           those things; or if, in comparison to our
      04
           targeted, say, goals, somehow if the
      0.5
           performance is lower between this year,
      0.6
           the present year versus the previous year
           or the present month versus the previous
      0.8
           month, then, obviously, that would require
      09
           us to look into what gave rise to such.
           And, you know, the cost of the raw and
```

```
sub-materials certainly is one of those
     12
           things that we look into.
     13
                   Now, concerning any jump in the
      14
          cost of the raw and sub-materials, that we
           can explain to the government, and they
      15
     16
           accept that. They allow us to reflect
           those things. However, as for any other
     17
           types of costs and such, they, let's
     18
      19
           say -- how should I say this -- they don't
      20
           really want to accept that. So we tend to
           pay close attention to any changes as to
     21
      22
           the cost of the raw and sub-materials.
      23
                    And the whole point here is that
          the cost of the raw and sub-materials is
      24
           one of the first things we look at if, per
      25
00042:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
          chance, we feel that our management
      03
          performance is somewhat off.
      04
                    Now, this is not something that
      05
          differs from year to year, for it is
     06
           something that we've been doing all along
     07
          throughout. In fact, in the post-2010
          period too, we've been doing just the same
      0.8
      09
          thing.
     10
              Q.
                    And just so that I understand,
           we're talking about the cost of raw
      11
     12
           materials.
     13
                     Are you talking about actual
      14
          prices paid by Nongshim or market
          estimates?
     15
```

### 23. PAGE 42:18 TO 43:04 (RUNNING 00:00:32.658)

18 So after all, in order to obtain 19 the government's approval, it needs to be 20 based upon the actual amounts as 21 implemented, the price at which we 22 procured the goods. 23 Q. Between -- from -- from the period of time from 2001 through 2010, do 24 25 you have an understanding of how many 00043:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY 02 price increases there were -- that was --03 that were implemented with regard to 04 Korean Ramen product?

### 24. PAGE 43:05 TO 43:09 (RUNNING 00:00:12.216)

A. So in the case of our company, to my recollection, during said period of time, we had about six occasions of price adjustments and one occasion on which the price was reduced.

### 25. PAGE 43:10 TO 43:14 (RUNNING 00:00:11.591)

10 Q. Now, this question is for you 11 rather than the company. 12 How many of those six occasions 13 of price adjustments were you personally 14 involved in?

### 26. PAGE 43:15 TO 43:20 (RUNNING 00:00:15.438)

15 A. So given the fact that I came 16 on-board with the company in 1983, and I 17 was placed within the planning arm for 18 30 years thereafter, basically, I was 19 involved in all those occasions stemming

20 from 2001 and on.

## 27. PAGE 52:22 TO 53:05 (RUNNING 00:00:27.561)

22 So, Mr. Lee, before the break, Ο. 23 we had discussed the fact that marketing 24 is not involved in these price increase issues; that the policy planning team is. 25 00053:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY 02 Is there any other team or any 0.3 other division of Nongshim that's involved 04 in the price increase determine -- price 05 increase determinations?

### 28. PAGE 53:09 TO 53:19 (RUNNING 00:00:28.169)

09 Α. As I have explained a number of times already, this issue having to do 10 11 with any prospective price increases is rather an important issue. Therefore, 12 planning takes it upon itself, and only 13 14 upon itself, in making any decisions in 1.5 that regard. That is basically the spirit 16 of this and the manner in which things 17 have been conducted, without entailing the involvement of any other arm of the 18 19 company.

## 29. PAGE 86:25 TO 87:06 (RUNNING 00:00:25.823)

Q. Do you know if a -- do you know

LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
whether a manufacturer of and seller of
Korean noodle products that did not
receive approval from the government and
raised prices, what, if any, punishment or
sanction there would be?

### 30. PAGE 87:11 TO 88:02 (RUNNING 00:00:49.883)

Well, I think my opinion in that 11 12 regard is that, after all, were you to do that without obtaining prior government 13 14 approval, then for one thing, there would 15 be a lot of pressure on you to reduce your 16 price. And the government could possibly 17 launch some investigations relating to the 18 matter. 19 And there may be other, say, 20 regulatory effects coming from other arms 21 of the government, not just the ones 22 dealing with the price control aspects but 23 from such, say, arms having to do with the environment -- food safety and whatnot. 24 2.5 One way or another, I think it's going to 00088:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY have an impact on the enterprise.

### 31. PAGE 89:08 TO 89:12 (RUNNING 00:00:09.946)

08 Q. What kind of materials did you 09 need to prepare to present to the 10 government -- strike that.
11 What kind of materials did you 12 need to prepare?

### 32. PAGE 89:14 TO 90:17 (RUNNING 00:01:27.959)

14 A. So we're talking about the 15 material necessary in order to obtain the

```
government's approval. And, basically,
     16
     17
           things remain pretty much the same as it
          was then as it is now, as I have, in fact,
     18
      19
           explained to you during the previous hour.
           Basically, the government wants to --
      20
     21
                     THE INTERPRETER: Strike.
     22
                     Basically, there are no
      23
           differences between then and now in terms
      24
          of the material that underlie the
      25
           company's decision to seek a price
00090:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
          increase having to do with those factors
      0.3
          that give rise to an increase as to
      04
          certain costs. And so there really aren't
      0.5
           any major changes in terms of the
      06
           contents.
                     And what the government is
      07
      08
           interested in seeing is that, number one,
      09
           there are actual things that give rise to
      10
           such factors. And if that be the case,
     11
           then when there should be -- they want to
           know as to when they should allow a price
     12
     13
           increase to go into effect and over what
     14
           and how much in terms of the amounts. And
     15
           so basically, the point here is that there
           isn't a whole lot of change between then
      17
           and now.
```

### 33. PAGE 90:18 TO 90:20 (RUNNING 00:00:11.494)

18 Q. What were the consequences of 19 increasing the price of Ramen without 20 government approval back in the 1980s?

### 34. PAGE 91:02 TO 92:05 (RUNNING 00:01:31.391)

02 The thing is I don't have a Α. comprehensive understanding in that 04 regard, because, again, I was fairly low 05 in my level at that time. But as I 06 mentioned earlier, were you to try to do 07 things without prior government approval, 08 then there -- you know, the government is 09 always interested in maintaining economic 10 growth and stabilization as to prices. 11 And that, in fact, still remains the case 12 nowadays too. 13 So were you to do something like 14 that, then I think, at a minimum, there 15 would be a lot of pressure exerted against your company to reduce the prices, and the 16 government will have its price 17 18 control-related arms basically come out and conduct investigations. And even 19 other un -- non-related arms of the 21 government will be deployed on you, and 22 that might have some effect against your 23 company's, say, management efforts. 24 And, basically, these things 25 were there even during the military junta 00092:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY and all the way through the more recent 02 years of democratization. And this still 0.4 is potentially always there, as all Korean citizens are well aware.

### 35. PAGE 94:18 TO 94:20 (RUNNING 00:00:12.213)

- 18 Q. Can you explain to me what these 19 changes that took place in the 1990s were,
- 20 to your knowledge?

### 36. PAGE 94:24 TO 95:17 (RUNNING 00:00:54.237)

I think my answer really would 25 be kind of similar to my previous ones in 00095:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY that, basically, things got flipped around 02 within the marketplace. We grabbed the 0.3 larger part of the market share. We 0.5 started becoming more influential, as 06 such. And I have to be thinking that the 07 government must have found it a bit of a cumbersome -- a bit of a hassle to have to 0.8 09 deal with all these companies at once. 10 So rather than that, and perhaps 11 in view of the fact that the price of Ramen happens to be an integral part of 1.3 the government's price control efforts, they decided to basically just try to 14 control the number one guy so as to ensure 15

## 37. PAGE 96:24 TO 97:04 (RUNNING 00:00:15.523)

16

17

Q. Did the law change in the 1990s
affect whether it was a requirement or a
00097:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
recommendation that was needed to -- from
the government to increase prices of Ramen
04 products?

not become too distracted.

that the number one guy or the marketplace

## 38. PAGE 97:10 TO 97:13 (RUNNING 00:00:08.906)

10 A. When it comes to this business 11 of obtaining government approval, there's 12 no choice there. This is something that 13 you have to obtain de riqueur.

## 39. PAGE 97:14 TO 97:23 (RUNNING 00:00:26.382)

14 And as for the government, the government found this necessary that they 16 so control prices, especially when it 17 comes to something as important as Ramen, 18 which essentially constitutes a very 19 important food item from a very general 20 perspective, because this directly has to 21 do with the government's approval rate, acceptance rate, and so they naturally 22 found it necessary for their purposes.

### 40. PAGE 97:24 TO 98:08 (RUNNING 00:00:28.195)

Now, in Korea, rice is the
staple. That is the staple food item.
LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
And the way the government looks upon
Ramen as a product is that with one
package of Ramen, you can take care of one
meal. And, as such, the government not
only included this in its price control
indices; it gave it a great deal of weight
in that regard.

### 41. PAGE 98:09 TO 98:19 (RUNNING 00:00:32.782)

```
So whereas with rice, you need
10
     rice plus the condiments, what we call
11
     "banchan" in Korean.
               THE INTERPRETER: B-A-N-C-H-A-N.
13
               But with Ramen, you have the
    Ramen noodles, and along with that, you
14
15
    have the soup, which is -- which consists
16
     of basically not just agricultural but
17
     also meat items. And so I think that's
     what led the government to place quite a
18
    bit of significance on Ramen.
19
```

### 42. PAGE 98:20 TO 98:24 (RUNNING 00:00:22.346)

Q. When you testified a moment ago that "When it comes to this business of obtaining government approval, there is no choice there; something that you have to obtain," why do you say that?

### 43. PAGE 99:05 TO 100:12 (RUNNING 00:02:07.275)

05 I say that because Ramen, as I 06 have described, is a very important item 07 for which the country conducts close monitoring, and the government basically 0.8 09 does that on a monthly basis by way of the 10 Bank of Korea, the central bank. And, indeed, Ramen, as an item, 11 12 is something that is subject to ongoing 13 price control on the part of the 1 4 government entity, which is now going by 15 the name of the Ministry of Strategy and 16 Economy, which previously went by some 17 other similar names. The point here is that it is so 19 much so to the point where the price-related deputy ministerial 20 conference, there, it is my understanding 21 22 that when all these deputy ministers from 23 the various minister -- ministries of the 24 government gather about, they talk about 25 Ramen specifically, based upon what we 00100:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY 02 gather, and also as has been -- as has 03 been made known by some of their official 04 communiquis. 05 The whole point here is that Ramen, as a food product, is something 06 07 that directly impacts the public 0.8 sentiment. And, as such, it constitutes a 09 significant barometer on the perspective 10 of the powers that be -- barometer on the part of the powers that be -- for the 11 powers that be.

## 44. PAGE 100:13 TO 100:20 (RUNNING 00:00:22.829)

```
Q. But when you use the words that
"when it comes to obtaining government
approval, there's no choice there,"
that -- why would there no -- why would
there be no choice?

What would be -- what would
happen to the company if you did not seek
approval?
```

### 45. PAGE 101:02 TO 102:17 (RUNNING 00:02:16.273)

```
So you're asking as to why we
      03
           would seek to obtain the government's
      04
           approval.
                     Well, the first part is that is
      05
      0.6
           what company management has always been
           doing from eons ago. That is, in fact,
      07
           what they still do. If you weren't do
      0.8
      09
           that, then there can be some undue effects
      10
           on the company's ability to conduct sound
           management here, in the Korean context, on
      11
      12
           account of certain regulatory measures
      13
           coming your way from the government.
      14
           There is just no way you can prevail
      1.5
           against such powers.
      16
                     Now, you being not --
      17
           non-Korean, perhaps you might not be able
      18
           to understand this. But aside from
      19
           downward pressures exerted against you,
      20
           the government can launch investigations.
      21
           There can be some problems in terms of you
      22
           seeking financing from the food product
      23
           itself or the perspective of the food
      24
           product itself. There could be some
      2.5
          safety-related regulatory hassles.
00102:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
                     So basically, from the
      03
           perspective of having to manage a company,
           this could potentially end up entailing
      0.4
           the engagement of or really the
      0.5
      06
           expenditure of a lot of time and
      07
          resources.
      80
                     Depending on the circumstances,
      09
           you may end up coming to a standstill.
      10
           You may not be able to conduct further
      11
           business. It just might affect whether
      12
           you get to survive as a company or not.
      13
           Lots of things can transpire. And the way
           Korean businessmen look at the risk
      1.5
           factors affecting them, the one base risk
      16
           that people recognize is governmental
      17
           risk.
```

### 46. PAGE 102:18 TO 102:21 (RUNNING 00:00:12.211)

- 18 Q. Now, we know from your prior 19 testimony last week that in 2008, Nongshim 20 did increase the price but did not seek
- 21 approval; correct?

### 47. PAGE 102:25 TO 103:12 (RUNNING 00:00:41.564)

25	A. Throughout my entire career,
00103:01	LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
02	ever since I came on-board with the
03	company, if one were to ask me, there are
04	two things that stick out in my mind in
05	terms of having been the most shocking
06	events of the history of the Republic of
07	Korea, things that impacted the overall
08	management culture, the overall landscape
09	of things; namely, those two things are,
10	firstly, the IMF financial crisis in which
11	the country ran out of available foreign
12	currency, the dollars

### 48. PAGE 103:14 TO 103:24 (RUNNING 00:00:36.657)

-- dollars. It was so much so 15 to the point where droves of people were laid off; factories closed their doors. 16 That was in 1997, 1998, if memory serves. 17 18 Now, in the 2007/2008 timeframe, 19 there was the worldwide global financial 20 crisis which had begun in the 21 United States, which, in fact, impacted 22 Korea in -- with such a force that it was 23 tantamount to the impact Korea had suffered under the IMF. 24

### 49. PAGE 103:25 TO 104:05 (RUNNING 00:00:22.084)

25 And on account of that, our
00104:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
02 company swapped out its top management,
03 and in lieu of the previous team, in came
04 a former Samsung man, Mr. Wook Son, as
05 basically CEO/vice chairman.

### 50. PAGE 104:06 TO 104:20 (RUNNING 00:00:51.037)

06 Now, Mr. Son, known among many 07 as the evangelist for innovation, the Korean Jack Welch, and so forth, he came NΑ 09 in. And unlike the previous management, he started doing things differently, 10 11 innovate -- conducting innovation, as it 12 were, in concert with a particular 13 consulting group that he brought in along 1 4 with him. 15 Now, time was when -- right at 16 that time, all these raw materials skyrocketed in terms of their respective 17 costs. We're talking about flour, palm oil, starch, et cetera. Basically, they 19 were shot up by 100 percent. 20

### 51. PAGE 104:21 TO 105:03 (RUNNING 00:00:26.657)

Now, right at that point in
time, when all these myriad factors gave
rise to the skyrocketing of costs and so
forth, the government -- the -- what
became -- what Koreans call the MB
00105:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
administration, under President Lee
Myun-Bak, had yet to be sworn in.

### 52. PAGE 105:04 TO 105:25 (RUNNING 00:01:10.502)

And so with that as the 04 0.5 background, what -- the new CEO in charge, Mr. Son, said, "Okay. Of -- in view of 06 all the things that necessitate a price 07 08 increase on our part, we're going to reflect only 50 percent of what we really 09 10 need to raise, and the rest of it we're 11 going to absorb by way of conducting 12 internal innovations, namely, basically, 13 restructuring in terms of personnel, also 14 in terms of readjusting the company's investment needs and so forth." 15 And so in comparison to the 16 17 previous management, basically, you can well imagine that there is not a whole lot

```
of -- people weren't able to communicate
with each other. There were the outgoing
gentleman, and here is the new man in
charge. And so it was under Mr. Son's
direction -- basically, he took it upon
himself to raise the price at that point
in time.
```

### 53. PAGE 106:09 TO 107:09 (RUNNING 00:01:17.883)

```
And, as such, effective February
      10
           of 2008, we went through a price increase
      11
           upon which the --
      12
                     THE INTERPRETER: Subject to
      13
               further verification as to the proper
      14
               noun by the interpreter later.
      1.5
               A. -- the Bureau of Food Safety
      16
           under the KFDA called me -- and on two
           occasions. And they explained things, telling me, "Please reduce your prices."
      17
      18
      19
                     And then come July of 2008 --
      20
           this, I think, may have been on two
      21
           occasions or so -- I was haled into the
      22
           Ministry For Strategy and Economy. And,
      23
           basically, I was told by three gentlemen
      24
           there, who were respectively Messrs. Cheol
      2.5
           Gao Park, Park being the --
00107:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
                     THE INTERPRETER: Subject to
      0.3
               further verification.
      04
                   -- head of the bureau, and a
               Α.
      0.5
           manager named Jong Hwa Lee, and an
      06
           administrator named In Young Park, who
           basically told me, "Reduce your prices;
      07
           else, we're going to start an
      0.8
      09
           investigation."
```

## 54. PAGE 107:10 TO 107:10 (RUNNING 00:00:03.005)

10 Q. Is this -- was this in 2008?

### 55. PAGE 107:11 TO 107:11 (RUNNING 00:00:01.784)

11 A. Yes. Yes. And I was also haled

## 56. PAGE 107:11 TO 108:04 (RUNNING 00:01:03.741)

```
11
                     Yes. Yes. And I was also haled
      12
           into the Ministry For Agriculture, Foods,
      13
           and Rural Affairs, which, by the way, is
           the arm of the government that directly
           oversees us. This was on three occasions.
     15
           Two I was personally there. The other one
     16
      17
           time, I was on a business trip to Japan.
      18
           So one of my subordinates went in.
      19
                    And anyhow, the people present
      20
           on the government's side were the head of
     21
           the bureau, Chang Beom Lee, a manager/team
      22
           leader, In Hong Yeo, and an investigator
     23
           named Jae Gab Lee, who is presently the
      24
          deputy minister of the Ministry of
          Agriculture, Foods, and Rural Affairs.
00108:01
          LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
         And it's the same deal, basically. They
      02
      03
          put pressure on us, saying, "Reduce the
      04
          price."
```

### 57. PAGE 108:05 TO 108:05 (RUNNING 00:00:01.193)

05 Q. Did you reduce the price?

### 58. PAGE 108:06 TO 109:21 (RUNNING 00:02:29.978)

06 Oh, as a matter of fact, so we 07 had to explain to them that because of the 80 undue pressures put on us in terms of 09 the -- on account of the rise in the underlying costs, "We had no choice" is 10 11 what we said. 12 And to that end, we persuaded these folks from the various arms of the 13 14 government, ranging from the Ministry For 15 Strategy and Economy, the Ministry For 16 Agriculture, Foods, and Rural Affairs, the KFDA, and, say, the price control 17 18 headquarters, which is subordinate to this 19 one consumer organization. Basically, 20 we're talking about the secretary general 21 there. We basically talked to those 22 folks. 23 And then Vice Chairman Son and I basically to -- had to go to the Blue 24 2.5 House and interface with Mr. -- the 00109:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY Honorable Mr. Jin Sik Yoon, who was 02 0.3 serving as the presidential advisor on 0.4 economic affairs, and an administrator by 05 the name of Hyeong Il Lee. 06 And, basically, we tried our 07 best to convince them, to enlighten them 0.8 as to the circumstances in that aside from 09 the IMF crisis -- this, as you will 10 recall, I consider this to be one of those 11 two major events that we had not seen 12 prior to that. 13 I said just under those 14 circumstances, we increased it just by the 1.5 least amount we could, and thus begged 16 their forgiveness and indulgence. And we apologized profusely, saying we will never 17 18 do this again, and went to all these 19 various places up and down and tried to 20 placate them. And, basically, it was just such an ordeal on our part. 21

## 59. PAGE 109:22 TO 110:02 (RUNNING 00:00:16.200)

And our company's take on the
KFTC investigation itself is too that it
probably must be on account of such;
meaning, basically, we rubbed them the
LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
wrong way.

## 60. PAGE 145:18 TO 145:20 (RUNNING 00:00:15.172)

18 Q. How do you know that -- how do 19 you know that Nongshim needs government 20 prior approval before a price increase?

## 61. PAGE 145:24 TO 146:03 (RUNNING 00:00:10.925)

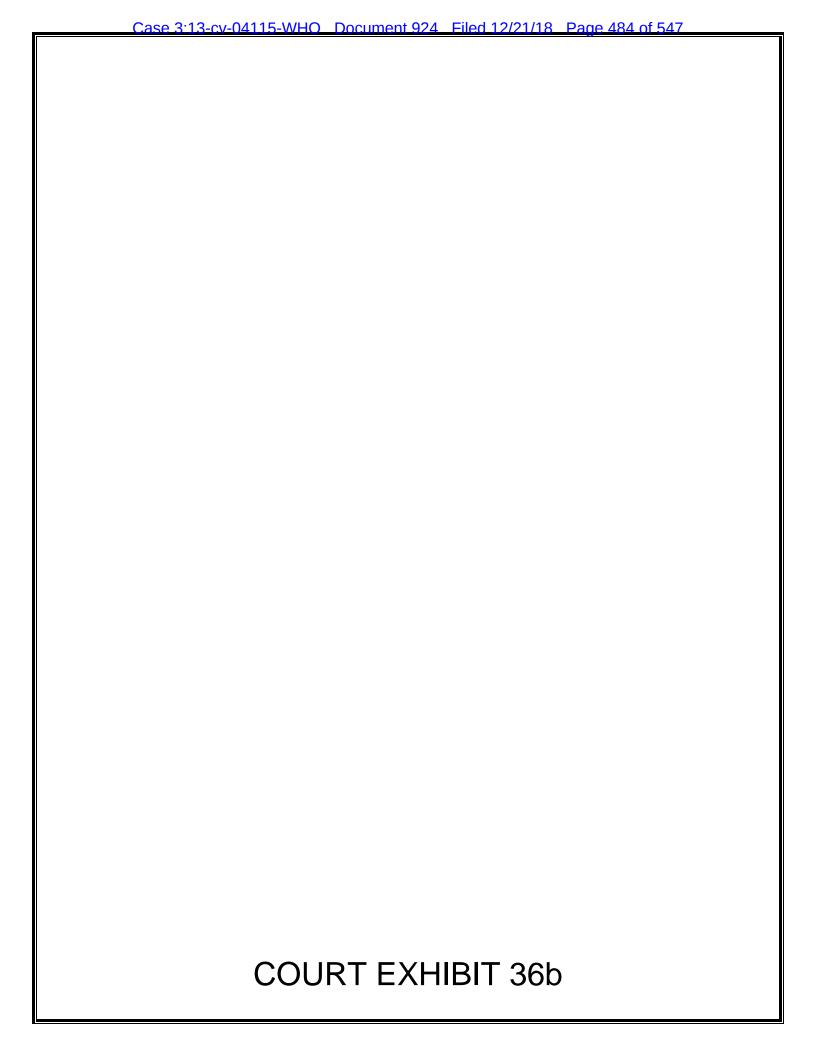
```
A. That's the way it's been ever since I came on-board with the company, 00146:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY which, if my math is correct, I am in my
```

Case Clip(s) Detailed Report Friday, November 30, 2018, 4:59:45 PM

# Joong Rak Lee

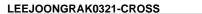
03 33rd year now. And so need I say more?

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:41:25.025)



# Lee, Joong Rak (Vol. 01) - 03/21/2016

1 CLIP (RUNNING 00:00:30.024)



2 SEGMENTS (RUNNING 00:00:30.024)



### 1. PAGE 68:21 TO 68:25 (RUNNING 00:00:13.197)

- 21 Did Nongshim Korea ever receive
- 22 a letter from the KFTC dated sometime in
- 23 2008 stating that the KFTC was
- 24 investigating collusion among the Ramen
- 25 companies over the price of Ramen?

### 2. PAGE 69:04 TO 69:08 (RUNNING 00:00:16.827)

- 04 A. No, we didn't, which is, as a
- 05 matter of fact, precisely why it didn't
- 06 dawn on us that that's what they may have
- 07 been interested in doing, which explains
- 08 why we didn't retain counsel.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:00:30.024)

# Lee, Joong Rak (Vol. 01) - 03/29/2016

1 CLIP (RUNNING 00:04:59.493)



# LEEJOONGRAK0329-CROSS

### 20 SEGMENTS (RUNNING 00:04:59.493)

### 1. PAGE 114:24 TO 115:06 (RUNNING 00:00:42.859)

- 24 Q. Before we had that little break, 25 I was asking you about Mr. Woo, Executive
- 00115:01
  - 02 Vice President Woo -- Yoo. Yoo. Thank
  - 03 you -- and whether, from 2001 through
  - 04 2008, he would meet with the government
  - 05 whenever price approval was sought by
  - 06 Nongshim.

### 2. PAGE 115:10 TO 115:16 (RUNNING 00:00:26.634)

- 10 A. It was he who did things in that
- 11 regard from the year 2001 through 2007.
- 12 So he would take that which had been
- 13 internally decided within the company and
- 14 take that and go and meet up with the
- 15 government folks and basically negotiate
- 16 for purposes of obtaining their approval.

### 3. PAGE 115:17 TO 115:18 (RUNNING 00:00:05.235)

- 17 Q. And after 2007, who did that
- 18 job?

## 4. PAGE 115:19 TO 115:24 (RUNNING 00:00:22.059)

- 19 A. So after that period of time,
- 20 starting in 2008, it was I myself who did
- 21 that, and thereafter -- well, I handled
- 22 the one in 2011. And in the interim,
- 23 since there were no price increases,
- 24 nobody handled it.

## 5. PAGE 119:24 TO 120:03 (RUNNING 00:00:25.759)

- Q. The KFTC took -- they took
- 25 witness statements or witness protocols of
- 00120:01
  - 02 individuals from Nongshim in 2008 or 2011;
  - 03 am I right on that?

### 6. PAGE 120:12 TO 120:24 (RUNNING 00:00:43.465)

- 12 A. So if I recall correctly, in
- 13 2008, about four to five people from the
- 14 KFTC came to our company. And it was
- 15 mostly the planning team that they
- 16 basically raided. And because the
- 17 planning team was unit that had conducted
- 18 the price increases, and, as such, they
- 19 basically went through the desks, the
- 20 documents, and PCs, what have you. And as
- 21 I recall, at that point in time, it was I 22 who was haled into the KFTC. And on each
- 23 occasion, I remember spending a good three
- 24 to five hours whenever there.

#### 7. PAGE 147:14 TO 147:16 (RUNNING 00:00:06.152) MR. ALBERT: Now, I'm going to 15 introduce an exhibit which -- what 16 number is next one? Okay. 119. 8. PAGE 147:20 TO 147:20 (RUNNING 00:00:02.584) MR. ALBERT: Also 119 T. 9. PAGE 147:25 TO 148:05 (RUNNING 00:00:19.988) MR. ALBERT: I've handed the 00148:01 02 court reporter and passed around 0.3 Exhibit 119, which is a multipage document, Bates stamped OTGKR-0001365 04 05 through OTGKR-0001372. 10. PAGE 148:07 TO 148:09 (RUNNING 00:00:03.545) If you could take a look at that Q. statement, and then I'll have some 09 questions. 11. PAGE 170:18 TO 170:20 (RUNNING 00:00:03.743) If you take a look at the last 19 page, is that your signature on the last 2.0 page? 12. PAGE 170:21 TO 170:24 (RUNNING 00:00:15.775) 21 The way I look at this, I don't 22 think this is my signature, per se. This 23 is something obviously handwritten. But 24 my signature is different from this. 13. PAGE 170:25 TO 171:03 (RUNNING 00:00:07.342) 25 Ο. Are you saying that the 00171:01 signature on this page on 1372 is not 02 yours? 03 14. PAGE 171:06 TO 171:13 (RUNNING 00:00:38.038) 06 So I don't mean to say that I 07 can speak definitively about this, but this here is not a signature by me. That 09 is the thing that follows the portion 10 where my name is printed, following, like, in either ball point pen or an ink pen or 11 12 whatever. That does not appear to be a 13 signature. 15. PAGE 171:14 TO 171:14 (RUNNING 00:00:03.839) Is that your name in print? Q. 16. PAGE 171:15 TO 171:16 (RUNNING 00:00:04.190) Α. Well, it's not something typed,

if that's what you mean.

17. PAGE 171:19 TO 171:19 (RUNNING 00:00:01.372)

18. PAGE 171:20 TO 171:20 (RUNNING 00:00:05.315)

20

CONFIDENTIAL page 2

Whose handwriting is that?

It was I who put that there.

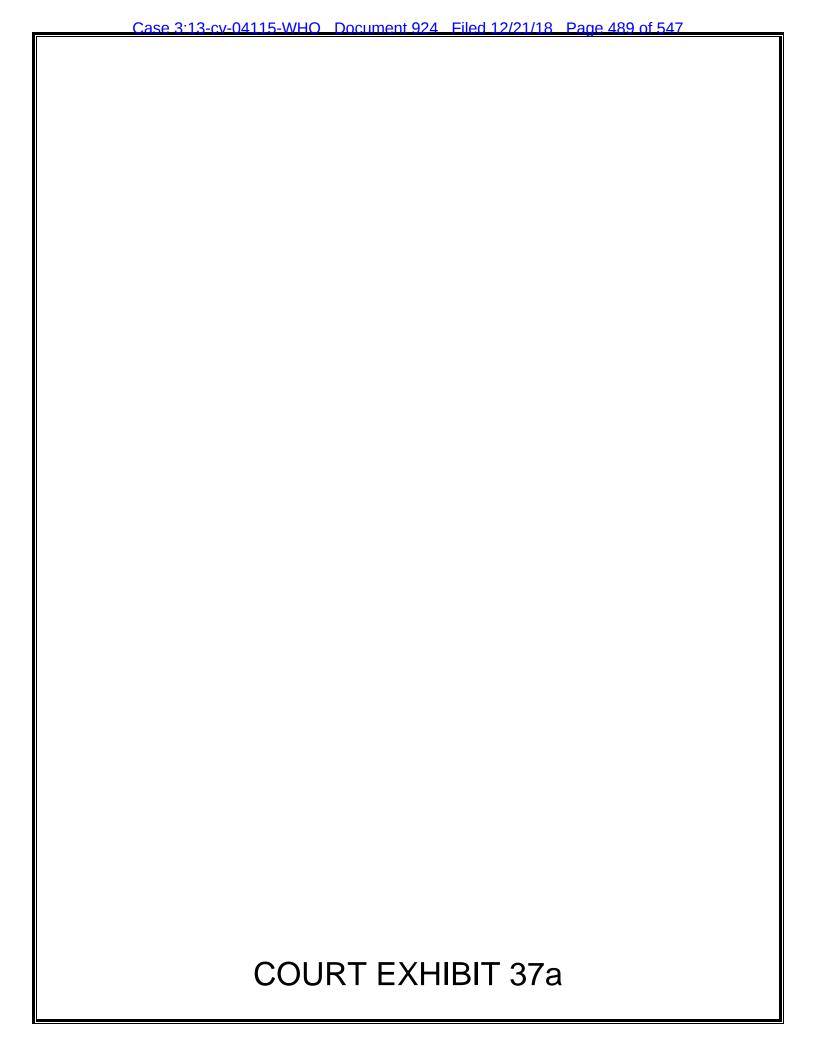
## 19. PAGE 171:21 TO 172:02 (RUNNING 00:00:15.046)

```
Q. And next to that -- next to
where your name is, where you put your
name, it looks to be a fingerprint or
thumbprint.
Do you remember providing a
00172:01
fingerprint or thumbprint?
```

## 20. PAGE 172:03 TO 172:03 (RUNNING 00:00:06.553)

03 A. I don't quite recall as to that.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:04:59.493)



# Lee, Won J. (Vol. 01) - 03/23/2016

1 CLIP (RUNNING 00:38:33.249)

WON JOON LEE, ...

### WL-0323-FINAL

### 97 SEGMENTS (RUNNING 00:38:33.249)



### 1. PAGE 5:13 TO 6:18 (RUNNING 00:01:18.000)

```
13 W O N
                  J O O N
                           LEE,
      14
                  having first been duly sworn by
      15
                   Sharon Lengel, the Notary Public,
                   was examined and testified as
      16
      17
                   follows:
      18 EXAMINATION
      19 BY MR. LEBSOCK:
      20
                    MR. DOSKER: Counsel, good
              morning. As a housekeeping matter,
      21
      22
              Mr. Lee has been designated on the
      23
              following topics of plaintiffs'
      24
              Rule 30(b)(6) notice subject to the
      25
              objections we've stated: Topics 1 as
00006:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
               to U.S. exports to the extent not
      02
               covered in the depositions back in
      0.3
      04
               February; Topic 2 as to U.S. exports;
      05
               Topic 3 as to U.S. exports; Topic 15
      06
               as to U.S. exports; Topic 16 except
      07
               not as to ingredients; Topic 17 as to
      0.8
               U.S. exports, which, we don't think
               that applies to Korea unless you have
      09
               a question; Topic 18, U.S. exports;
      10
      11
               Topic 19, U.S. exports; Topic 22, U.S.
      12
               exports; Topic 26, U.S. exports; Topic
               27, U.S. exports; Topic 28, U.S. exports; and individually. And, for
      13
      14
               the record, where I have said "U.S.
      15
               exports" after various of those
      16
               topics, that means he's not designated
      17
               as to the Korean domestic market.
```

## 2. PAGE 7:06 TO 7:06 (RUNNING 00:00:01.268)

06 Do you work for Nongshim?

## 3. PAGE 7:07 TO 7:07 (RUNNING 00:00:01.145)

07 A. Yes.

## 4. PAGE 7:08 TO 7:09 (RUNNING 00:00:02.294)

08 Q. And how long have you worked for 09 Nongshim, sir?

# 5. PAGE 7:10 TO 7:12 (RUNNING 00:00:06.640)

10 A. I started working for the 11 company in 1994, so I think it's been 12 almost 21 -- 22 years.

## 6. PAGE 8:20 TO 8:24 (RUNNING 00:00:15.919)

So the duration of your career
at Nongshim has really focused on sales in
the export markets as opposed to sales in
the Korean domestic market.
Am I right about that?

0.3

Q.

## Won Joon Lee

```
7. PAGE 8:25 TO 9:02 (RUNNING 00:00:02.913)
                         That is right. I've worked on
  00009:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
         02
              exports only.
8. PAGE 9:10 TO 9:11 (RUNNING 00:00:05.687)
         10
                          Have you ever worked for
         11
              Nongshim America?
9. PAGE 9:12 TO 9:12 (RUNNING 00:00:00.871)
         12
                  Α.
                          No.
10. PAGE 22:14 TO 22:18 (RUNNING 00:00:15.716)
                   Q.
                         Okay. And, sir, in the course
         1.5
              of your work in the international team,
              generally, have you had occasion to
         17
              interact with the planning team for the
         18
              Korean domestic marketplace?
11. PAGE 22:21 TO 22:21 (RUNNING 00:00:00.716)
                   Α.
12. PAGE 22:22 TO 23:02 (RUNNING 00:00:13.866)
         22
                   Ο.
                         And in the course of your duties
         23
              on the international sales team, have you
         24
              had a -- have you had an occasion to
         25
             interact with the marketing department for
  00023:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
             the Korean domestic marketplace?
13. PAGE 23:04 TO 23:04 (RUNNING 00:00:00.399)
         04
                  Α.
                          No.
14. PAGE 23:05 TO 23:07 (RUNNING 00:00:09.168)
                          Have you heard of a department
                   Ο.
         06
              within Nongshim called the market research
         07
              team?
15. PAGE 23:08 TO 23:08 (RUNNING 00:00:00.767)
         0.8
                  Α.
                          No.
16. PAGE 23:09 TO 23:10 (RUNNING 00:00:01.989)
                         You never heard of the market
                   Q.
         10
              research team?
17. PAGE 23:13 TO 23:14 (RUNNING 00:00:04.665)
                   Α.
                         No. As for me, not -- not
              particularly. No.
         14
18. PAGE 23:15 TO 23:18 (RUNNING 00:00:04.336)
         15
                   Q.
                          How about the distribution
              research team?
         16
         17
                          Have you heard of that
         18
              organization?
19. PAGE 23:19 TO 23:19 (RUNNING 00:00:00.786)
                   Α.
                          No.
20. PAGE 24:03 TO 24:07 (RUNNING 00:00:15.882)
```

CONFIDENTIAL page 2

Can you recall receiving any

```
04 information about what the price for
05 Korean Ramen would be in the Korean
06 domestic marketplace as part of your job
07 duties on the international sales team?
```

### 21. PAGE 24:12 TO 24:12 (RUNNING 00:00:01.467)

12 A. Not to my recollection.

## 22. PAGE 28:17 TO 28:18 (RUNNING 00:00:03.138)

17 Q. All right. Well, was Nongshim 18 America one of your customers?

#### 23. PAGE 28:23 TO 28:23 (RUNNING 00:00:00.630)

23 A. Yes.

### 24. PAGE 57:05 TO 57:08 (RUNNING 00:00:18.419)

```
Q. And did -- at any point in time
in that 2005-to-2007 time period, did the
international sales division share a floor
with any other Nongshim division or team?
```

#### 25. PAGE 57:10 TO 57:22 (RUNNING 00:00:47.306)

```
Α.
               To my recollection, it's not
11
     like our international sales division ever
12
     shared anything, because we were off as
     our own section. So it's not like there
13
14
     was anybody sharing our section.
15
               And the fact of the matter is
16
     our export-related work was something that
     was taking independently or independent of
17
     anybody else's work. It's not like there
18
19
     was any need to interface or work together
20
    with any other domestic-oriented, say,
21
     departments within the company, because we
22
     were off on our own as a separate section.
```

### 26. PAGE 59:19 TO 60:03 (RUNNING 00:00:27.879)

```
So getting back to my question
               Ο.
      20
           as to whether you shared a floor, during
      21
          that period of time between 2005 and 2007,
      22
           with any other divisions of Nongshim
          Korea, what's the answer?
      23
                     Do you have a recollection of
      24
      25
          sharing space on a floor with any other
00060:01 LEE - HIGHLY CONFIDENTIAL - ATTYS, EYES ONLY
      02
         divisions of Nongshim Korea during that
      0.3
          period 2005 to 2007?
```

## 27. PAGE 60:08 TO 60:24 (RUNNING 00:00:50.130)

```
Well, so we were off on our own
09
     as our own separate section. And although
10
     I don't quite recall things at this time,
     I would believe that just given the fact
11
12
     that we're talking about a fairly large
13
     space, there probably would have been some
     other departments elsewhere.
14
               But what's clear is the fact
15
16
     that we were off on our own with our own
17
     separate entry way, in fact, and there
18
     aren't any other departments that I can
     actually recall at this point in time.
19
20
              But I think what I'd like to
    emphasize is the fact that we were off on
```

```
our own as a separate section altogether
and that we had our own entry way, and we
had performed our work just separately.
```

#### 28. PAGE 64:02 TO 64:07 (RUNNING 00:00:20.017)

```
So, sir, you know, in the course of your day, in that period 2005 to 2007, did you ever chat with employees that worked at Nongshim Korea in departments other than the international sales division?
```

### 29. PAGE 64:09 TO 64:13 (RUNNING 00:00:07.590)

```
09 A. No. There isn't anything like
10 that.
11 Q. No?
12 Well, you've worked for the
13 company for many years; right?
```

### 30. PAGE 64:14 TO 64:14 (RUNNING 00:00:00.257)

```
14 A. Yes. That's right.
```

#### 31. PAGE 64:17 TO 64:21 (RUNNING 00:00:10.367)

```
Q. And over the course of the decades that you've worked for Nongshim Korea, you've interacted with many, many employees from Nongshim Korea, haven't you?
```

### 32. PAGE 65:03 TO 65:15 (RUNNING 00:00:38.297)

```
Our unit is a unit dedicated to
04
     the handling of export-related affairs.
     That's what we do, and only we do that.
05
06
     And so it is in that regard that I'm
0.7
     saying I have not spoken with other people
     or discussed anything with others as far
0.8
     as the work is concerned.
09
     Q. Well, you certainly -- the question wasn't limited to work.
10
11
12
                The question was you've
13
     interacted with many, many employees over
14
     the course of the decades you've worked at
15
     Nongshim Korea; isn't that true?
```

#### 33. PAGE 65:22 TO 66:16 (RUNNING 00:01:05.846)

```
Perhaps I should preface my
      23
           answer by saying that this is really
           something that is kind of more oriented in
      24
           terms of a person's own proclivities or
      2.5
00066:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
          practices. So work is work, right, for
      02
      03
           the company?
      0.4
                    But otherwise, in my case,
      05
           speaking for myself, I have tended to try
      06
           to devote more time to my family and/or my
           own personal development. And, yes,
      07
      0.8
          Nongshim has a bunch of people -- a few
      09
           thousand -- but it's not like I had any
      10
           occasion to interact with each and every
      11
          one of them.
     12
                    As for me, I've tried to invest
          more of my time and energies in terms of
     13
          both family and myself. And so it's not
           like I have interfaced with any person in
```

0.8

## Won Joon Lee

```
particular, to answer you.
34. PAGE 100:04 TO 100:07 (RUNNING 00:00:15.182)
         04
                         When you were on the
         05
              international sales team, Team 2, were you
         06
              responsible for setting sales goals or
         07
              quotas for Nongshim America?
35. PAGE 100:12 TO 100:18 (RUNNING 00:00:20.685)
         12
                  Α.
                         There is nothing at all that
              I've done in that regard. In fact, their
         13
              company and ours are separate companies.
              So there isn't anything that I've done in
         15
        16
              that regard.
                 Q. Did your management require or
        17
              set sales goals or quotas for you?
36. PAGE 100:23 TO 100:23 (RUNNING 00:00:01.422)
         23
                  Α.
                         No.
37. PAGE 116:06 TO 116:08 (RUNNING 00:00:11.814)
                         Have you ever spoken to anyone
              at Samyang about Nongshim's Ramen
         07
         0.8
              business?
38. PAGE 116:12 TO 116:14 (RUNNING 00:00:11.547)
         12
                  Α.
                         No.
         13
                  Ο.
                         Have you ever spoken to anyone
              at Ottogi about Nongshim's Ramen business?
39. PAGE 116:16 TO 116:19 (RUNNING 00:00:07.095)
         16
                  Α.
                         No.
         17
                        Have you ever spoken to anyone
                  Q.
              at Paldo concerning Nongshim's Ramen
        18
         19
              business?
40. PAGE 116:21 TO 116:21 (RUNNING 00:00:00.841)
         21
                  Α.
                         No.
41. PAGE 121:16 TO 121:20 (RUNNING 00:00:23.381)
         16
                         When the international sales
         17
              division decides to adjust pricing for
         18
              Ramen, does it do so on the basis of
         19
              changes in the price of Ramen sold in
         20
              Korean domestic marketplace?
42. PAGE 121:23 TO 121:23 (RUNNING 00:00:01.097)
         23
                  Α.
                         Not at all.
43. PAGE 121:24 TO 121:25 (RUNNING 00:00:02.391)
         24
                         Please allow me to further
        25
              elaborate.
44. PAGE 122:02 TO 124:16 (RUNNING 00:03:11.517)
         02
                         These matters, such as the price
         0.3
              within the domestic market and such, even
         04
              the timeframe of any changes to such, you
         05
              know, I'm not really too keen on that,
              rather than things like that.
        0.6
                         And I've been kind of -- I've
```

CONFIDENTIAL page 5

repetitively stated this. When it comes to our work within the export side of

```
things, the most important factor -- one
     10
     11
           of them is the foreign exchange rate. And
          we also are sensitive to the fluctuations
     12
      13
           in the raw material costs, especially when
     14
           it comes to flour, starch, and palm oil,
     15
          so forth.
     16
                     Another important aspect would
     17
          be the manufacturing costs plus the cost
      18
           associated with management. And
      19
           underneath those, say, categories, there
           is the category of export costs. Export
     20
      21
           costs also include our sales costs.
      22
                     And by that, I'm trying to get
          at the fact that there are certain costs
      23
           that are incurred only by us on the export
      24
           side of things. I am referring to such
      2.5
00123:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
          things as freight charges, container
      0.3
           costs, et cetera, et cetera, which all get
      04
          built in. And they comprise our
      0.5
           consideration as to what we shall
     0.6
           designate as being our export profits.
      07
                     And it is based upon that that
      0.8
           we run simulations and what have you and
     09
          make a decision certain as to whether to
      10
           raise the price, maintain the price, lower
     11
           the price, et cetera.
     12
                    And aside from the export costs,
     13
           there are also the cost of goods sold that
     14
           come into play when we make -- when a
      15
           determination, rather, as to the price is
     16
     17
                     Now, speaking as to the cost of
     18
           goods, please keep in mind that the export
     19
           products are different as to the
     20
           specifications as to the ingredients. And
      21
           indeed, they are also different from the
     22
           domestic products in terms of the cost of
     23
           goods sold as well.
      24
                   Now, as far as my understanding
     2.5
          goes concerning the domestic, you know,
00124:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
           side of things, basically, when you ask in
           terms of the timeframe, you know, that's
      0.3
      0.4
          not something that I've thought about. It
      05
          is not something that I contemplate.
      06
                     So to recap, export has its own
      07
           considerations about its own profits. And
     0.8
           it also takes a look at the prevailing
           environment in arriving at a certain
     09
     10
           decision. It does not look at any other
     11
           factors.
      12
                    At any point in time in the
               Ο.
     13
           course of your work for the international
           sales division, have you had a need to
     14
      1.5
           understand pricing adjustments for Ramen
      16
           in the Korean domestic marketplace?
```

## 45. PAGE 124:21 TO 124:22 (RUNNING 00:00:03.723)

21 A. I don't believe there has been 22 anything like that in particular.

## 46. PAGE 131:11 TO 131:16 (RUNNING 00:00:16.864)

11 Q. All right. And with respect to 12 the domestic -- Korean domestic market, to

- 13 your awareness, is there any type of 14 transfer price that is assigned between
- 15 the Korean factory and the Korean domestic
- 16 sales team?

## 47. PAGE 131:22 TO 131:25 (RUNNING 00:00:04.983)

- 22 A. Is my understanding correct that 23 you're now asking me about something about
- 24 domestic Korea?
- 25 Q. Yes.

## 48. PAGE 132:03 TO 132:13 (RUNNING 00:00:30.713)

- A. If that's the case, then, you know, what happens on the domestic side of things and what we do in exports, that's, you know, something completely different and apart. And when it comes to domestic things, I don't know.

  Q. I think earlier, you testified
- 10 that the term "factory price" was not a
- 11 term that was commonly used in the
- 12 international sales division; is that
- 13 right?

#### 49. PAGE 132:17 TO 133:02 (RUNNING 00:00:33.834)

- 17 A. So what we indicate to the 18 customers as part of our export-related
- 19 activities is the export price. Export
- 20 price, in this regard, is in reference to
- 21 the FOB price that we apply vis-`-vis such
- 22 customers.
- 23 Q. Does the international sales
- 24 division suggest a retail or -- consumer
- 25 or a retail price for the Ramen that it
- 00133:01 LEE HIGHLY CONFIDENTIAL ATTYS' EYES ONLY 02 exports?
- 50. PAGE 133:05 TO 133:15 (RUNNING 00:00:25.107)
  - 05 A. That is something that is all
  - 06 the more none of our business. Basically,
  - 07 during the years '01 through '03, there
  - 08 were these respective customers out there.
  - 09 And whether to add a margin or do
  - 10 whatever, that was entirely their
  - 11 prerogative.
  - 12 Likewise, when Nongshim America
  - 13 was going alone at this, again, it's
  - 14 entirely up to them, that being their --
  - 15 the province of their business.

## 51. PAGE 138:06 TO 138:10 (RUNNING 00:00:25.034)

- 06 Q. Can you tell me about the timing
- 07 of any price adjustment -- price
- 08 adjustments to Nongshim America relative
- 09 to the change in Korean Ramen pricing by
- 10 the domestic Korean sales teams.

# 52. PAGE 138:15 TO 139:05 (RUNNING 00:00:41.736)

- 15 A. When you ask that question, do 16 you mean to ask -- do you mean to explain
- 17 to you --
- 18 THE INTERPRETER: Strike.
- 19 A. Do you mean to first suggest
- 20 that there was a change in terms of the

```
export price on account of there being a
     22
          fluctuation in the domestic sale price,
     23
          and you're asking me to explain things in
      24
          that regard?
                   Yeah. Well, why don't we start
      25
             Q.
00139:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
          with the first point, which is was there a
      02
      03
          change in the export price of Ramen due to
      04
          a fluctuation or change in the domestic
     05
          sales price of Ramen?
```

#### 53. PAGE 139:08 TO 140:24 (RUNNING 00:02:13.559)

```
Well, to explain, it's like
               Α.
      09
           this: It is not the case that, say,
     10
          because there was a price increase as to
           the domestic sale price, we too must raise
      12
           our export price. No. That's not the
      13
           case.
                     When there are certain
      14
     1.5
           environmental changes within Korea, these
     16
           things are occasioned by an increase as to
     17
           the cost of, say, certain things like
     18
           flour, palm oil, starch, and what have
      19
           VOII.
     20
                     And you have to keep in mind
     21
           that aside from Ramen products, we also
           handle snacks. So these things that tend
      22
     23
           to impact the business environment, these
      24
           things, you know -- they could be talked
      25
           about in newspapers and what have you.
          LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
00140:01
     02
                    But it is not the case that
      03
          because some change was there on the
      04
           domestic side of things, we follow in
           suit. No. That's not it. It's not
      0.5
           like let's take a long and hard look and
     06
      07
           see when these guys raise their prices and
      0.8
           so forth. We don't monitor things that
     09
          way.
      10
                     So the fact is when prices are
      11
           increased as to the palm oil, you know,
     12
           flour, starch, and so forth, these things
     13
           tend to impact our company in terms of
     14
           snacks also.
                     And so it is those types of
     1.5
      16
           things that impact the business
     17
           environment within Korea that we tend to
          monitor. But we don't do things on
     18
           account of there being a change on the
      19
     20
           domestic side of things.
      21
               Q. Did the international sales
      22
           division do any type of surveys or studies
      23
           of the U.S. market before deciding on a
           price change for Ramen?
```

## 54. PAGE 141:03 TO 142:21 (RUNNING 00:02:05.278)

```
NЗ
               To answer you, there isn't
     anything like that, and -- that we've
0.4
05
06
               And at the cost of repeating
07
     myself, the things that we tend to pay
0.8
     more attention to are such factors as the
09
     foreign exchange rate at the time and
     things like any increase as to the cost of
10
11
     the raw materials, such as palm oil and
```

```
what have you, in other words, things that
     12
     1.3
           impact or affect the food business
      14
           environment, because that results in the
      15
           cost of the snacks rising at the same
      16
           time.
     17
                     And then you have to also take
     18
           into consideration the export-related
           costs, such as the freight and the site
     19
      20
           labor costs and so forth, which are what
      21
           we take into consideration in making a
     22
          determination as to what shall be our
      23
          profit. Then there is the issue of the
      24
          cost of goods sold.
      25
                    And as I previously mentioned --
00142:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
          and this is something that you can verify
          for yourselves, really -- the cost of
      03
      04
           goods sold are different between, say, the
      0.5
           domestic-oriented product versus the
           export version of the product. I bid you,
      06
      07
           please go ahead and verify that. And they
     0.8
           are different in terms of the
           specifications. They're even different
      09
      10
           when it comes to such nitty-gritty things
      11
           as the quality of the box.
      12
                    And the basic point here is that
     13
           there are these differences as to the cost
     14
           of goods sold, and these basic items are
     15
           the things that we check and run
     16
           simulations on in making any decision
      17
           concerning any increase as to the price.
      18
                     It is not the case, in other
     19
           words, that because there takes place
      20
           something somewhere else, on some other
      21
           side, that causes us to do something.
```

## 55. PAGE 145:23 TO 146:02 (RUNNING 00:00:09.686)

Q. All right. And tell me how does
this support work?
Can you explain that to us in a
00146:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
little more detail?

## 56. PAGE 146:08 TO 146:15 (RUNNING 00:00:22.585)

0.8 So I would believe that the Λ9 sense in which you seem to be employing 10 the term "support" is probably not what 11 we're talking about, what I'm talking 12 about, for that is not what we do. 13 If you would understand my point 14 to be about marketing and sales-related 1.5 aspects, please.

## 57. PAGE 146:16 TO 147:02 (RUNNING 00:00:33.752)

```
16
                     So let's talk about Nongshim
      17
          America, for instance, since we're talking
          about the United States. They are one of
      18
      19
          our customers. And as one of our
      20
          customers, they go out into these local
      21
          marketplaces, literally, in a market.
          They try to establish a new account. They
     22
     23
          enter into contract. They put on tasting
      24
          occasions and so forth. They are
          effectively out there trying to do PR of
      25
00147:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
```

our Nongshim products. And, basically,

### 58. PAGE 147:03 TO 147:06 (RUNNING 00:00:13.796)

- 03 they have their own perspective and
- position on things, as do we. And in view
- 0.5 of the two, basically, we're talking about
- 06 a negotiation, a business negotiation.

## 59. PAGE 147:07 TO 147:22 (RUNNING 00:00:40.853)

```
07
               For instance, they might
08
     sometimes make a certain request or make a
09
     certain suggestion. And whereas,
10
     sometimes we may accept it; sometimes we
     might say, "No. No can do."
11
              And these things I'm talking
12
13
     about are such things as marketing-related
     costs and expenses. So if you would
     understand it in that vein, please, I
15
16
     would appreciate that.
17
         Q.
               Sure.
```

18 So is there some sort of credit 19 that is provided by Nongshim Korea, or is 20 it a price discount on orders during a

specific period of time, or how does the, 21

you know -- this financial support work?

## 60. PAGE 148:03 TO 148:06 (RUNNING 00:00:10.443)

- 03 To my understanding, there is no 04 financing support, for all I know; that,
- in fact, there can't be anything like 0.5
- 06 that, as far as I would believe. On their

# 61. PAGE 148:06 TO 149:03 (RUNNING 00:01:04.009)

- 06 that, as far as I would believe. On their
- 07 event, in terms of marketing- and
- 08 sales-related matters, let's say they're
- putting on some sort of a tasting event. 09
- We can provide product on a discounted 10
- basis for such purposes, for instance. 11
- 12 In certain other instances, we
- 13 might hold back on the implementation as
- 14 to some price change. You know, it's not
- 15 that I have any particular case in mind.
- 16 But in general, those are the sorts of
- 17 things that I can think of.
- 18 Q. Now, you have mentioned several 19 times today some simulations that you
- run to -- "you" meaning the international 20
- 21 sales division -- when considering a Ramen
- 22 price change.
- 23 Can you walk us through what
- 24 goes into this simulation, what are the
- 25 things that you consider, and how does
- LEE HIGHLY CONFIDENTIAL ATTYS' EYES ONLY 00149:01 that guide your determination as to what
  - 0.3 to do with respect to price.

### 62. PAGE 149:06 TO 149:09 (RUNNING 00:00:09.264)

- Let me see if I can try to
- 0.7 explain things. I don't know if this is question, but let me give it a shot.
- 08 actually going to be an answer to your 09

### 63. PAGE 149:10 TO 149:17 (RUNNING 00:00:22.503)

```
10 So generally speaking, what
11 comprise our cost --
12 THE INTERPRETER: Strike.
13 A. -- price structure are things
14 such as the cost of goods sold, the
15 general administration expenses having to
16 do with sales, and our profits. Let me
17 address each of those one by one.
```

### 64. PAGE 149:18 TO 150:02 (RUNNING 00:00:26.526)

```
18
                     When it comes to the cost of
      19
           goods sold -- and here, we're speaking
      20
           about U.S.-oriented export products. So
      21
           there is a definite difference in terms of
      22
           cost of goods sold in that regard having
      23
          to do with the raw material costs for
      24
         these products in terms of the factory
      2.5
         price, the manufacturing costs, in other
00150:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
           words, compared to the domestic product.
```

### 65. PAGE 150:03 TO 150:07 (RUNNING 00:00:16.718)

```
And so staying on with this
difference that exists as to the factory
price, namely, the raw material costs for
the export-oriented version, if I were to
delve into that further, there is indeed a
```

#### 66. PAGE 150:07 TO 150:24 (RUNNING 00:00:53.697)

```
07
     delve into that further, there is indeed a
0.8
     difference as to the respective
09
     specifications. There's a difference as
10
     to the, say, ingredients or quality of
     things, not just in terms of the box, but
11
12
     also in terms of, say, the lid-related
13
     material for the noodles in certain cups.
14
               For instance, the
15
    export-oriented one is not made of
16
    aluminum foil because, as you know,
17
    overseas, they tend to use a lot of
18
    microwave ovens. And if you stick in
     something that has an aluminum lid, then
19
20
     that, you know, potentially can lead to a
21
     fire. So I'm just entailing to you just a
     few such items. But suffice to say that
22
     there are these differences as to the
     ingredients and specifications.
```

## 67. PAGE 150:25 TO 151:05 (RUNNING 00:00:14.932)

```
But while we're at it, talking
00151:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
02 about ingredients, when you look at the
03 U.S.-oriented products, speaking about the
04 meat that gets included, it's pretty tough
05 to obtain USDA approval; all right?
```

## 68. PAGE 151:06 TO 151:14 (RUNNING 00:00:24.477)

```
So concerning that -- and I
forget the precise timeframe when it
was -- this change was made. But whereas
in Korea, pork and beef are used together,
but here, for U.S. purposes -- and, again,
```

- 11 I don't recall the exact timeframe of 12 this. But at some point in time, we made
- 13 everything in terms of beef to be
- 14 Australian beef.

## 69. PAGE 151:15 TO 151:18 (RUNNING 00:00:10.374)

- And, again, without being able to recall the precise timeframe, at some
- 17 point in time, we went with a complete
- 18 no-meat rendition of things.

### 70. PAGE 151:19 TO 151:25 (RUNNING 00:00:14.696)

- 19 So my whole point about this is
- 20 that when you look at the ingredients
- 21 themselves, there is a market
- 22 difference -- an obvious difference
- 23 between the domestic version versus the
- 24 export version which results in a
- 25 different factory price.

### 71. PAGE 152:02 TO 152:03 (RUNNING 00:00:03.098)

- 02 Now let us look at the sales
- 03 cost. And just to quickly recap, what

## 72. PAGE 152:03 TO 152:06 (RUNNING 00:00:08.391)

- 03 cost. And just to quickly recap, what
- 04 I've talked about thus far would be in
- 05 terms of the cost of goods sold for the
- 06 export-type products; all right?

## 73. PAGE 152:07 TO 152:09 (RUNNING 00:00:05.515)

- Now, likewise, we're still on
- 08 the export side of things but speaking in
- 09 terms of sales costs. The reason why I'm

### 74. PAGE 152:09 TO 152:15 (RUNNING 00:00:17.145)

- 09 terms of sales costs. The reason why I'm
- 10 prefacing my answer this way is because
- 11 the calculation of profits and expenses
- 12 and so forth -- that is something that
- 13 takes place completely separate and apart
- 14 from anything having to do with domestic
- 15 sales.

## 75. PAGE 152:16 TO 153:06 (RUNNING 00:00:43.195)

- And so the point I'm trying to
- 17 make about our sales costs is the fact
- 18 that we have these export costs and also
- 19 sales costs which comprise of the general
- 20 administrative costs.
- 21 In other words, in this category
- 22 of sales costs, as I mentioned earlier --
- 23 first of all, in terms of the export
- 24 costs, we have the actual costs --
- 25 shipping costs, such as the freight
- 00153:01 LEE HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
  - 02 charges, the container work type of
  - 03 charges, fees, and sticker costs, other,
  - 04 say, ancillary shipping document fees,
  - 05 THC, and so forth as associated with
  - 06 export efforts.

### 76. PAGE 153:07 TO 153:15 (RUNNING 00:00:18.863)

```
And add to that yet another
08
     aspect. Basically, when marketing --
09
               THE INTERPRETER: Strike.
10
              When exporting certain things,
        Α.
11
     there are certain associated marketing
    costs, namely, advertising or promotional
12
13
    types of material that come to be
14
     constructed as part of those efforts, and
15
     those are all costs.
```

## 77. PAGE 153:16 TO 153:18 (RUNNING 00:00:06.252)

```
Now, these things generally comprise -- constitute our price structure. It is not the case that --
```

### 78. PAGE 153:18 TO 153:22 (RUNNING 00:00:15.451)

```
18 structure. It is not the case that --
19 this is what's important by the way -- we
20 base our work on those things by looking
21 at it, say, on a daily basis, raising and
22 lowering the price or something. The
```

### 79. PAGE 153:22 TO 153:25 (RUNNING 00:00:07.657)

```
lowering the price or something. The point here is that on top of this, we need to look at the external factors in terms of the environment.
```

## 80. PAGE 154:02 TO 154:07 (RUNNING 00:00:15.587)

```
O2 So what do I mean by that?
O3 Those factors that tend to impact the cost
O4 of goods sold concerning our products, the
D5 biggest factors are those things that
O6 affect the price as to flour, palm oil,
O7 starch.
```

## 81. PAGE 154:08 TO 154:21 (RUNNING 00:00:44.420)

```
ΛR
               Another thing about that is if,
09
    by way of reports in the press and what
    have you, we come -- become aware of the
10
11
     fact that there are going to be, say,
12
     price increases as to such items, and/or
13
     if we somehow become aware of the fact
14
     that the same types of food-related raw
15
    materials are going to be increased, say,
     on the domestic side, that, obviously, is
     going to impact the cost of snacks --
17
18
    Ramen too, of course, one assumes, but we
19
     would have the understanding that those --
20
     that will impact the price as to those
21
     items. And, as such, there are these
```

#### 82. PAGE 154:21 TO 155:05 (RUNNING 00:00:21.891)

```
items. And, as such, there are these
external environmental factors, if you
will, which does play a role as one of the
factors having to do with whether we
increase or reduce the price of things.

LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
But in addition to that, I've
also talked about how the issue of foreign
exchange is an important factor in
```

05 export-related activities.

## 83. PAGE 155:06 TO 156:11 (RUNNING 00:01:32.804)

```
06
                     And so this, speaking again with
      07
           respect to aspects of the Korean
      0.8
           environment, let's say, even in view of an
      09
           increase as to the cost of Ramen, snacks,
      10
           and so forth, on account of the rise in
      11
           price as to cost as to flour, palm oil,
           and so forth, if things are such that
      12
      13
           there's a favorable foreign exchange rate
      1 4
           at the moment -- in fact, as I recall, in
           the early 2000 -- early aughts, things were pretty good, if memory serves. We
      15
      16
      17
           were looking at something like 1,120
      18
           Korean Won to a dollar, maybe 1,200 to a
      19
           dollar. I forget.
      20
                     But anyway, if things are like
           that, then even in view of a rising cost
      21
      22
           as to flour, you might be able to hold
           your price. Depending on the occasion, of
      23
      24
          course, you might actually be able to
      25
          afford to reduce your price.
00156:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
                     But the point here about the
      0.3
           simulation is that you plug in those
           variables, and you look at things. And if
      0.5
           it comes out to be a plus or a minus, then
           that's going to tell you what to do. You
      06
      07
           might want to stay where you are. So, as
      0.8
           such, we monitor the FOREX movement rather
      09
           closely and use it to help make a
      10
           determination as to whether to hold, stay
      11
           the course, or what.
```

## 84. PAGE 156:12 TO 156:25 (RUNNING 00:00:43.440)

12 So the conclusion I'm trying to 13 arrive at is this: These are the factors 14 that come into play that affect our work 1.5 on the export side of things. And although I have not actually looked into 16 17 what the relationship may or may not be in 18 terms of the timing of any fluctuation in price on the domestic side versus that on 19 the export side, my belief is that they 20 are absolutely different. They're not the 21 22 same. 23 Okay. A few minutes ago, you 24 used a term "THC," I believe. 25 Do you remember that?

## 85. PAGE 157:02 TO 157:04 (RUNNING 00:00:03.646)

02 A. Yes.

03 Q. Just give us the definition of 04 "THC," please.

### 86. PAGE 157:05 TO 157:17 (RUNNING 00:00:34.824)

O5 A. So "THC" basically stands for
O6 "terminal handling charge." And put more
O7 simply, let's say there is the ship, the
O8 vessel on which the containers are laid
O9 in, and there's a crane that's going to
COME and lift up those containers. We're
11 talking about those charges. That's
Called "terminal handling charge."

## Won Joon Lee

Q. Okay. All right. And the product of all of this analysis -- is that written down in any type of a document by the employees in the international sales division?

#### 87. PAGE 157:22 TO 157:24 (RUNNING 00:00:07.500)

A. What I'm thinking is that if there is anything, it would be found in the basement-located document archives.

#### 88. PAGE 157:25 TO 158:12 (RUNNING 00:00:34.116)

25 But this kind of calculation 00158:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY 02 material, the -- this is not just some 0.3 sort of a simple thing that you do. So there probably is quite a bit of stuff that goes into that. But I still am not 0.5 able to say whether there is or isn't 06 07 anything to that effect. 0.8 Q. Okay. All right. And the COGS 09 information that you use -- is that 10 information that is developed by the international sales division, or does the 11 factory provide that information to you?

## 89. PAGE 158:16 TO 159:04 (RUNNING 00:00:39.358)

16 So concerning the factory price Α. 17 and what have you, I don't exactly know 18 how that is put together or what. But my 19 basic understanding is that once we have that available, then we do some tallying 21 or calculations based upon that. But, again, I don't know the exact source from 22 23 whence such comes. 24 Q. So when you used the term "cost 25 of goods sold" or "COGS" just a few 00159:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY minutes ago, is that -- is that the same 02 thing in your mind as a factory price, or 04 are those two terms different?

# 90. PAGE 159:05 TO 160:04 (RUNNING 00:01:15.862)

When it comes to that, I myself 06 am not entirely clear. But, to me, 07 firstly, factory price, I think, is in 08 reference to the price at which product is 09 released from the factory, which I think might include the cost of goods sold. 10 11 But, again, I myself am not entirely keen 12 on those matters. 13 But what I'm thinking is we're 14 basically talking about the price of 15 product as it comes out from the factory. 16 For instance, I think in the 17 U.S. export context, I think we are talking about the cost of goods sold. But 18 I wouldn't know exactly for certain. 19 Well, I'm trying to understand 20 what goes into the simulation that you 21 22 described a while ago. And now I'm not 23 even sure that I know. 24 So what information are you getting from the factory that you put into 00160:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY

## Won Joon Lee

```
02 a simulation to try and determine what
03 price to sell Ramen to Nongshim America
04 at?
```

### 91. PAGE 160:09 TO 161:05 (RUNNING 00:01:09.938)

```
Λ9
                     So in terms of arriving at these
               Α.
      10
           prices, I myself am not entirely clear as
      11
           to my recollection about, say, the factory
           price versus the cost of goods sold in
      12
     13
           terms of what we plug in.
     14
                     In terms of the factory --
     15
                     THE INTERPRETER: Strike.
      16
                    -- costs of goods sold, I
              Α.
     17
          believe that includes our costs. But,
     18
           see, I'm kind of confused about this in
      19
           two respects.
     2.0
                     As I mentioned earlier, when we
      21
          do this kind of, say, work, we've run such
           simulations based upon both cost of goods
      22
     23
           sold as well as factory price.
                    And so -- so that you know,
     24
      25
          they're not of the same format. But as to
00161:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
           exactly which I have in mind, that's
      03
           what's a little confusing to me. It goes
           without saying that this is subject to
      0.4
          further verification.
      0.5
```

#### 92. PAGE 161:06 TO 161:07 (RUNNING 00:00:03.991)

Of Perhaps, though, I need to kind Of of correct a few things here myself.

#### 93. PAGE 161:08 TO 161:24 (RUNNING 00:00:47.324)

Going back to the factory price concerning 0.8 09 the export-oriented products, so included 10 in such factory price are things like the 11 cost of goods sold, our sales-related 12 general admin expenses, when you look at 13 it. 14 And, of course, you take into 1.5 consideration the prevailing foreign 16 exchange rate, take into consideration what shall be our profit level, and 17 keeping in mind, of course, that the 18 19 specifications are different for the 20 export products. That is how you arrive 21 at the overall price. And it is a foreign exchange-based simulation that I told you 22 23 that we run. And this is all on the side 24 of export products.

# 94. PAGE 161:25 TO 162:03 (RUNNING 00:00:12.180)

When it comes to COGS, that most 00162:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY definitely is comprised of such things as labor costs, material costs, and expenses.

#### 95. PAGE 162:04 TO 162:16 (RUNNING 00:00:30.183)

```
So on or in hindsight, it seems
to me that because there is really no set
format to these sorts of things, I ended
up confusing myself, and I apologize for
that.

Now, going back to your
```

## Won Joon Lee

```
10 question, what was your last question,
11 please?
12 THE INTERPRETER: Quick
13 interjection by the interpreter.
14 "I ended up confusing myself as
15 to the terminology, so I apologize for
16 that."
```

#### 96. PAGE 163:19 TO 163:24 (RUNNING 00:00:18.372)

```
19 Q. Okay. All right. And when
20 Nongshim -- when the international sales
21 division engages in a transaction with
22 Nongshim America, is that transaction in
23 U.S. dollars or in Won or in some other
24 currency?
```

#### 97. PAGE 164:05 TO 164:05 (RUNNING 00:00:01.762)

05 A. It's in U.S. dollars.

# Lee, Won J. (Vol. 01) - 03/24/2016

1 CLIP (RUNNING 00:01:13.142)

All right. Do you -- are you ...

#### WL-0324-FINAL

#### 3 SEGMENTS (RUNNING 00:01:13.142)



### 1. PAGE 78:13 TO 78:16 (RUNNING 00:00:11.915)

```
Sir, do you know if Nongshim
America has a desired profit margin that
it hopes to achieve on account of its
business?
```

# 2. PAGE 78:21 TO 79:06 (RUNNING 00:00:35.070)

```
I think we actually talked about
      22
          that yesterday. Basically, Nongshim
          America and Nongshim Korea are separate
      23
          and apart from each other, and nor are we
      2.5
          in any position to get to know about
00079:01 LEE - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
          anything like what you're talking about.
      02
      0.3
               Ο.
                   All right. And do you have any
      04
           information about how the Nongshim factory
      0.5
           in Rancho Cucamonga conducts business with
      06
          Nongshim America?
```

#### 3. PAGE 79:12 TO 79:21 (RUNNING 00:00:26.157)

```
Well, the thing is I've never
13
     even been to said factory of theirs,
     although I've been -- I was, at one time
15
     or another, conducting sales from 2005
    through 2007. It's not like I've ever
16
     visited said factory, and the goings on
1 8
     there in terms of their business is
19
    literally just that -- their business.
20
    They are separate and apart from Nongshim,
21
    as far as I'm concerned.
```

Case 3:13-cv-04115-WHO	Document 924	Filed 12/21/18	Page 508 of 547	
COLL	RT EXH	IRIT 37h	<b>\</b>	
000			,	

# Lee. Won Joon (Vol. 01) - 03/23/2016

1 CLIP (RUNNING 00:03:02.177)



# LEEWONJOON0323-CROSS

#### 9 SEGMENTS (RUNNING 00:03:02.177)

#### 1. PAGE 11:09 TO 11:13 (RUNNING 00:00:12.435)

- n q During what portions of your
- 10 time working for Nongshim here in Korea
- has your work focused on exporting to the 11
- United States as opposed to some other 12
- country in the world? 13

#### 2. PAGE 11:14 TO 11:19 (RUNNING 00:00:17.315)

- So the timeframe when I began
- 15 working on anything U.S.-oriented was
- beginning in 2005 through, I would
- 17 believe, May, June-ish of 2007. I was
- 18 basically tasked with sales in that regard
- 19 at that time.

#### 3. PAGE 79:17 TO 79:21 (RUNNING 00:00:20.780)

- 17 Were you yourself, in that
- period of time from 2005 through 2007,
- responsible for determining the price at 19
- 20 which Ramen would be sold to Nongshim
- America? 21

#### 4. PAGE 79:24 TO 79:24 (RUNNING 00:00:01.487)

Α. No.

#### 5. PAGE 105:13 TO 105:15 (RUNNING 00:00:11.247)

- 13 Did you ever share margin
- information with anyone outside of 14
- 15 Nongshim Korea?

#### 6. PAGE 105:19 TO 105:23 (RUNNING 00:00:12.399)

- 19 Not at all.
- 20 And would margin information be Ο.
- 21 the type of information that would be
- confidential information of Nongshim 22
- Korea?

#### 7. PAGE 106:06 TO 106:25 (RUNNING 00:00:45.996)

- 06 So, again, speaking for myself
- 07 personally -- and, again, I believe I'm
- 80 repeating my answer. But these things Λ9
- about company revenue, profit, and so 10
- forth, you know, it's not the sort of 11
- thing that I go out and talk about on a
- 12 personal basis or in -- on any other
- 13 basis. Certainly, I wouldn't do that with anybody that I don't know. And it's -- so 14
- the answer is I've never done anything 15
- 16 like that.
- 17 And just from a common-sense
- 18 perspective, that's just not the sort of
- thing that one does; right? I mean, 19
- it's -- I think it just goes without 2.0

- 21 saying that regardless of whether there is
- 22 anything within the company that, you
- 23 know, says something about that or not,
- 24 it's just not the sort of thing that one
- 25 does.

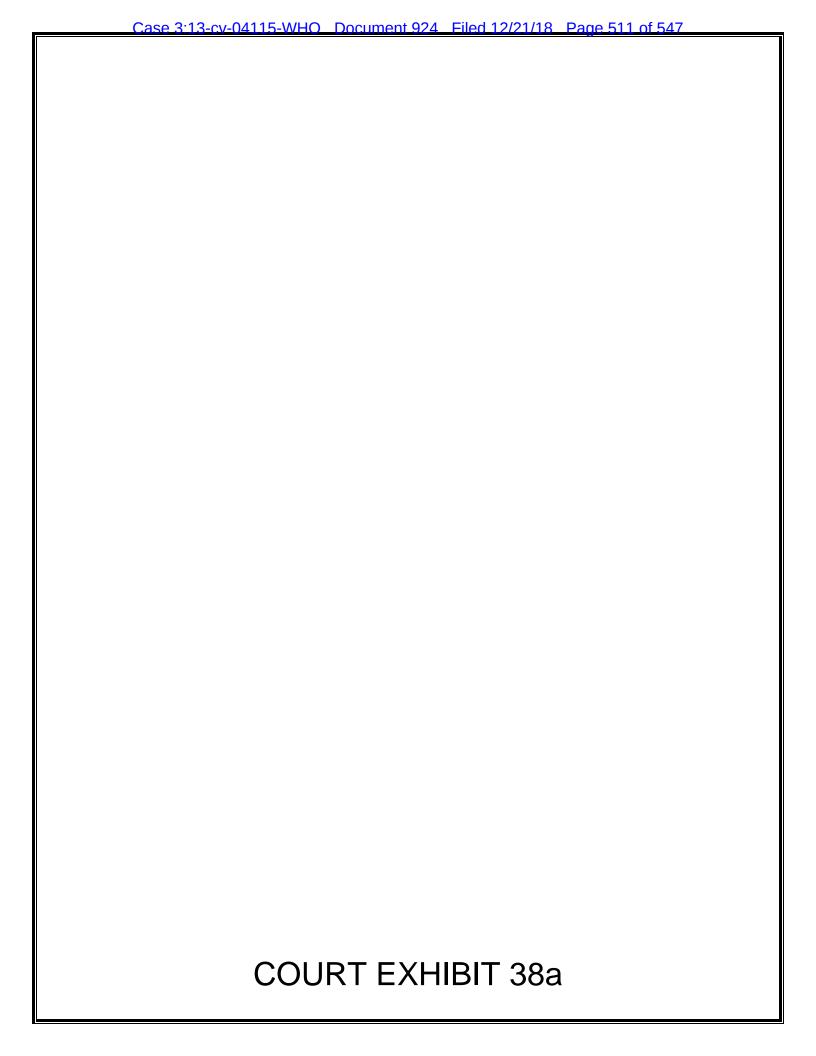
#### 8. PAGE 124:23 TO 125:03 (RUNNING 00:00:19.725)

- Q. All right. When there is a
- 24 determination made by the international
- 25 sales division that a price adjustment
- 00125:01
  - 02 needs to occur, how is that communicated
  - 03 to Nongshim America?

## 9. PAGE 125:06 TO 125:16 (RUNNING 00:00:40.793)

- 06 A. Going back to the
- 07 2001-through-2003 timeframe, back then,
- 08 there were these respective customers,
- 09 among whom was included Nongshim America.
- 10 And at that time, it was via fax to the
- 11 respective parties that we would inform
- 12 them as to any changes in pricing.
- 13 Starting in 2004, it was
- 14 strictly Nongshim America. And, again, we
- 15 would inform them about such things as
- 16 pricing in the form of faxes.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:03:02.177)



# Kwon, Won Seok

# Kwon, Won S. (Vol. 01) - 04/28/2016

1 CLIP (RUNNING 00:05:51.808)



#### WK-0428-FINAL

#### 27 SEGMENTS (RUNNING 00:05:51.808)



### 1. PAGE 5:13 TO 5:17 (RUNNING 00:00:13.270)

13 W O N S E O K K W O N,
14 having first been duly sworn
15 by Sharon Lengel, the Notary
16 Public, was examined and
17 testified as follows:

#### 2. PAGE 7:17 TO 7:18 (RUNNING 00:00:02.008)

- 17 How long have you worked at 18 Nongshim?
- 3. PAGE 7:19 TO 7:19 (RUNNING 00:00:02.464)
  - 19 A. This is my 27th year.
- 4. PAGE 15:12 TO 15:13 (RUNNING 00:00:05.570)
  - 12 Q. Did your job duties change again 13 at some point after 2004?
- 5. PAGE 15:14 TO 15:17 (RUNNING 00:00:09.698)
  - A. So starting in 2005, the region
  - 15 that I was handling changed.
  - 16 Q. Which region did you start
  - 17 handling in 2005?

### 6. PAGE 15:18 TO 15:20 (RUNNING 00:00:11.807)

- 18 A. The entire American continent.
- 19 Q. Can you list the specific
- 20 countries that were included.

### 7. PAGE 15:21 TO 15:25 (RUNNING 00:01:01.251)

- 21 A. The United States, Central and
- 22 South America, for instance, Brazil,
- 23 Guatemala, Paraguay, Chile, Peru, the
- 24 Dominican Republic, Bolivia, Argentina --
- 25 oh, Mexico.

#### 8. PAGE 17:18 TO 17:20 (RUNNING 00:00:06.099)

- 18 Q. And what region were you
- 19 responsible for in 2009 when you became a
- 20 senior manager?

### 9. PAGE 17:21 TO 17:25 (RUNNING 00:00:14.551)

- 21 A. Around that time, I think my
- 22 areas included the Americas as well as
- 23 India.
- Q. So your responsibilities
- 25 expanded.

# 10. PAGE 18:02 TO 18:02 (RUNNING 00:00:01.261)

02 A. That is right.

# Kwon, Won Seok

#### 11. PAGE 34:23 TO 35:04 (RUNNING 00:00:15.977) Does the Overseas Sale Division -- strike that. 25 During the period 2005 through 00035:01 KWON - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY 02 2010, did the Overseas Sales Division periodically interact with other divisions 0.3 at Nongshim Korea? 12. PAGE 35:07 TO 35:09 (RUNNING 00:00:06.740) 07 Α. Specifically, did you ever 0.8 Q. 09 interact with a Sales Planning Division? 13. PAGE 35:12 TO 35:16 (RUNNING 00:00:14.726) 13 Q. Have you ever heard of a department or a unit or a team in Nongshim 14 1.5 Korea called the distribution investigation team? 16 14. PAGE 35:17 TO 35:19 (RUNNING 00:00:11.688) I don't exactly know. So you have not heard of that 18 Q. 19 team. 15. PAGE 35:22 TO 35:22 (RUNNING 00:00:01.489) 22 Α. No. 16. PAGE 52:07 TO 52:16 (RUNNING 00:00:29.906) I need to ask the question again. But I'll try to ask it differently 0.8 09 to help you. What I'm trying to understand is 10 11 your understanding of who your competitors were in your endeavors to increase the 12 sales of Nongshim Korean Ramen in the 13 14 United States. 1.5 Who were the competitors in that -- in the area of Korean Ramen? 16 17. PAGE 52:19 TO 52:24 (RUNNING 00:00:20.255) 19 Well, I would say that there can Α.

- 20 be a number of different competitors out there in respect of our selling product 21
- 22 within the United States and on a
- worldwide basis, such as Maruchan, 23
- Nisshin, Indomie or Indofood, Nestli.

# 18. PAGE 53:13 TO 53:15 (RUNNING 00:00:06.348)

- 13 And I'm asking who your competitors in the United States are with 14
- respect to Korean Ramen.

#### 19. PAGE 53:17 TO 53:21 (RUNNING 00:00:14.101)

17 Maruchan, Nisshin, Indofood, Nestli. 18 19 Q. Interesting that you have not 20 mentioned a single Korean company.

21 Why is that?

# Kwon, Won Seok

#### 20. PAGE 53:24 TO 54:03 (RUNNING 00:00:10.521) 24 Because that's not necessary. Α. 25 When it comes to Korean Ramen, you know, 00054:01 KWON - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY the other companies do not constitute 0.3 competition as for us. 21. PAGE 59:05 TO 59:11 (RUNNING 00:00:38.268) 05 I'm trying to get more Q. 06 information about the basis for your contention or statement -- strike that --07 statement that Maruchan and Nisshin --0.8 09 Nisshin and Maruchan are the competitors 10 with -- against Nongshim in the American 11 market for Korean Ramen. 22. PAGE 59:14 TO 59:19 (RUNNING 00:00:17.430) When it comes to Maruchan and 14 Α. 15 Nisshin, it is my understanding that they 16 landed in the United States first before 17 Nongshim ever did. And, as such, they 18 made forays into the marketplace before 19 Nongshim, to my understanding. 23. PAGE 72:24 TO 73:05 (RUNNING 00:00:23.037) 24 Excluding differences in 25 transportation cost and currency issues, KWON - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY 00073:01 is the export price the same or was the 02 03 export price the same in all regions, from

# 24. PAGE 73:09 TO 73:09 (RUNNING 00:00:01.673)

09 A. They're not the same.

# 25. PAGE 75:12 TO 75:14 (RUNNING 00:00:06.185)

12 Q. Have you ever interacted with 13 any employees of Ottogi, Samyang, or

Korea products that were exported?

the period of 2005 to 2010, for Nongshim

14 Paldo?

04

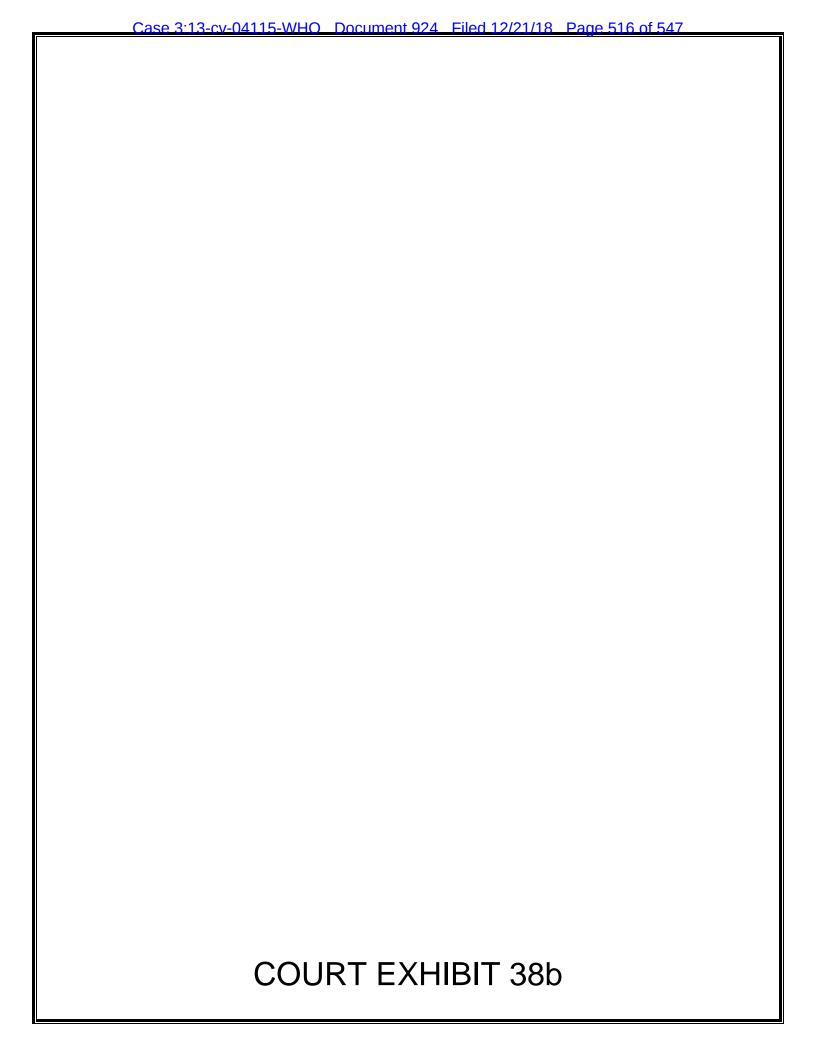
# 26. PAGE 75:15 TO 75:17 (RUNNING 00:00:04.791)

- 15 A. No
- 16 Q. Do you know any employee of any
- 17 of those companies?

# 27. PAGE 75:18 TO 75:18 (RUNNING 00:00:00.694)

18 A. No.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:05:51.808)



# Kwon, Won Seok (Vol. 01) - 04/28/2016

1 CLIP (RUNNING 00:05:44.125)

KWONWONSEOK0428-CROSS 27 SEGMENTS (RUNNING 00:05:44.125)

- 1. PAGE 21:08 TO 21:10 (RUNNING 00:00:13.302)
  - 08 Q. During the time 2005 through
  - 09 2010, who were the United States customers
  - 10 of Nongshim Korea?
- 2. PAGE 21:11 TO 21:11 (RUNNING 00:00:04.217)
  - 11 A. It would be Nongshim America.
- 3. PAGE 21:12 TO 21:15 (RUNNING 00:00:10.633)
  - 12 Q. And when I say "Nongshim Korea,"
  - 13 I am referring to the parent company
  - 14 that's based here in Korea and which I
  - 15 understand is your employer.
- 4. PAGE 21:16 TO 21:17 (RUNNING 00:00:03.148)
  - 16 Can you confirm you are employed
  - 17 by Nongshim Korea?
- 5. PAGE 21:18 TO 21:19 (RUNNING 00:00:04.068)
  - 18 A. I work at Nongshim's
  - 19 headquarters.
- 6. PAGE 21:20 TO 21:23 (RUNNING 00:00:09.316)
  - Q. And I will be referring to the
  - 21 headquarters -- the entity that runs this
  - 22 headquarters as being Nongshim Korea, for
  - 23 purposes of this deposition. All right?
- 7. PAGE 21:24 TO 21:24 (RUNNING 00:00:01.493)
  - 24 A. That's fine.
- 8. PAGE 31:20 TO 31:23 (RUNNING 00:00:21.719)
  - 20 During the period of 2005
  - 21 through 2010, do you recall being involved
  - 22 in pricing with respect to Nongshim
  - 23 Korea's sales to the United States?
- 9. PAGE 32:02 TO 32:02 (RUNNING 00:00:01.456)
  - 02 A. No.
- 10. PAGE 51:06 TO 51:10 (RUNNING 00:00:15.806)
  - 06 Q. Would you agree that the R&D
  - 07 center was tasked with formulating a Shin
  - 08 Ramen that tasted the same as the Korean
  - 09 Ramen, even if there were different 10 regulations regarding ingredients?
- 11. PAGE 51:13 TO 51:14 (RUNNING 00:00:11.212)
  - 13 A. Well, in my mind, that is what I
  - 14 believe researchers are supposed to do.

# 12. PAGE 57:10 TO 57:13 (RUNNING 00:00:13.531)

- 10 Q. Are you aware that Nongshim
- 11 America markets -- its Ramen products in
- 12 the United States is premium products
- 13 precisely because they are Korean Ramen?

#### 13. PAGE 57:17 TO 57:18 (RUNNING 00:00:08.355)

- 17 A. Nongshim America's thoughts have
- 18 nothing to do with me.

# 14. PAGE 57:19 TO 57:22 (RUNNING 00:00:12.724)

- 19 Q. Well, in understanding the U.S.
- 20 market, you obviously have to have some
- 21 understanding of that marketplace and how
- 22 products are marketed, don't you?

#### 15. PAGE 58:02 TO 58:08 (RUNNING 00:00:26.741)

- 02 A. When Nongshim America would
- 03 place orders with us, we would receive
- 04 such orders, cause production to take
- 05 place, and ensure that the goods are
- 06 shipped on the very day they are promised
- 07 to be shipped. And that constitutes our
- 08 best effort in the conduct of things.

#### 16. PAGE 58:09 TO 58:11 (RUNNING 00:00:09.225)

- 09 Q. Do you know what percentage of
- 10 Nongshim America customers for Ramen are
- 11 Korean or Korean-American?

### 17. PAGE 58:15 TO 58:15 (RUNNING 00:00:02.361)

15 A. I don't quite know.

# 18. PAGE 58:16 TO 58:21 (RUNNING 00:00:18.036)

- 16 Q. Do you believe that
- 17 Korean-American and Korean customers in
- 18 the United States consider Ramen products
- 19 from Nisshin and Maruchan to be
- 20 substitutes for Korean-manufactured or
- 21 Korean Ramen?

#### 19. PAGE 58:24 TO 59:04 (RUNNING 00:00:18.894)

- 24 A. Sir, as I pointed out
- 25 previously, your questions are rather
- 00059:01
  - 02 difficult for me for my purposes. I
  - 03 wonder if you could perhaps be a lot more
  - 04 specific. I would really appreciate that.

#### 20. PAGE 59:20 TO 59:23 (RUNNING 00:00:12.038)

- 20 Q. Do you know if Korean-American
- 21 or Korean purchasers of Ramen in the
- 22 United States differentiate between Korean
- 23 Ramen and other Ramen?

### 21. PAGE 60:02 TO 60:03 (RUNNING 00:00:05.251)

- 02 A. I'm not sure if I quite
- 03 understand that question.

# 22. PAGE 62:07 TO 62:08 (RUNNING 00:00:03.729)

07 Q. Do you know anything about

08 consumer behavior in the United States?

#### 23. PAGE 62:12 TO 62:19 (RUNNING 00:00:51.925)

- 12 A. My understanding is that there
- 13 are a lot of Hispanic -- there is a great
- 14 Hispanic population in the United States.
- 15 And we also target the Hispanic population
- 16 in selling product. We are, in other
- 17 words, trying to make forays into the
- 18 Hispanic marketplace by use of our unique
- 19 hotness, the hot flavor, as our arsenal.

#### 24. PAGE 62:20 TO 62:23 (RUNNING 00:00:09.360)

- Q. And that hot flavor is a
- 21 consistent characteristic of certain of
- 22 your Ramen products sold all around the
- 23 world; right?

# 25. PAGE 63:03 TO 63:05 (RUNNING 00:00:09.643)

- 03 A. When you look at our products,
- 04 there are various flavors. It's not just
- 05 the hot flavors.

## 26. PAGE 63:06 TO 63:10 (RUNNING 00:00:12.114)

- 06 Q. You referred to your unique
- 07 hotness. Those are your words.
- 08 And that is, in fact, a
- 09 characteristic of certain of the Nongshim
- 10 Ramen products; correct?

# 27. PAGE 63:14 TO 63:18 (RUNNING 00:00:33.828)

- 14 A. We make efforts to introduce and
- 15 make known our products overseas to
- 16 various folks and to introduce them to our
- 17 taste, the taste of our products, taste of
- 18 our products.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:05:44.125)

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# **Coby Han**

# Han, Coby (Vol. 01) - 01/20/2016

1 CLIP (RUNNING 00:09:17.604)



#### CH-0120-0000705

#### 61 SEGMENTS (RUNNING 00:09:17.604)



### 1. PAGE 7:05 TO 7:10 (RUNNING 00:00:04.851)

05	JACK	I NOH,
06		having first been duly sworn by
07		Sharon Lengel, the Notary Public,
08		interpreted from English to
09		Korean and from Korean to English
10		as follows:

### 2. PAGE 7:11 TO 7:15 (RUNNING 00:00:00.909)

```
11 C O B Y H A N,
12 having first been duly sworn by
13 Sharon Lengel, the Notary Public,
14 was examined and testified as
15 follows:
```

#### 3. PAGE 7:20 TO 8:02 (RUNNING 00:00:18.479)

```
MS. MANN: Mr. Han is appearing today as part of Samyang's cooperation agreement with the plaintiffs' obligation, and Mr. Han has also been designated in response to Nongshim and Ottogi's 30(b)(6) notice on Topics 1

O0008:01 HAN - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY through 4 and 12 and 13. And we
```

### 4. PAGE 8:21 TO 8:21 (RUNNING 00:00:01.349)

Q. Who is your current employer?

#### 5. PAGE 8:22 TO 8:23 (RUNNING 00:00:04.077)

```
22 A. Currently, I'm working for 23 Samyang Foods Company Limited.
```

# 6. PAGE 8:24 TO 8:25 (RUNNING 00:00:03.820)

```
Q. And how long have you been with Samyang Foods Company Limited?
```

#### 7. PAGE 9:02 TO 9:02 (RUNNING 00:00:01.959)

02 A. Approximately 12 years.

# 8. PAGE 9:12 TO 9:13 (RUNNING 00:00:01.926)

```
12 Q. What is your current position?
13 A. I'm a section chief of overseas
```

#### 9. PAGE 9:14 TO 9:14 (RUNNING 00:00:05.629)

14 sales team.

### 10. PAGE 10:15 TO 10:16 (RUNNING 00:00:05.129)

```
15 Q. So you have been with overseas
16 sales since you started?
```

06

# **Coby Han**

11. PAGE 10:17 TO 10:20 (RUNNING 00:00:12.863)						
17 A. That is correct. I was with 18 overseas sales team except perhaps seven 19 or eight months in 2010 when I was 20 handling import-related tasks.						
12. PAGE 14:21 TO 14:21 (RUNNING 00:00:02.516)						
Q. What is Sam Yang (USA), to your						
13. PAGE 14:22 TO 15:02 (RUNNING 00:00:16.103)						
22 knowledge? 23 A. Sam Yang (USA) is a company that 24 has exclusive rights to sell in the U.S. 25 market under for Samyang Company 00015:01 HAN - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY 02 Limited products.						
14. PAGE 20:02 TO 20:04 (RUNNING 00:00:00.065)						
02 (Exhibit 43, Bates SYK002354 03 through 2357, was hereby marked for 04 identification, as of this date.)						
15. PAGE 20:05 TO 20:05 (RUNNING 00:00:00.044)						
05 Q. I have a document that I've						
16. PAGE 20:06 TO 20:08 (RUNNING 00:00:09.002)						
06 handed to the court reporter and to the 07 witness and to the attorneys around the 08 room. And it's stamped on the bottom						
17. PAGE 20:09 TO 20:09 (RUNNING 00:00:10.899)						
09 right-hand side SKY002354 to 2357.						
18. PAGE 20:15 TO 20:15 (RUNNING 00:00:00.177)						
15 Q. At the top of the document, it's						
19. PAGE 20:16 TO 20:16 (RUNNING 00:00:06.155)						
16 titled "Distribution and Sales Agreement."						
20. PAGE 20:17 TO 20:18 (RUNNING 00:00:01.994)						
17 Have you ever seen this document 18 before?						
21. PAGE 20:19 TO 20:19 (RUNNING 00:00:00.793)						
19 A. Yes, I have.						
22. PAGE 20:20 TO 20:21 (RUNNING 00:00:04.980)						
20 Q. Okay. The first paragraph of 21 this document I would like to read to you.						
23. PAGE 20:22 TO 21:08 (RUNNING 00:00:44.573)						
"This agreement is made and entered into as of November 29, 1997, by and between Samyang Foods Company Limited, a Korean corporation, which has its  00021:01 HAN - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY principal place of business at 82-9 Hawolgok 1-dong, Sungbuk-ku, Seoul, Korea." And then it says "('Samyang Korea')." And "Sam Yang (USA), Inc., a California corporation, which has its						

CONFIDENTIAL page 2

California corporation, which has its

# **Coby Han**

```
principal place of business at 1935 Via
         0.8
              Arado, Rancho Dominguez, California 90220
24. PAGE 21:09 TO 21:13 (RUNNING 00:00:14.819)
         09
              ('Sam Yang U.S.A.')."
         10
                         Is this the written agreement
              which forms the basis of the exclusive
         11
              agreement that you testified to earlier
         13
              that Samyang Limited has with Sam Yang
25. PAGE 21:15 TO 21:16 (RUNNING 00:00:05.427)
                         Yes. That is correct.
         16
                         If you could turn to the last
                   Q.
26. PAGE 21:17 TO 21:17 (RUNNING 00:00:04.145)
              page, which is marked ending in 2357,
27. PAGE 21:18 TO 21:18 (RUNNING 00:00:06.346)
              there are two names that have signed this
28. PAGE 21:19 TO 21:23 (RUNNING 00:00:11.635)
         19
              document. For Samyang Korea, it says
              "Samyang Foods Company Limited, a Korean
         20
         21
              corporation."
         22
                        And whose signature is that, if
         23
              you know?
29. PAGE 21:24 TO 22:06 (RUNNING 00:00:23.938)
         24
                  Α.
                        Well, I don't know for sure.
             But this looks like the signature belongs
  00022:01 HAN - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
              to late Mr. Joong Yun Chun, the former
         02
              chairman. I mean, looking at the English spelling, it seems to me that this belongs
         0.3
         0.4
              to him, though I did not see his signature
         06
              personally.
30. PAGE 28:10 TO 28:12 (RUNNING 00:00:05.904)
                        Who determined what the price of
         11
              the Samyang Limited product was to Sam
         12
              Yang (USA)?
31. PAGE 28:13 TO 28:18 (RUNNING 00:00:14.413)
         13
                  Α.
                         According to this agreement, the
              price would be determined based on the
         14
              discussions of two parties.
         1.5
                       When you mean -- you mean the
         16
         17
              discussions between Sam Yang (USA) and
              Samyang Limited.
32. PAGE 28:19 TO 28:21 (RUNNING 00:00:04.188)
         19
                   Α.
                         Yes.
         20
                         What went into -- what were the
         21
              bases of those discussions?
33. PAGE 28:24 TO 29:07 (RUNNING 00:00:26.103)
```

00029:01 HAN - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY 02 (USA) and tried to have a price increase 0.3

25

period sooner than later, whereas Sam Yang

trying to get a good price from Sam Yang

Well, in our case, we were

(USA) wanted to have a good price from us

**Coby Han** and tried to delay price increase period 06 as much as possible. And those were the things that we discussed. 34. PAGE 37:14 TO 37:17 (RUNNING 00:00:16.916) You are familiar with Samyang Q. 15 Limited's dealings with Sam Yang (USA) 16 going back as far as the year 2000, aren't 17 you? 35. PAGE 37:18 TO 37:18 (RUNNING 00:00:01.837) Yes, I am. Α. 36. PAGE 39:21 TO 39:24 (RUNNING 00:00:12.580) Now, the price that Samyang Q. Limited charged Sam Yang (USA) for U.S. Ramen product was negotiated between the 23 24 two companies; right? 37. PAGE 40:03 TO 40:04 (RUNNING 00:00:04.450) 0.3 Correct. The price was determined based on negotiation. 38. PAGE 46:18 TO 46:23 (RUNNING 00:00:23.562) Isn't it true that Samyang 18 Limited has no knowledge about any effort 20 Sam Yang (USA) might have done to monitor the price of U.S. Ramen products sold by 21 22 Nongshim America or Ottogi America in the 23 United States? 39. PAGE 46:25 TO 47:02 (RUNNING 00:00:06.442) Correct. I have not heard that Α. 00047:01 HAN - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY 02 there was any type of monitoring. 40. PAGE 47:06 TO 47:08 (RUNNING 00:00:09.673) 06 You have never discussed with anyone from Nongshim America, Inc., the 07 prices of U.S. Ramen product, have you? 0.8 41. PAGE 47:09 TO 47:12 (RUNNING 00:00:10.484) Correct. Never. 10 Q. And you have never discussed with Nongshim Company Limited the prices 11 of U.S. Ramen product, have you? 42. PAGE 47:13 TO 47:16 (RUNNING 00:00:06.910) 13 Α. Correct. Never. And you have never discussed 14 with Ottogi America, Inc., the prices of 1.5 U.S. Ramen product, have you? 16 43. PAGE 47:17 TO 47:20 (RUNNING 00:00:07.373) 17 Correct. Never. And you have never discussed 18 Q.

44. PAGE 47:21 TO 47:21 (RUNNING 00:00:01.604)

19

21 A. Correct. Never.

U.S. Ramen product, have you?

with Ottogi Company Limited the prices of

# **Coby Han**

Coby Han
45. PAGE 47:22 TO 47:24 (RUNNING 00:00:07.189)
Q. And you have never discussed with Korea Yakult the prices of U.S. Ramen product, have you?
46. PAGE 47:25 TO 47:25 (RUNNING 00:00:02.208)
25 A. Correct. Never.
47. PAGE 48:02 TO 48:04 (RUNNING 00:00:17.390)
Q. And is it true that the overseas 03 sales team only deals with the sale of 04 Ramen product outside Korea?
48. PAGE 48:05 TO 48:05 (RUNNING 00:00:02.748)
05 A. Yes. That's correct.
49. PAGE 48:06 TO 48:10 (RUNNING 00:00:14.116)
Q. And so it's true, isn't it, that the people within Samyang Korea who deal with sales of domestic Korean Ramen product are different than the overseas sales team.
50. PAGE 48:15 TO 48:15 (RUNNING 00:00:02.126)
15 A. Correct. They are different.
51. PAGE 48:16 TO 48:18 (RUNNING 00:00:11.159)
Q. Samyang did not participate in any discussions about the possibility of fixing prices of U.S. Ramen product, did
52. PAGE 48:19 TO 48:19 (RUNNING 00:00:00.434)
19 it?
53. PAGE 48:21 TO 48:21 (RUNNING 00:00:00.908)
21 A. Correct.
54. PAGE 48:22 TO 49:03 (RUNNING 00:00:29.357)
Q. Samyang has no knowledge about whether or not the average retail prices of Sam Yang U.S. Ramen products to consumers in the United States increased HAN - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY during any given year. Isn't that true?
55. PAGE 49:08 TO 49:10 (RUNNING 00:00:08.300)
08 A. Correct. Samyang Limited is not 09 familiar with the price that Sam Yang 10 (USA) sells to its customers.
56. PAGE 52:17 TO 52:20 (RUNNING 00:00:11.412)
17 Q. In your experience, in the 18 negotiations between Samyang Limited and 19 Sam Yang (USA), Inc., sometimes do the 20 negotiations take a long time?
57. PAGE 52:22 TO 53:02 (RUNNING 00:00:20.176)

22

CONFIDENTIAL page 5

A. Yes. We wanted to apply the 23 price increase as soon as possible. But 24 Sam Yang (USA) wanted to delay as much as Case Clip(s) Detailed Report Monday, December 03, 2018, 3:05:43 PM

# **Coby Han**

```
25 possible. So it was taking some time to
00053:01 HAN - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
         apply our increased price.
     02
```

### 58. PAGE 53:03 TO 53:07 (RUNNING 00:00:19.539)

- 0.3 And when Samyang Limited wanted Q. 04 to negotiate a higher price sooner with 05 Sam Yang (USA), was that because of the 06 increase in raw material prices that
- Samyang Limited experienced?

#### 59. PAGE 53:09 TO 53:11 (RUNNING 00:00:08.830)

- 09 The reason to increase price is Α. 10 the increase in raw material cost and
- 11 fluctuation in foreign exchange rates.

### 60. PAGE 77:17 TO 77:21 (RUNNING 00:00:13.578)

17 Ο. Okay. And so the market price -- who's -- what are the companies 18 19 that are competing with Sam Yang (USA) to 20 your understanding with respect to the 21 sale of Ramen in the United States?

#### 61. PAGE 77:22 TO 77:24 (RUNNING 00:00:11.093)

- 22 I believe that Sam Yang (USA) is Α. 23
- competing with all the other Korean Ramen
- 24 makers as well as Japanese Ramen makers.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:09:17.604)

Case 3:1	13-cv-04115-WHO	Document 924	Filed 12/21/18	Page 528 of 547	
	0011	DT E\// 1	IDIT OOL		
	COU	<b>RT EXH</b>	1BH 39b	)	

# Han, Coby (Vol. 01) - 01/20/2016

1 CLIP (RUNNING 00:05:18.487)

# HanCoby0120-Cross

#### 10 SEGMENTS (RUNNING 00:05:18.487)



# 1. PAGE 30:18 TO 30:20 (RUNNING 00:00:06.900)

- 18 Q. How did you come up with what
  - 19 the price would be that you would ask of
  - 20 Samyang Limited -- Sam Yang (USA) to pay?

#### 2. PAGE 30:21 TO 31:06 (RUNNING 00:00:45.435)

- 21 A. Once we received the factory
- 22 price, the manufacturing cost, factory
- 23 price, and then we look at the price, and
- 24 we add any kind of expenses or cost
- 25 related to export and also sales
- 00031:01
  - 02 management cost and plus appropriate level
  - 03 of profit margin for Samyang Limited. And
  - 04 we negotiated with that price with Sam
  - 05 Yang (USA). And that was our export
  - 06 price.

#### 3. PAGE 38:12 TO 38:14 (RUNNING 00:00:09.274)

- 12 Q. Now, there are manufacturing
- 13 cost differences between U.S. Ramen
- 14 product and Korean Ramen product; right?

### 4. PAGE 38:15 TO 38:23 (RUNNING 00:00:34.663)

- 15 A. Basically, if you look at the
- 16 big picture or big elements of Ramen,
- 17 there aren't that many differences. They
- 18 are quite similar. But as I stated
- 19 earlier, for Ramen products for export,
- 20 you have to have a separate packaging
- 21 process. So it has to be managed
- 22 separately. So there might be a slight
- 23 difference in terms of manufacturing cost.

#### 5. PAGE 54:08 TO 54:12 (RUNNING 00:00:20.461)

- 08 Q. Mr. Han, isn't it true that the
- 09 source of some ingredients in U.S. Ramen
- 10 must be different than the source of the
- 11 similar ingredient in Korean Ramen
- 12 products?

#### 6. PAGE 54:16 TO 55:07 (RUNNING 00:01:09.247)

- 16 A. There is not big substantial
- difference between the Korean Ramen and
- 18 U.S. Ramen. In most cases, they are the
- 19 same. But -- I'll give you an example
- 20 with respect to beef or meat type.
- 21 In the United States, there was
- 22 changes in regulations in 2009 in the U.S.
- 23 So from that time on, further meat type
- 24 ingredient needs to be produced from the
- 25 work area where it was approved by USFDA.

00055:01

- 02 And they have an approval from the USFDA.
- 03 So the meat type should be from these work
- 04 areas. So starting in 2009, starting
- 05 2009, for meat type of ingredients had to
- 06 be exchanged in order to adhere U.S.
- 07 regulations.

## 7. PAGE 57:16 TO 57:21 (RUNNING 00:00:15.828)

- 16 Please describe for me all of
- 17 the differences between the packaging of
- 18 Samyang products sold in the Korean
- 19 domestic market and the packaging for U.S.
- 20 Ramen product that Samyang makes for the
- 21 U.S. market.

#### 8. PAGE 57:24 TO 58:14 (RUNNING 00:00:53.859)

- 24 A. The packaging for the U.S. Ramen
  - 25 products would have -- would have to
- 00058:01
  - 02 follow the U.S. labeling regulations.
  - 03 Since I'm not fully familiar with the
  - 04 labeling regulations, I cannot state
  - 05 clearly as to that.
  - 06 But I understand that the
  - 07 label -- labels have an English language.
  - 08 And that is the biggest difference; the
  - 09 labels would have an English for U.S.
  - 10 market and then the Korean for Korean
  - 11 market. And also how they list or how
  - 12 they -- they show for nutrition --
  - 13 nutrient information and ingredients are
  - 14 different. That's my understanding.

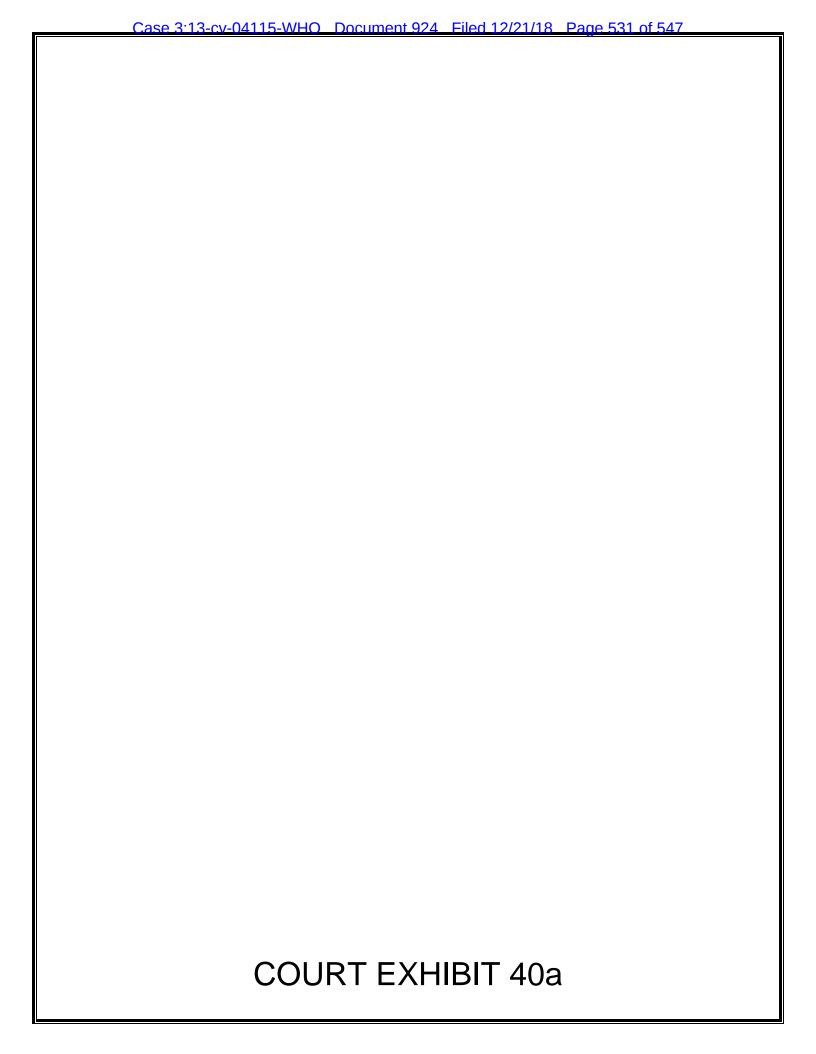
#### 9. PAGE 58:19 TO 58:23 (RUNNING 00:00:15.810)

- 19 Q. Is the outer packaging for
- 20 shipment different because U.S. Ramen
- 21 product must be shipped across the Pacific
- 22 Ocean, and domestic Korean product is not
- 23 shipped by ocean?

#### 10. PAGE 58:25 TO 59:09 (RUNNING 00:00:47.010)

- 25 A. My understanding is that there
- 00059:01
  - 02 isn't much difference between the type of
  - 03 packaging for the Korean domestic market
  - 04 and the overseas market, but -- but the
  - 05 Ramen products that are to be exported
  - 06 need to be loaded onto a container. So we
    07 would have to put them in a box for
  - 08 protection purposes during the shipment
  - 09 period.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:05:18.487)



# Ottogi



# **Choi, Min H.** (Vol. 01) - 04/19/2016

1 CLIP (RUNNING 00:06:07.642)



63:19 to 68:23

#### **CHOI63**

#### 19 SEGMENTS (RUNNING 00:06:07.642)



# 1. PAGE 63:19 TO 63:21 (RUNNING 00:00:15.673)

- 19 MR. BIRKHAEUSER: The next 20 document that I would like to mark is -- as Exhibit 176 is OTGKR-0020731. 21
- 2. PAGE 63:25 TO 64:04 (RUNNING 00:00:26.394)
  - MR. BIRKHAEUSER: And then we 00064:01 CHOI - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY will mark as Exhibit 177 its 02 03 attachment, which is OTGKR-0020732 0.4through 737.

#### 3. PAGE 64:09 TO 64:11 (RUNNING 00:00:05.058)

Okay. I have gone over it. 10 Can you tell me what Exhibit 177 Q. 11 is.

# 4. PAGE 64:12 TO 64:16 (RUNNING 00:00:17.349)

- So this amounts to a 13 notification concerning the adjustment as 14 to the domestic choolgo price and consumer 15 price for Ramen.
- 16 So who is Mr. Jin Won-Tae? Q.
- 5. PAGE 64:17 TO 64:20 (RUNNING 00:00:19.387)
  - 17 He previously used to serve as
  - the head of overseas business. 18
  - 19 Ο. And in the year 2008, what was
  - 20 Mr. Jin's title?

#### 6. PAGE 64:21 TO 64:24 (RUNNING 00:00:10.032)

- 21 Α. He was senior manager.
- 22 And do you recall receiving
- 23 Exhibit 177 while working at the Overseas
- Business Division?

#### 7. PAGE 64:25 TO 65:06 (RUNNING 00:00:21.131)

I don't have an actual Α. 00065:01 CHOI - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY 02 recollection to such effect, but I do 03 understand what this would be about. 04 Q. So in Exhibit 177, Mr. Jin is sending an email to the entire Overseas 05 Business Division; is that correct? 06

#### 8. PAGE 65:07 TO 65:12 (RUNNING 00:00:12.730)

07 Yes, that is correct. 08 Q. Do you have any reason to 09 believe that you did not receive 10 Exhibit 177 while employed with the 11 Overseas Business Division in the year 12 2008?

# Ottogi

# 9. PAGE 65:13 TO 65:20 (RUNNING 00:00:16.023)

```
It's not that I am saying that I
     didn't receive it; I'm just simply saying
14
15
     I cannot recall, because there were just
     so many emails.
16
17
         Q.
               Sure.
18
               But is there any reason, as you
19
     sit here today, that you believe you
20
     didn't receive Exhibit 177?
```

## 10. PAGE 65:21 TO 65:21 (RUNNING 00:00:00.923)

21 A. No. I mean, it says "To the

#### 11. PAGE 65:21 TO 66:02 (RUNNING 00:00:22.024)

```
A. No. I mean, it says "To the
Overseas Business Division," so, no, I
wouldn't think so.

Q. Can you read for me the subject
of Mr. Jin's email, as it appears on
CHOI - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
Exhibit 177.
```

### 12. PAGE 66:06 TO 66:10 (RUNNING 00:00:12.079)

```
Q. Let me just -- let me state the question again.

Can you read for me the subject of Mr. Jin's email, as it appears on Exhibit 176.
```

### 13. PAGE 66:11 TO 66:17 (RUNNING 00:00:38.032)

```
11 A. "Price increase as to Ramen
12 effective April the 1st (is that 5 to 10
13 percent but for exports unify to an
14 increase of 10 percent and make
15 notification)."
16 THE INTERPRETER: Subject to
17 standard disclaimers and reservations.
```

#### 14. PAGE 66:18 TO 66:21 (RUNNING 00:00:11.404)

```
18 Q. The attachment to Exhibit 176 is
19 177.
20 Can you tell me what Exhibit 177
```

# 15. PAGE 66:22 TO 67:07 (RUNNING 00:00:36.486)

```
22
                     So going by way of what the
               Α.
      23
           document states, it's talking about how
      24
           there has been an adjustment as to the
           choolgo price and retail --
00067:01
         CHOI - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY
      02
                    THE INTERPRETER: Strike.
      03
               Α.
                     -- consumer price of Ramen.
                    And the Ramen that's -- the
      0.4
               Q.
      05
           Ramen prices being adjusted in Exhibit 177
      06
           is Ramen sold in the Korean domestic
      07
           market; correct?
```

# 16. PAGE 67:08 TO 67:15 (RUNNING 00:00:23.673)

```
O8 A. In terms of the way the document
O9 appears to be, that would appear to be the
10 case.
11 Q. And what Mr. Jin is telling the
12 Overseas Business Division to do is to
```

# Ottogi

- 13 apply the April 1st price increase to
  14 products that Ottogi Korea is going to
- 15 export; correct?

#### 17. PAGE 67:20 TO 68:15 (RUNNING 00:00:59.991)

20 So based upon what I know -- or, 21 rather what I remember -- or, actually, my experience -- so going back to what we 22 23 talked about earlier, within the Overseas 24 Business Division, there are these domestic exporters that they -- that we 00068:01 CHOI - HIGHLY CONFIDENTIAL - ATTYS' EYES ONLY have dealt with. These folks, mind you, 03 are located in Korea, but they export to other countries. And so my take on this 04 05 is that what the gentleman was saying was, "Reflect the changes in the choolgo price 06 vis-`-vis such domestic exporters and 07 08 appropriately adjust things." 09 Now, in the case of either the 10 U.S. entity or other entities in other 11 locales, the determination as to the 12 export price is not based upon the choolgo 13 price, as such, but rather, the procurement price. So this and that have 14 15 nothing to do with each other.

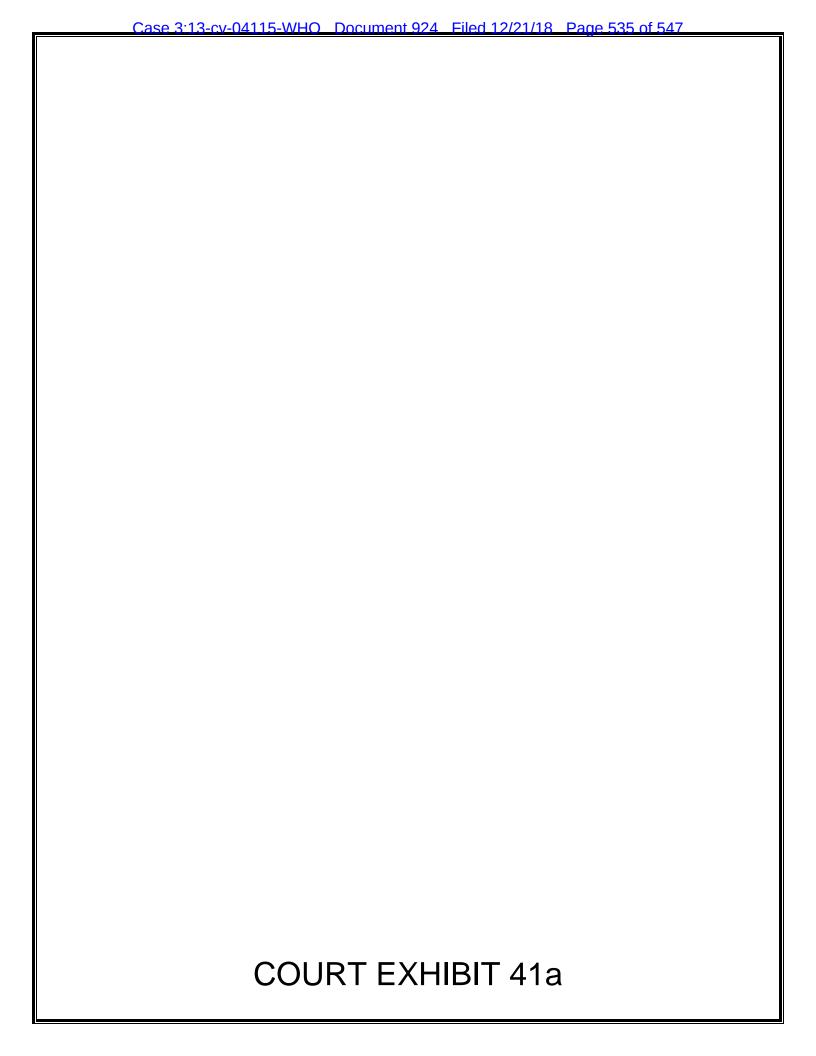
## 18. PAGE 68:16 TO 68:18 (RUNNING 00:00:09.344)

- 16 Q. Do you see any information on
- 17 Exhibit 176 relating to domestic
- 18 exporters?

#### 19. PAGE 68:19 TO 68:23 (RUNNING 00:00:09.909)

- 19 A. There is no such information or
- 20 reference, but I would certainly believe
- 21 that our hands-on personnel would
- 22 certainly have understood what the notion
- 23 was

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:06:07.642)



# Ku. Bangwan (Vol. 03) - 04/07/2016

1 CLIP (RUNNING 00:02:27.271)

In what departments did they go ...

#### BK-0407-0009320

20

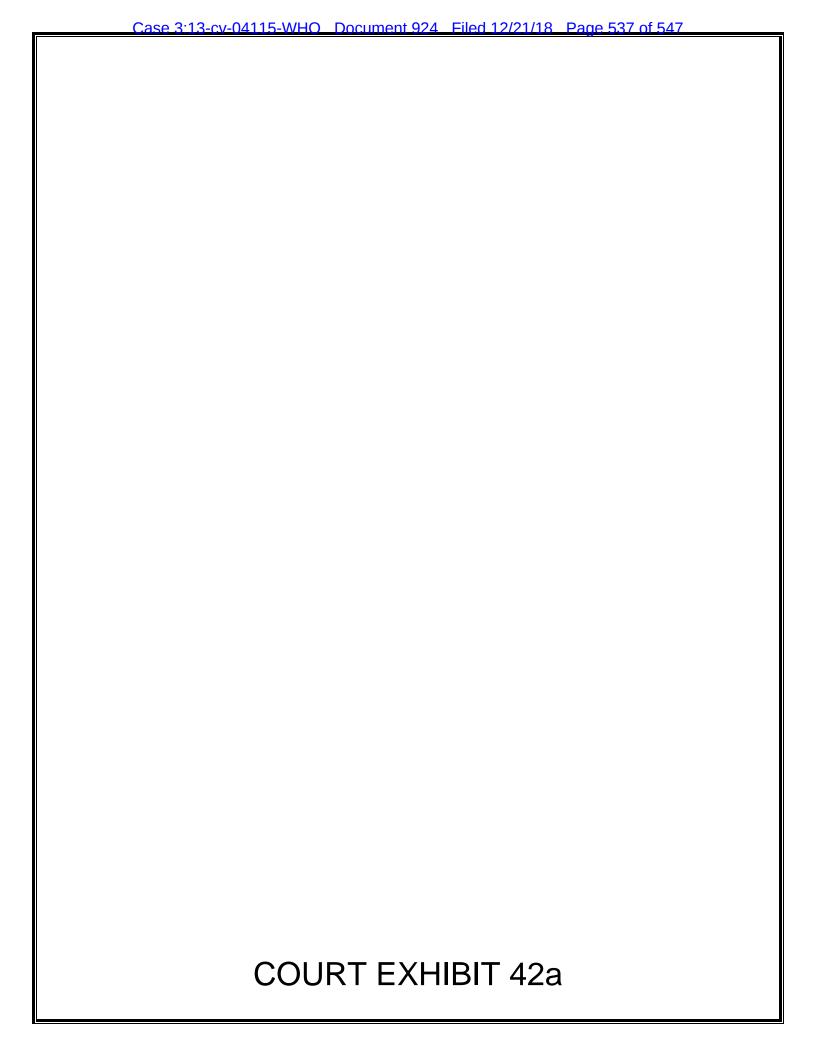
#### 1 SEGMENT (RUNNING 00:02:27.271)



# 1. PAGE 93:20 TO 95:04 (RUNNING 00:02:27.271)

```
Q.
                     In what departments did they go
      21
           through documents?
      22
                    Well, so basically, since it was
              Α.
      23
           our department that handled price-related
      24
           matters, I told you that they asked as to
      25
           which department was responsible for that.
00094:01
           So they were basically led to us, and they
      03
           basically started talking to, well, all of
      04
           us there.
      05
              Ο.
                     When you say "us," do you mean
      06
           the sales planning department?
      07
                     That's right. So initially,
             Α.
      80
           they basically dealt with everybody in the
      09
           unit, and then, over the course of some
           time, they eventually started dealing
      10
      11
           mostly with the actual hands-on person
      12
           with respect to price and the head of the
      13
           department.
      14
                    And, again, when you say "the
           department, " you're talking about the
      15
           sales planning department; is that
      16
      17
           correct?
      18
              Α.
                     Yes. That's correct.
                     Did the KFTC visit any other
      19
               Q.
      20
           departments?
              A. I mean, yes, basically, they'd
      21
      22
           kind of, you know, stop by or pop -- pop
      23
           in and out. But it wasn't really in the
      24
           sense of conducting an investigation. It
           was really just to kind of see what kind
00095:01
      02
          of documents there may or may not be. It
      03
           was just kind of, like, a quick
      04
           swing-through.
```

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:02:27.271)



# Cox, Alan (Vol. 02) - 09/27/2017

1 CLIP (RUNNING 00:01:36.552)

Did you take into account any changes in the way ...

#### AC-0927-0028416

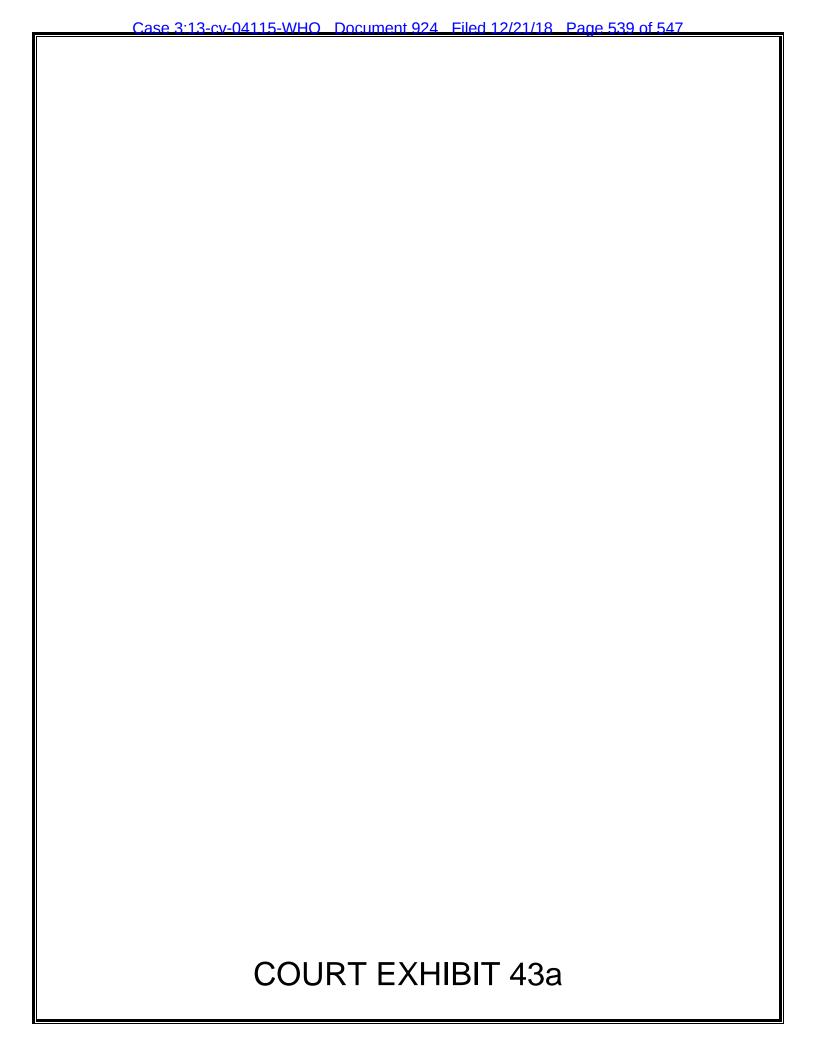
#### 1 SEGMENT (RUNNING 00:01:36.552)



# 1. PAGE 284:16 TO 285:17 (RUNNING 00:01:36.552)

```
Did you take into account any changes in the way
                             17
                                             that Korean-branded ramen was distributed in the
                                             United States after March of 2003?
                             19
                                                            Α
                                                                                Yes. Sorry.
                             20
                                                                                 In the -- sorry.
                             21
                                                                                 In the way that you constructed your forecast
                             22 regression model?
                             23
                                                             Α
                                                                               Yes, I did.
                             24
                                                                                 And how did you do that?
                             25
                                                                                 Well, I took into account, for instance, any
00285:01 impact that changes after 2003 would have had on -- on
                             02 the costs of manufacturing for instance and the fact
                             03 that we were able to estimate a model that came pretty
                                               close to estimating the actual prices, or calculating % \left( 1\right) =\left( 1\right) \left( 1\right)
                             05 the actual prices, I think is a good indicator that that
                             06 was adequate for -- you know, that that was an adequate
                             07 way of taking care of whatever changes.
                             0.8
                                                                                 Overall, the changes, if any, that took place
                             09 after 2003 did nothing to dilute the results of the
                             10
                                              forecasting model.
                                                             Q Did you just say that at least a loose robustness
                             11
                             12 check of your forecast model -- for you -- was the fact
                            13 that the but-for prices it predicted were similar to
                            14 those -- the actual prices that were charged in the
                             15 market during the conspiracy period?
                             16
                                                           A Yeah. That's -- that's what I said, and that's
                             17 correct.
```

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:01:36.552)



# Seo, Jin Woo (Vol. 01) - 01/21/2016

1 CLIP (RUNNING 00:01:21.123)

SEOJINWOO-0121A

#### 10 SEGMENTS (RUNNING 00:01:21.123)



- 1. PAGE 30:14 TO 30:16 (RUNNING 00:00:14.609)
  - 14 Q. Are you aware of a fax that had
  - 15 been sent to Samyang from Nongshim on
  - 16 February 23rd or 24th of 2007?
- 2. PAGE 30:20 TO 30:20 (RUNNING 00:00:02.904)
  - 20 A. Yes. I do recall.
- 3. PAGE 30:21 TO 30:22 (RUNNING 00:00:06.543)
  - 21 Q. All right. Did you see that fax
  - on or about February 23rd or 24, 2007?
- 4. PAGE 30:23 TO 30:23 (RUNNING 00:00:02.437)
  - 23 A. Yes, I did.
- 5. PAGE 30:24 TO 30:25 (RUNNING 00:00:04.884)
  - Q. Okay. And how -- how did you
  - 25 become aware of the existence of this fax?
- 6. PAGE 31:02 TO 31:03 (RUNNING 00:00:13.672)
  - 02 A. Mr. Jong Moon Yui brought that
  - 03 fax to me and -- and reported to me.
- 7. PAGE 31:04 TO 31:06 (RUNNING 00:00:08.646)
  - 04 Q. Okay. So tell me what -- why
  - 05 did -- to your understanding, why did
  - 06 Mr. Yui bring the fax to your attention?
- 8. PAGE 31:11 TO 31:12 (RUNNING 00:00:12.346)
  - 11 A. That fax had information
  - 12 concerning price increase.
- 9. PAGE 31:15 TO 31:18 (RUNNING 00:00:12.681)
  - Were you interested in
  - 16 understanding whether Nongshim was
  - 17 intending to raise Ramen prices in or
  - 18 about February 23, 2007?
- 10. PAGE 31:19 TO 31:19 (RUNNING 00:00:02.401)
  - 19 A. Yes, I was.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:01:21.123)

# Seo, Jin Woo (Vol. 02) - 01/22/2016

1 CLIP (RUNNING 00:06:00.304)

# SEOJINWOO-0122A

#### 46 SEGMENTS (RUNNING 00:06:00.304)



#### 1. PAGE 6:06 TO 6:07 (RUNNING 00:00:03.510)

- O6 Q. Okay. Mr. Seo, do you have O7 Exhibit 49 in front of you?
- 2. PAGE 6:08 TO 6:11 (RUNNING 00:00:04.808)
  - 08 A. Yes.
  - 09 Q. Okay. Can you tell us --
  - 10 A. I do.
  - 11 Q. -- what is Exhibit 49, sir?

# 3. PAGE 6:12 TO 6:14 (RUNNING 00:00:11.455)

- 12 A. This is the price increase plan
- 13 or proposal that we received from Nongshim
- 14 for 2007 price increase period.

#### 4. PAGE 6:15 TO 6:21 (RUNNING 00:00:18.219)

- Q. Okay. And can you tell us --
- 16 did you actually see this -- I know we've
- 17 covered this.
- 18 But just to be clear with
- 19 respect to Exhibit 49, did you actually
- 20 receive this fax and see it yourself in or
- 21 about January or February 2007?

## 5. PAGE 6:22 TO 6:25 (RUNNING 00:00:15.596)

- 22 A. I did not personally receive
- 23 this fax; rather, it was received by
- 24 Mr. Jong Moon Yui, and he reported this to
- 25 me.

#### 6. PAGE 7:02 TO 7:02 (RUNNING 00:00:02.592)

02 Q. And did you see the fax?

# 7. PAGE 7:03 TO 7:03 (RUNNING 00:00:01.779)

03 A. Yes. I saw it at that time.

#### 8. PAGE 7:04 TO 7:05 (RUNNING 00:00:02.304)

- 04 Q. Okay. So Mr. Yui brought it to 05 you.
- 9. PAGE 7:06 TO 7:08 (RUNNING 00:00:09.688)
  - 06 A. Yes. Yes. This was a part of
  - 07 the documents that he brought for me to
  - 08 approve.

# 10. PAGE 7:09 TO 7:11 (RUNNING 00:00:09.696)

- 09 Q. Okay. And do you see up there
- 10 that it looks like it has a Nongshim
- 11 symbol on the fax?

### 11. PAGE 7:12 TO 7:12 (RUNNING 00:00:02.227)

12 A. Yes. I see that.

#### 12. PAGE 7:13 TO 7:14 (RUNNING 00:00:02.299)

- 13 Q. All right. And can you see that
- 14 it was sent by Nongshim?

## 13. PAGE 7:15 TO 7:15 (RUNNING 00:00:02.559)

15 A. Yes, I can.

#### 14. PAGE 7:16 TO 7:21 (RUNNING 00:00:12.166)

- 16 Q. All right. Now, it suggests, I
- 17 think, that there were five pages to this
- 18 fax at one point.
- 19 Can you see -- can you see the
- 20 reference to that up in the upper
- 21 right-hand corner of the first page?

## 15. PAGE 7:22 TO 7:22 (RUNNING 00:00:02.442)

22 A. Yes. I can see that.

#### 16. PAGE 7:23 TO 7:25 (RUNNING 00:00:08.269)

- 23 Q. All right. Did you ask anybody
- 24 in the marketing department to locate this
- 25 fax for you last night?

# 17. PAGE 8:02 TO 8:02 (RUNNING 00:00:01.835)

02 A. Yes, I did.

# 18. PAGE 8:03 TO 8:06 (RUNNING 00:00:05.851)

- 03 Q. All right. And were they able
- 04 to find the five pages of the fax, or was
- 05 this the entirety of what they were able
- 06 to locate?

# 19. PAGE 8:07 TO 8:08 (RUNNING 00:00:07.929)

- 07 A. They could only find these two
- 08 pages, first two pages.

#### 20. PAGE 8:09 TO 8:12 (RUNNING 00:00:07.611)

- 09 Q. Okay. All right. And so -- and
- 10 do you have an understanding of where it
- 11 is that the marketing department found
- 12 this fax last night?

## 21. PAGE 8:13 TO 8:15 (RUNNING 00:00:10.412)

- 13 A. My understanding is that they
- 14 found it in documents that our company
- 15 maintains.

#### 22. PAGE 61:20 TO 61:22 (RUNNING 00:00:09.795)

- 20 Q. All right. And Exhibit 49 is
- 21 the version of the Nongshim fax that was
- contained in Samyang's files; correct?

#### 23. PAGE 61:23 TO 61:24 (RUNNING 00:00:05.818)

- 23 A. Yes. This is the fax received
- 24 from Nongshim.

# 24. PAGE 61:25 TO 62:03 (RUNNING 00:00:06.351)

- 25 Q. All right. And the version of  $00062\!:\!01$ 
  - 02 the fax as you have it doesn't have the
  - 03 KFTC dawn raid stamp on it, does it?

#### 25. PAGE 62:07 TO 62:07 (RUNNING 00:00:04.202)

07 A. No. There is no such stamp.

#### 26. PAGE 62:08 TO 62:13 (RUNNING 00:00:16.751)

- 08 Q. Okay. And if you could look at
- 09 the top of Exhibit 49, do you see there
- 10 the -- I guess you would call it a receipt
- 11 that indicates that this document was sent
- 12 to Samyang from Nongshim directly?
- 13 Do you see that?

## 27. PAGE 62:18 TO 62:18 (RUNNING 00:00:02.591)

18 A. Yes. That is correct.

#### 28. PAGE 62:19 TO 62:21 (RUNNING 00:00:15.431)

- 19 Q. All right. And the date on the
- 20 fax return or receipt is "24 JAN 2007" at
- 21 8:53; correct?

# 29. PAGE 62:24 TO 62:24 (RUNNING 00:00:02.771)

24 A. Yes. That is correct.

# 30. PAGE 62:25 TO 63:03 (RUNNING 00:00:13.339)

- 25 Q. All right. And the date on the 00063:01
  - 02 document as printed on the right-hand side
  - 03 says "2007-02-23"; correct?

#### 31. PAGE 63:04 TO 63:04 (RUNNING 00:00:02.501)

04 A. Yes. That's correct.

### 32. PAGE 63:05 TO 63:06 (RUNNING 00:00:04.348)

- O5 Q. All right. And you understand that to be February 23, 2007?
- 33. PAGE 63:07 TO 63:07 (RUNNING 00:00:03.451)

07 A. Yes. That is my understanding.

#### 34. PAGE 67:09 TO 67:12 (RUNNING 00:00:10.499)

- 09 In your statement to the KFTC,
- 10 you said that it was your understanding
- 11 that the fax was received around
- 12 February 23, 2007; right?

#### 35. PAGE 67:13 TO 67:13 (RUNNING 00:00:01.849)

13 A. Yes. That's correct.

# 36. PAGE 67:14 TO 67:15 (RUNNING 00:00:03.327)

- 14 Q. And that is still your testimony
- 15 today here, isn't it?

# 37. PAGE 67:16 TO 67:16 (RUNNING 00:00:01.353)

16 A. Yes.

```
38. PAGE 67:17 TO 67:20 (RUNNING 00:00:25.151)
                         Please look at the second page
        18
              of the two-page document, Exhibit 49.
        19
              Please look at the very top right-hand
              corner. It says "P2/5."
        20
39. PAGE 67:21 TO 67:21 (RUNNING 00:00:00.889)
                         Do you see that?
40. PAGE 67:22 TO 67:22 (RUNNING 00:00:02.208)
                        Yes. I see that.
        2.2
                  Α.
41. PAGE 67:23 TO 67:25 (RUNNING 00:00:08.402)
                         On the same page, however, in
        2.4
              the bottom right, it says "P3/5."
        25
                         Do you see that?
42. PAGE 68:02 TO 68:02 (RUNNING 00:00:02.866)
        02
                  Α.
                        Yes. I saw that.
43. PAGE 68:03 TO 68:05 (RUNNING 00:00:09.697)
                         Do you have any information
                  Ο.
        04
              about why that is? If you know. If you
        05
              don't know --
44. PAGE 68:06 TO 68:08 (RUNNING 00:00:09.120)
        06
                         I assume that there are probably
        07
              pages followed by this one, but I have
        80
             never seen those pages.
45. PAGE 68:09 TO 68:15 (RUNNING 00:00:23.930)
        09
                  Q.
                        And didn't you say in your
              testimony earlier today that your
        10
              understanding is that the fax header with
        11
              the "24 JAN 2007" was something that you
        12
              understood to be an error in either the
        13
        14
              sender's fax machine or the recipient's
        15
              fax machine; right?
46. PAGE 68:23 TO 69:06 (RUNNING 00:00:30.417)
        23
                        Concerning the date that it was
              received, I stated that I remember
        24
        25
             receiving this fax on or around
  00069:01
              February 23rd. The date that appears on
        02
              top of this fax, as I stated yesterday, it
        03
```

might be the errors from Nongshim's fax

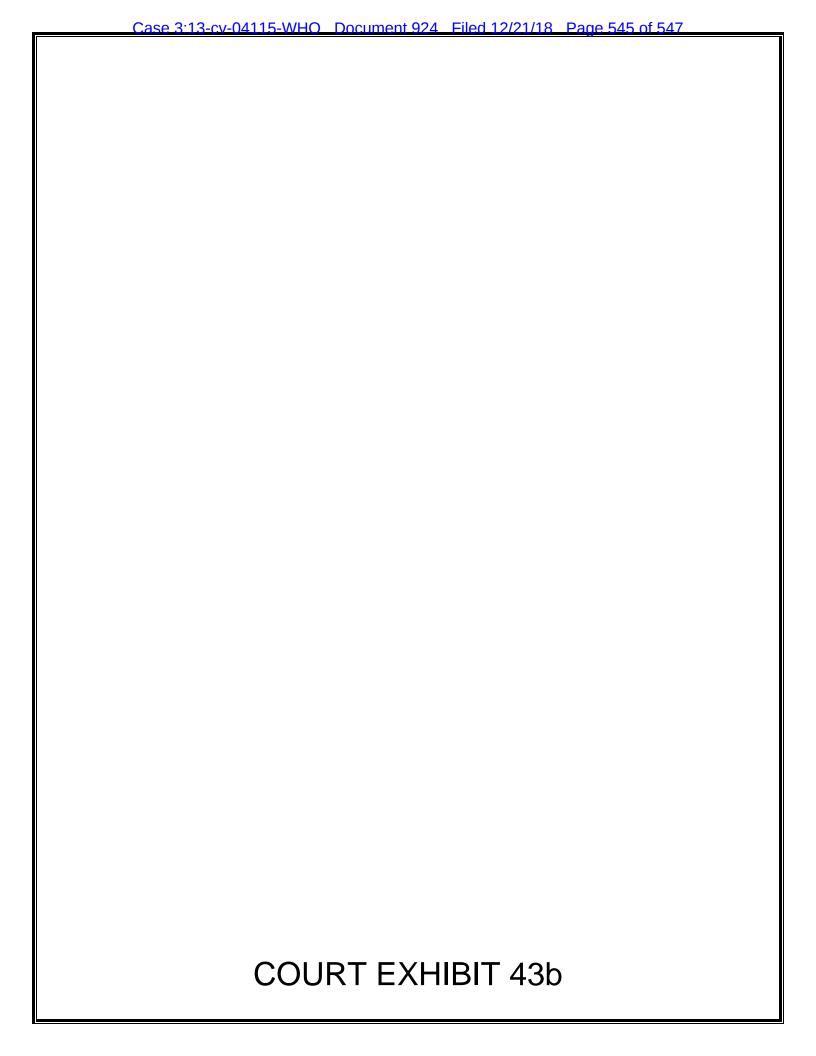
do not know that.

machines or the Samyang's fax machines. I

04

05

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:06:00.304)



### WooSEO

# Seo, Jin woo (Vol. 01) - 01/22/2016

1 CLIP (RUNNING 00:01:40.631)

MS. MANN: Samyang has just ...

#### PLAY120518 -0122-912

#### 10 SEGMENTS (RUNNING 00:01:40.631)



#### 1. PAGE 9:12 TO 9:14 (RUNNING 00:00:06.610)

- MS. MANN: Samyang has just produced Exhibit 49 or the document that has been marked as Exhibit 49.
- 2. PAGE 28:05 TO 28:09 (RUNNING 00:00:15.380)
  - First, you recall yesterday that you testified that you understood the date "24 JAN.," J-A-N, period, "2007," was a mistake either in the sender's fax machine or the recipient's fax machine; right?
- 3. PAGE 28:10 TO 28:10 (RUNNING 00:00:01.788)
  - 10 A. Yes. I do recall.
- 4. PAGE 67:06 TO 67:06 (RUNNING 00:00:02.452)
  - 06 Please look at Exhibit 49 on
- 5. PAGE 67:07 TO 67:08 (RUNNING 00:00:08.964)
  - 07 this topic of the marking that says "24 08 JAN 2007?"
- 6. PAGE 67:09 TO 67:12 (RUNNING 00:00:10.401)
  - 10 you said that it was your understanding 11 that the fax was received around 12 February 23, 2007; right?
- 7. PAGE 67:13 TO 67:15 (RUNNING 00:00:04.353)
  - 13 A. Yes. That's correct. 14 Q. And that is still your testimony 15 today here, isn't it?
- 8. PAGE 67:16 TO 67:16 (RUNNING 00:00:01.365)
  - 16 A. Yes.
- 9. PAGE 68:09 TO 68:15 (RUNNING 00:00:23.556)
  - Q. And didn't you say in your testimony earlier today that your understanding is that the fax header with the "24 JAN 2007" was something that you understood to be an error in either the sender's fax machine or the recipient's fax machine; right?
- 10. PAGE 68:23 TO 69:06 (RUNNING 00:00:25.762)
  - A. Concerning the date that it was
    24 received, I stated that I remember
    25 receiving this fax on or around
    00069:01 SEO HIGHLY CONFIDENTIAL ATTYS' EYES ONLY
    02 February 23rd. The date that appears on
    03 top of this fax, as I stated yesterday, it

Case Clip(s) Detailed Report Tuesday, December 18, 2018, 8:01:56 AM

# WooSEO

- might be the errors from Nongshim's fax machines or the Samyang's fax machines. I 05
- 06 do not know that.

TOTAL: 1 CLIP FROM 1 DEPOSITION (RUNNING 00:01:40.631)